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HISTORY

of the

USAF SOUTHERN AIR DIVISION

and the

24th COMPOSITE WING

and the

INTER-AMERICAN AIR FORCES ACADEMY (U)

Howard AFB/Albrook AFS
Panama

1 January - 31 December 1982

RCS: HAF-CHO (AR) 7101

by

Patrick E. Murray
USAFSO Historian

15 July 1983

Volume II

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~~Declassify on OADR~~

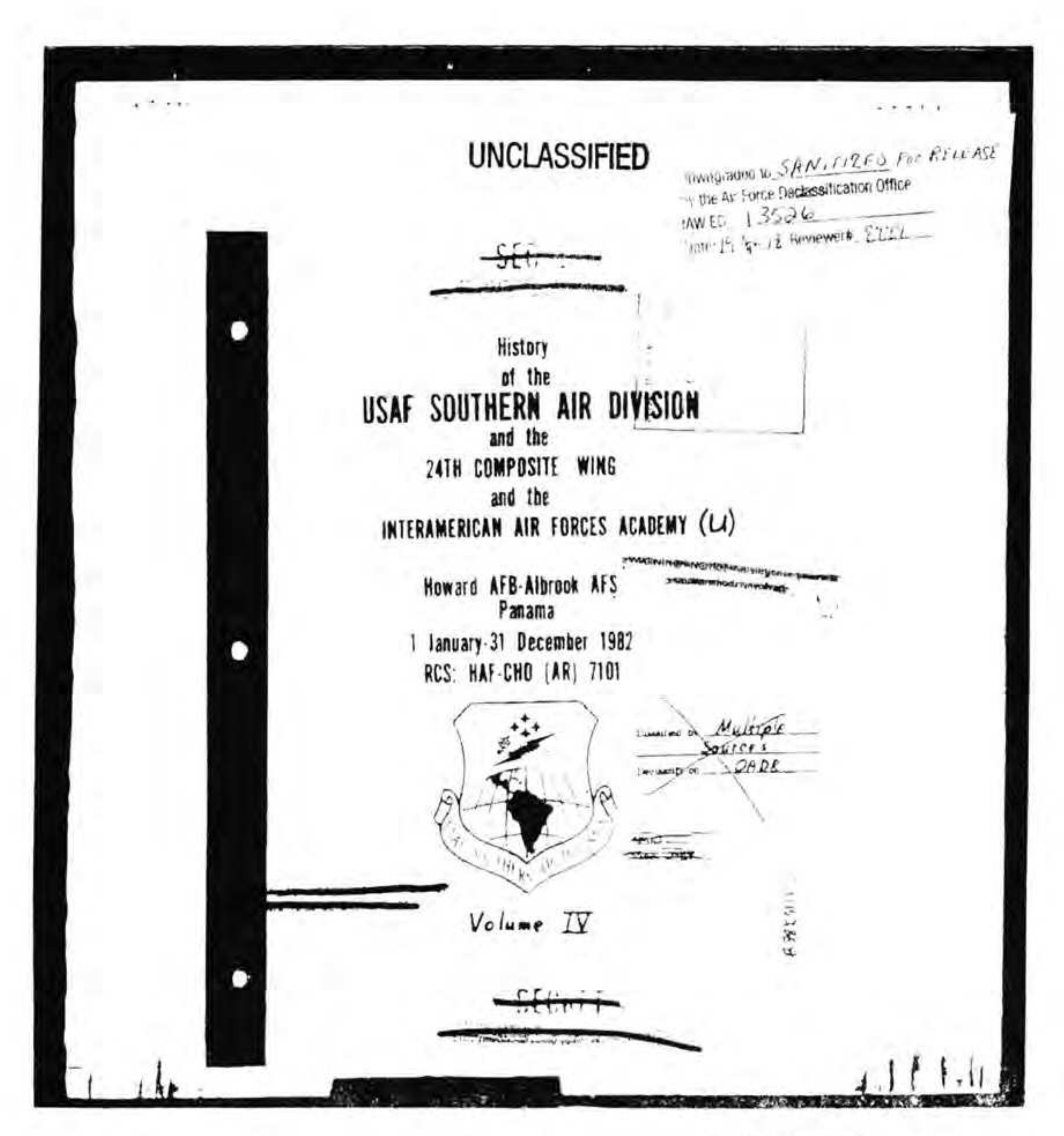
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TACTICAL AIR COMMAND

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~~SEC~~

History
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Howard AFB-Albrook AFS
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RCS: HAF-CHO (AR) 7101

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Declassify on OADR

Volume IV

~~SEC~~

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DEPARTMENT OF THE AIR FORCE
SAF/PA
CLEARED THIS INFORMATION

MAR 30 2018

As Amended
FOR PUBLIC RELEASE – redact as attached

[redacted]

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There are portions of this volume that contain information that cannot be release to Foreign Nationals

The following documents in th'. volume were classified: 14, 15, 16, 17, 20, 21, 41, 42, 43, , 45, 46, 47, 57, 56, 59, 60, 61.

For the declassification of this Document the Originating Agency's Determination (is) Required. (OADR).

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1. [illegible], Hq USAFSO, Howard AFB Panama, 5 October [illegible]

2. Staff Directory (U), USAFSO VA-11-2, December 1981

3. Strength Data Reports (U), USAFSO Average Strength Data, monthly [illegible] 1982, January - November.

4. Msg (U), Hq TAC to USAFSO, [illegible] Jan 82, Subj: Panama [illegible]

5. Ltr (U), Hq TAC/[illegible] to Hq USAF/[illegible], Subj: Panama Manpower Ceiling, [illegible] 1982

6. Ltr (U), Hq TAC/[illegible] to USAFSO/CC, Subj: Panama Manpower Reduction, 1 Feb 1982.

7. Memo (U), 24 COMPW/CC to USAFSO/CC, (Aug 1982).

8. Msg (U), TAC/XP to USAFSO/CC, [illegible] Aug 82, Subj: Panama [illegible] Adjustment.

9. Ltr (U), USAFSO/CC to Hq TAC/XP, Subj: [illegible] Manpower [illegible] (September 1982).

10. List of [illegible] (U), USAFSO Office of [illegible]

11. [illegible] Roster (U), Hq US Southern Command (various dates in 1982)

12. Staff Paper (U), USAFSO Protocol additional manning requirements (for [illegible]) [illegible] 1982

13. Msg (U), [illegible] Andrews AFB to [illegible], [illegible] Nov 82, Subj: [illegible]

14. Msg [redacted], [illegible] NEACP [illegible] to 24 COMPW/[illegible], [illegible] Nov 82, Subj: NEACP [illegible] Mission

15. Msg [redacted] [illegible] Nov 82, Subj: [illegible] Mission

16. Msg [redacted], [illegible] NEACP to 24 COMPW/[illegible], [illegible] Nov 82, Subj: NEACP Presidential Support Mission.

17. Msg [redacted], [illegible] NEACP to various, 242210Z Nov 82, Subj: NEACP [illegible] Mission

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19. Msg (U), USAFSO/LA to Hq USAF Wash DC, 161620Z Nov 82, Subj: Air Force One Support Equipment Requirements.

20. Msg [redacted], USDAO Bogota to USCINCSO, 251529Z Nov 82, Subj: Support for Presidential Visit.

21. Msg [redacted], USAFSO/LA to USDAO Bogota, 242210Z Nov 82, Subj: Supporting for Presidential Visit.

22. Report (U), 24 CAMS, Subj: Presidential Support Mission Trip Report, 1 December 1982.

23. Memorandum (U), JCS/SEACP to the Commander, 24 Composite Wing, Subj: Letter of Appreciation, 22 December 1982.

24. Msg (U), Ambassador Bogota to USCINCSO, 101445Z Nov 82, Subj: Message of Appreciation.

25. Unit Historical Report (U), 24 Composite Wing Public Affairs Office, 7 July 1982, and 11 January 1983.

26. Memo for Record (U), 24 COMPW PA, Subj: General Milton Visit 15 March 82

27. AF Form 39 (U), Response to Query, 24 Composite Wing PA, 25 March 82

28. Msg (U), USAFSO to Hq TAC, [illegible] April 82, Subj: ABC News [illegible] Visit, 1 April 82

29. Msg (U), USAFSO/PA to Hq TAC/PA, 061900Z Nov 82, Subj: Media Visit

30. Itinerary (U), US Southern Command/PA, Schedule for [illegible], 30 April 1982.

31. Msg (U), AFOPA Wash DC to NBC Wash DC, 111532Z Jun 82, Subj: Media Visit and Flight Request - [illegible]

32. Article (U), "A great way to fly", [illegible], January 1983.

33. Msg (U), USAFSO/PA to Hq TAC/PA, 231915Z Jun 82, Subj: Media Visit, [illegible] Wall Street Journal

34. After Action Report (U), USAFSO PA, Subj: Media Visit, [illegible] Washington Post, 15 July 1982

35. Memo for Record (U), 24 Composite Wing/PA, Subj: News Media Visit Dr. Juan Tamayo, Miami Herald, 13 Aug 82.

36. AF Form 39 (U), Response to Query, 24 Composite Wing/PA, 2 Sept 82.

37. Ltr (U), 24 COMPW/PA to Hq TAC/PA, Subj: "[illegible]" article, 4 Nov 1982.

38. AF Form 39 (U), Response to Query, 24 COMPW/PA, 4 June 1982.

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39. Press Statement (U), General [illegible] to local news, 4 June 1982

40. Article (U), Star and Herald, 5 June 1982.

41. Msg [redacted] [illegible], AFOSI Dist 30 to Hq AFOSI, [illegible] Subj: [illegible]

42. Msg [redacted] USCINCSO to [illegible], Ft Clayton [illegible], Subj: End of Thirty Month transition period.

43. Report [redacted] 30 Nov 82), USCINCSO, Subj: [illegible] Quarterly Report, [illegible] January 1983.

44. *Document withdrawn from series prior to publication (USAFSO/HO)*

45. Msg [redacted] USCINCSO to [illegible] Jan 82, Subj: [illegible] Current Intelligence Brief 82-007.

46. Report [illegible] 2 Jul 80), USCINCSO, Subj: [illegible] Quarterly Report, 2 August 1982

47. Msg [redacted], USDAO Buenos Aires to DIA Wash DC, [illegible] Nov 82, Subj: [illegible] USAF Argentine Air Force Relationship.

48. Background Paper (S), USAFSO Latin American Logistics Division, 21 August [illegible]

49. Msg (U), AFLC Intl Log Cent to various, [illegible] May 82, Subj: Suspension of Security Assistance Deliveries to Argentina.

50. Msg (U), COMUSMILGP Buenos Aires to Hq USAF Academy, [illegible] Jan 82, Subj: USAFA Cadet Exchange Visit to Argentina.

51. Ltr (U), USMILGP Argentina to [illegible], Subj: Eviction from USAF [illegible] Ezeiza International Airport, Buenos Aires Argentina.

52. Msg (U), USMILGP Buenos Aires to USCINCSO, [illegible] Subj: [illegible] Ezeiza Airport.

53. [illegible]

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55. Msg (U), AFLC to AIG 529, [illegible] Oct 82, Subj: Lifting Suspension of Security Assistance Deliveries to Argentina.

56. Msg (U), USAFSO/CC to Hq USAF/[illegible], September 82, Subj: Argentine Visit.

57. Msg [redacted], USAFSO Howard AFB [illegible] to CSAF, 4 October 1982, Subj: Visit by [illegible] Secretary to Argentine Air Force.

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58. Msg [redacted] Hq USAF Wash/IC to [illegible] Wash DC, 231500Z Jul 82, Subj: Summary of Significant Terrorist Activities.

59. Msg [redacted](Decl 5 Sep 02) Hq USAF to USCINCSO, 101523Z Sep 82, Subj: Status Report on Latin American Initiatives.

60. Msg [redacted](Decl 24 May 02) AFOSI Dist 10 Howard AFB to Hq AFOSI, 242145Z May 82, Subj: 10 1 [illegible]

61. Report [redacted] (USCINCSO), Subj: USSOUTHCOM Quarterly Report to the Secretary of Defense, 18 January 1983.

62. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 4 Feb 82.

63. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 16 April 82.

64. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 7 May 82.

65. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 28 June 82.

66. Briefing Slides (U), Base Energy Conservation Measures, (no date), 1982, 24 Composite Wing.

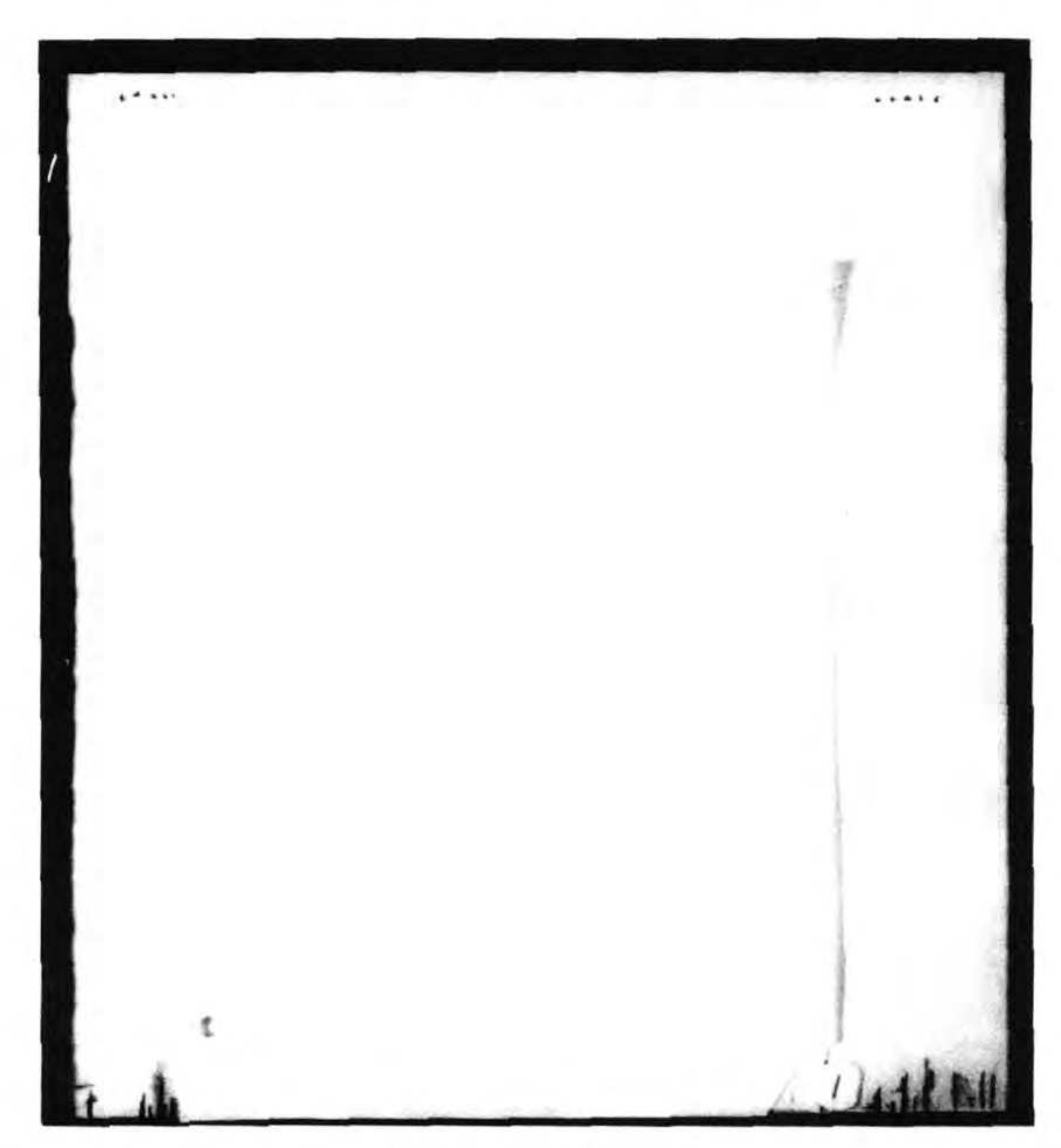
67. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 29 July 1982.

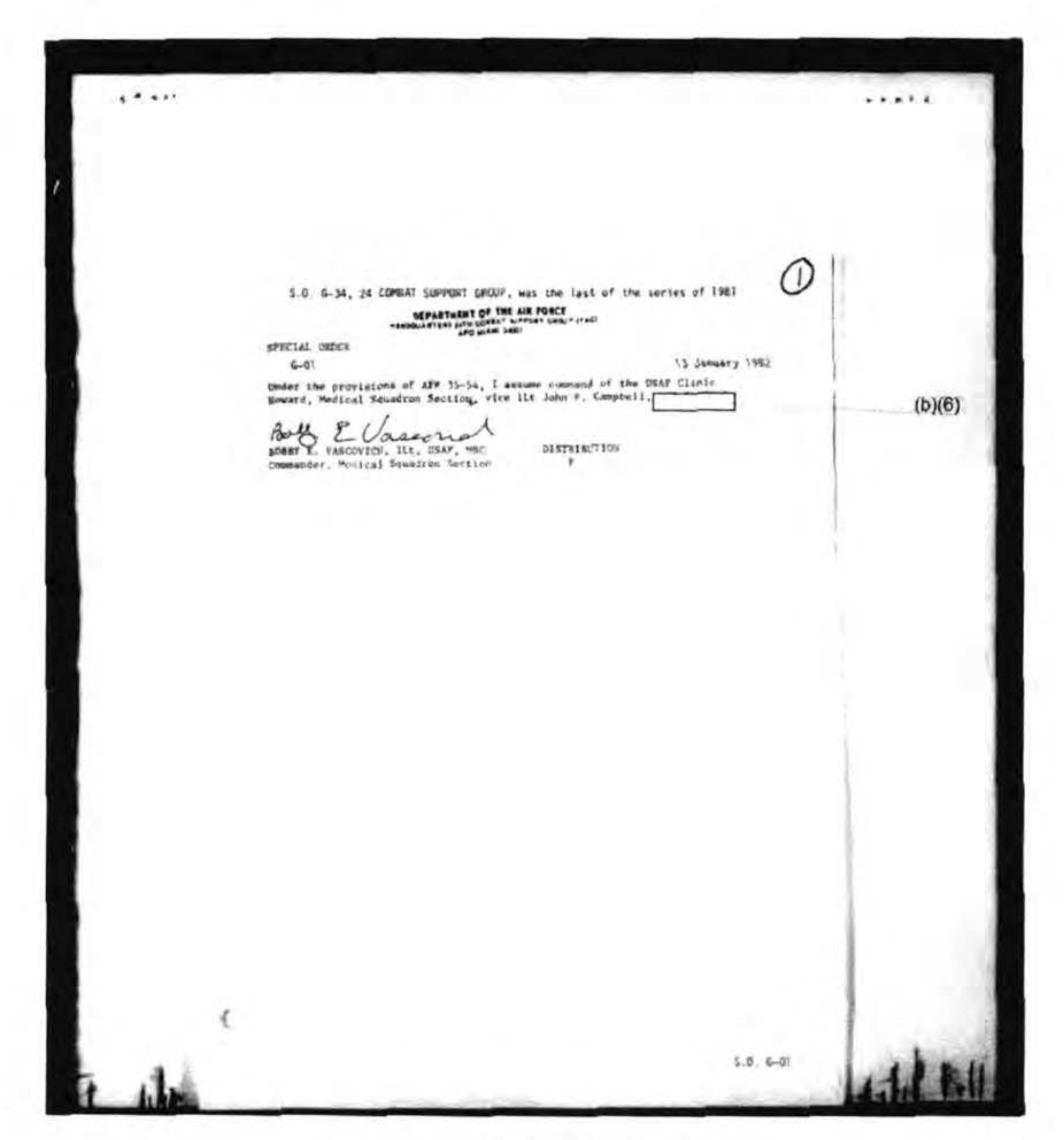
68. Base Operating Instruction (U), draft of "Administrative Procedures: Energy Conservation Awards Program" August 1982.

69. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 19 November 1982.

70. Staff Study (U), The Dollar in Panama, 24 [illegible], 30 June 1982.

71. [illegible] Record (U), 24 [illegible], 1982, Area Media Visit, 8 December 19[illegible].





S.O. G-34, 24 COMBAT SUPPORT GROUP, was the last of the series of 1981

(1)

DEPARTMENT OF THE AIR FORCE
[illegible]

SPECIAL ORDER
G-01 — 13 January 1982

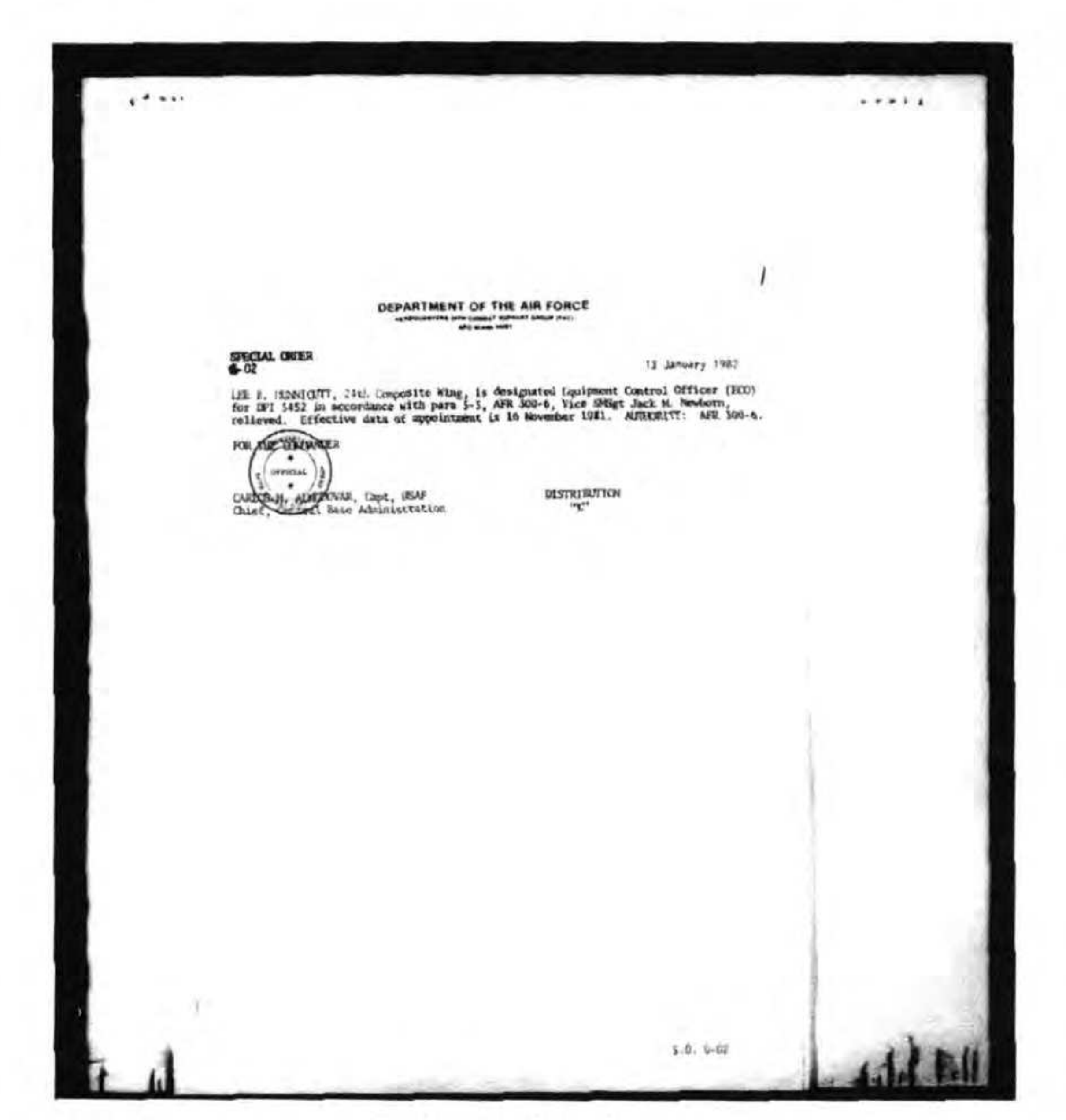
Under the provisions of AFR 35-54, I assume command of the USAF Clinic Howard, Medical Squadron Section, vice 1Lt John F. Campbell, [redacted]

(b)(6)

BOBBY E. VASCOVICH, 1Lt, USAF, MSC
Commander, Medical Squadron Section

DISTRIBUTION
F

S.O. G-01



DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
6-02

13 January 1982

LEE R. HUNNICUTT, 24th Composite Wing, is designated Equipment Control Officer (ECO) for DPI 5452 in accordance with para 5-5, AFR 300-6, Vice SMSgt Jack M. Newborn, relieved. Effective date of appointment is 16 November 1981. AUTHORITY: AFR 300-6.

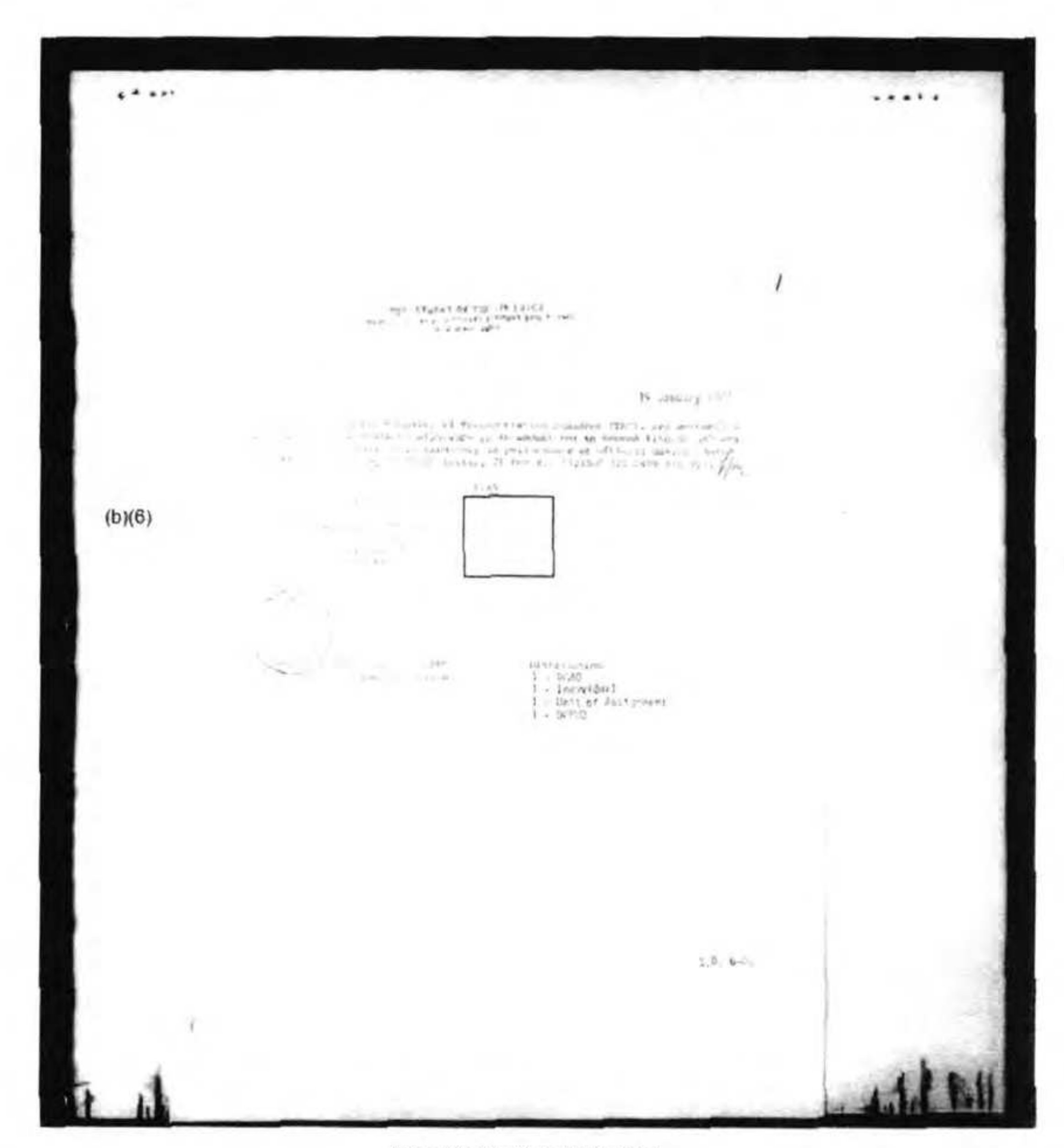
FOR THE COMMANDER

OFFICIAL

CARLOS H. ALDEROVAR, Capt, USAF
Chief, Central Base Administration

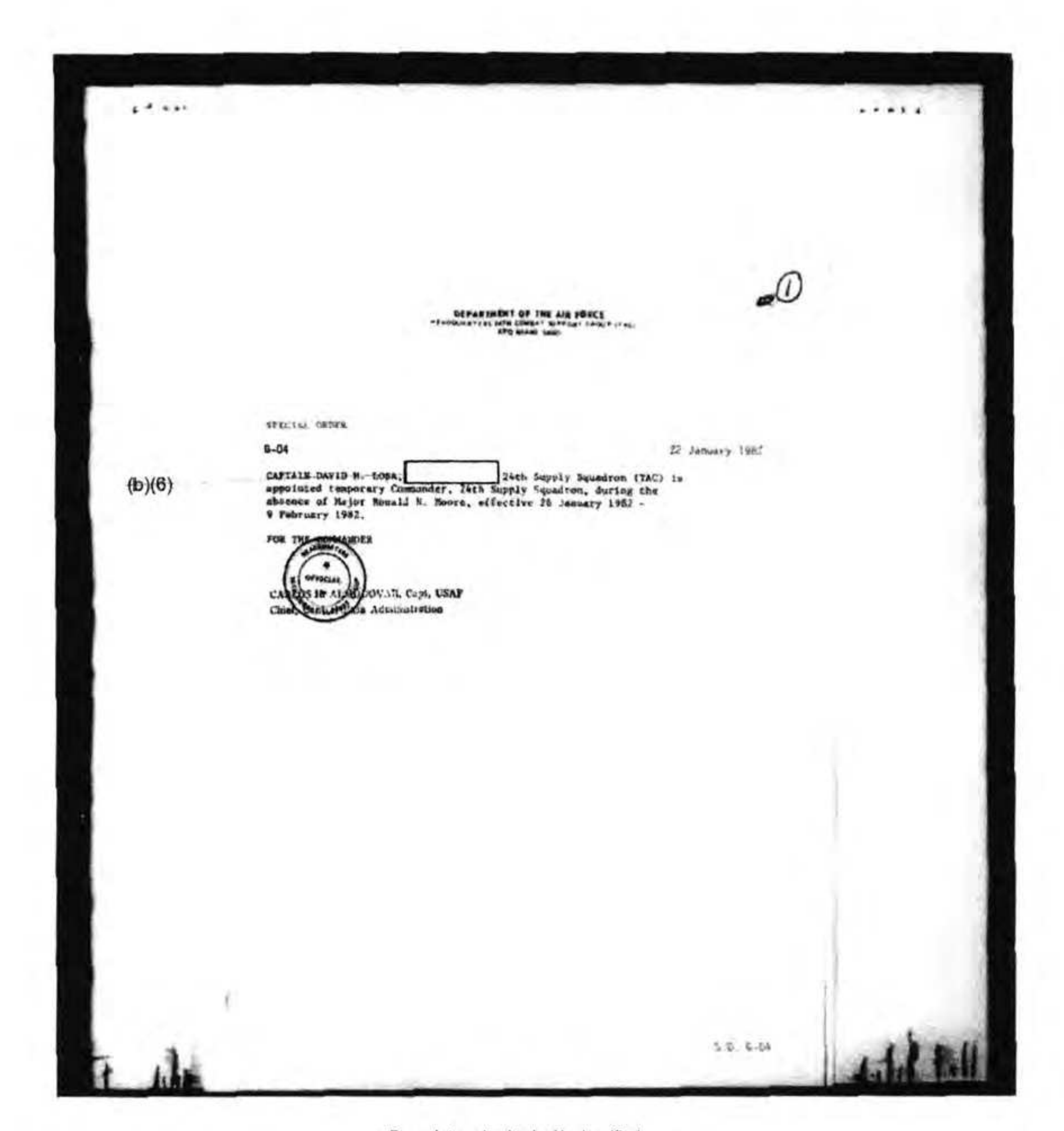
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S.O. 6-02



(b)(6) [redacted]

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DEPARTMENT OF THE AIR FORCE

[illegible]

SPECIAL ORDER

G-04 — 22 January 1982

(b)(6)

CAPTAIN DAVID H. LOSA, [redacted] 24th Supply Squadron (TAC) is appointed temporary Commander, 24th Supply Squadron, during the absence of Major Ronald N. Moore, effective 26 January 1982 - 9 February 1982.

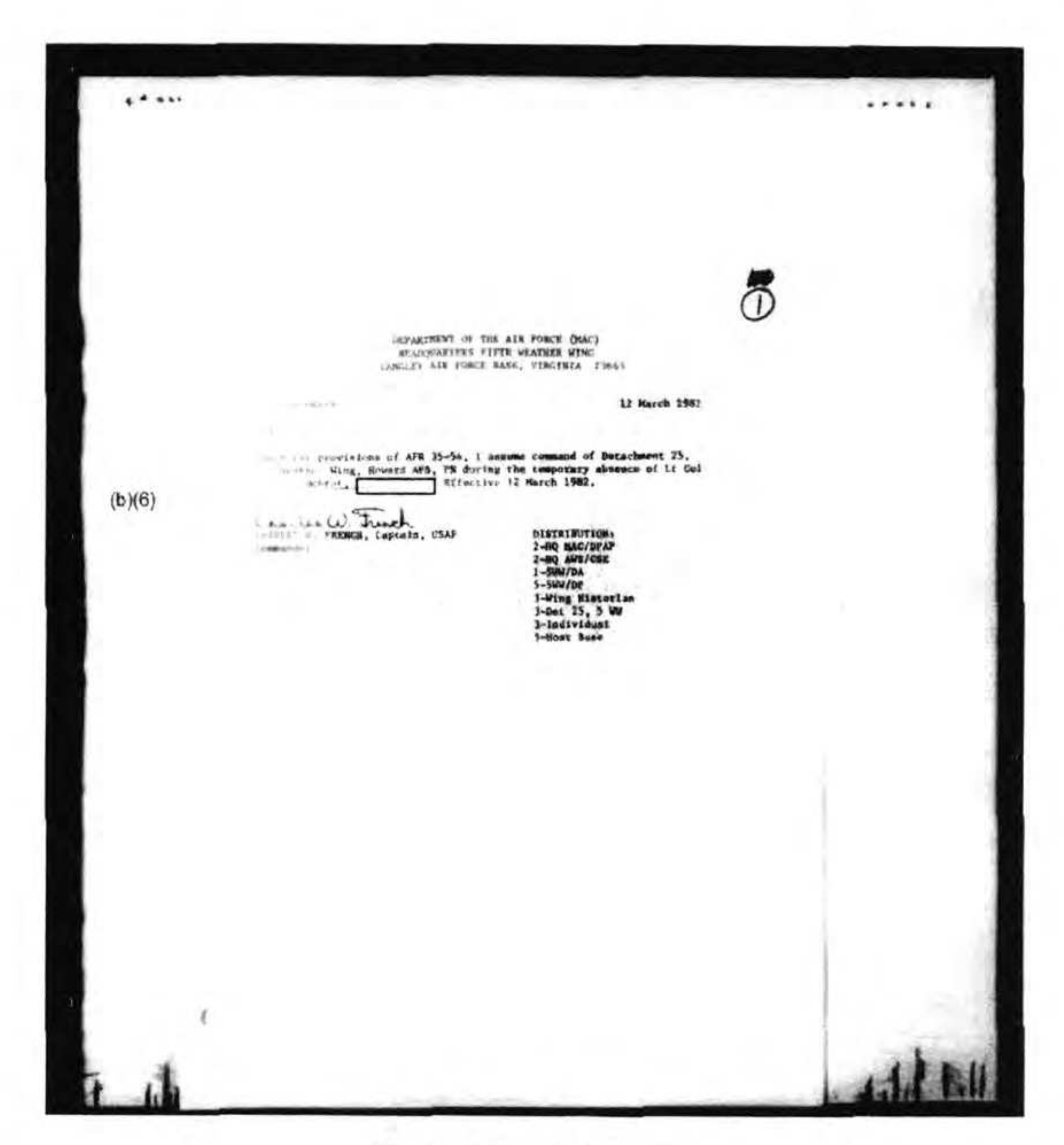
FOR THE COMMANDER

OFFICIAL

CA[illegible]DOVAR, Capt, USAF
Chief, [illegible] Administration

S.O. G-04

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(b)(6)

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HEADQUARTERS FIFTH WEATHER WING
LANGLEY AIR FORCE BASE, VIRGINIA 23665

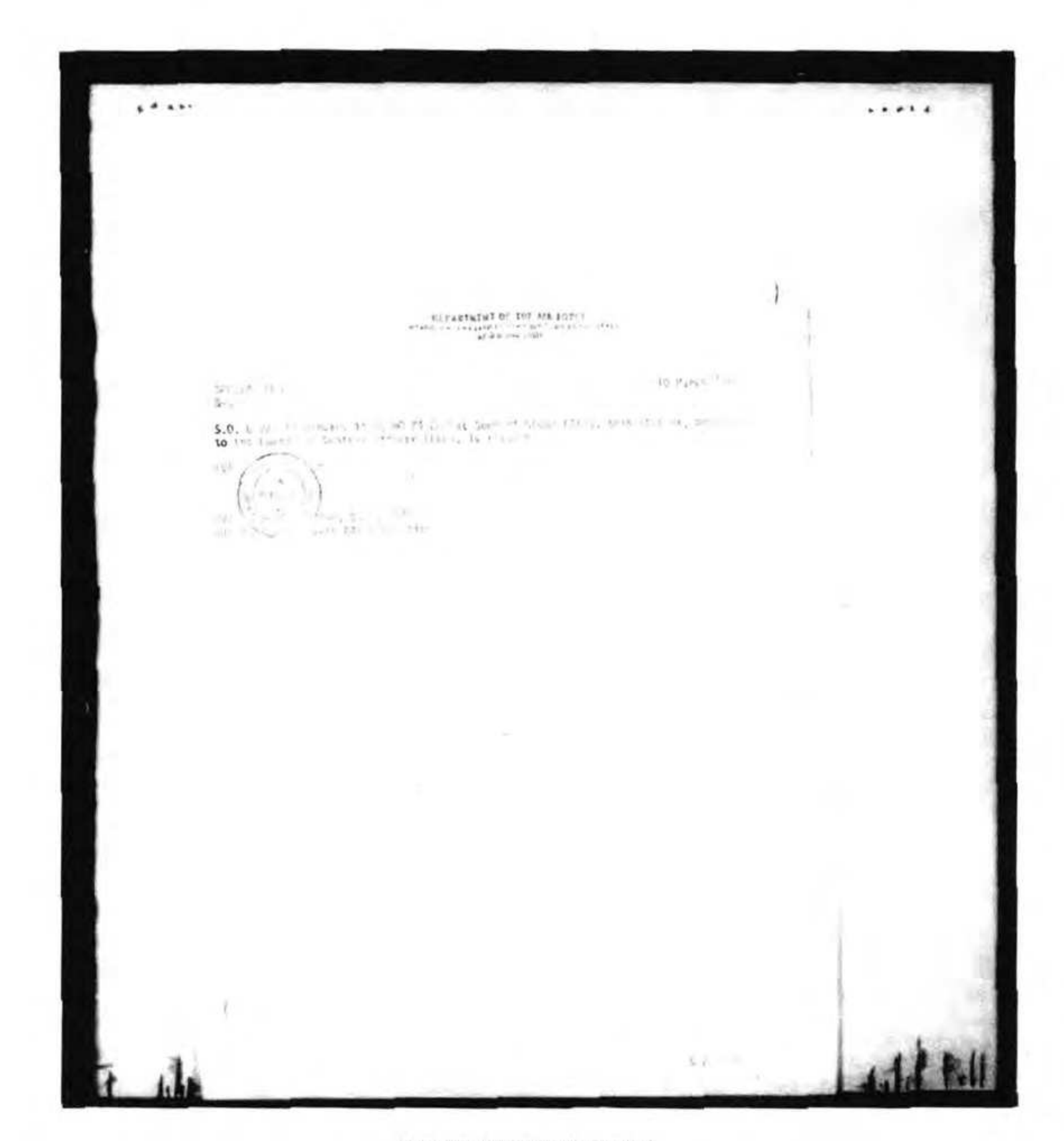
12 March 1982

[illegible] provisions of AFR 35-54, I assume command of Detachment 25, [illegible] Wing, Howard AFB, PN during the temporary absence of Lt Col [illegible] [redacted] Effective 12 March 1982.

[illegible] FRENCH, Captain, USAF

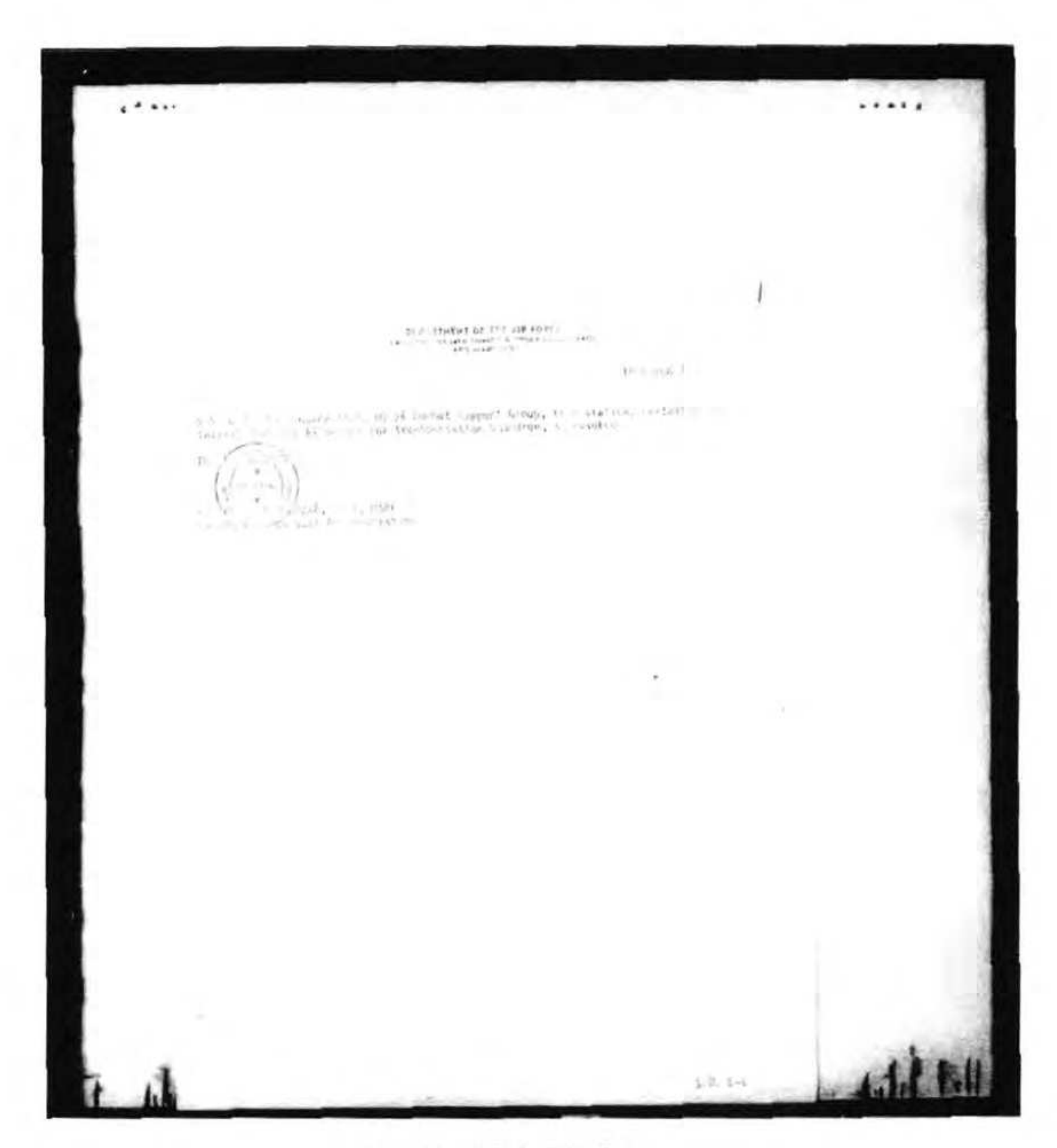
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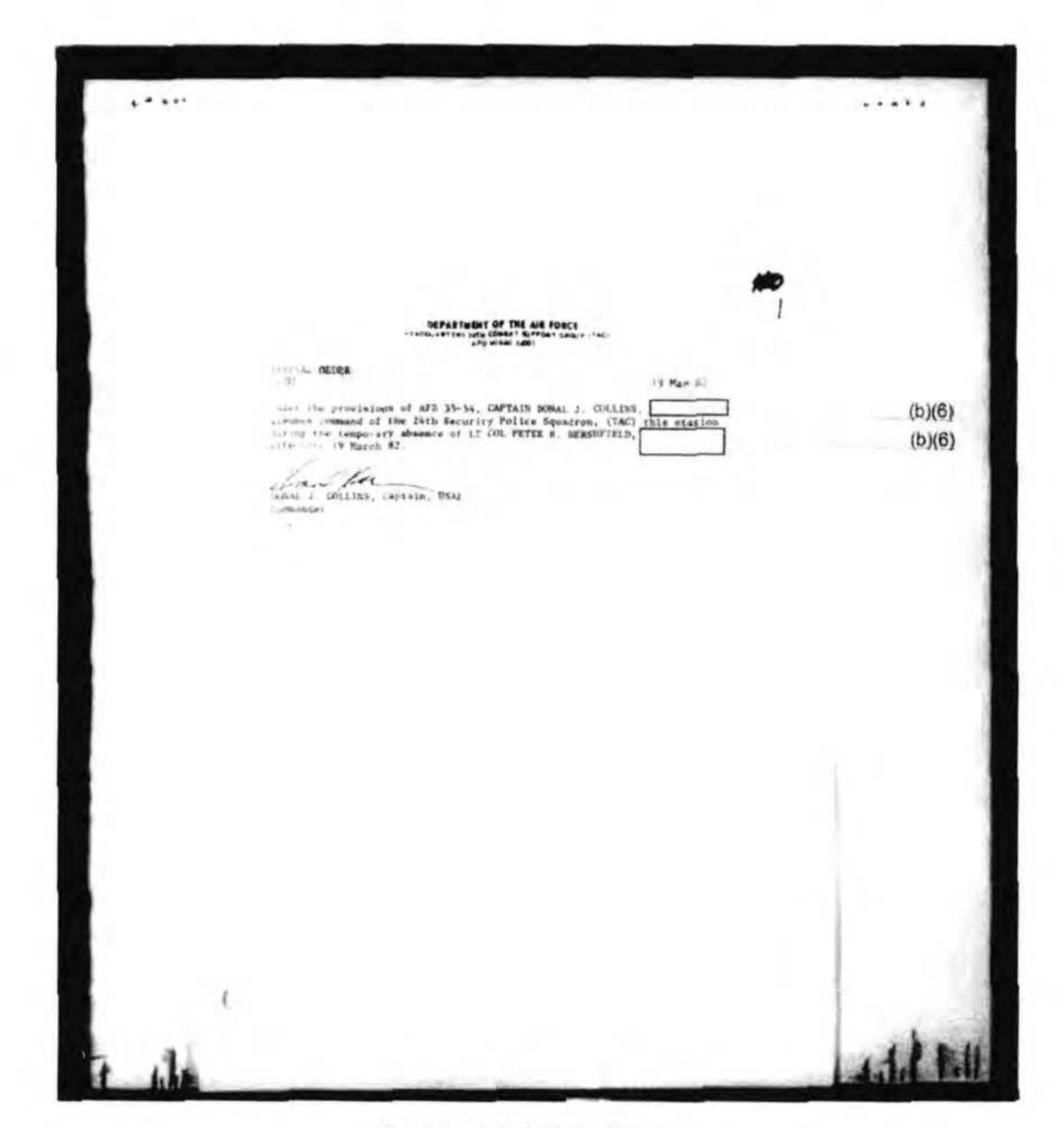


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S.O. [illegible]
to [illegible]



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DEPARTMENT OF THE AIR FORCE

[illegible] 24th COMBAT SUPPORT GROUP (TAC)

APO MIAMI [illegible]

[illegible]AL ORDER

[illegible]

19 Mar 82

[illegible] the provisions of AFR 35-54, CAPTAIN DONAL J. COLLINS, [redacted] [illegible] command of the 24th Security Police Squadron, (TAC) this station [illegible] the temporary absence of LT COL PETER R. HERSHFIELD, [redacted] [illegible] 19 March 82.

DONAL J. COLLINS, Captain, USAF

Commander

(b)(6)

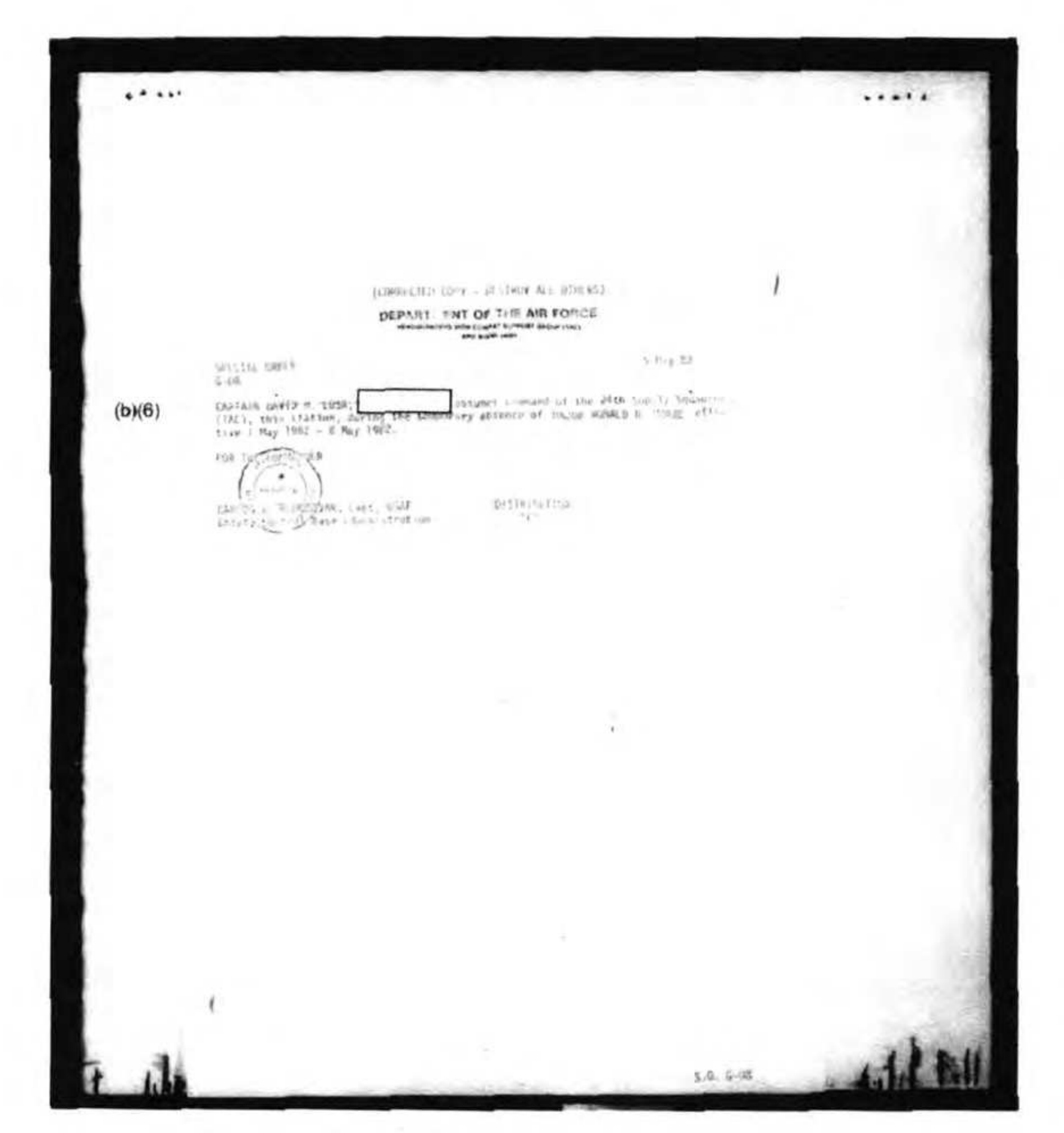
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DEPART[illegible]ENT OF THE AIR FORCE

SPECIAL ORDER
G-08

5 May 82

(b)(6)

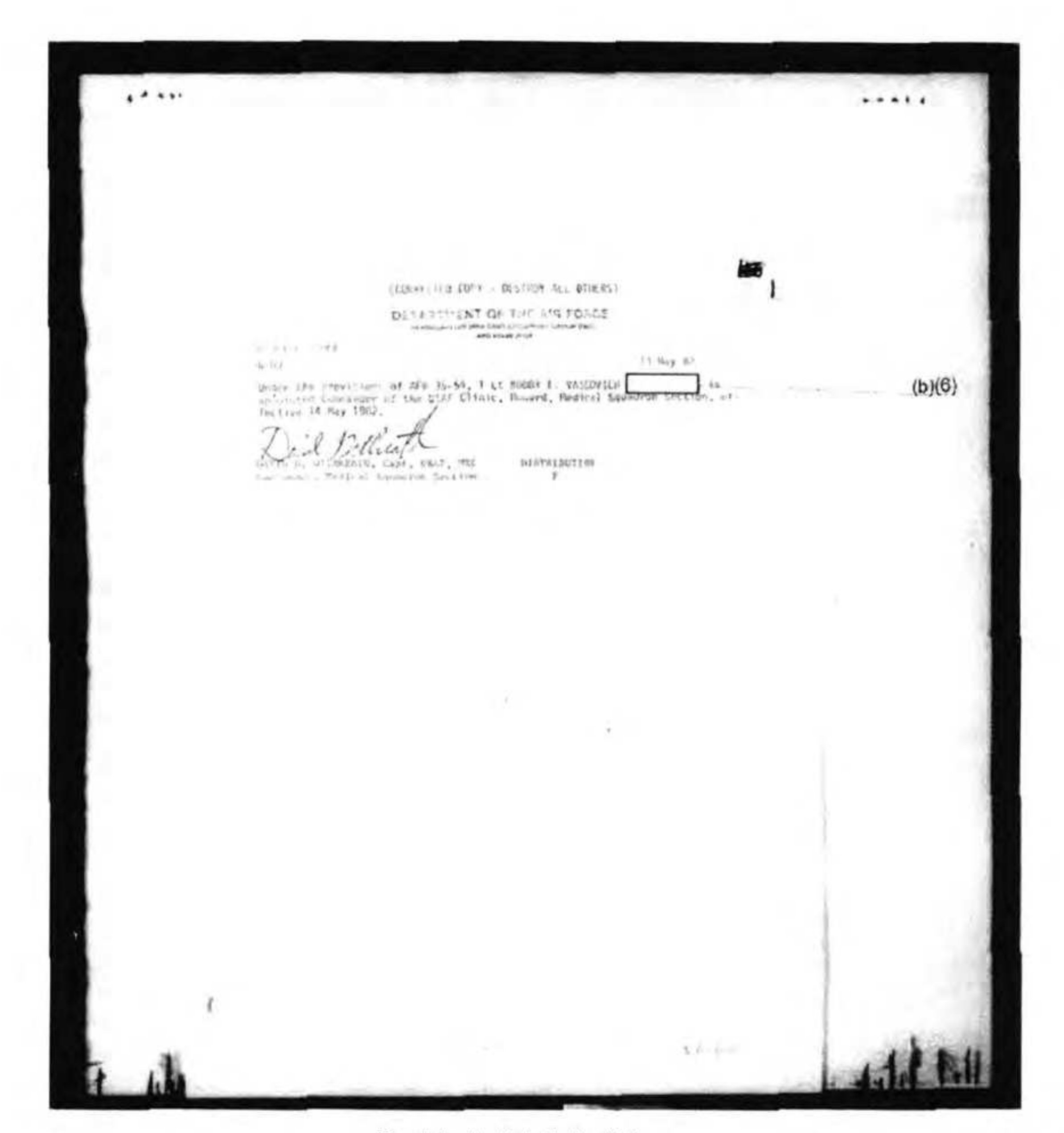
CAPTAIN DAVID M. [illegible], [redacted] assumes command of the [illegible] Supply Squadron (TAC), this station, during the temporary absence of MAJOR [illegible] effective 1 May 1982 - 8 May 1982.

FOR THE COMMANDER

[illegible], Capt, USAF
[illegible] Base Administration

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[illegible]

S.O. G-08



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DEPARTMENT OF THE AIR FORCE

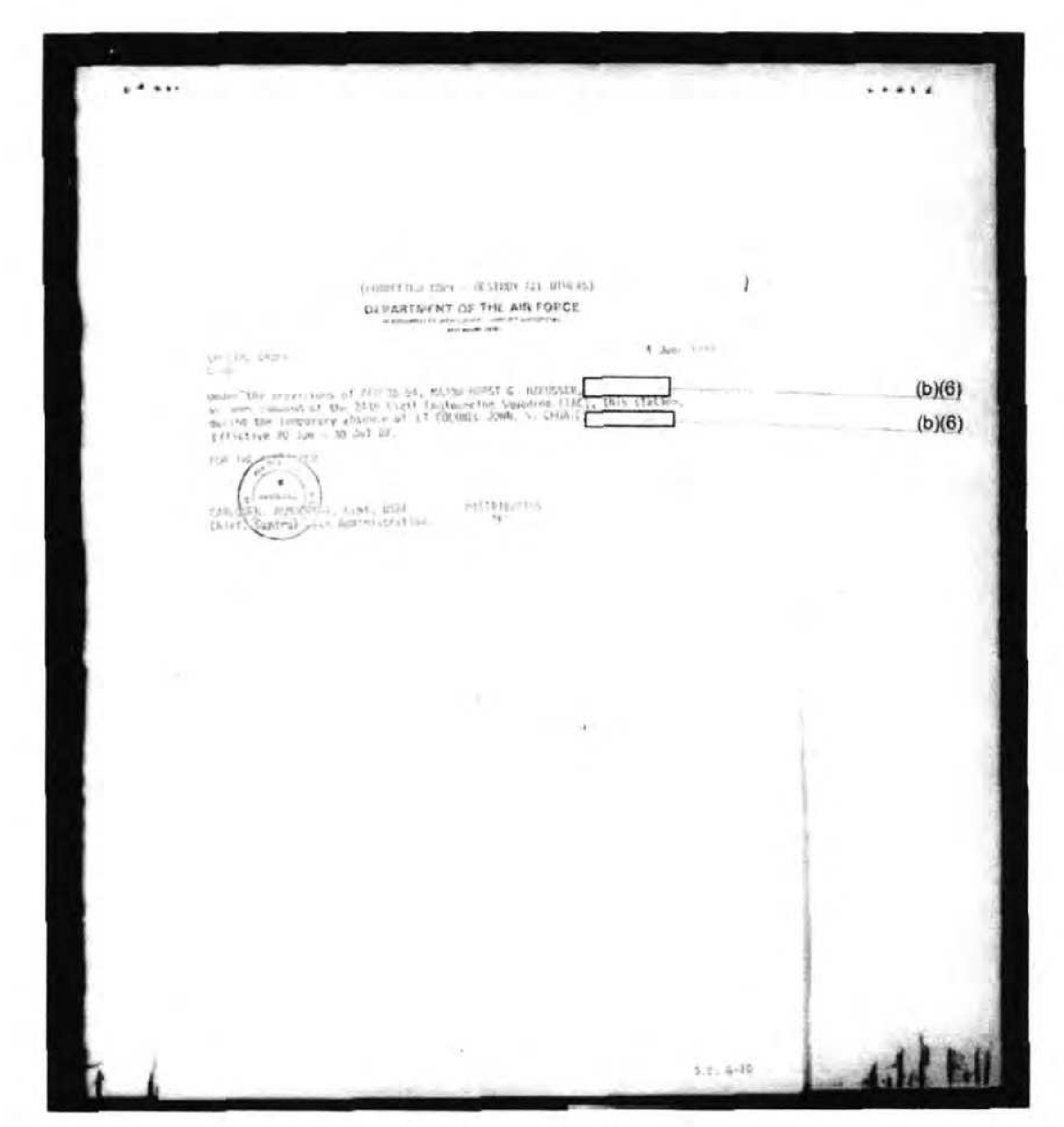
11 May 62

Under the provisions of AFR 35-54, 1 Lt BOBBY E. VASCOVICH [redacted] is appointed Commander of the USAF Clinic, Howard, Medical Squadron Section, effective 14 May 1962.

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DEPARTMENT OF THE AIR FORCE

[illegible]

SPECIAL ORDER [illegible]

[illegible] Jun [illegible]

Under the provisions of AFR 35-54, MAJOR HORST G. [illegible], [redacted] [illegible] command of the 24th Fighter Interceptor Squadron (TAC), this station, during the temporary absence of LT COLONEL JOHN S. [illegible] [redacted]
Effective 20 Jun – 30 Jul [illegible].

FOR THE [illegible]

[illegible], Capt, USAF
Chief, Central [illegible] Administration

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S.E. 6-40 (b)(6) (b)(6)

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SPECIAL ORDER
S-11 4 June 82

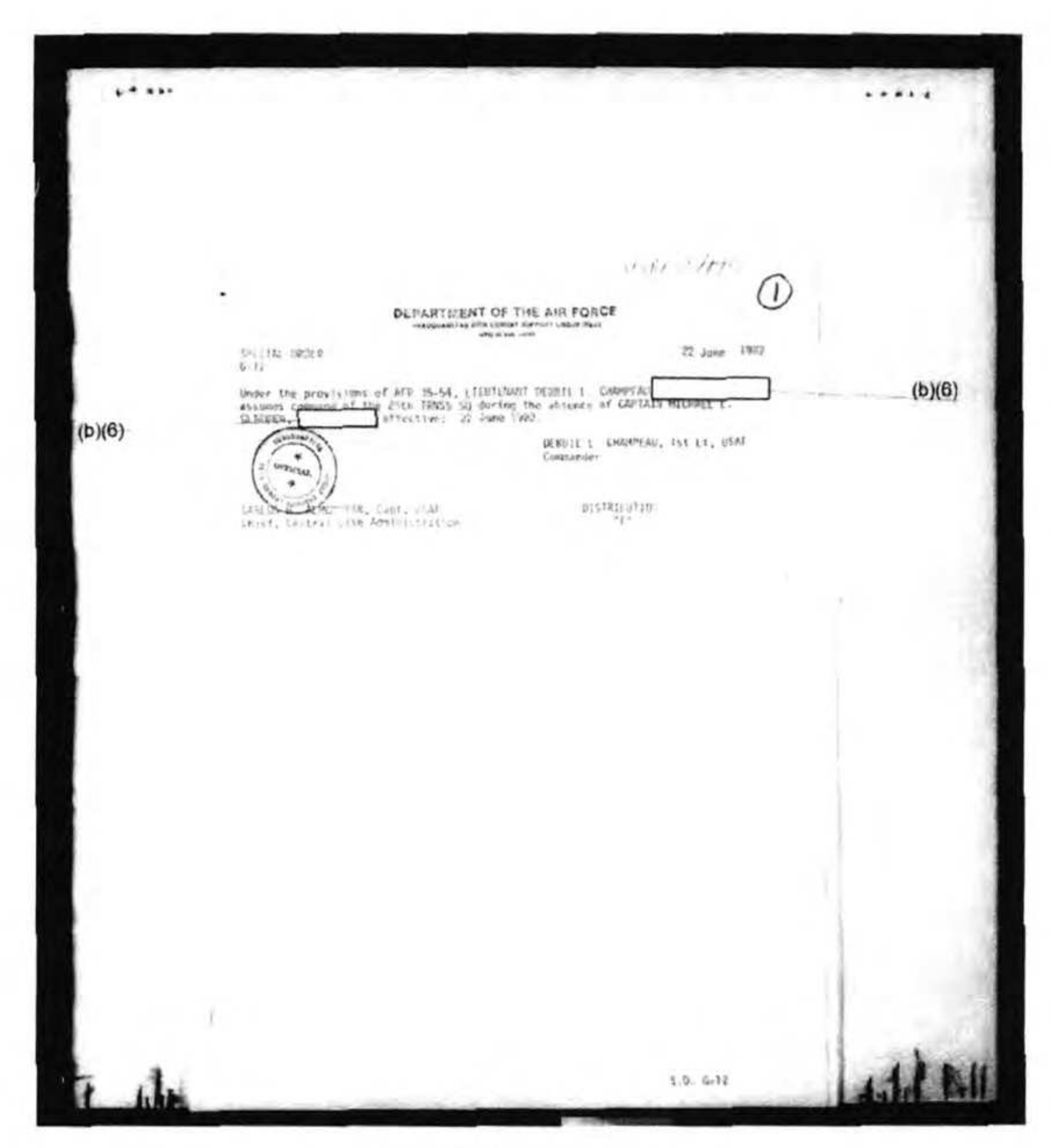
Under the provisions of AFR 35-54, MAJOR JAMES H. TAYLOR, [redacted] (b)(6) ...
command of the 24th Composite Squadron, during the temporary absence of LT COL THOMAS C. CLELAND JR., [redacted] (b)(6) effective 12 June 1982.

CARLOS H. [illegible], Capt, USAF
Chief, Central Base Administration

DISTRIBUTION: [illegible]

S.O. G-11

(b)(6)



DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-12

22 June 1982

Under the provisions of AFR 35-54, LIEUTENANT DEBBIE L. CHAMPEAU [redacted] assumes command of the 25th TRNSS SQ during the absence of CAPTAIN MICHAEL C. [illegible], [redacted] effective: 22 June 1982.

(b)(6)

(b)(6)

DEBBIE L. CHAMPEAU, 1st Lt, USAF
Commander

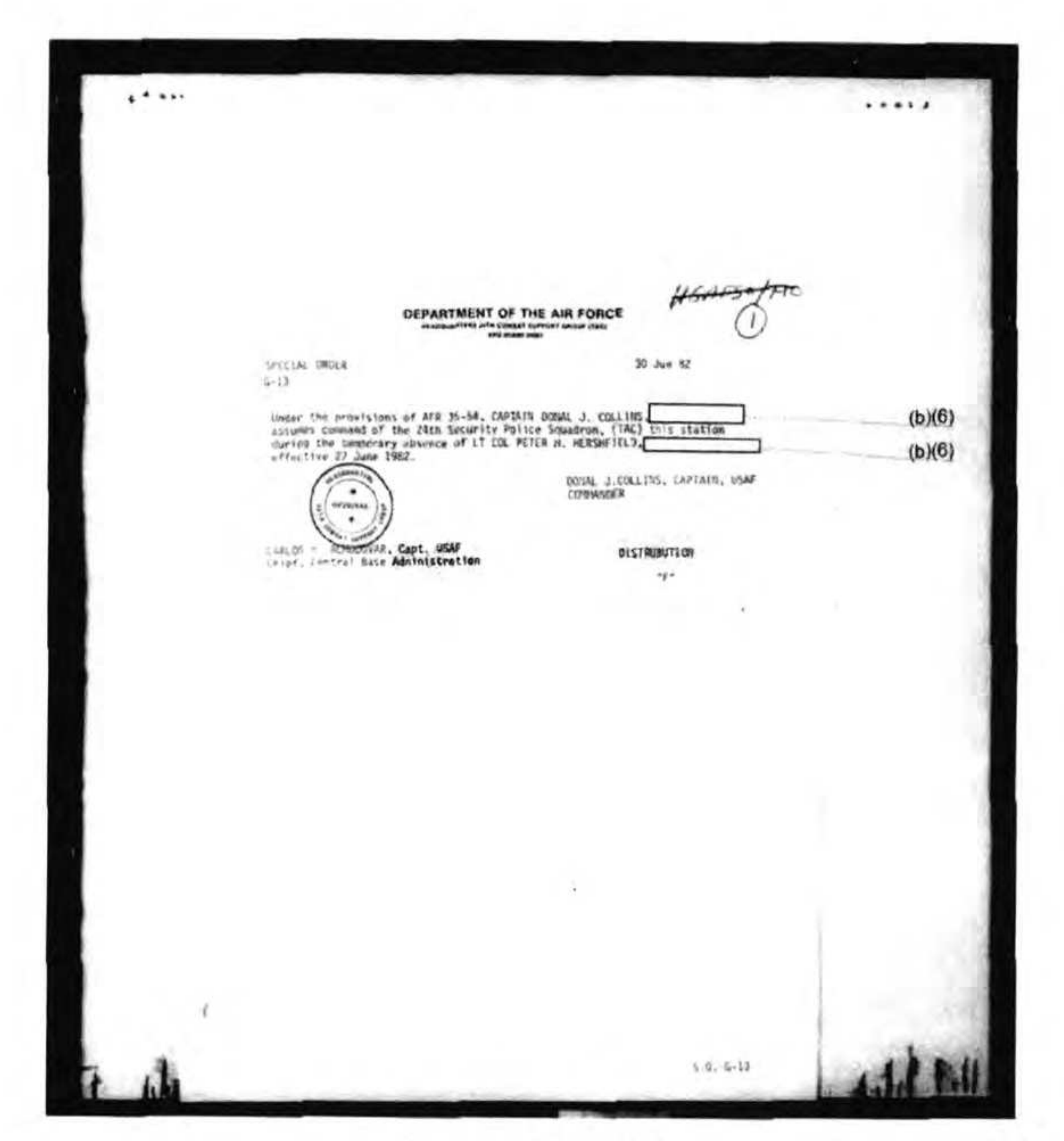
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[illegible], Capt, USAF
Chief, Central Base Administration

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HSAF [illegible] (1)

SPECIAL ORDER
G-13

30 Jun 82

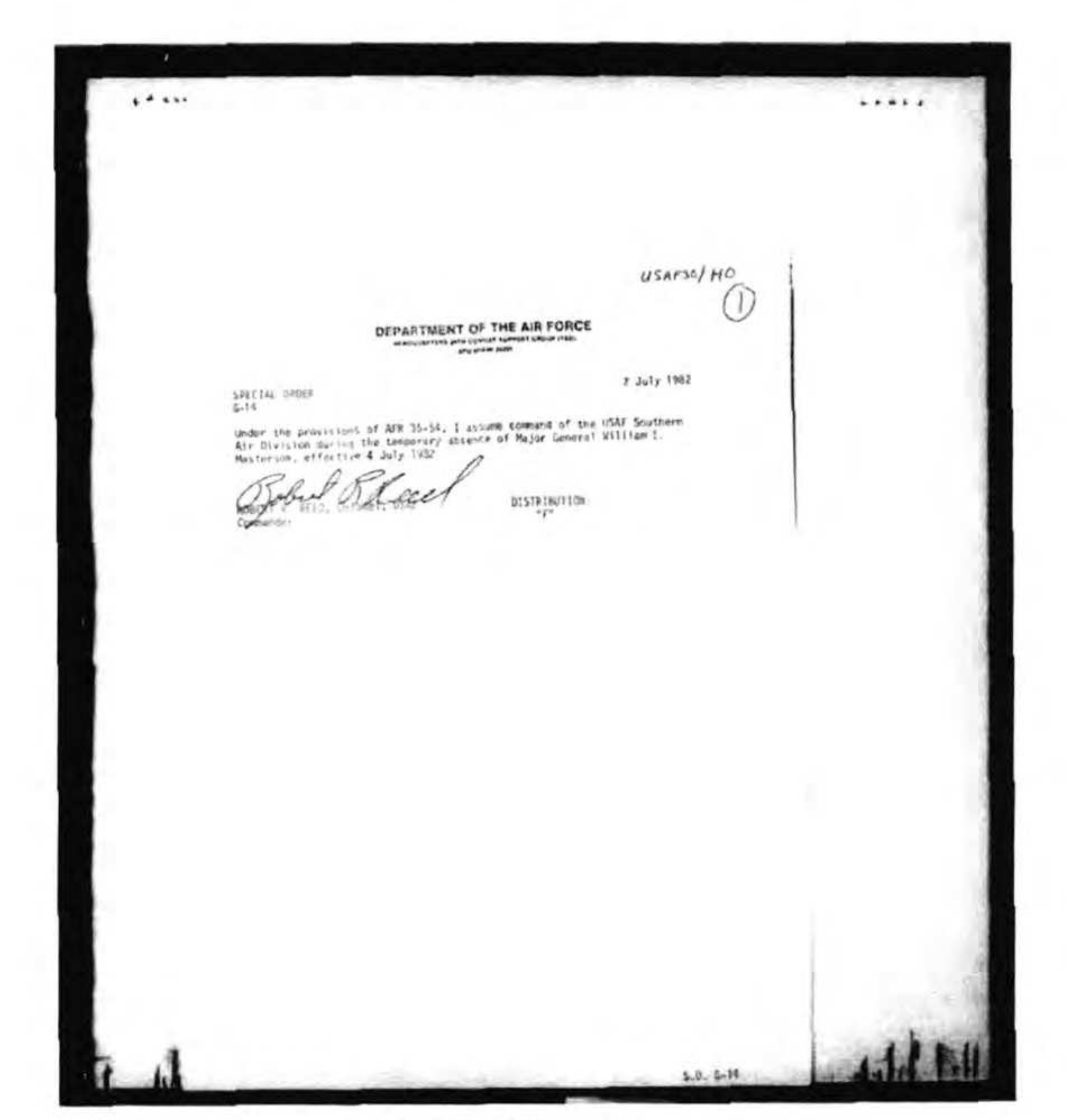
Under the provisions of AFR 35-54, CAPTAIN DONAL J. COLLINS, [redacted] (b)(6) assumes command of the 24th Security Police Squadron, (TAC) this station during the temporary absence of LT COL PETER H. HERSHFIELD, [redacted] (b)(6) effective 27 June 1982.

DONAL J. COLLINS, CAPTAIN, USAF
COMMANDER

CARLOS [illegible]DOVAR, Capt. USAF
Chief, Central Base Administration

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S.O. G-13



USAFSO/HO

(1)

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2 July 1982

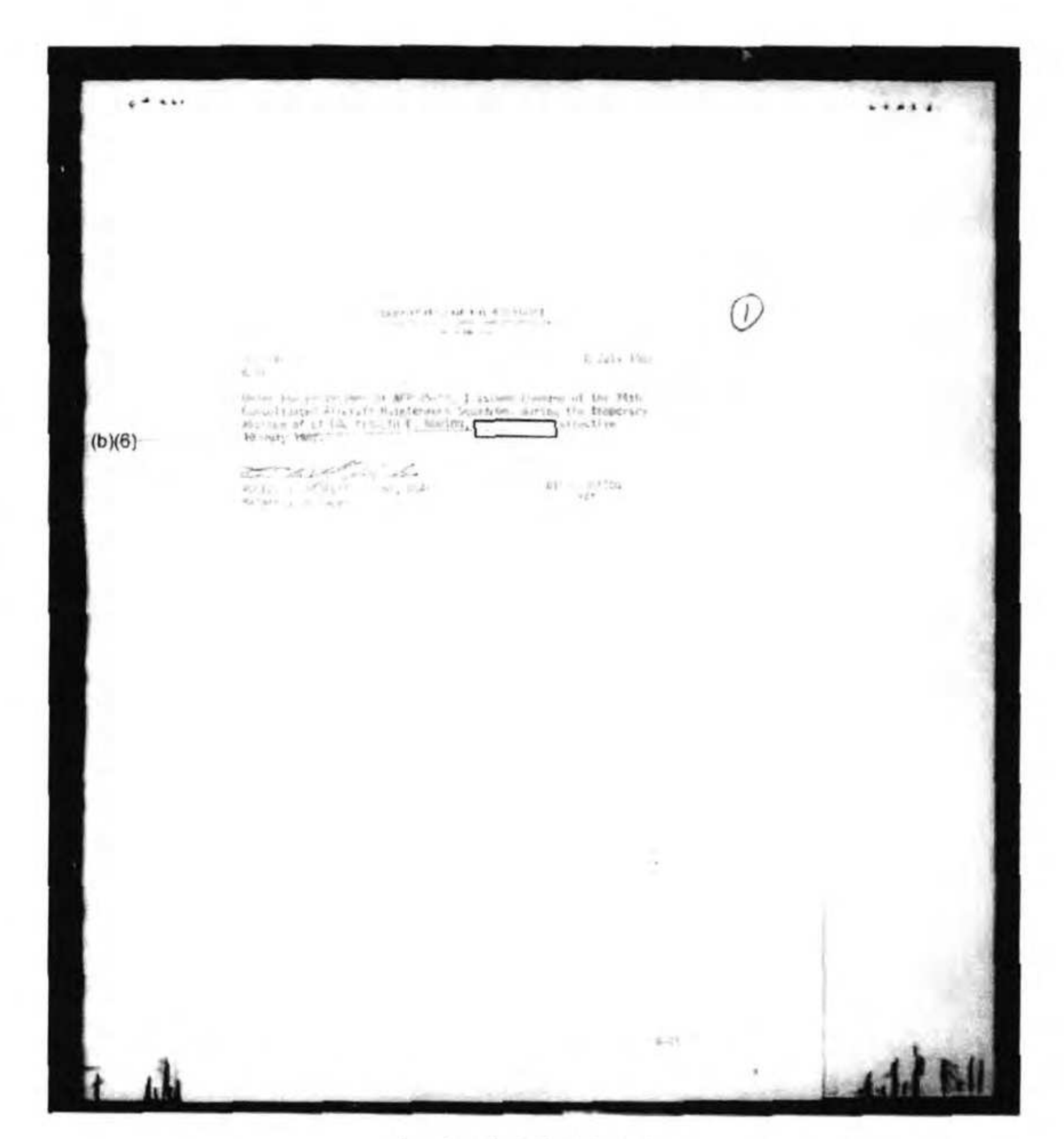
SPECIAL ORDER
G-14

Under the provisions of AFR 35-54, I assume command of the USAF Southern Air Division during the temporary absence of Major General William I. Masterson, effective 4 July 1982

ROBERT [illegible] REID, [illegible]
Commander

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S.O. G-14



[illegible]

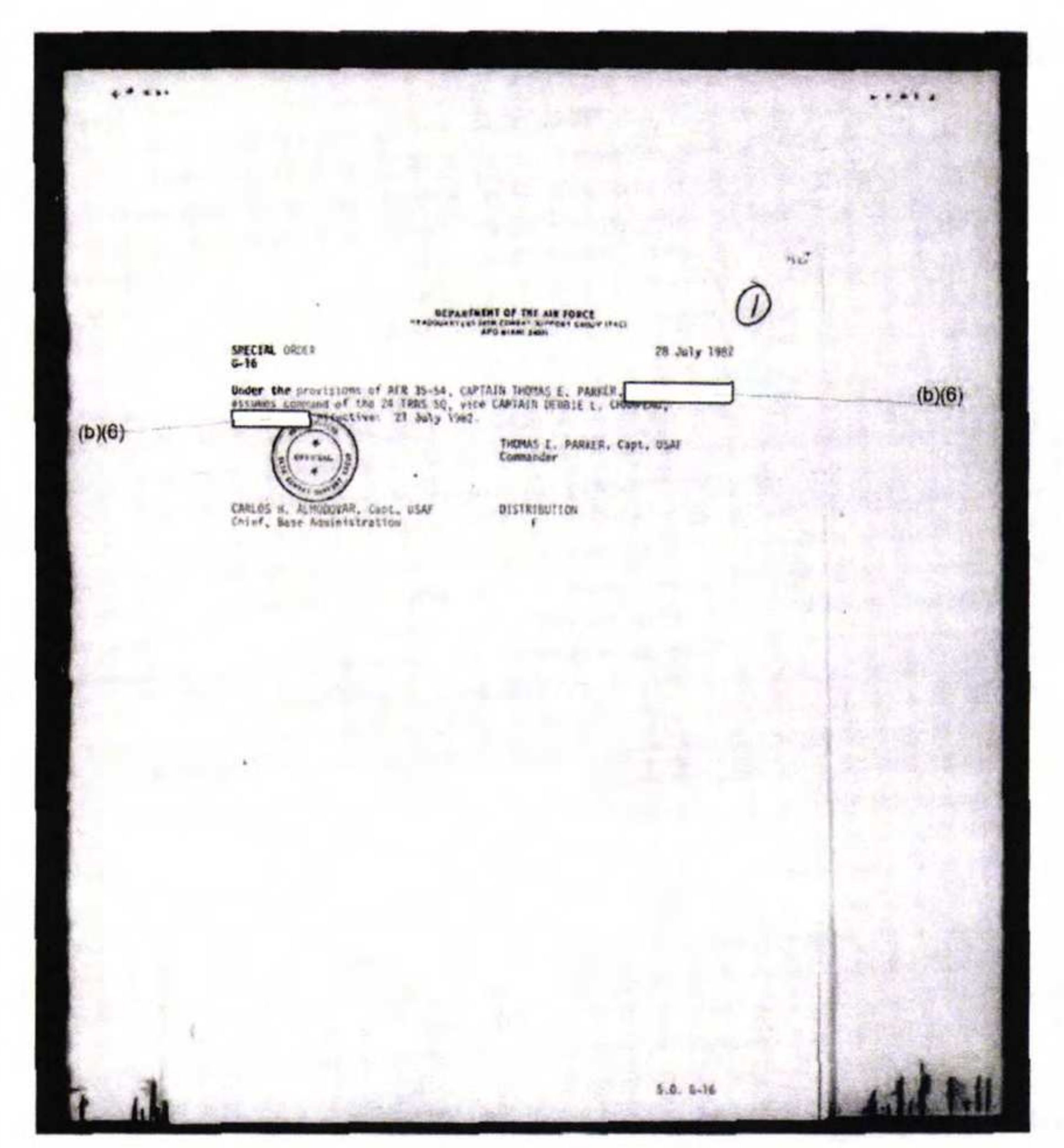
[illegible] July [illegible]

Under the provisions of AFR [illegible], I assume command of the [illegible] Consolidated Aircraft Maintenance Squadron, during the temporary absence of Lt Col [illegible], [redacted] effective [illegible]

(b)(6)

[illegible]

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DEPARTMENT OF THE AIR FORCE
[illegible]
APO [illegible]

(1)

SPECIAL ORDER
G-16

28 July 1982

Under the provisions of AFR 35-54, CAPTAIN THOMAS E. PARKER, [redacted] (b)(6)
assumes command of the 24 TRNS SQ, vice CAPTAIN DEBBIE L. C[illegible],
(b)(6) [redacted] effective: 27 July 1982.

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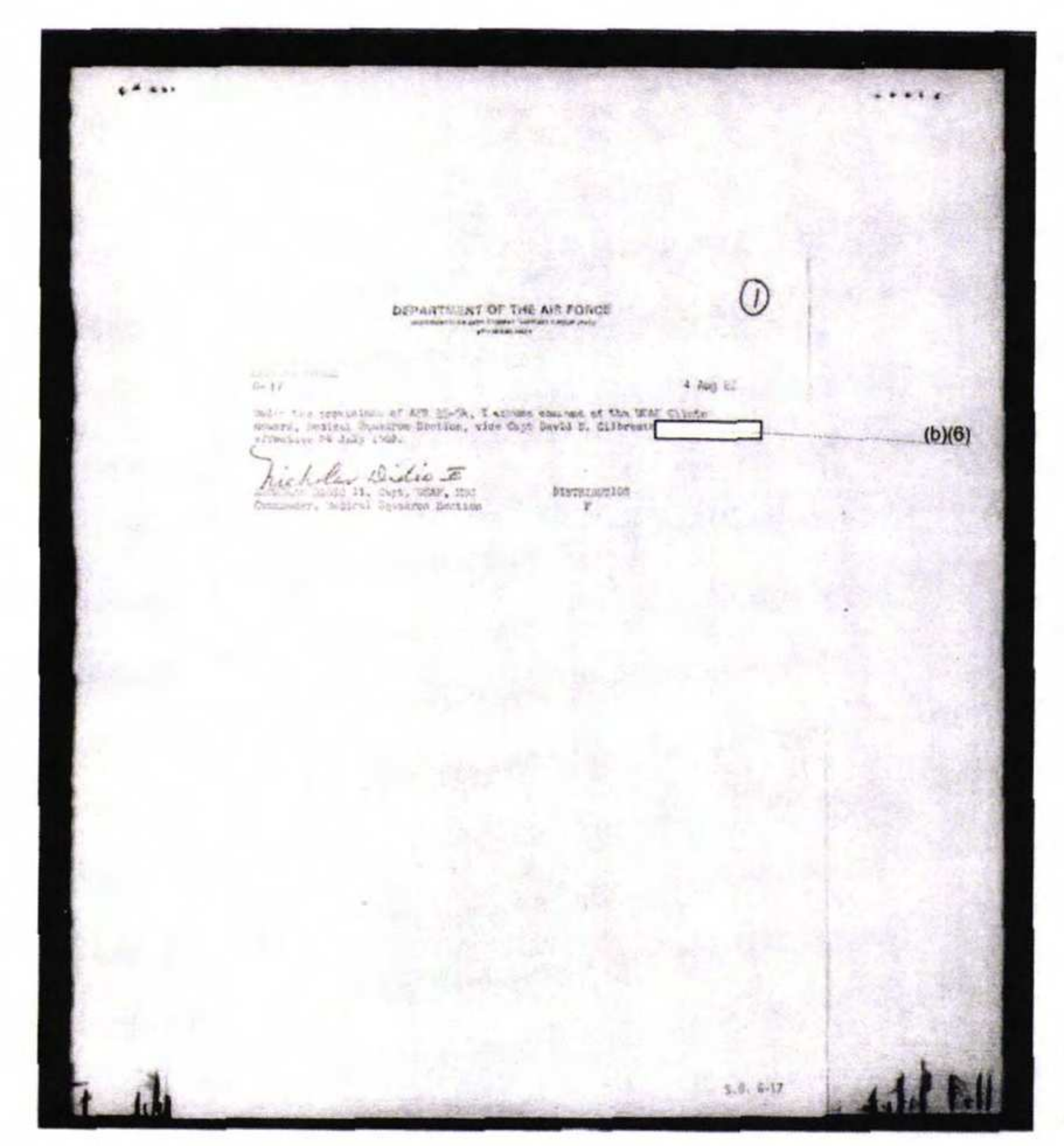
THOMAS E. PARKER, Capt, USAF
Commander

CARLOS H. ALMODOVAR, Capt, USAF
Chief, Base Administration

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①

DEPARTMENT OF THE AIR FORCE

G-17 — 4 Aug 62

Under the provisions of AFR 35-54, I assume command of the USAF Clinic ..., Medical Squadron Section, vice Capt David D. Gilbreath [redacted] effective 24 July 1962.

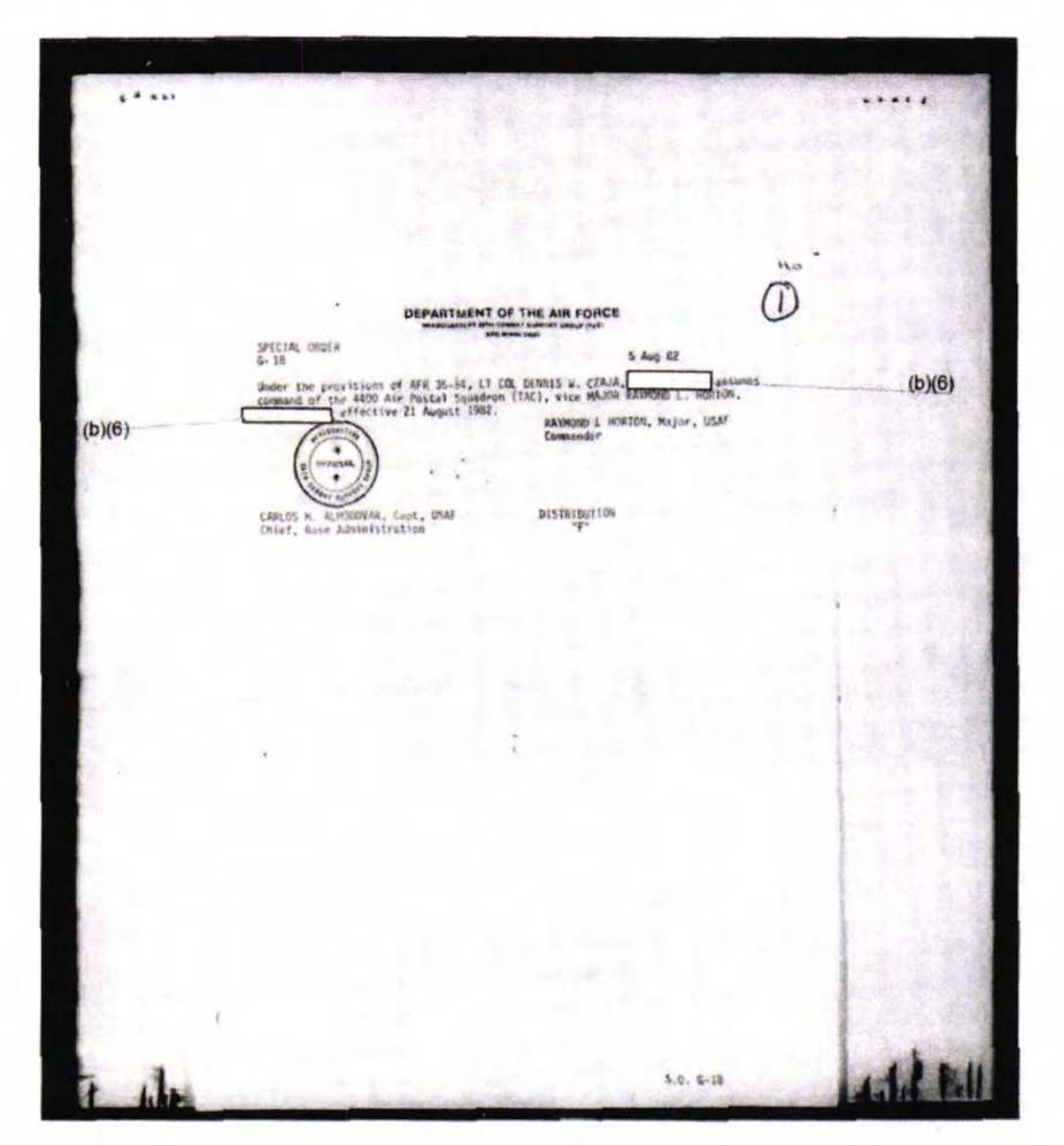
Nicholas Didio II
NICHOLAS DIDIO II, Capt, USAF, MC
Commander, Medical Squadron Section

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S.O. G-17

(b)(6)

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①

DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-18

5 Aug 82

Under the provisions of AFR 35-54, LT COL DENNIS W. CZAJA, [redacted] assumes command of the 4400 Air Postal Squadron (TAC), vice MAJOR RAYMOND L. HORTON, [redacted] effective 21 August 1982.

(b)(6)

(b)(6)

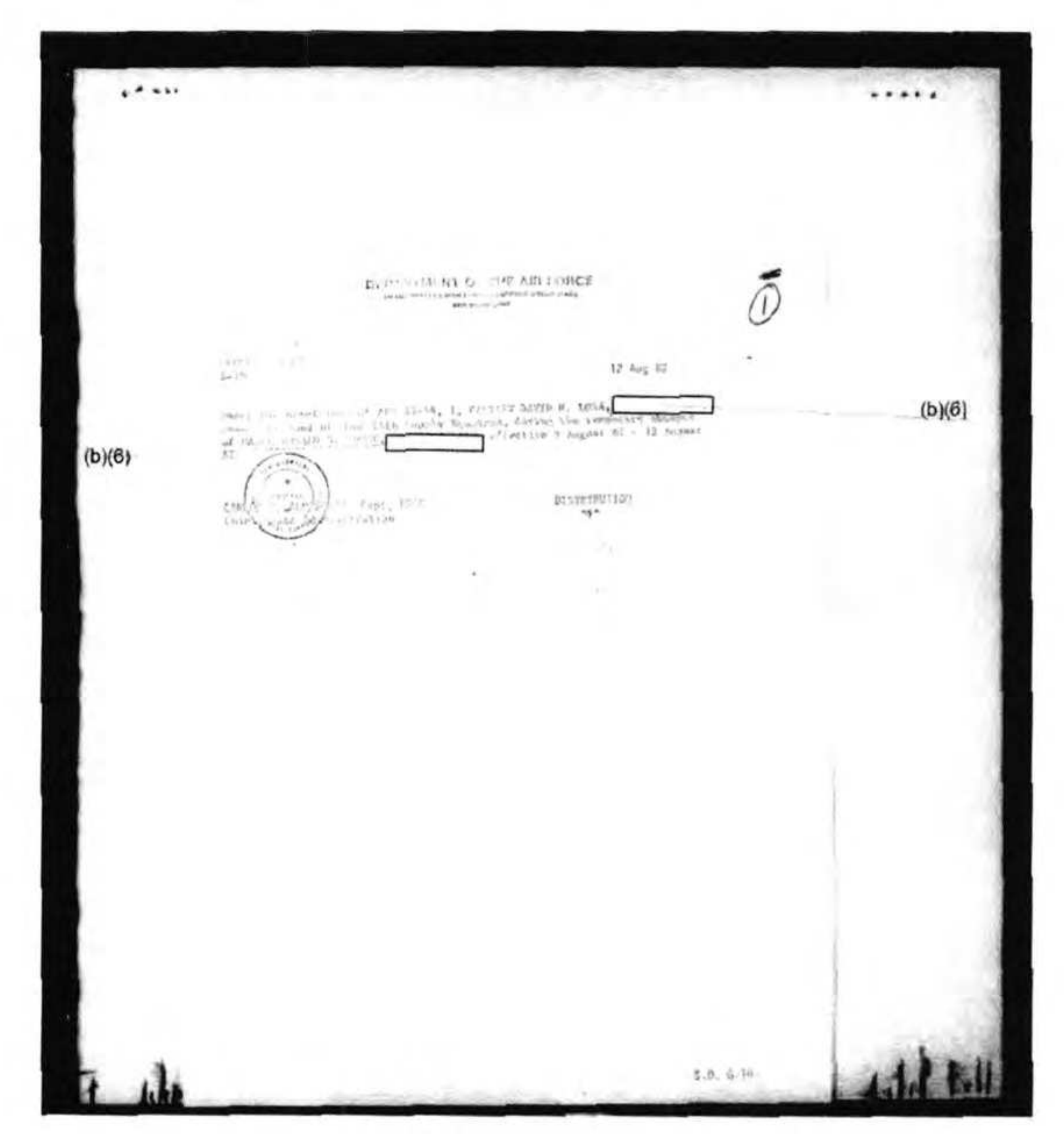
RAYMOND L HORTON, Major, USAF
Commander

CARLOS M. ALMODOVAR, Capt, USAF
Chief, Base Administration

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DEPARTMENT OF THE AIR FORCE

12 Aug 82

[illegible] AFR 35-54, I, [illegible] DAVID W. [illegible], [redacted] (b)(6) [illegible] 14th [illegible] Squadron, during the [illegible] of [illegible], [redacted] (b)(6) effective [illegible] August 82 - 12 August 82

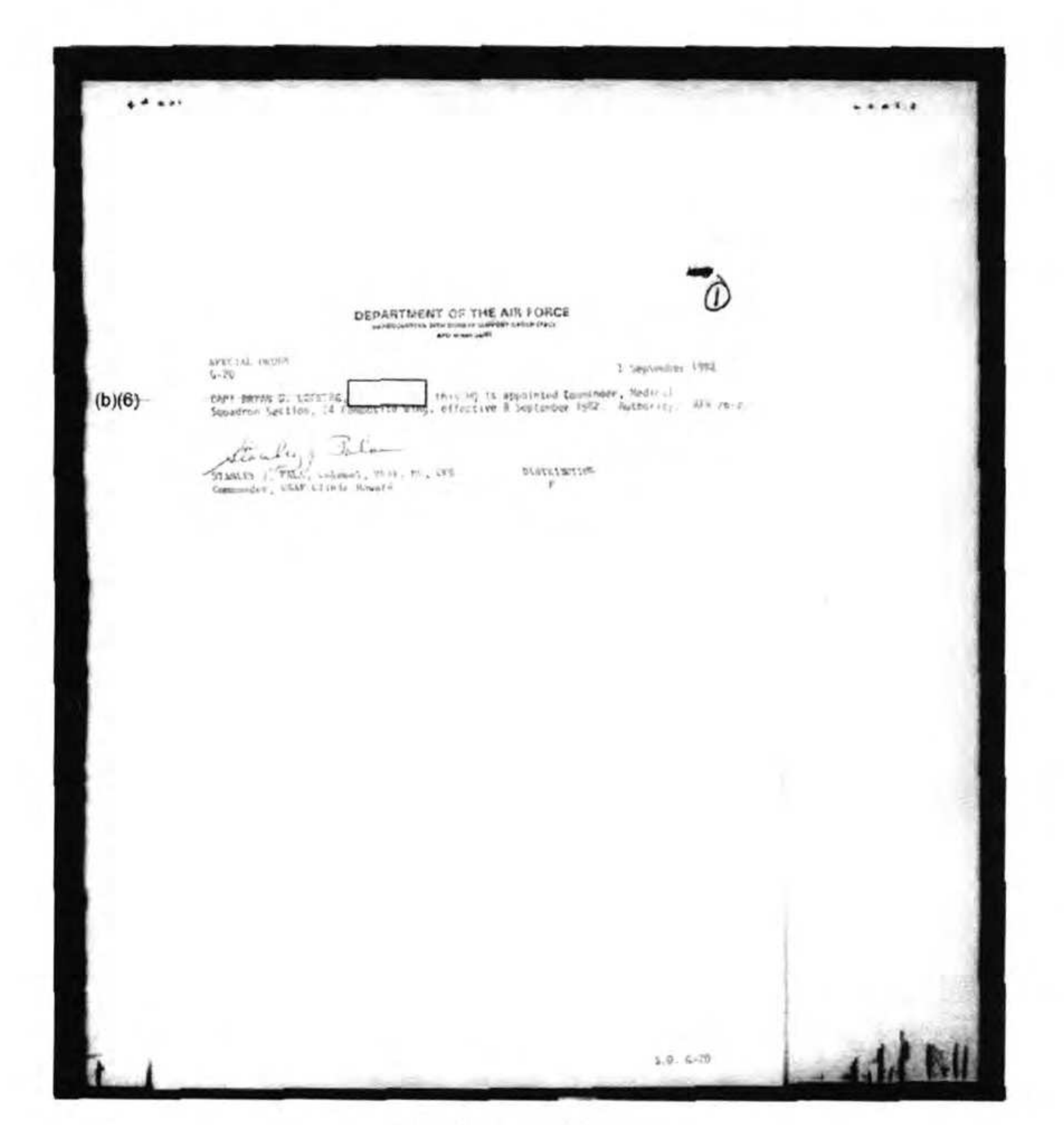
[illegible] Capt, [illegible]

DISTRIBUTION

[illegible]

S.O. G-16

Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*



①

DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-20

1 September 1982

(b)(6)

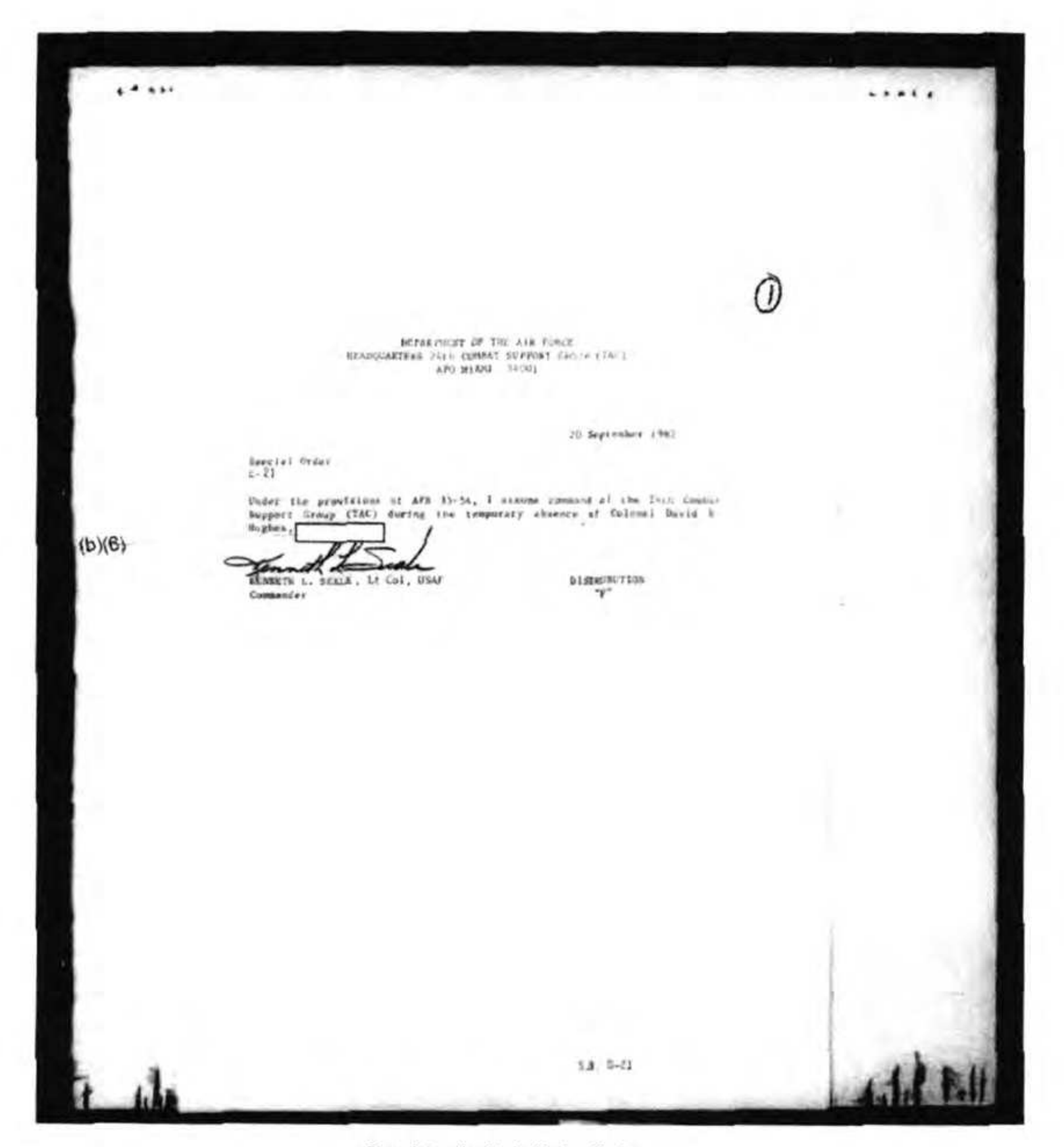
CAPT BRYAN D. [illegible], [redacted] this HQ is appointed Commander, Medical Squadron Section, [illegible] Composite Wing, effective 8 September 1982. Authority: AFR [illegible]

STANLEY J. [illegible], Colonel, [illegible], Commander, USAF Clinic [illegible]

DISTRIBUTION
F

S.O. G-20

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Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*



(1)

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24th COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

20 September 1962

Special Order
G-21

Under the provisions of AFR 35-54, I assume command of the 24th Combat Support Group (TAC) during the temporary absence of Colonel David H. Hughes, [redacted]

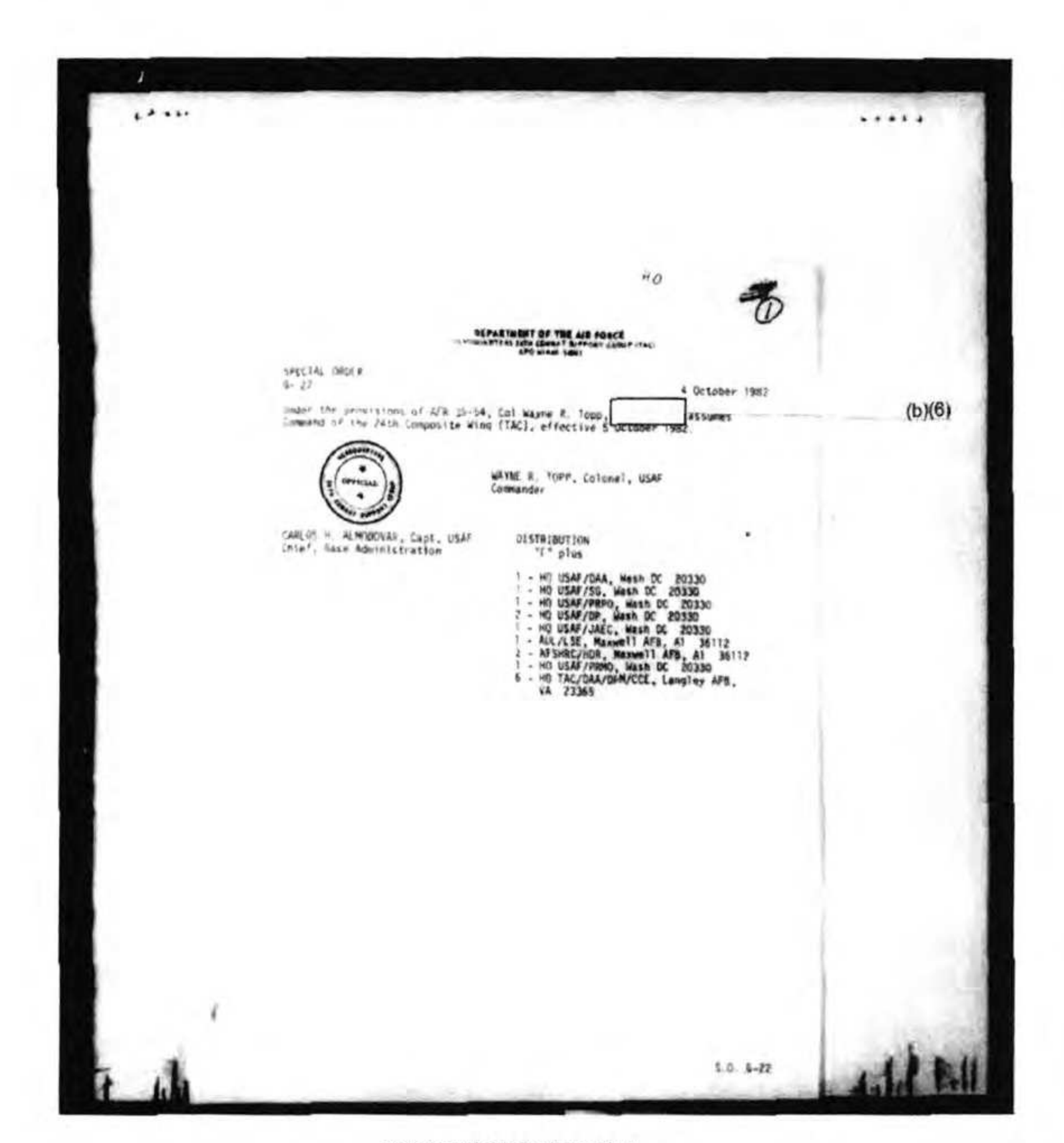
(b)(6)

KENNETH L. SEALE, Lt Col, USAF
Commander

DISTRIBUTION
"F"

S.O. G-21

Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*



HO

①

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

SPECIAL ORDER
G- 22

4 October 1982

Under the provisions of AFR 35-54, Col Wayne R. Topp, [redacted] assumes Command of the 24th Composite Wing (TAC), effective 5 October 1982.

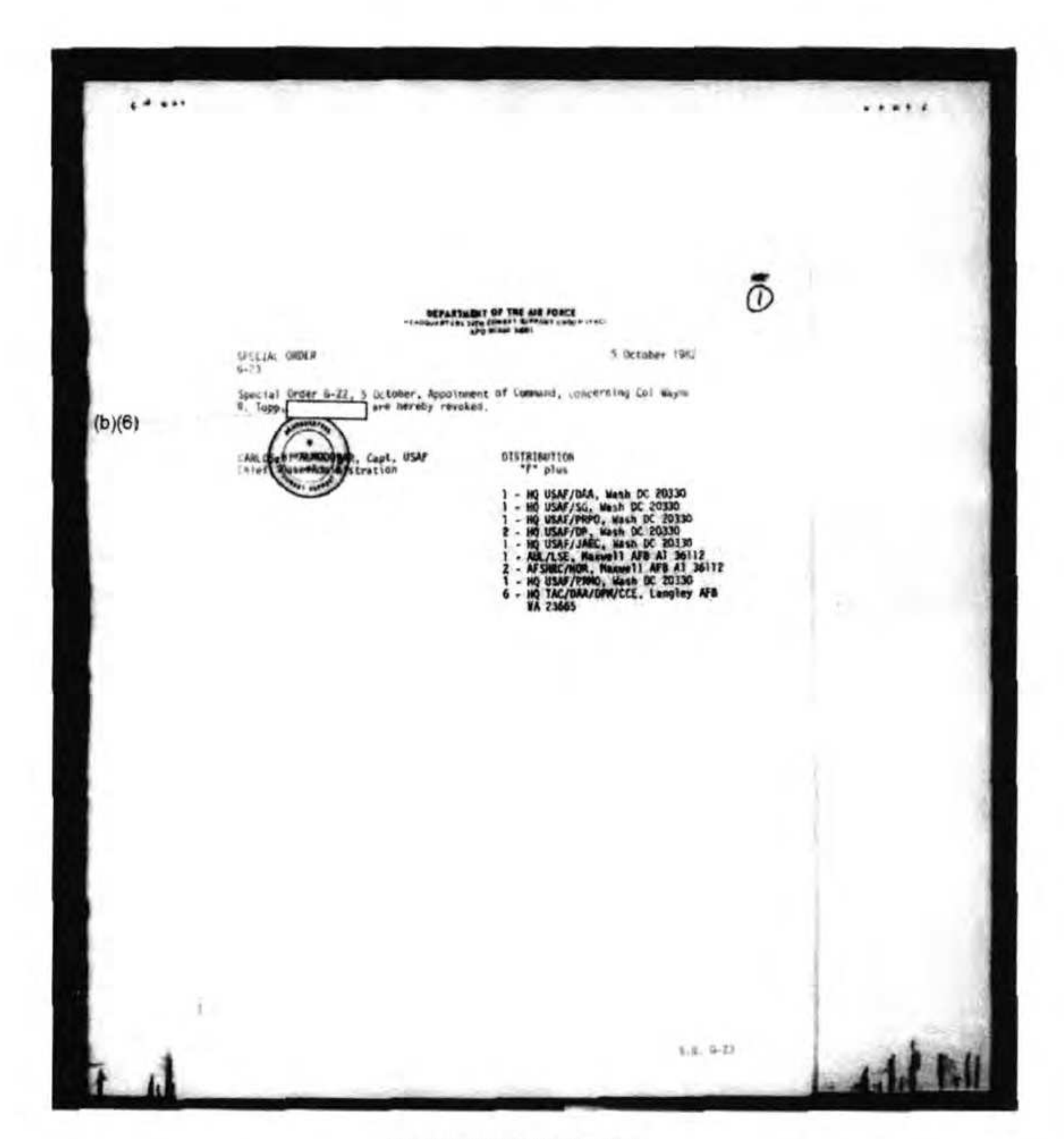
(b)(6)

WAYNE R. TOPP, Colonel, USAF
Commander

CARLOS H. ALMODOVAR, Capt, USAF
Chief, Base Administration

DISTRIBUTION
"F" plus

1 - HQ USAF/DAA, Wash DC 20330
1 - HQ USAF/SG, Wash DC 20330
1 - HQ USAF/PRPO, Wash DC 20330
2 - HQ USAF/DP, Wash DC 20330
1 - HQ USAF/JAEC, Wash DC 20330
1 - AUL/LSE, Maxwell AFB, Al 36112
2 - AFSHRC/HOR, Maxwell AFB, Al 36112
1 - HQ USAF/PRMO, Wash DC 20330
6 - HQ TAC/DAA/DPM/CCE, Langley AFB, VA 23365



DEPARTMENT OF THE AIR FORCE
HEADQUARTERS [illegible] COMBAT SUPPORT GROUP (TAC)
APO [illegible]

①

SPECIAL ORDER
G-23

5 October 1982

Special Order G-22, 5 October, Appointment of Command, concerning Col Wayne R. Topp, [redacted] are hereby revoked.

(b)(6)

CARL[illegible], Capt, USAF
Chief, [illegible] Administration

DISTRIBUTION
"F" plus

1 - HQ USAF/DAA, Wash DC 20330
1 - HQ USAF/SG, Wash DC 20330
1 - HQ USAF/PRPO, Wash DC 20330
2 - HQ USAF/DP, Wash DC 20330
1 - HQ USAF/JAEC, Wash DC 20330
1 - AUL/LSE, Maxwell AFB Al 36112
2 - AFSHRC/HOR, Maxwell AFB Al 36112
1 - HQ USAF/PRMO, Wash DC 20330
6 - HQ TAC/DAA/DPM/CCE, Langley AFB VA 23665

S.O. G-23



DEPARTMENT OF THE AIR FORCE

①

5 October

(b)(6) [redacted]

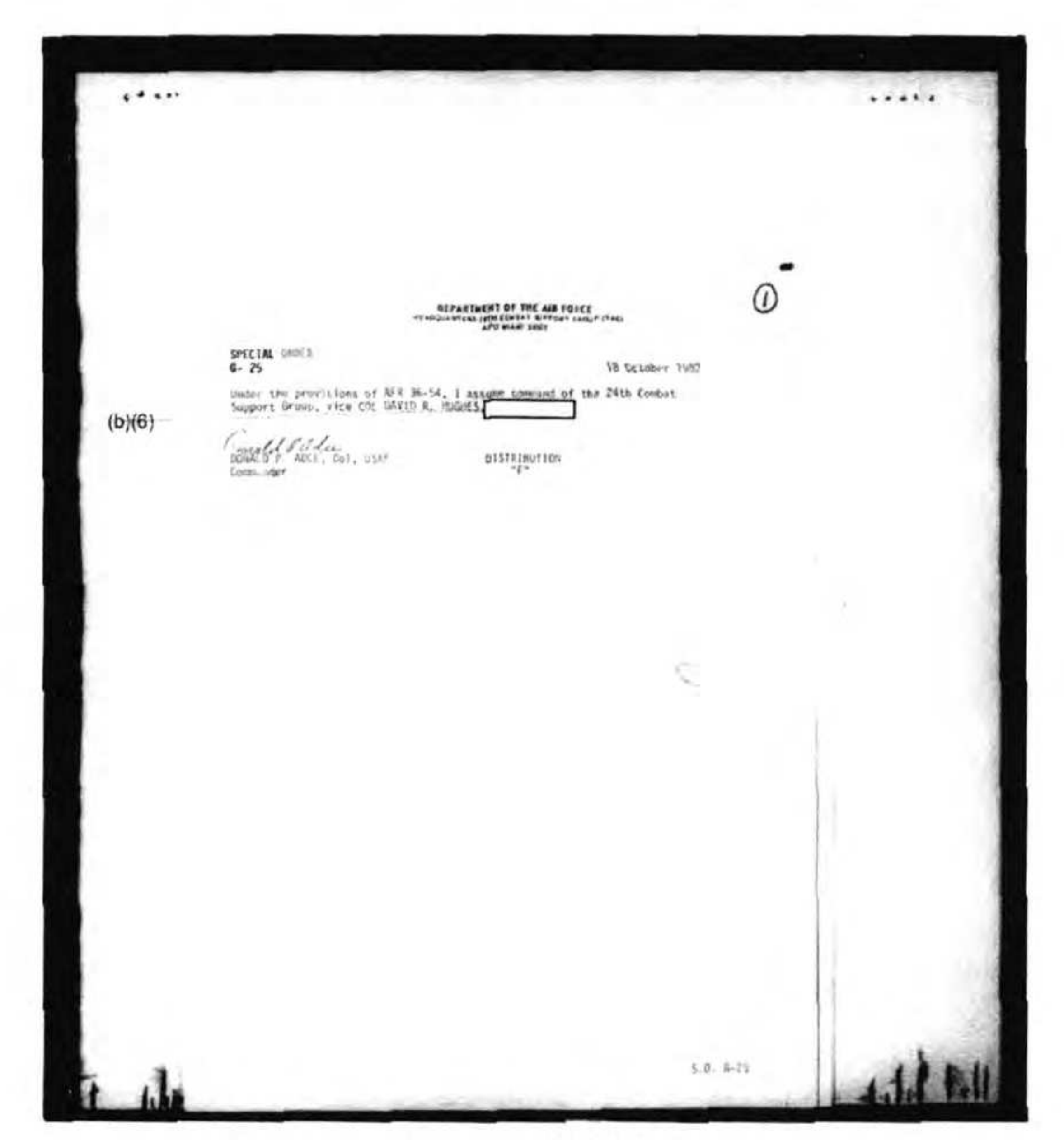
Howard AFB, Panama,

WILLIAM ... Maj Gen, USAF
Commander

DISTRIBUTION

1 - HQ ... DC
1 - HQ ... DC
1 - HQ ... DC
2 - HQ ...
1 - HQ ... Wash DC
1 - ... AFB
2 - ... AFB
1 - HQ ... DC
6 - HQ ... AFB,
VA

Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*



DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI [illegible]

SPECIAL ORDER
G- 25

18 October 1982

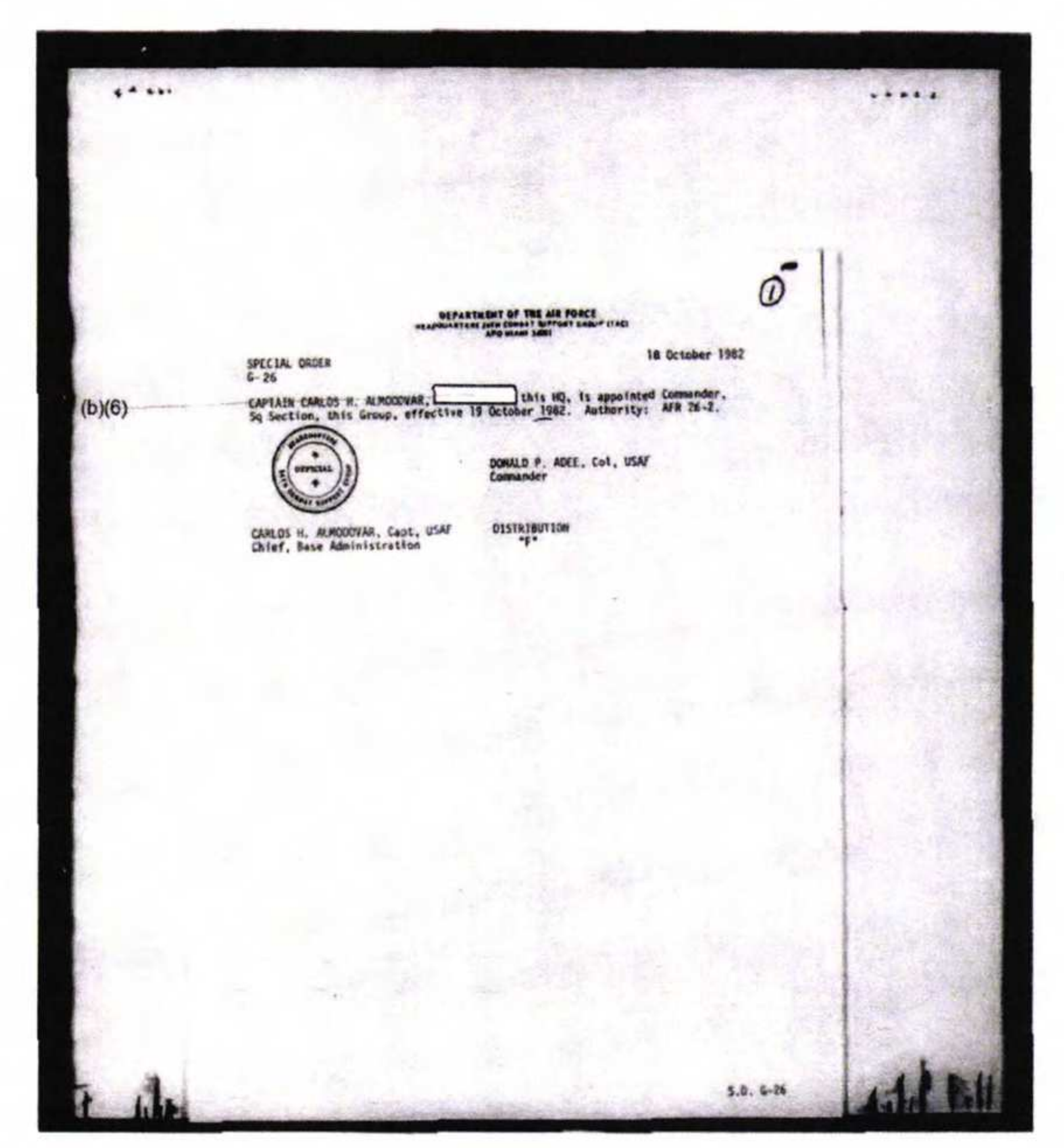
Under the provisions of AFR 36-54, I assume command of the 24th Combat Support Group, vice COL DAVID R. HUGHES, [redacted]

(b)(6)

DONALD P. ADCE, Col, USAF
Commander

DISTRIBUTION
"F"

S.O. G-25



DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-26

18 October 1982

(b)(6)

CAPTAIN CARLOS H. ALMODOVAR, [redacted] this HQ, is appointed Commander, Sq Section, this Group, effective 19 October 1982. Authority: AFR 26-2.

OFFICIAL

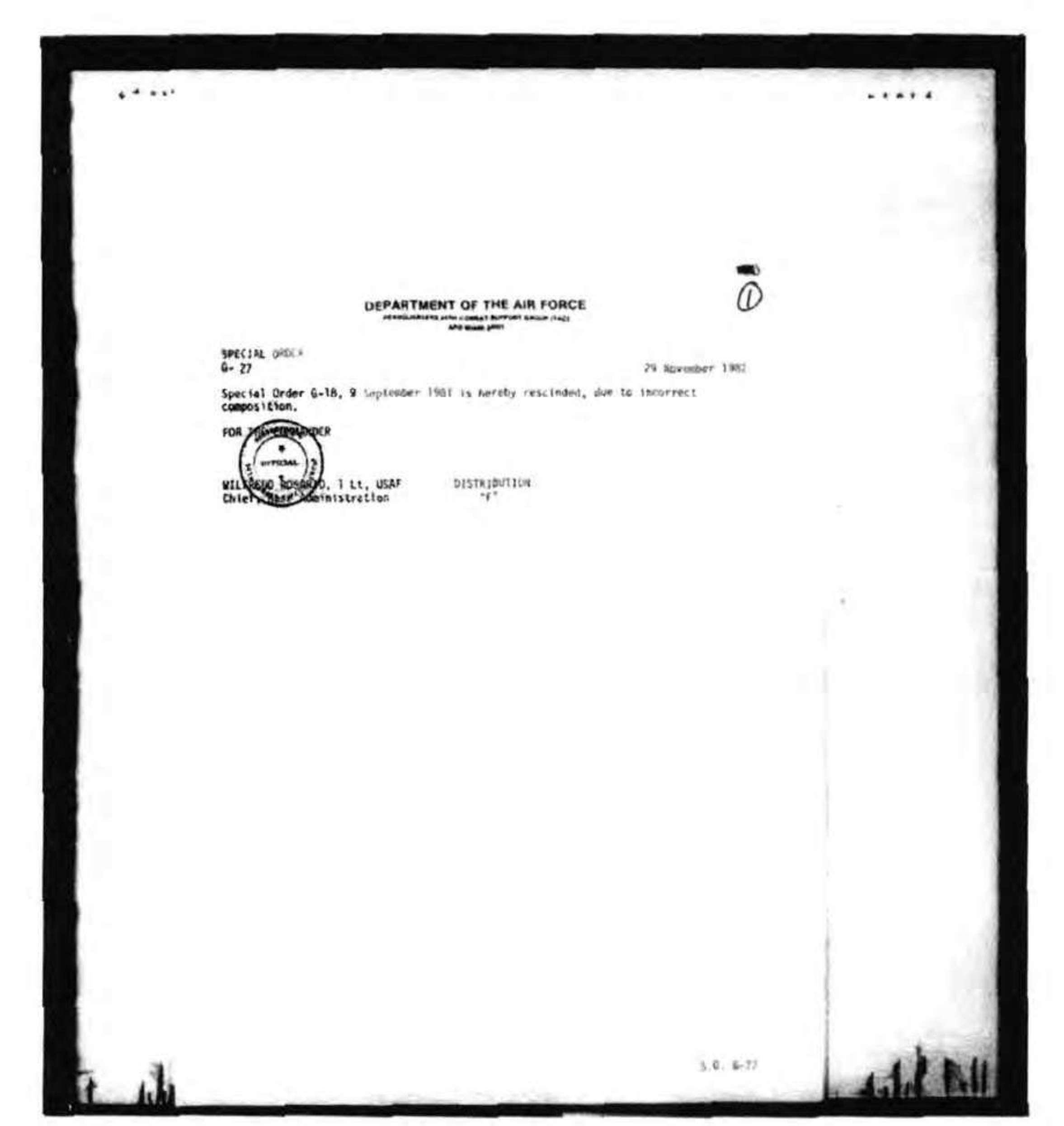
DONALD P. ADEE, Col, USAF
Commander

CARLOS H. ALMODOVAR, Capt, USAF
Chief, Base Administration

DISTRIBUTION
"F"

S.O. G-26

Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*



DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G- 27

29 November 1981

Special Order G-18, 9 September 1981 is hereby rescinded, due to incorrect composition.

FOR THE COMMANDER

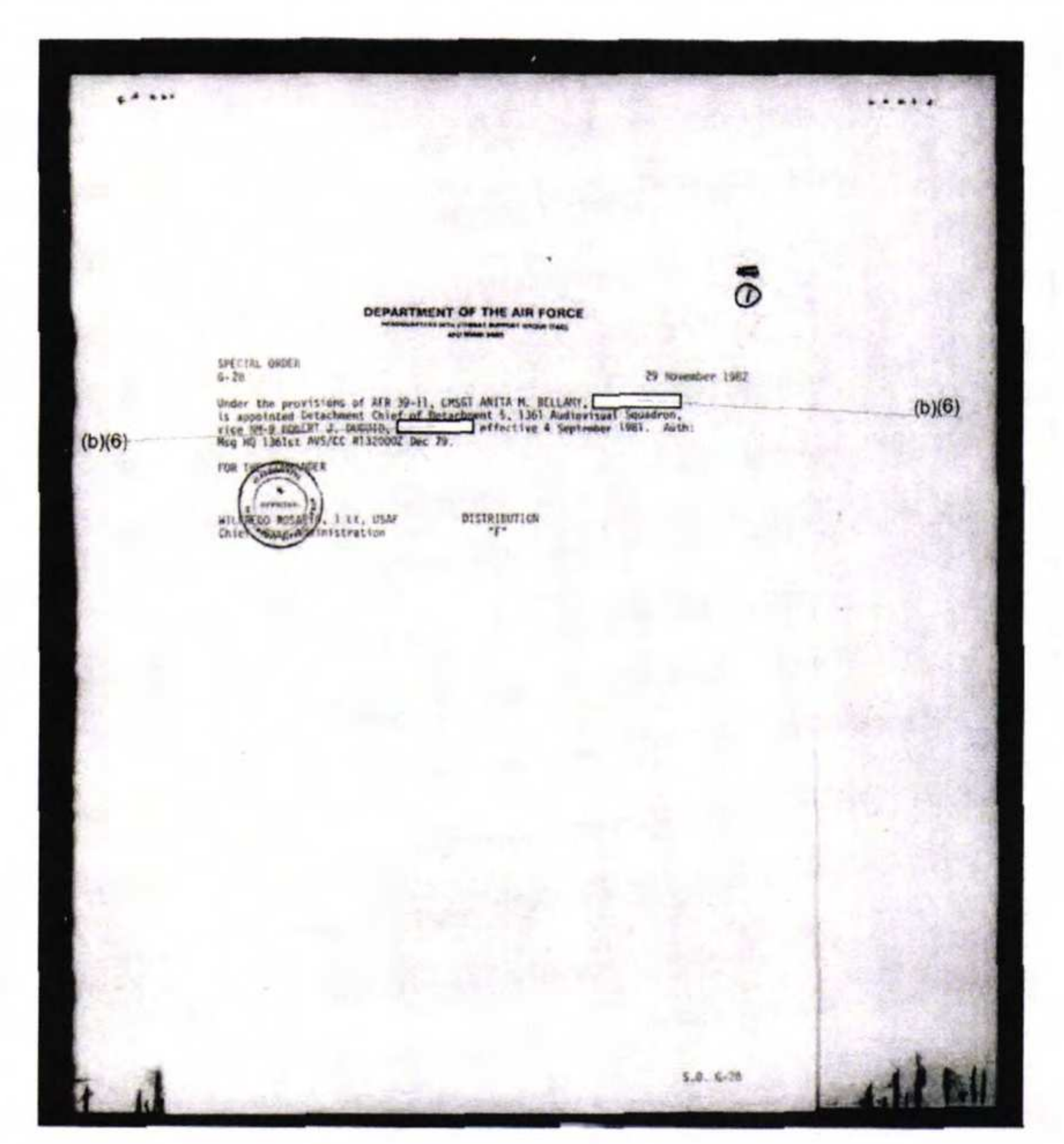
OFFICIAL

WILFREDO ROSARIO, 1 Lt, USAF
Chief, Base Administration

DISTRIBUTION
"F"

S.O. G-27

Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*



DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-28

29 November 1982

Under the provisions of AFR 39-11, CMSGT ANITA M. BELLAMY, [redacted] (b)(6)
is appointed Detachment Chief of Detachment 5, 1361 Audiovisual Squadron,
(b)(6) vice SM-9 ROBERT J. DUGUID, [redacted] effective 4 September 1981. Auth:
Msg HQ 1361st AVS/CC #132000Z Dec 79.

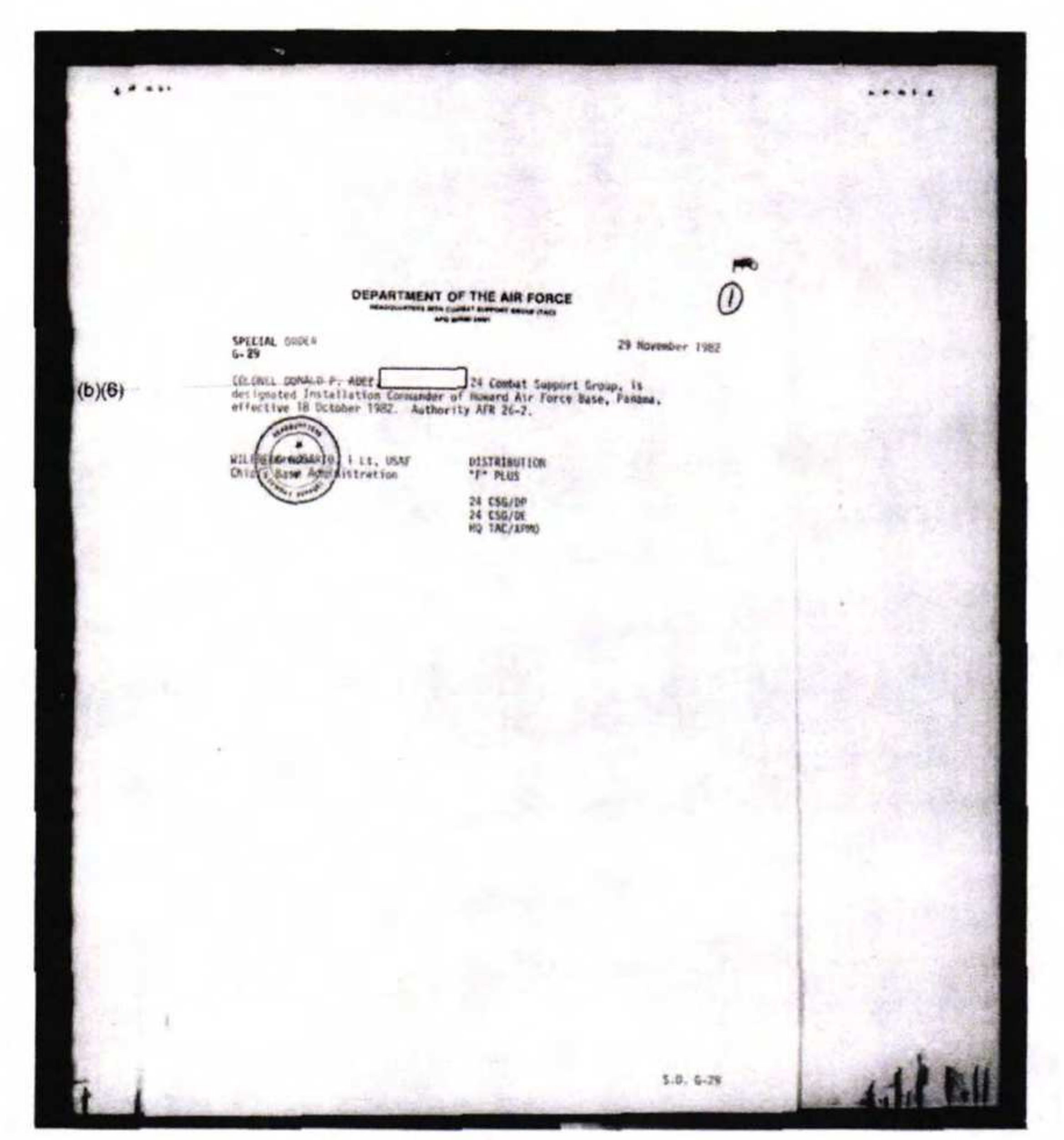
FOR THE COMMANDER

WILFREDO ROSARIO, 1 Lt, USAF
Chief, Admin Administration

DISTRIBUTION
"F"

S.O. G-28

Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*



DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-29

29 November 1982

(b)(6)

COLONEL DONALD P. ABEE, [redacted] 24 Combat Support Group, is designated Installation Commander of Howard Air Force Base, Panama, effective 18 October 1982. Authority AFR 26-2.

WIL[illegible], 1 Lt, USAF
Chief, Base Administration

DISTRIBUTION
"F" PLUS

24 CSG/DP
24 CSG/DE
HQ TAC/XPMO

S.O. G-29

Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

SPECIAL ORDER
G-30

15 December 1982

Under the provisions of AFR 35-54, 1ST LIEUTENANT MICHAEL E. ADAMS, [redacted] (b)(6) assumes command of the 24th Services Squadron during the temporary absence of MAJOR KIM M. WINTNER, [redacted] (b)(6)

FOR THE COMMANDER

OFFICIAL

WILFREDO ROSARIO, Capt, USAF
Chief, Base Administration

DISTRIBUTION
"F"



HO ①

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS ELECTRONIC SECURITY COMMAND
SAN ANTONIO, TEXAS 78243

SPECIAL ORDER
GB- 7

6 July 1982

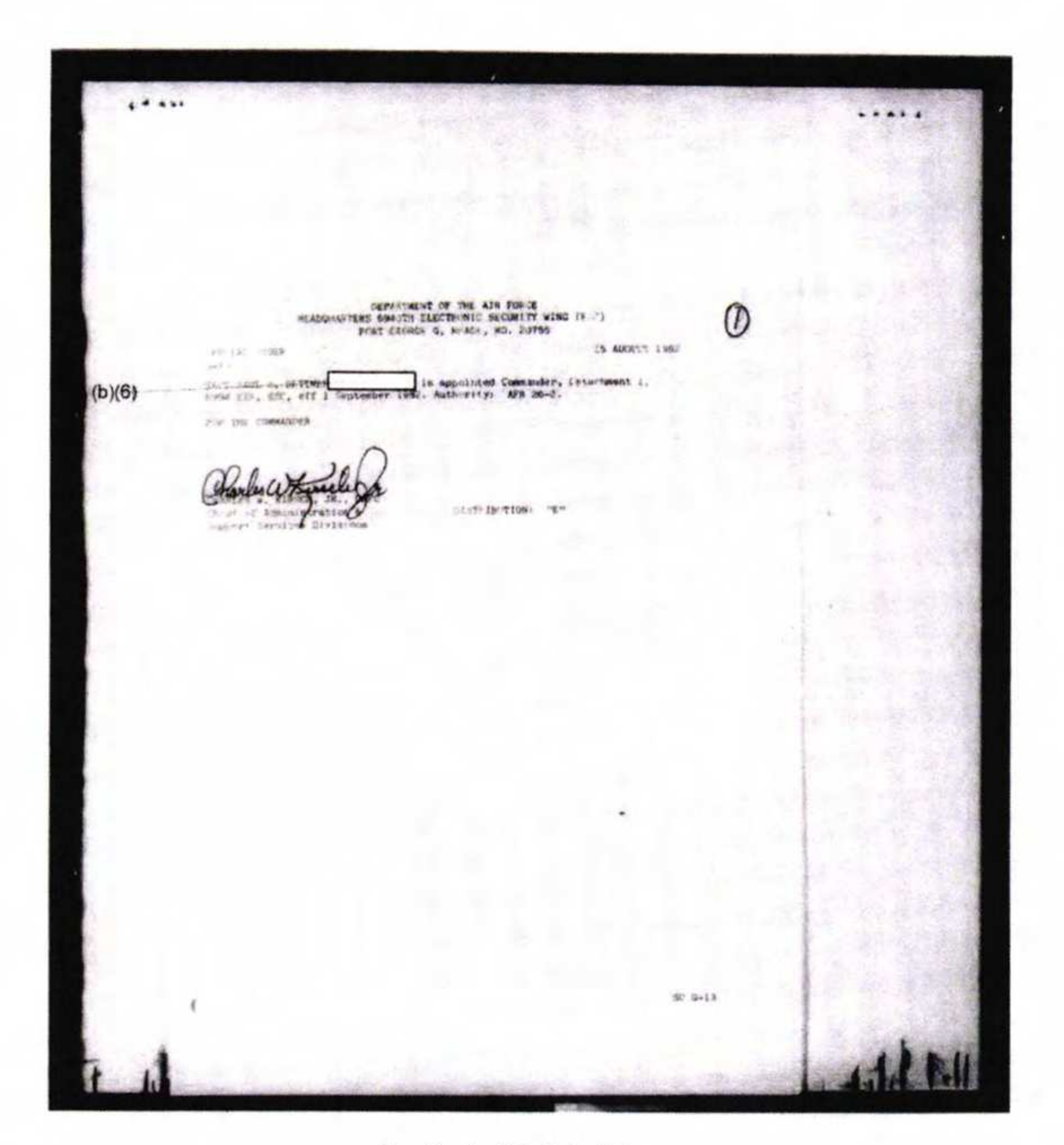
1. ( ) Detachment 1, 6994 Electronic Security Squadron (ESS), is designated and activated at Howard AFB, APO Miami 34001, effective 1 September 1982. Equipment authorized under organization identification number 6994ESS70001. Authority: AFR 26-2.

2. (U) This Special Order is UNCLASSIFIED upon date of public announcement.

FOR THE COMMANDER

NEIL J. CHRISTOFFERSEN, Lt Col, USAF
Director of Administration

DISTRIBUTION
"A" plus
1-AUL-LSE, Maxwell AFB AL 36112
2-AFSHRC/RI, Maxwell AFB AL 36112
1-HQ USAF/MPMO, Wash DC 20330
2-HQ USAF/MP, Wash DC 20330
1-HQ USAF/DAA, Wash DC 20330
1-HQ USAF/PAXOC, Wash DC 20330
1-HQ USAF/JAEC, Wash DC 20314
3-HQ USAF/SG, Wash DC 20314
1-6940 ESW/CC, Ft George G. Meade MD 20755
1-6994 ESS/CC, Ft George G. Meade MD 20755



DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 6940TH ELECTRONIC SECURITY WING (ESC)
FORT GEORGE G. MEADE, MD. 20755

SPECIAL ORDER [illegible] 25 AUGUST 1982

CAPT [illegible] (b)(6) [redacted] is appointed Commander, Detachment 1, [illegible] ESC, eff 1 September 1982. Authority: AFR 35-2.

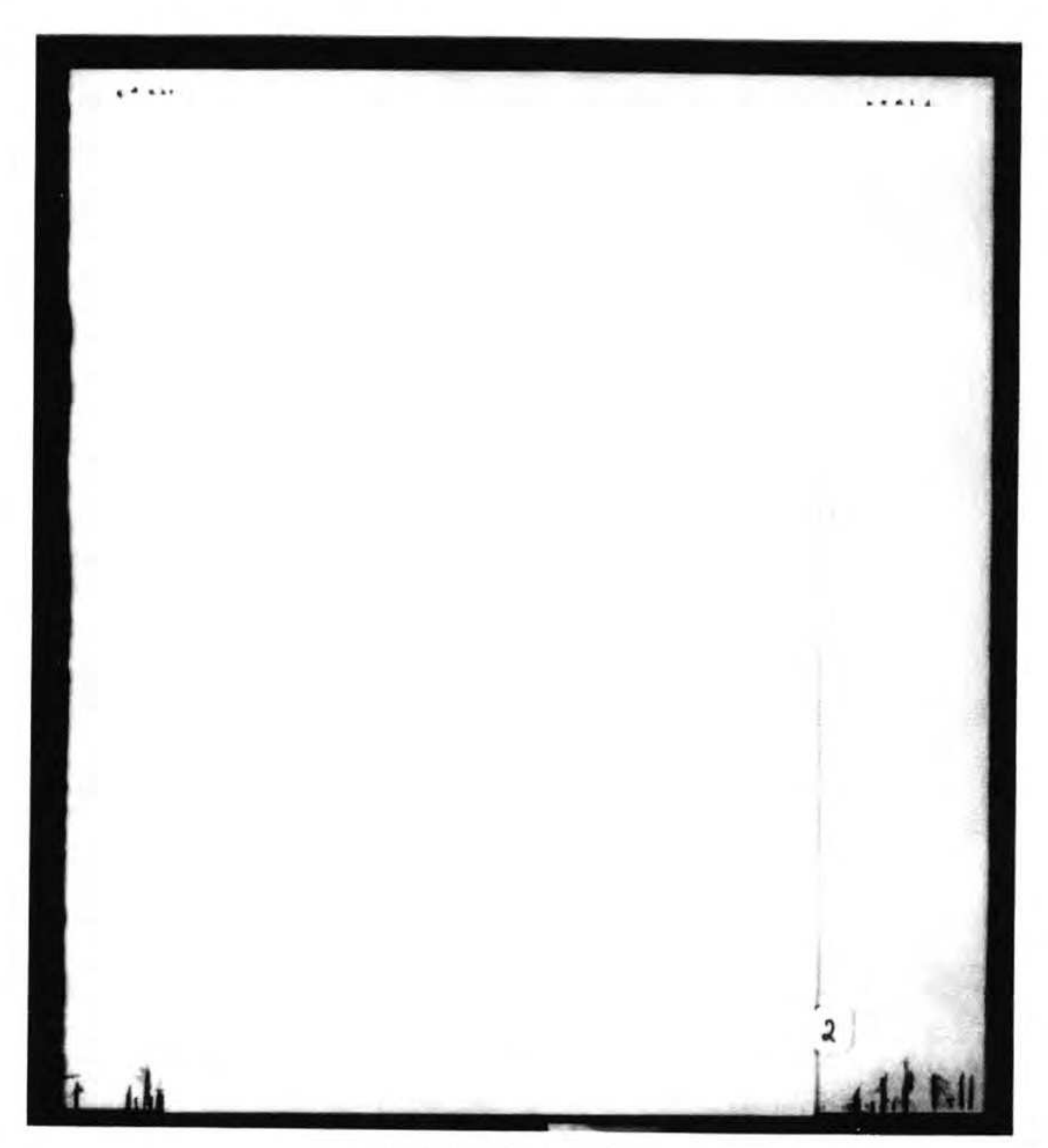
FOR THE COMMANDER

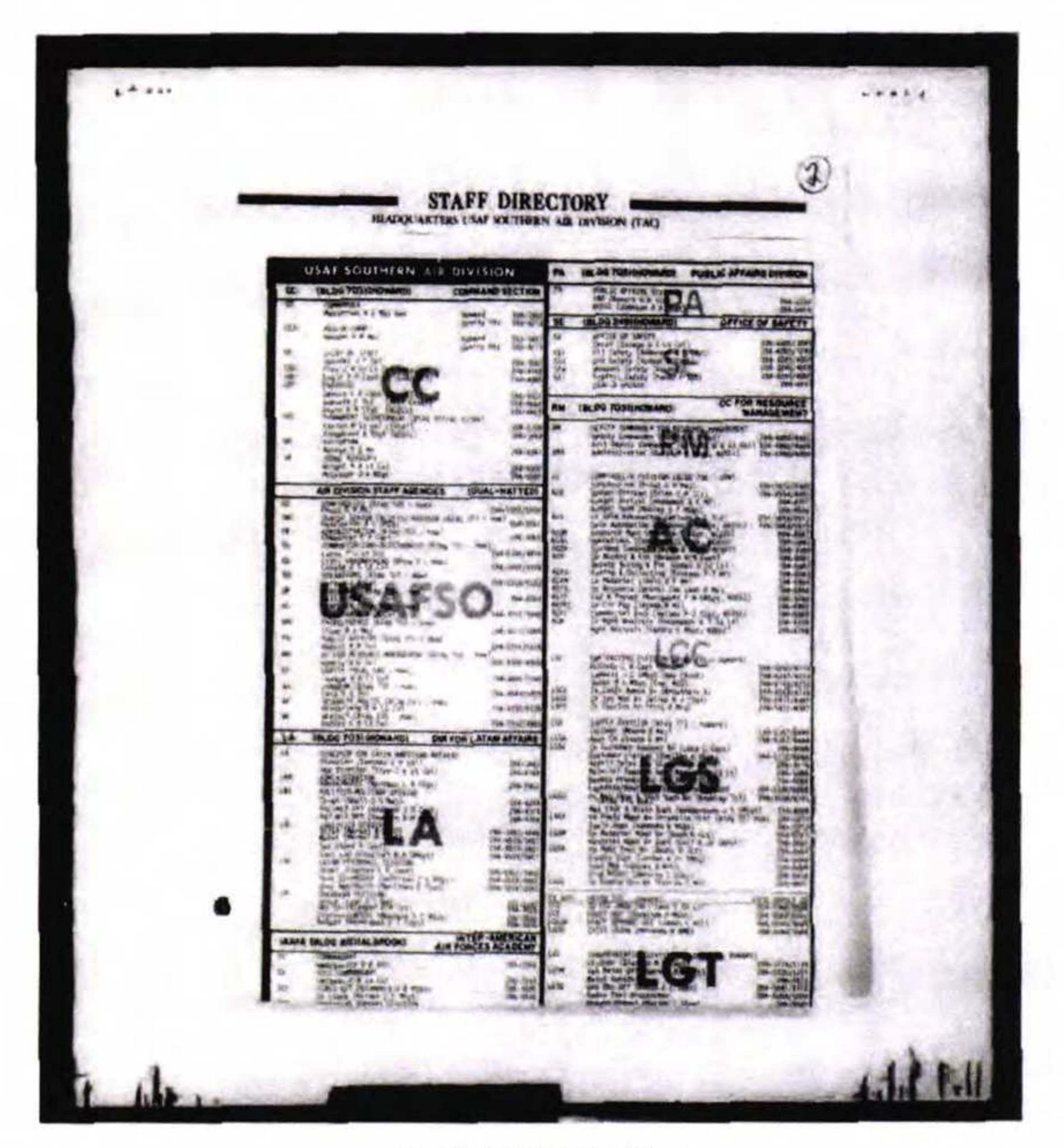
CHARLES W. [illegible], JR., [illegible]
Chief of Administration
Support Services Division

DISTRIBUTION: "E"

SO G-13

Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*





(2)

STAFF DIRECTORY

HEADQUARTERS USAF SOUTHERN AIR DIVISION (TAC)

USAF SOUTHERN AIR DIVISION

COMMAND SECTION

CC

AIR DIVISION STAFF AGENCIES (DUAL-HATTED)

USAFSO

DIR FOR LATAM AFFAIRS

LA

INTER-AMERICAN AIR FORCES ACADEMY

PUBLIC AFFAIRS DIVISION

PA

OFFICE OF SAFETY

SE

CC FOR RESOURCE MANAGEMENT

RM

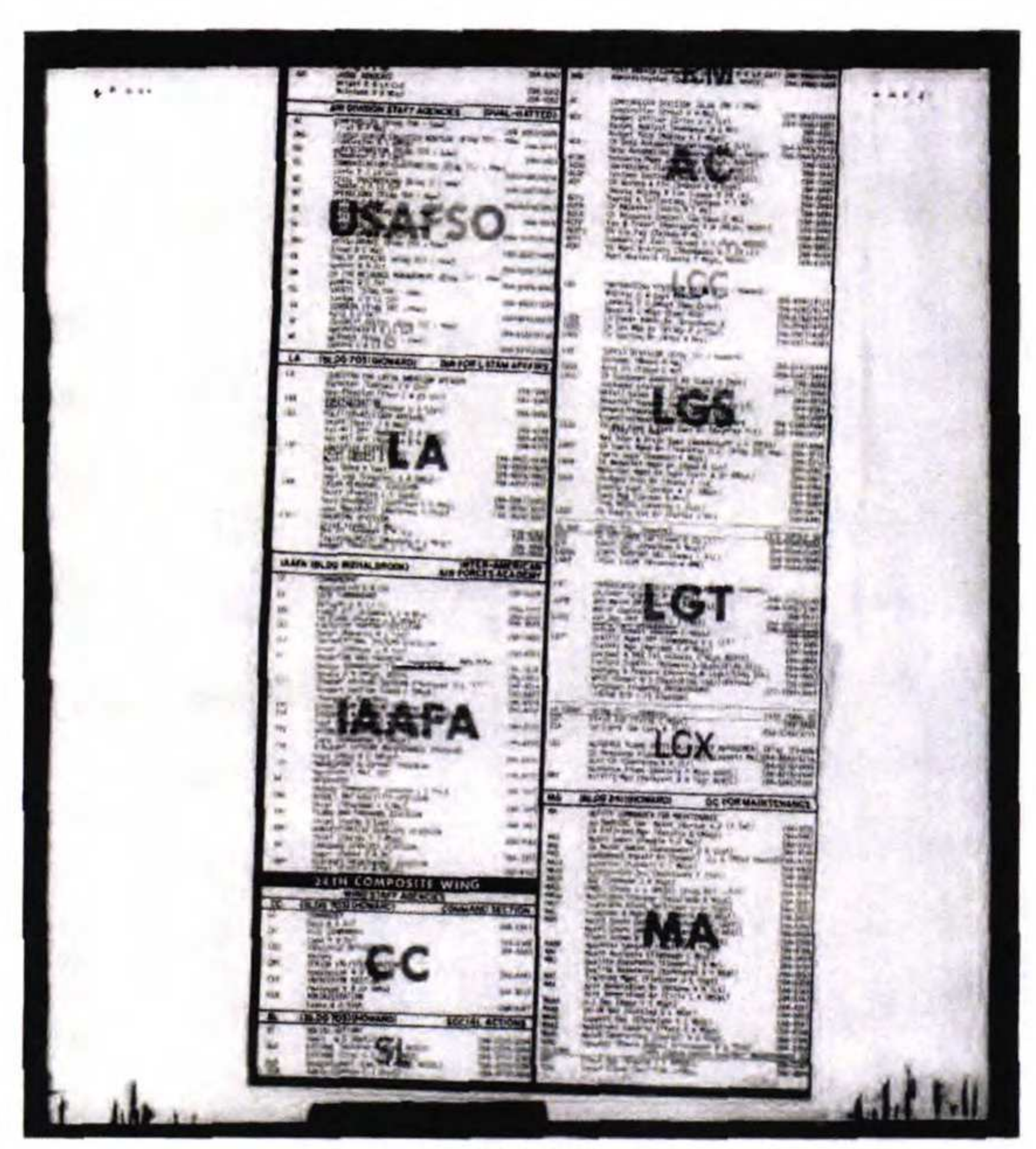
AC

LGC

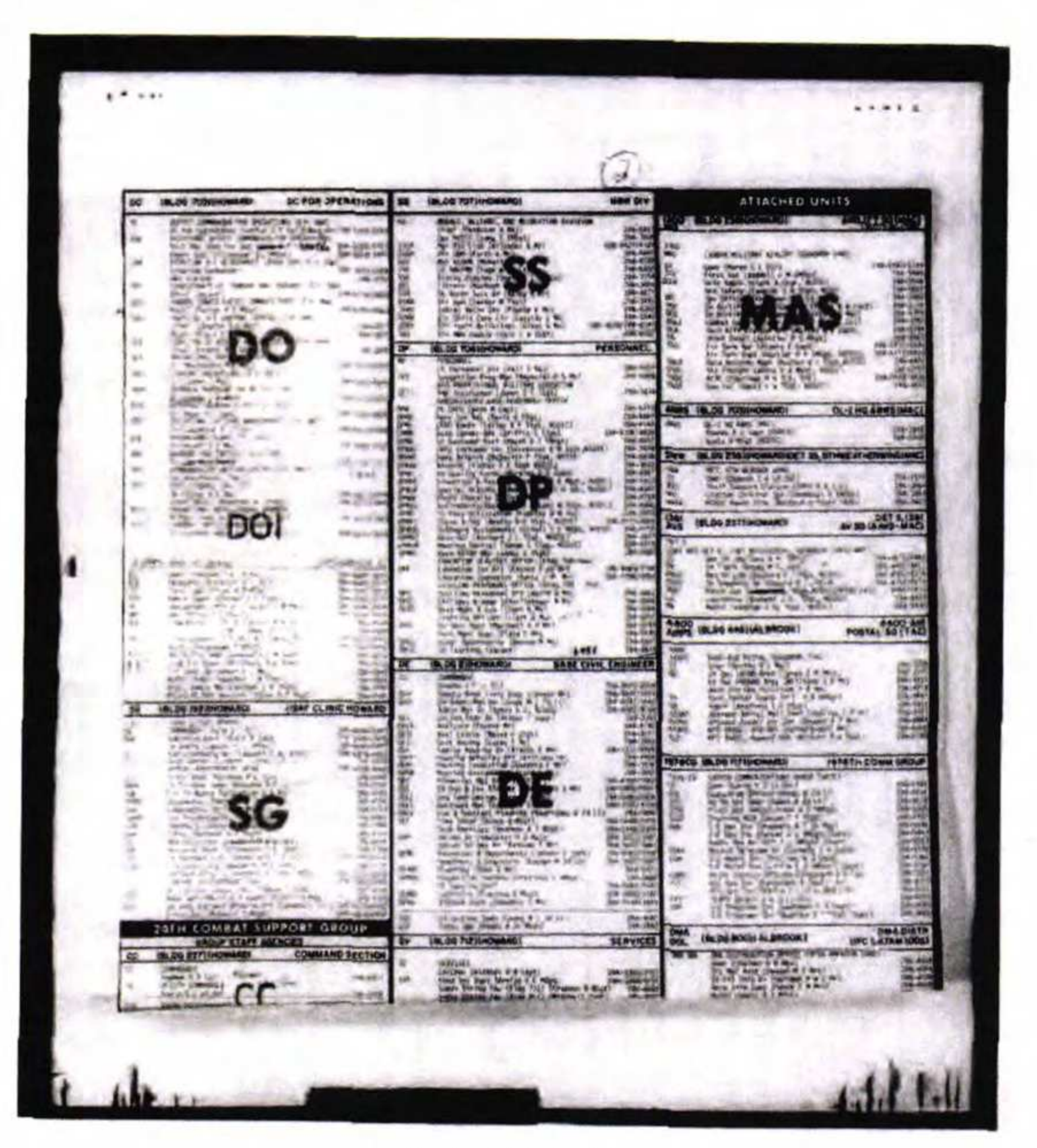
LGS

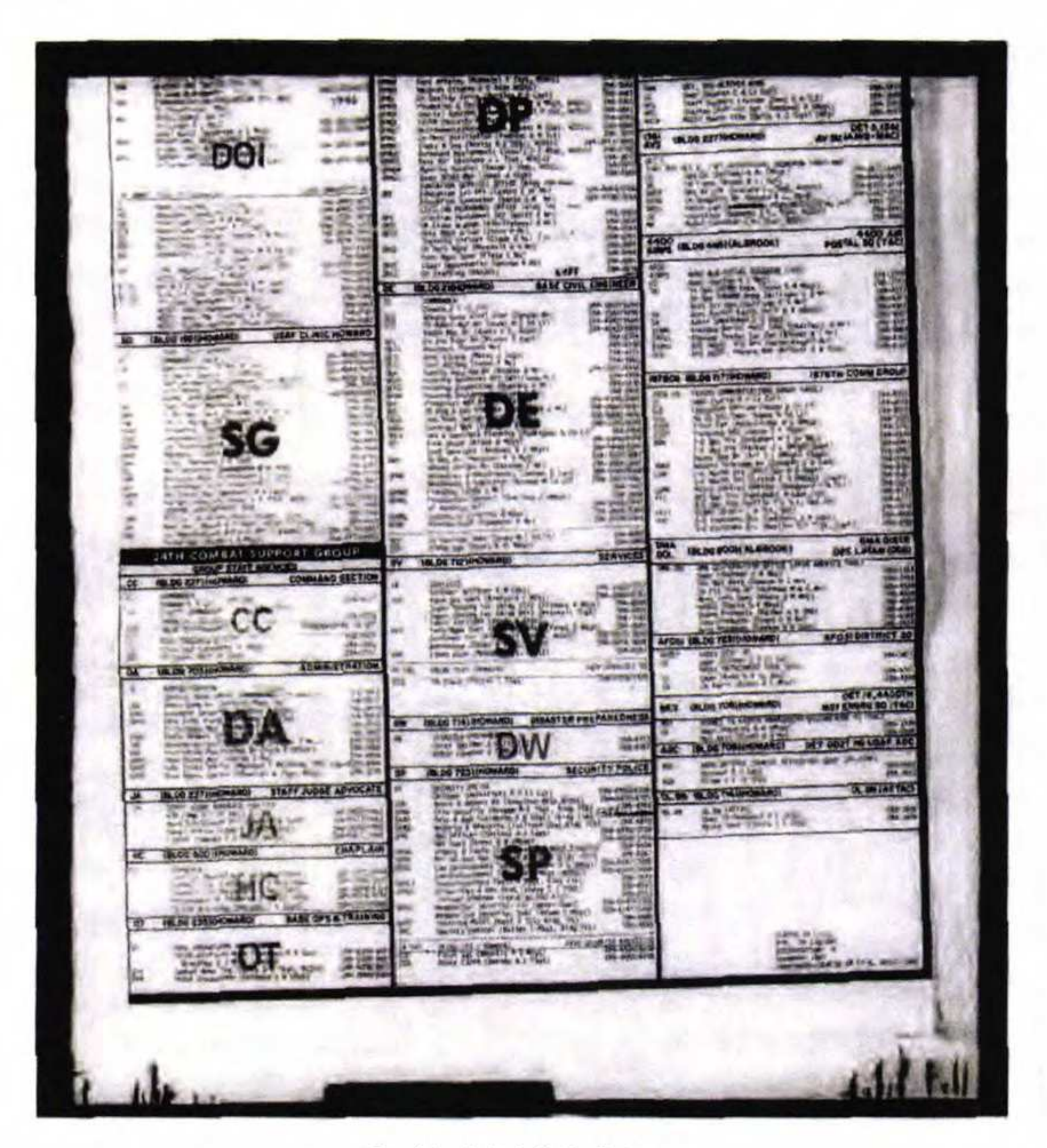
LGT

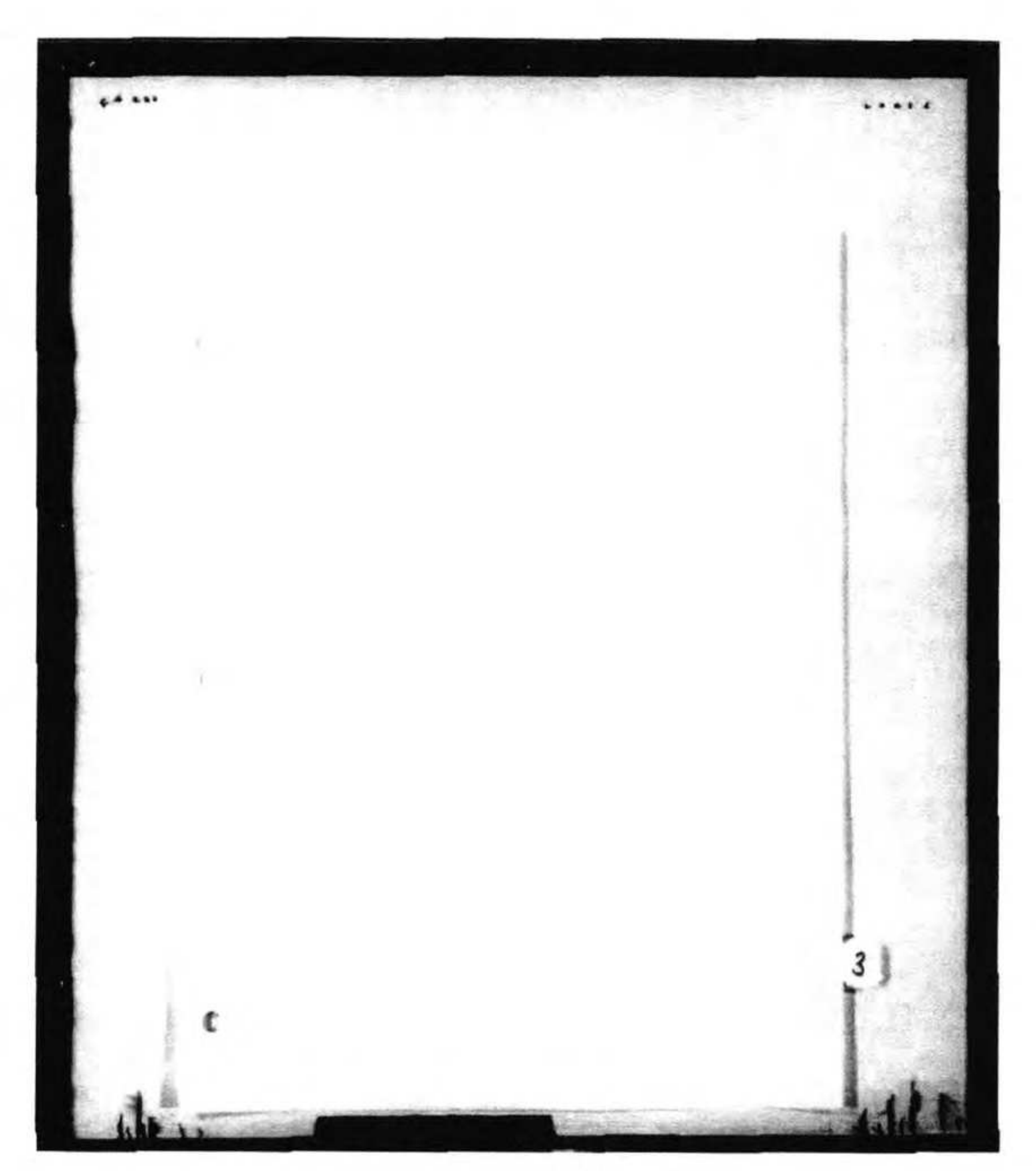
Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*

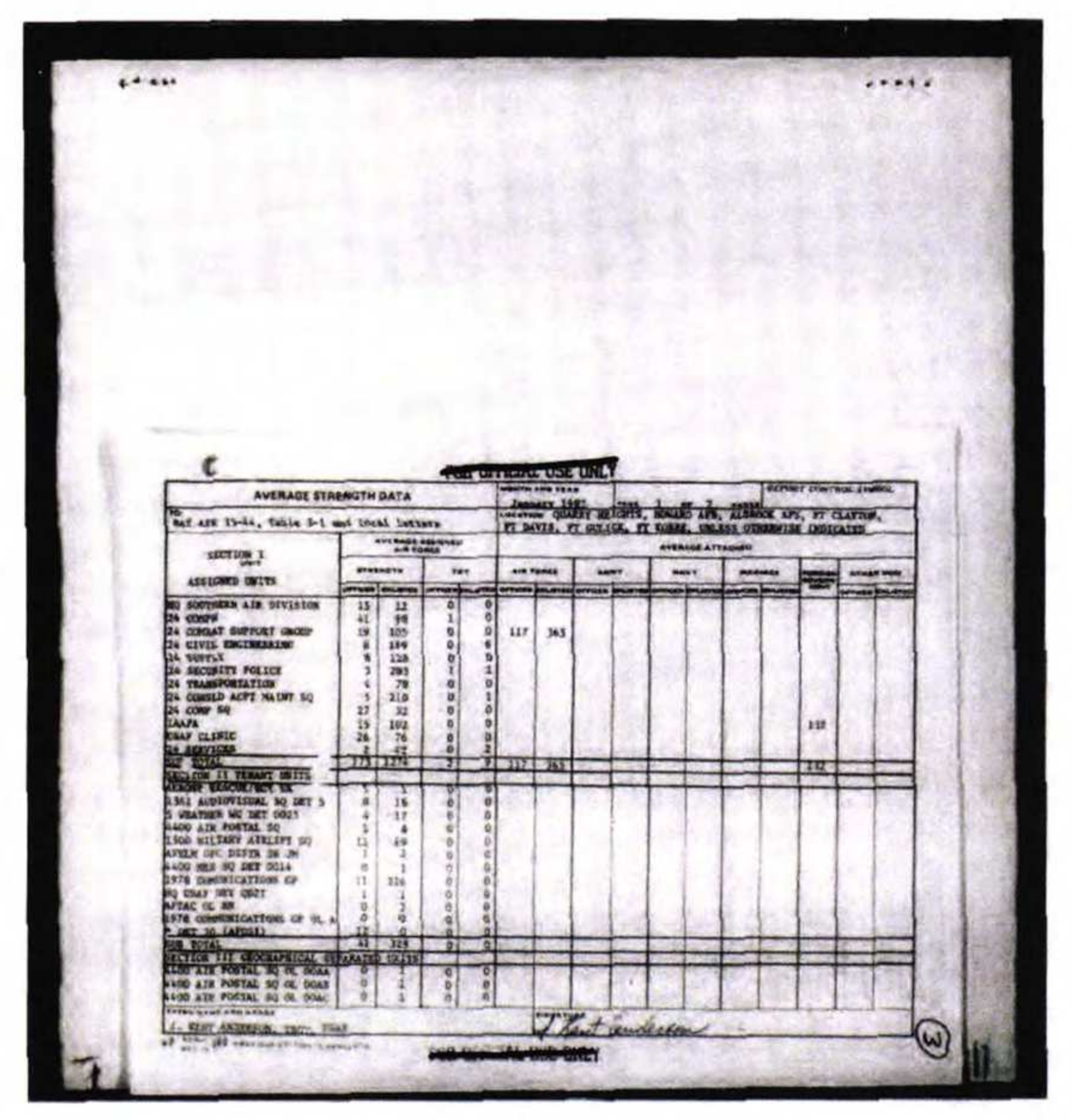


Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*


ATTACHED UNITS
DO
DOI
SG
SS
PERSONNEL
DP
BASE CIVIL ENGINEER
DE
SERVICES
MAS
COMMAND SECTION
CC


DOI
DP
BASE CIVIL ENGINEER
USAF CLINIC HOWARD
DE
SG
24TH COMBAT SUPPORT GROUP
COMMAND SECTION
CC
SERVICES
SV
ADMINISTRATION
DA
DW
SECURITY POLICE
STAFF JUDGE ADVOCATE
JA
CHAPLAIN
HC
SP
OT


3



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AVERAGE STRENGTH DATA

MONTH AND YEAR: January 1982 — PAGE 1 OF 2 PAGES

TO: Ref AFR 15-44, Table 3-1 and local letters

LOCATION: QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFS, FT CLAYTON, FT DAVIS, FT GULICK, FT KOBBE, UNLESS OTHERWISE INDICATED

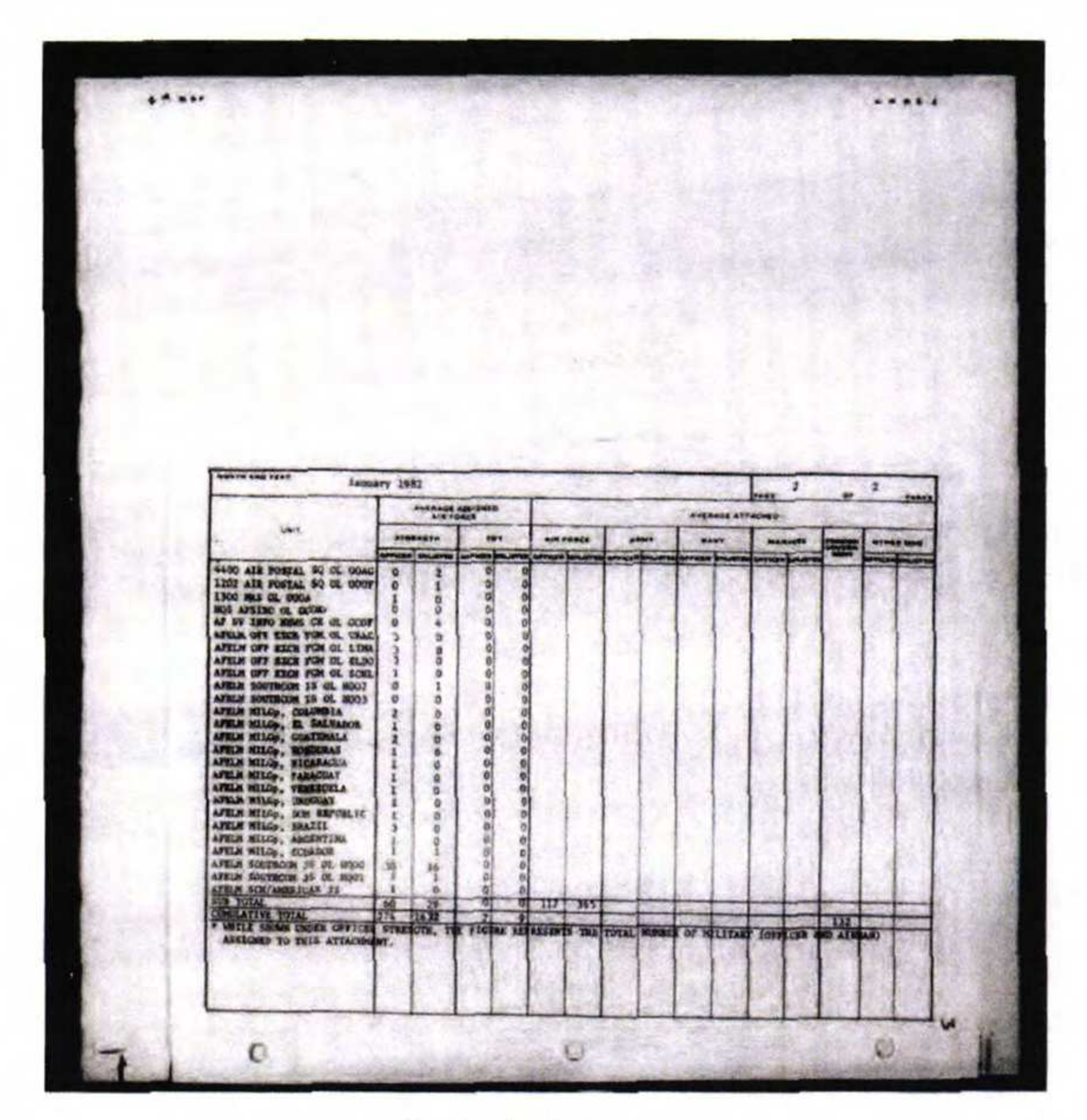
SECTION I — UNIT — ASSIGNED UNITS	Average Assigned Air Force — Strength — Officer	Strength — Enlisted	TDY — Officer	TDY — Enlisted	Average Attached — Air Force — Officer	Air Force — Enlisted	Army — Officer	Army — Enlisted	Navy — Officer	Navy — Enlisted	Marines — Officer	Marines — Enlisted	Foreign Military	Other — Officer	Other — Enlisted
HQ SOUTHERN AIR DIVISION	15	12	0	0											
24 COMPW	41	98	1	0											
24 COMBAT SUPPORT GROUP	19	105	0	0	117	363									
24 CIVIL ENGINEERING	8	189	0	6											
24 SUPPLY	9	128	0	9											
24 SECURITY POLICE	3	203	1	1											
24 TRANSPORTATION	4	79	0	0											
24 CONSLD ACFT MAINT SQ	5	210	0	1											
24 COMP SQ	27	32	0	0											
IAAFA	15	102	0	0									112		
USAF CLINIC	26	76	0	0											
24 SERVICES	2	47	0	2											
SUB TOTAL	173	1276	2	7	117	363							112		
SECTION II TENANT UNITS															
[illegible]	5	5	0	0											
1361 AUDIOVISUAL SQ DET 5	8	16	0	0											
5 WEATHER WG DET 0025	4	17	0	0											
6400 AIR POSTAL SQ	5	4	0	0											
1500 MILITARY AIRLIFT SQ	11	69	0	0											
AFELM [illegible]	1	2	0	0											
6400 [illegible] SQ DET 0014	0	1	0	0											
1978 COMMUNICATIONS GP	11	216	0	0											
HQ USAF [illegible]	1	1	0	0											
AFTAC OL [illegible]	0	2	0	0											
1978 COMMUNICATIONS GP OL A	0	0	0	0											
[illegible] DET 30 (AFOSI)	12	0	0	0											
SUB TOTAL	41	329	0	0											
SECTION III GEOGRAPHICAL SEPARATED UNITS															
6400 AIR POSTAL SQ OL 00AA	0	1	0	0											
6400 AIR POSTAL SQ OL 00AB	0	1	0	0											
6400 AIR POSTAL SQ OL 00AC	0	1	0	0											

TYPED NAME AND GRADE: J. KENT ANDERSON, TSGT, USAF

SIGNATURE: J Kent Anderson

~~FOR OFFICIAL USE ONLY~~

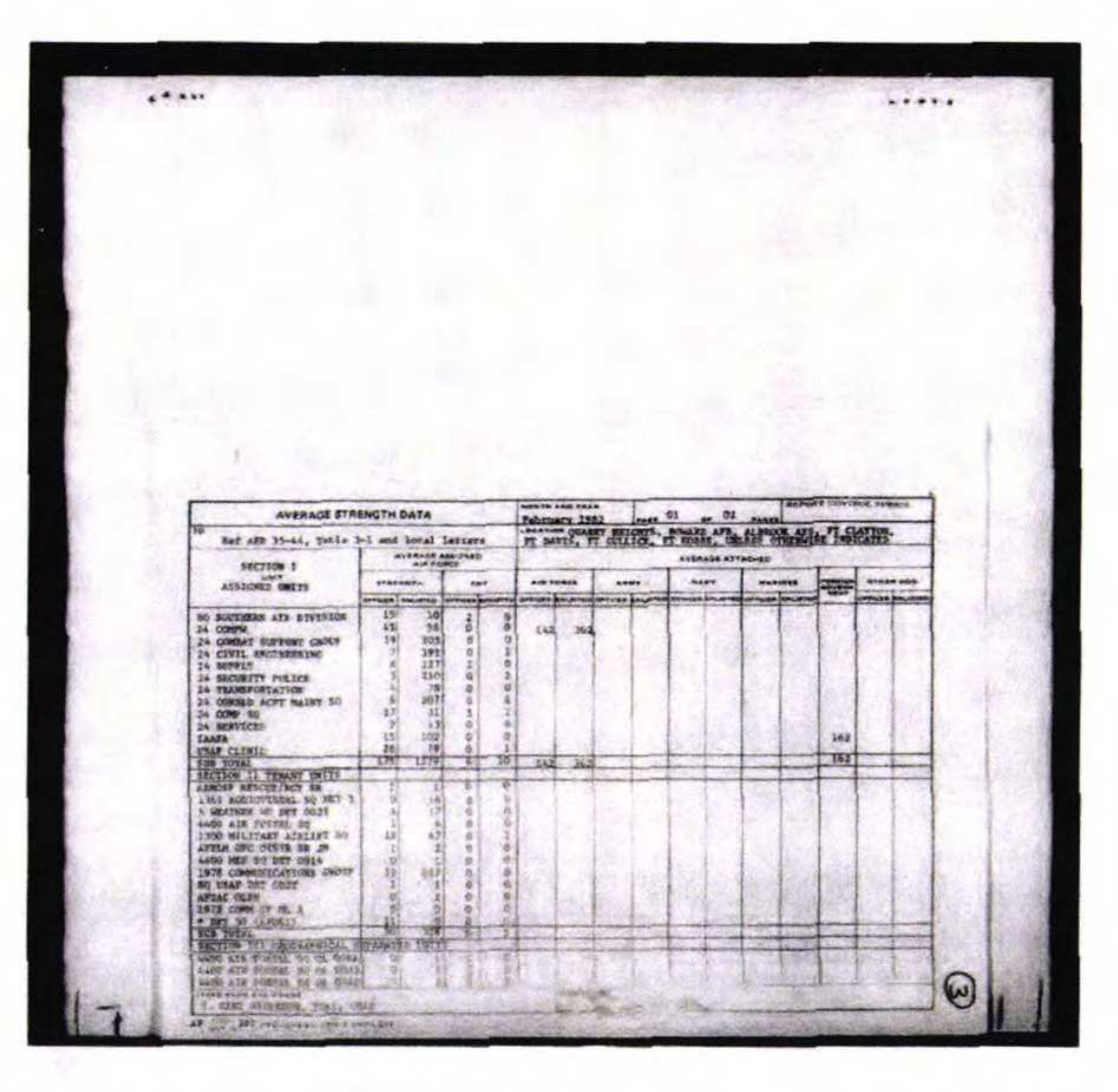
(3)



MONTH AND YEAR: January 1982 — PAGE 2 OF 2 PAGES

UNIT	AVERAGE ASSIGNED AIR FORCE: STRENGTH OFFICER	STRENGTH ENLISTED	TDY OFFICER	TDY ENLISTED	AVERAGE ATTACHED: AIR FORCE OFFICER	AIR FORCE ENLISTED	ARMY OFFICER	ARMY ENLISTED	NAVY OFFICER	NAVY ENLISTED	MARINES OFFICER	MARINES ENLISTED	[illegible]	OTHER SERV OFFICER	OTHER SERV ENLISTED
4400 AIR POSTAL SQ OL 00AC	0	2	0	0											
1202 AIR POSTAL SQ OL 000F	0	1	0	0											
1300 MAS OL 000A	1	0	0	0											
HQS AFSINC OL 000K	0	0	0	0											
AF SV INFO NEWS CR OL 000F	0	4	0	0											
AFELM OFF EXCH FGN OL CRAC	3	3	0	0											
AFELM OFF EXCH FGN OL LIMA	3	8	0	0											
AFELM OFF EXCH FGN OL ELDO	3	0	0	0											
AFELM OFF EXCH FGN OL SCHL	1	0	0	0											
AFELM SOUTHCOM 15 OL H007	0	1	0	0											
AFELM SOUTHCOM 15 OL H003	0	0	0	0											
AFELM MILGp, COLOMBIA	2	0	0	0											
AFELM MILGp, EL SALVADOR	1	0	0	0											
AFELM MILGp, GUATEMALA	2	0	0	0											
AFELM MILGp, HONDURAS	1	6	0	0											
AFELM MILGp, NICARAGUA	1	0	0	0											
AFELM MILGp, PARAGUAY	1	0	0	0											
AFELM MILGp, VENEZUELA	1	0	0	0											
AFELM MILGp, URUGUAY	1	0	0	0											
AFELM MILGp, DOM REPUBLIC	1	0	0	0											
AFELM MILGp, BRAZIL	3	0	0	0											
AFELM MILGp, ARGENTINA	1	0	0	0											
AFELM MILGp, ECUADOR	1	1	0	0											
AFELM SOUTHCOM 15 OL H000	36	36	0	0											
AFELM SOUTHCOM 15 OL H001	1	1	0	0											
AFELM SOUTHAMERICAN 15	1	0	0	0											
SUB TOTAL	60	29	0	0	117	365									
CUMULATIVE TOTAL	274	1632	7	9									132		

* WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY (OFFICER AND AIRMAN) ASSIGNED TO THIS ATTACHMENT.



AVERAGE STRENGTH DATA

MONTH AND YEAR: February 1982 PAGE 01 OF 01 PAGES

TO: Ref AFR 35-44, Table 3-1 and local letters

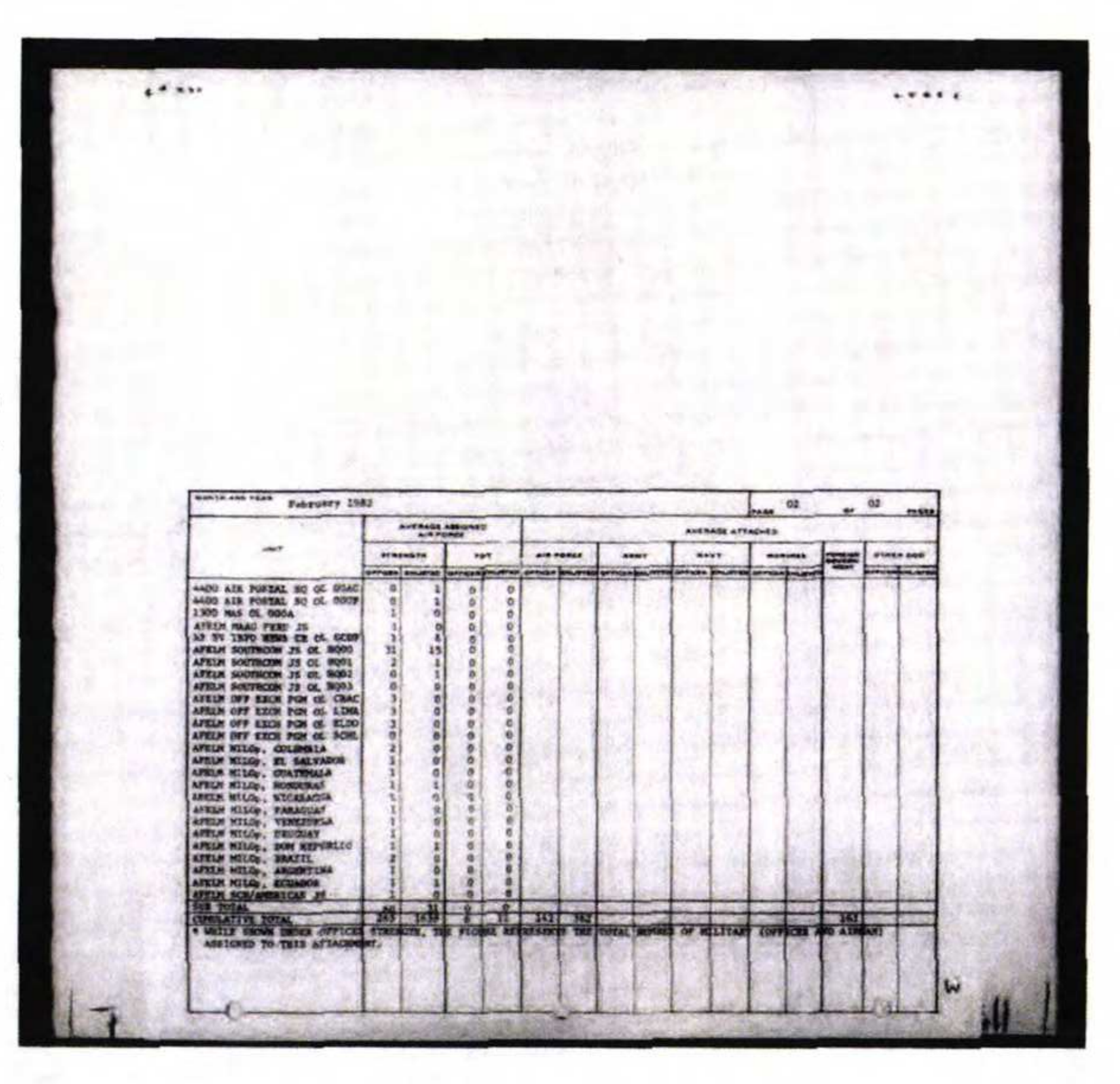
LOCATION: QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFS, FT CLAYTON, FT DAVIS, FT GULICK, FT KOBBE, UNLESS OTHERWISE INDICATED

SECTION I UNIT ASSIGNED UNITS	Average Assigned Air Force: [illegible] Officer	[illegible] Enlisted	[illegible] Officer	[illegible] Enlisted	Average Attached: Air Force Officer	Air Force Enlisted	Army Officer	Army Enlisted	Navy Officer	Navy Enlisted	Marines Officer	Marines Enlisted	[illegible]	Other Officer	Other Enlisted
90 SOUTHERN AIR DIVISION	15	30	2	0											
24 COMPW	45	36	0	0	142	362									
24 COMBAT SUPPORT GROUP	19	303	0	0											
24 CIVIL ENGINEERING	7	391	0	1											
24 SUPPLY	6	227	2	0											
24 SECURITY POLICE	5	210	0	2											
24 TRANSPORTATION	4	78	0	0											
24 CONSOLD ACFT MAINT SQ	6	307	0	4											
24 COMP SQ	17	31	3	2											
24 SERVICES	7	43	0	4											
IAAFA	15	102	0	0									162		
USAF CLINIC	26	79	0	1											
SUB TOTAL	175	1279	6	10	142	362							162		
SECTION II TENANT UNITS															
[illegible] RESCUE/RCV SQ	7	1	1	0											
1361 AUDIOVISUAL SQ DET 3	9	16	0	0											
5 WEATHER SQ DET [illegible]	4	17	0	0											
4400 AIR POSTAL SQ	1	6	0	0											
1300 MILITARY AIRLIFT SQ	12	47	0	1											
[illegible]	1	2	0	0											
[illegible] DET [illegible]	0	1	0	0											
1978 COMMUNICATIONS GROUP	33	[illegible]	0	0											
HQ USAF DET [illegible]	1	1	0	0											
[illegible]	0	2	0	0											
1978 COMM [illegible]	0	0	0	0											
* DET [illegible]	11	[illegible]	[illegible]	[illegible]											
SUB TOTAL	[illegible]	[illegible]	[illegible]	[illegible]											
SECTION III GEOGRAPHICAL SEPARATED UNITS															
[illegible]	0	[illegible]	[illegible]	[illegible]											
[illegible]	0	[illegible]	[illegible]	[illegible]											
[illegible]	[illegible]	[illegible]	[illegible]	[illegible]											

1. [illegible]

AF [illegible] 301 [illegible]

③

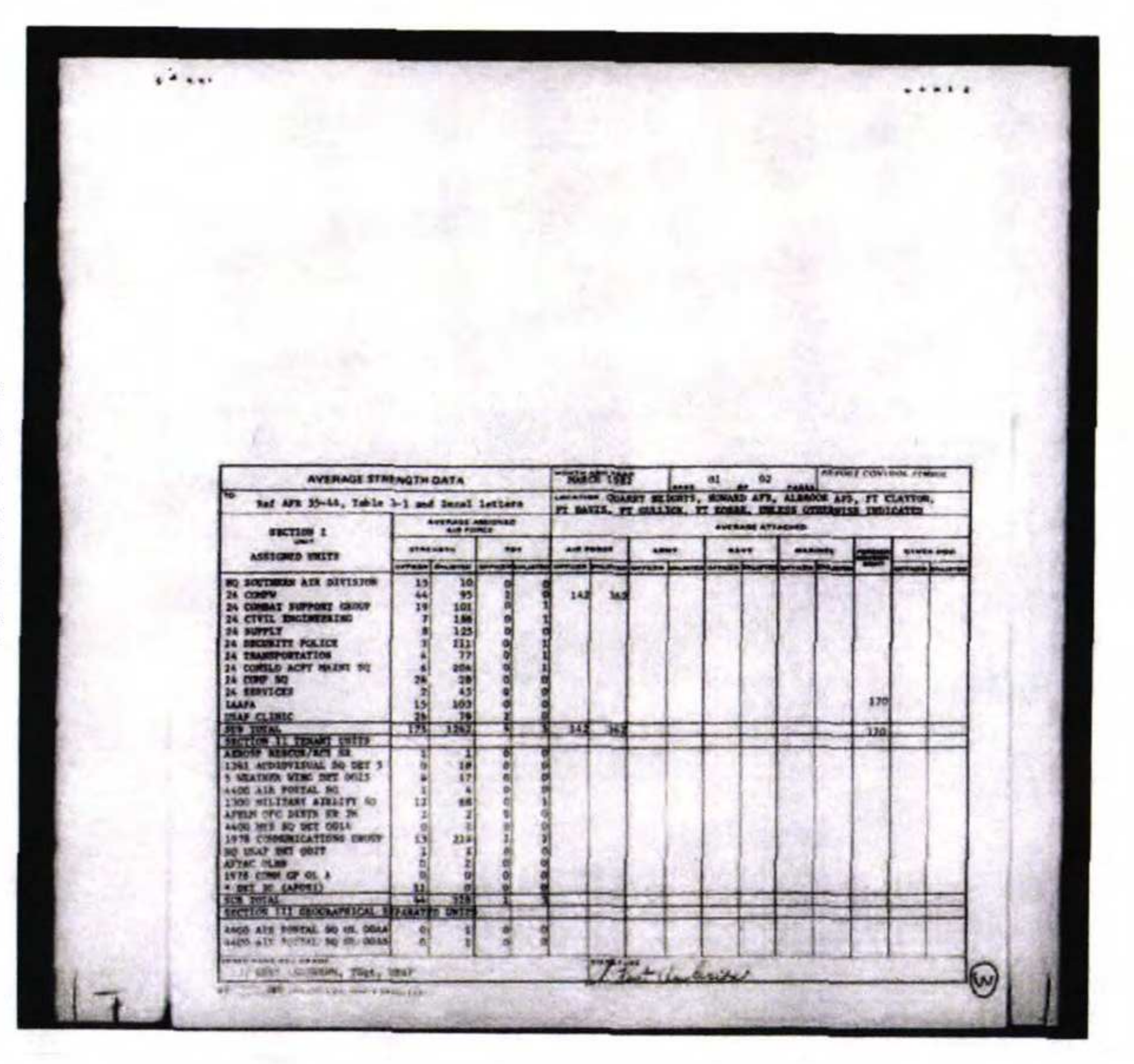


MONTH AND YEAR February 1982													PAGE 02 OF 02 PAGES		
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED										
	STRENGTH		TDY		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN MILITARY	OTHER DOD	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED		OFFICER	ENLISTED
4400 AIR POSTAL SQ OL GUAC	0	1	0	0											
4400 AIR POSTAL SQ OL GOOF	0	1	0	0											
1300 MAS OL GOGA	1	0	0	0											
AFELM MAAG PERU JS	1	0	0	0											
33 TV INFO NEWS CE OL GCDF	3	4	0	0											
AFELM SOUTHCOM JS OL BQ00	31	15	0	0											
AFELM SOUTHCOM JS OL BQ01	2	1	0	0											
AFELM SOUTHCOM JS OL BQ02	0	1	0	0											
AFELM SOUTHCOM JS OL BQ03	0	0	0	0											
AFELM OFF EXCH PGM OL CBAC	3	0	0	0											
AFELM OFF EXCH PGM OL LIMA	3	0	0	0											
AFELM OFF EXCH PGM OL ELDO	3	0	0	0											
AFELM OFF EXCH PGM OL SCHL	0	0	0	0											
AFELM MILGp, COLOMBIA	2	0	0	0											
AFELM MILGp, EL SALVADOR	1	0	0	0											
AFELM MILGp, GUATEMALA	1	0	0	0											
AFELM MILGp, HONDURAS	1	1	0	0											
AFELM MILGp, NICARAGUA	1	0	0	0											
AFELM MILGp, PARAGUAY	1	0	0	0											
AFELM MILGp, VENEZUELA	1	0	0	0											
AFELM MILGp, URUGUAY	1	0	0	0											
AFELM MILGp, DOM REPUBLIC	1	1	0	0											
AFELM MILGp, BRAZIL	2	0	0	0											
AFELM MILGp, ARGENTINA	1	0	0	0											
AFELM MILGp, ECUADOR	1	1	0	0											
AFELM SCH/AMERICAS JS	1	0	0	0											
SUB TOTAL	[illegible]	[illegible]	0	0											
CUMULATIVE TOTAL	[illegible]	[illegible]	[illegible]	11	[illegible]	[illegible]							[illegible]		

* WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY (OFFICER AND AIRMAN) ASSIGNED TO THIS ATTACHMENT.

3

Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*

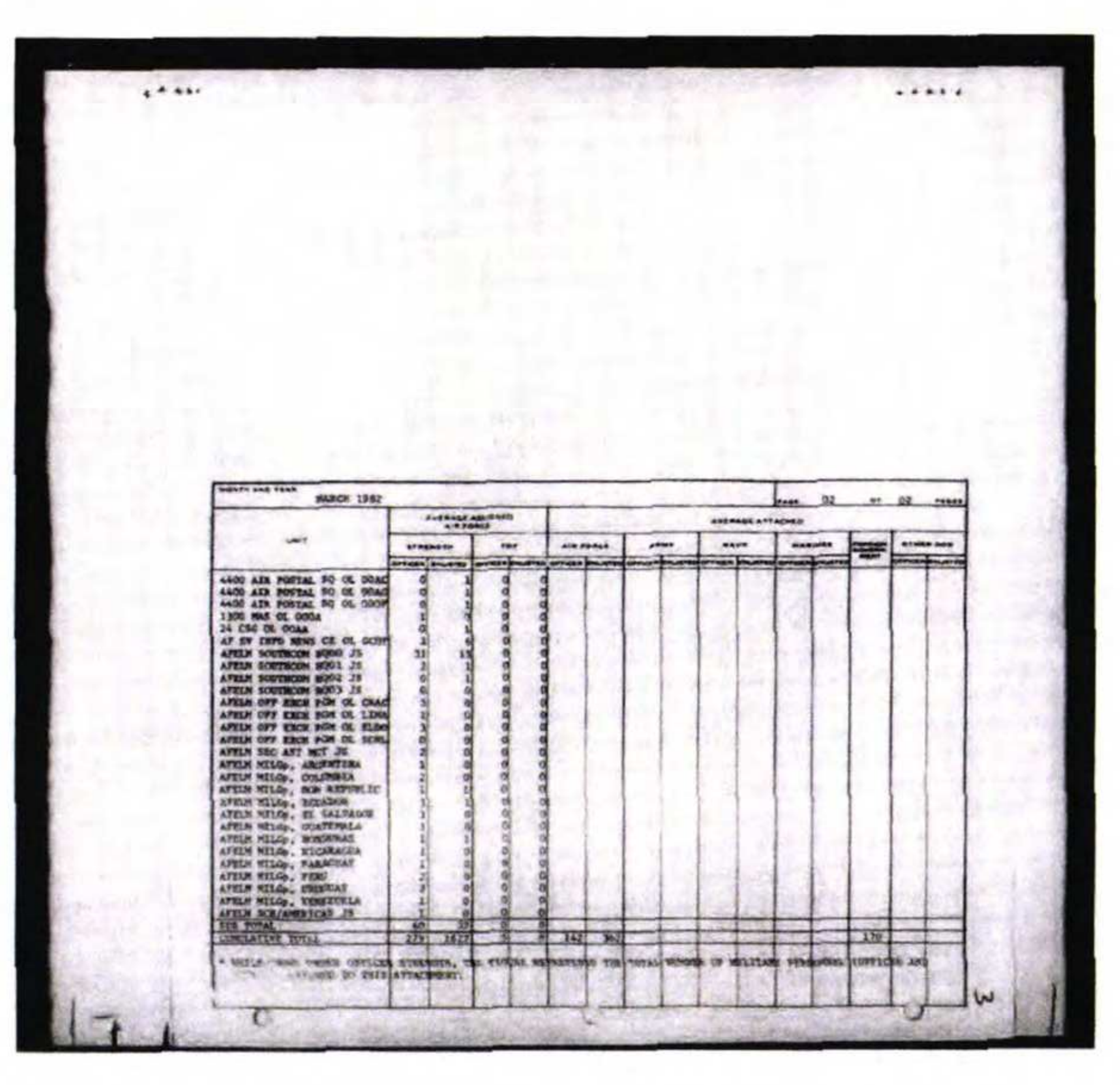


AVERAGE STRENGTH DATA					MONTH AND YEAR: MARCH 198[illegible]		PAGE 01 OF 02 PAGES					REPORT CONTROL SYMBOL			
TO: Ref AFR 35-44, Table 3-1 and local letters					LOCATION: QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFS, FT CLAYTON, FT DAVIS, FT GULICK, FT KOBBE, UNLESS OTHERWISE INDICATED										
SECTION I UNIT ASSIGNED UNITS	AVERAGE ASSIGNED AIR FORCE: STRENGTH Officers	STRENGTH Enlisted	TDY Officers	TDY Enlisted	AVERAGE ATTACHED: AIR FORCE Officers	AIR FORCE Enlisted	ARMY Officers	ARMY Enlisted	NAVY Officers	NAVY Enlisted	MARINES Officers	MARINES Enlisted	FOREIGN MILITARY	OTHER DOD Officers	OTHER DOD Enlisted
HQ SOUTHERN AIR DIVISION	13	10	0	0											
24 COMPW	44	95	2	0	142	362									
24 COMBAT SUPPORT GROUP	19	101	0	1											
24 CIVIL ENGINEERING	7	188	0	1											
24 SUPPLY	8	125	0	0											
24 SECURITY POLICE	3	211	0	1											
24 TRANSPORTATION	4	77	0	1											
24 CONSLD ACFT MAINT SQ	6	204	0	1											
24 COMP SQ	26	28	0	0											
24 SERVICES	2	43	0	0											
IAAFA	15	103	0	0									170		
USAF CLINIC	26	78	2	0											
SUB TOTAL	175	1262	4	5	142	362							170		
SECTION II TENANT UNITS															
AEROSP RESCUE/RCV SQ	1	1	0	0											
1361 AUDIOVISUAL SQ DET 5	0	18	0	0											
5 WEATHER WING DET 0615	4	17	0	0											
4400 AIR POSTAL SQ	1	4	0	0											
1300 MILITARY AIRLIFT SQ	12	88	0	1											
AFELM OFC DEFNS SR [illegible]	1	2	0	0											
4400 MIS SQ DET 001A	0	1	0	0											
1978 COMMUNICATIONS GROUP	13	214	1	0											
HQ USAF DET 0017	1	4	0	0											
AFTAC OL[illegible]	0	2	0	0											
1978 COMM GP OL A	0	0	0	0											
* DET 30 (AFOSI)	11	0	0	0											
SUB TOTAL	44	[illegible]	1	1											
SECTION III GEOGRAPHICAL SEPARATED UNITS															
4400 AIR POSTAL SQ OL 00AA	0	1	0	0											
4400 AIR POSTAL SQ OL 00A[illegible]	0	1	0	0											

TYPED NAME AND GRADE: [illegible], TSgt, USAF

SIGNATURE: [signature]

(W)



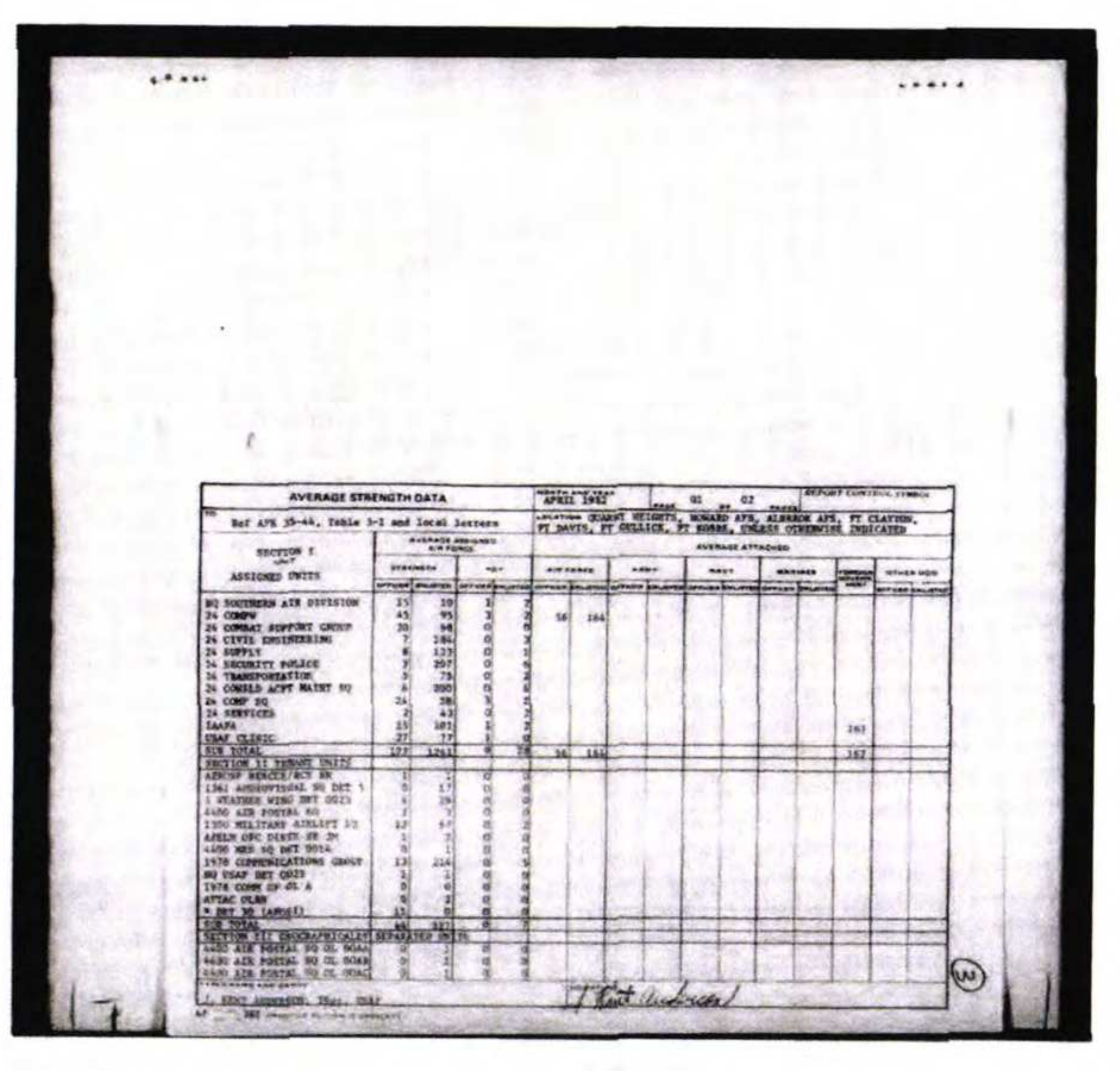
MONTH AND YEAR: MARCH 1962 PAGE 02 OF 02 PAGES

UNIT	Average Assigned Air Force: Strength Officer	Strength Enlisted	TDY Officer	TDY Enlisted	Average Attached: Air Force Officer	Air Force Enlisted	Army Officer	Army Enlisted	Navy Officer	Navy Enlisted	Marines Officer	Marines Enlisted	[illegible]	Other DOD Officer	Other DOD Enlisted
4400 AIR POSTAL SQ OL OOAC	0	1	0	0											
4400 AIR POSTAL SQ OL OOAD	0	1	0	0											
4400 AIR POSTAL SQ OL OOOP	0	1	0	0											
1300 MAS OL OOOA	1	7	0	0											
24 CSG OL OOAA	0	1	0	0											
AF SV INFO NEWS CE OL OCTP	1	6	0	0											
AFELM SOUTHCOM HQ00 JS	31	15	0	0											
AFELM SOUTHCOM HQ01 JS	2	1	0	0											
AFELM SOUTHCOM HQ02 JS	0	1	0	0											
AFELM SOUTHCOM HQ03 JS	6	0	0	0											
AFELM OFF EXCH PGM OL CHAC	3	0	0	0											
AFELM OFF EXCH PGM OL LIMA	2	0	0	0											
AFELM OFF EXCH PGM OL ELDO	3	0	0	0											
AFELM OFF EXCH PGM OL SERL	0	0	0	0											
AFELM SEC AST MGT JS	2	0	0	0											
AFELM MILGp, ARGENTINA	1	0	0	0											
AFELM MILGp, COLUMBIA	2	0	0	0											
AFELM MILGp, DOM REPUBLIC	1	1	0	0											
AFELM MILGp, ECUADOR	1	1	0	0											
AFELM MILGp, EL SALVADOR	1	0	0	0											
AFELM MILGp, GUATEMALA	1	0	0	0											
AFELM MILGp, HONDURAS	1	1	0	0											
AFELM MILGp, NICARAGUA	1	0	0	0											
AFELM MILGp, PARAGUAY	1	0	0	0											
AFELM MILGp, PERU	2	0	0	0											
AFELM MILGp, URUGUAY	2	0	0	0											
AFELM MILGp, VENEZUELA	1	0	0	0											
AFELM SCH/AMERICAS JS	1	0	0	0											
SUB TOTAL	60	37	0	0											
CUMULATIVE TOTAL	279	1627	5	8	142	362							170		

* WHILE [illegible] OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICER AND [illegible]) ASSIGNED TO THIS ATTACHMENT.

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Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*



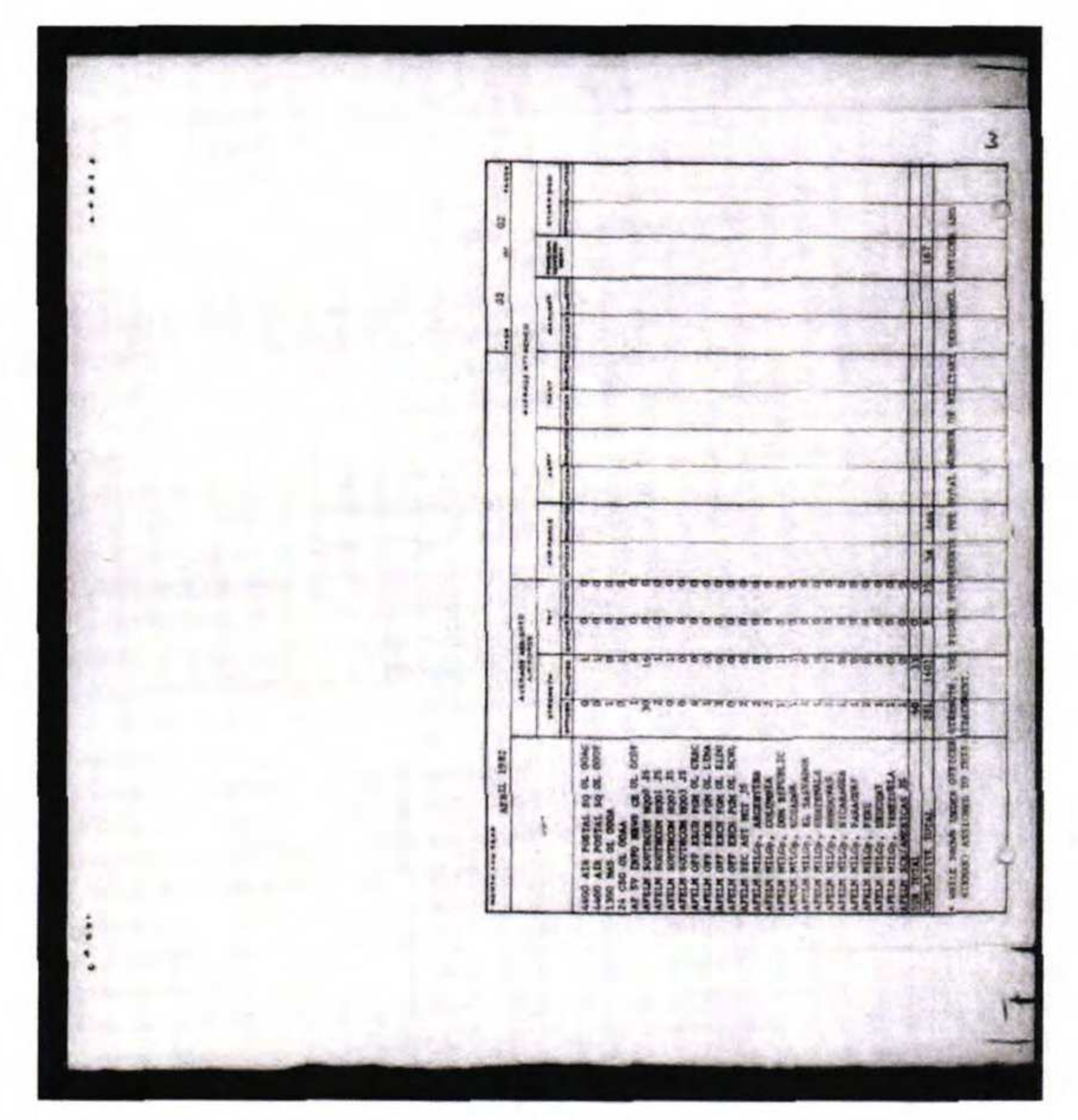
AVERAGE STRENGTH DATA					MONTH AND YEAR APRIL 1982		PAGE 01 OF 02 PAGES						REPORT CONTROL SYMBOL		
TO Ref AFR 35-44, Table 3-I and local letters					LOCATION QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFS, FT CLAYTON, FT DAVIS, FT GULLICK, FT KOBBE, UNLESS OTHERWISE INDICATED										
SECTION I UNIT ASSIGNED UNITS	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED										
	STRENGTH		[illegible]		AIR FORCE		ARMY		NAVY		MARINES		[illegible]	OTHER [illegible]	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED		OFFICER	ENLISTED
HQ SOUTHERN AIR DIVISION	15	10	1	2											
24 COMPW	45	95	3	2	56	184									
24 COMBAT SUPPORT GROUP	20	98	0	5											
24 CIVIL ENGINEERING	7	184	0	3											
24 SUPPLY	6	123	0	1											
24 SECURITY POLICE	7	297	0	4											
24 TRANSPORTATION	3	73	0	2											
24 CONSLD ACFT MAINT SQ	6	300	0	6											
24 COMP SQ	24	38	3	5											
24 SERVICES	2	43	0	3											
IAAFA	15	101	1	3									163		
USAF CLINIC	27	77	1	0											
SUB TOTAL	177	1261	9	28	56	184							163		
SECTION II TENANT UNITS															
AEROSP RESCUE/RCY SQ	1	2	0	0											
1361 AUDIOVISUAL SQ DET 3	0	17	0	0											
1 WEATHER WING DET 0023	4	29	0	0											
4400 AIR POSTAL SQ	1	3	0	0											
1300 MILITARY AIRLIFT SQ	12	67	0	2											
AFELM OFC DIRSTR SR 2M	1	7	0	0											
4400 MSS SQ DET 0014	0	1	0	0											
1978 COMMUNICATIONS GROUP	13	214	0	5											
HQ USAF DET 0023	1	1	0	0											
1978 COMM SP OL A	0	6	0	0											
AFTAC OLBN	0	2	0	0											
* DET 30 (AMOGI)	12	0	0	0											
SUB TOTAL	44	327	0	7											
SECTION III GEOGRAPHICALLY SEPARATED UNITS															
4400 AIR POSTAL SQ OL 90AA	0	1	0	0											
4400 AIR POSTAL SQ OL 90AB	0	1	0	0											
4400 AIR POSTAL SQ OL 90AC	0	1	0	0											

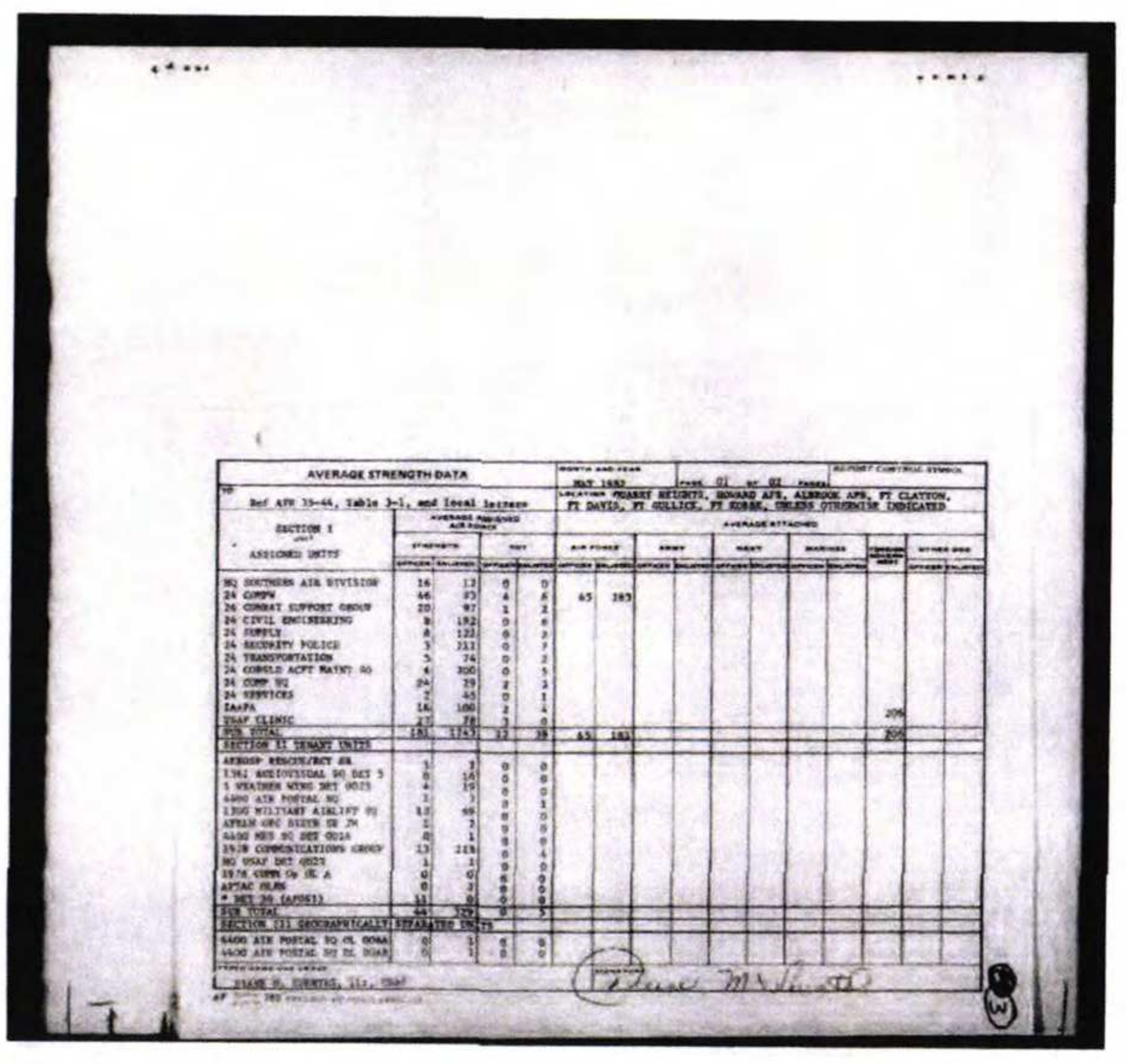
TYPED NAME AND GRADE
J. KENT ANDERSON, TSgt, USAF

J Kent Anderson

AF FORM 382

(3)





AVERAGE STRENGTH DATA

MONTH AND YEAR: MAY 1982 — PAGE 01 OF 02 PAGES — REPORT CONTROL SYMBOL

TO: Ref AFR 35-44, Table 3-1, and local letters

LOCATION: QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFS, FT CLAYTON, FT DAVIS, FT GULLICK, FT KOBBE, UNLESS OTHERWISE INDICATED

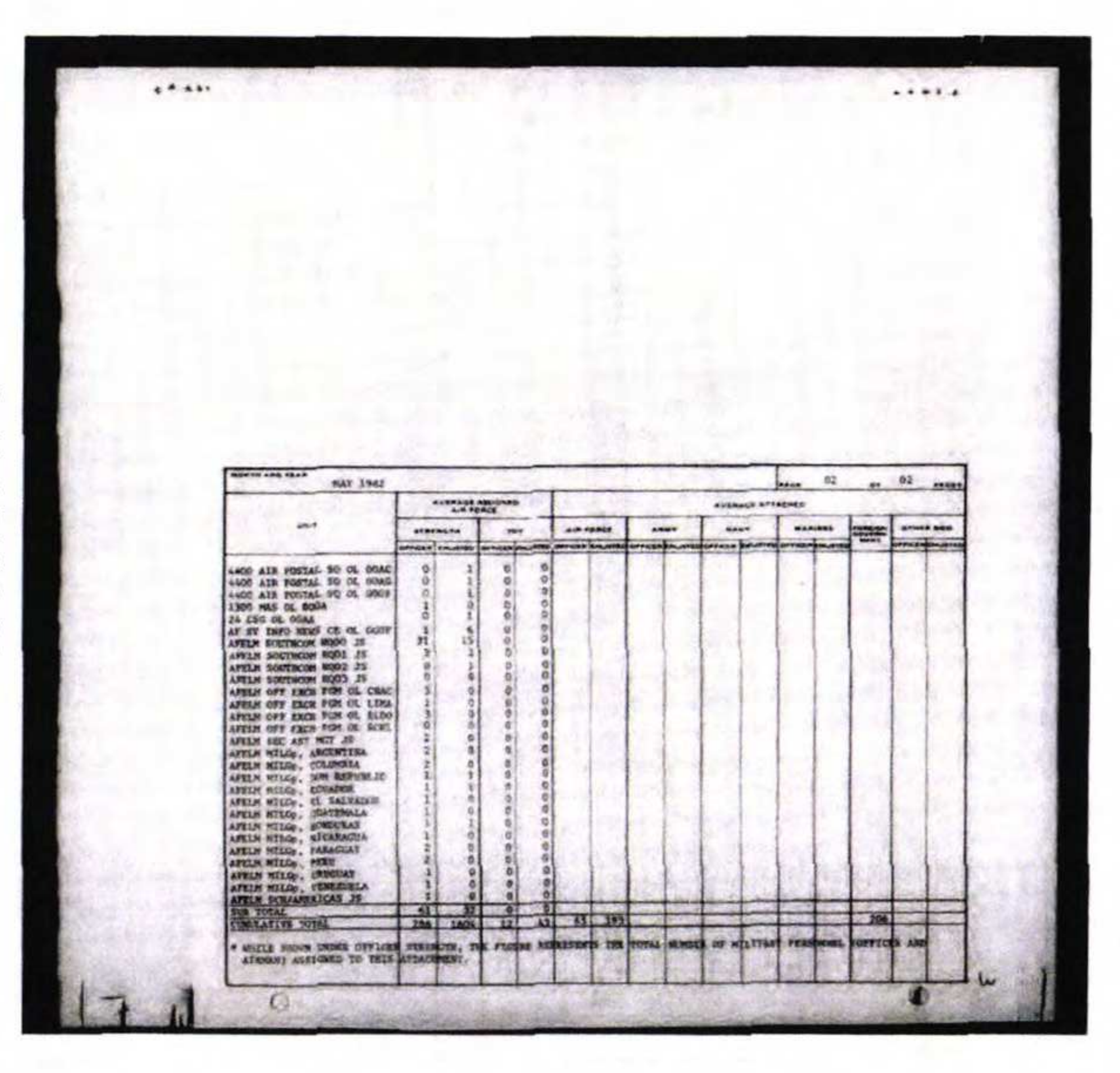
SECTION I UNIT ASSIGNED UNITS	Average Assigned Air Force: Strength Officers	Strength Enlisted	TDY Officers	TDY Enlisted	Average Attached: Air Force Officers	Air Force Enlisted	Army Officers	Army Enlisted	Navy Officers	Navy Enlisted	Marines Officers	Marines Enlisted	Foreign Military	Other DOD Officers	Other DOD Enlisted
HQ SOUTHERN AIR DIVISION	16	12	0	0											
24 COMPW	46	83	4	6	65	183									
24 COMBAT SUPPORT GROUP	20	97	1	2											
24 CIVIL ENGINEERING	8	182	0	6											
24 SUPPLY	8	122	0	3											
24 SECURITY POLICE	3	311	0	7											
24 TRANSPORTATION	5	74	0	2											
24 CONSLD ACFT MAINT SQ	4	300	0	5											
24 COMP SQ	24	29	2	3											
24 SERVICES	2	45	0	1											
IAAFA	16	100	2	4									206		
USAF CLINIC	27	78	3	0											
SUB TOTAL	181	1747	12	39	65	183							206		
SECTION II TENANT UNITS															
ARRSP RESCUE/RCT SQ	3	3	0	0											
1361 AUDIOVISUAL SQ DET 5	0	16	0	0											
5 WEATHER WING DET 0025	4	19	0	0											
6400 AIR POSTAL SQ	1	3	0	1											
1300 MILITARY AIRLIFT SQ	12	49	0	0											
AFRAN OPC DSSTN SE JN	1	7	0	0											
6400 MES SQ DET 001A	0	1	0	0											
1978 COMMUNICATIONS GROUP	13	218	0	4											
HQ USAF DET 0027	1	1	0	0											
1978 COMM Sq OL A	0	0	0	0											
AFTAC OLBS	0	3	0	0											
* DET 20 (AFOSI)	11	0	0	0											
SUB TOTAL	44	329	0	5											
SECTION III GEOGRAPHICALLY SEPARATED UNITS															
6400 AIR POSTAL SQ OL GOAA	0	1	0	0											
6400 AIR POSTAL SQ OL DOAB	0	1	0	0											

TYPED NAME AND GRADE: [illegible], USAF — SIGNATURE: [signature]

AF Form 380

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Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*



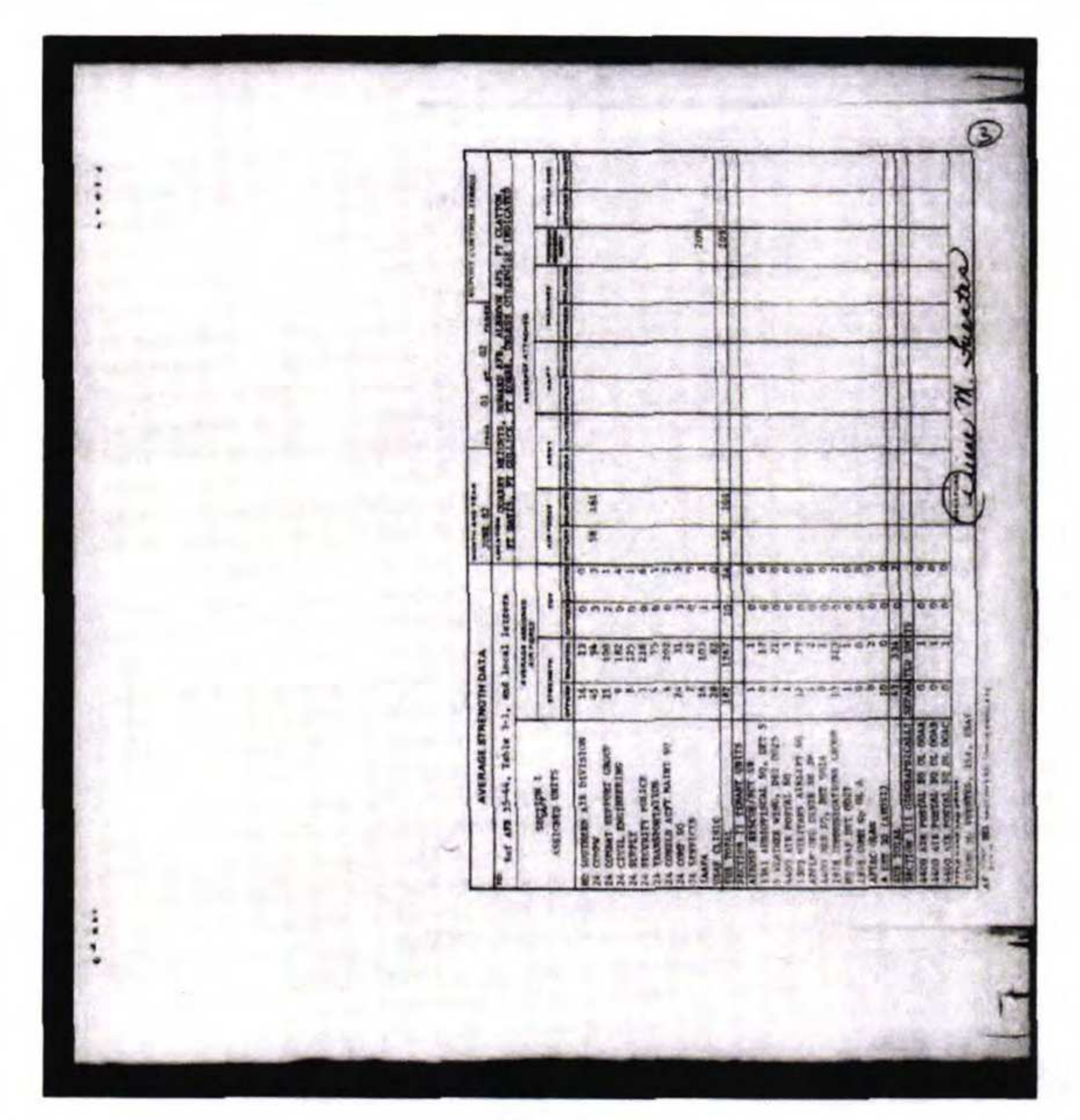
MONTH AND YEAR: MAY 1962

PAGE 02 OF 02 PAGES

UNIT	AVERAGE ASSIGNED AIR FORCE: STRENGTH (Officer)	STRENGTH (Enlisted)	TDY (Officer)	TDY (Enlisted)	AVERAGE ATTACHED: AIR FORCE (Officer)	AIR FORCE (Enlisted)	ARMY (Officer)	ARMY (Enlisted)	NAVY (Officer)	NAVY (Enlisted)	MARINES (Officer)	MARINES (Enlisted)	FOREIGN [illegible]	OTHER [illegible] (Officer)	OTHER [illegible] (Enlisted)
4400 AIR POSTAL SQ OL OOAC	0	1	0	0											
4400 AIR POSTAL SQ OL OOAG	0	1	0	0											
4400 AIR POSTAL SQ OL OOC?	0	1	0	0											
1300 MAS OL BOGA	1	0	0	0											
24 CSG OL OOAA	0	1	0	0											
AF SV INFO NEWS CE OL OOOF	1	6	0	0											
AFELM SOUTHCOM HQ00 JS	31	15	0	0											
AFELM SOUTHCOM HQ01 JS	3	1	0	0											
AFELM SOUTHCOM HQ02 JS	0	1	0	0											
AFELM SOUTHCOM HQ03 JS	0	6	0	0											
AFELM OFF EXCH PGM OL CHAC	3	0	0	0											
AFELM OFF EXCH PGM OL LIMA	1	0	0	0											
AFELM OFF EXCH PGM OL ELDO	3	0	0	0											
AFELM OFF EXCH PGM OL SCHL	0	0	0	0											
AFELM SEC AST MGT JS	2	0	0	0											
AFELM MILGp, ARGENTINA	2	0	0	0											
AFELM MILGp, COLOMBIA	2	0	0	0											
AFELM MILGp, DOM REPUBLIC	1	1	0	0											
AFELM MILGp, ECUADOR	1	1	0	0											
AFELM MILGp, EL SALVADOR	1	0	0	0											
AFELM MILGp, GUATEMALA	1	0	0	0											
AFELM MILGp, HONDURAS	1	1	0	0											
AFELM MILGp, NICARAGUA	1	0	0	0											
AFELM MILGp, PARAGUAY	2	0	0	0											
AFELM MILGp, PERU	2	0	0	0											
AFELM MILGp, URUGUAY	1	0	0	0											
AFELM MILGp, VENEZUELA	1	0	0	0											
AFELM SCH/AMERICAS JS	1	0	0	0											
SUB TOTAL	41	37	0	0											
CUMULATIVE TOTAL	286	1404	12	43	63	193							206		

* WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICERS AND AIRMEN) ASSIGNED TO THIS ATTACHMENT.

Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*



AVERAGE STRENGTH DATA

Month and year: JUNE 82 — Page 01 of 02 pages

Ref AFR 35-44, Table 3-1, and local letters

Location: QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFS, FT CLAYTON, FT DAVIS, FT GULICK, FT KOBBE, UNLESS OTHERWISE INDICATED

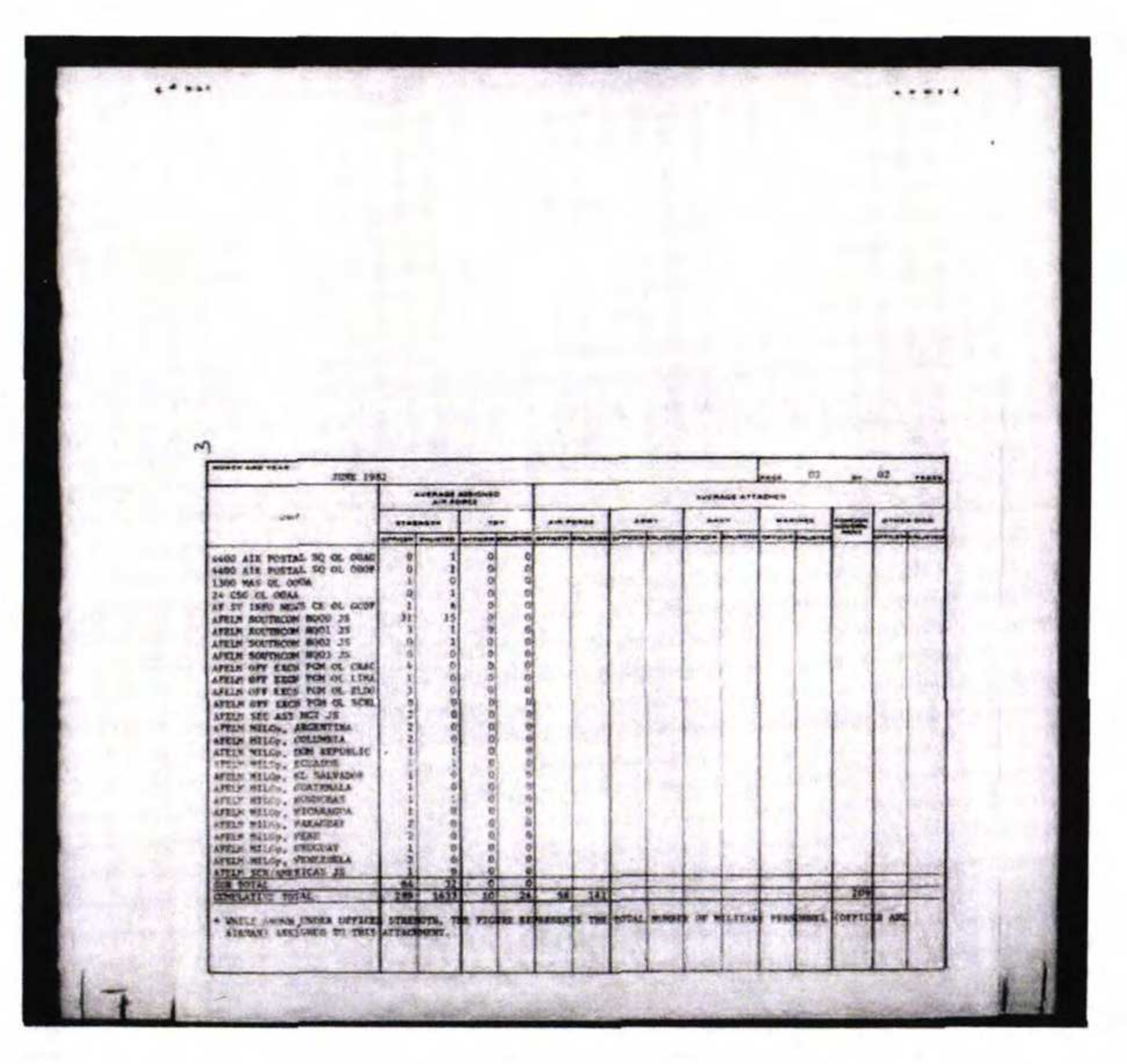
SECTION I ASSIGNED UNITS	Strength Officers	Strength Enlisted	TDY Officers	TDY Enlisted	Attached Air Force Officers	Attached Air Force Enlisted	Army Officers	Army Enlisted	Navy Officers	Navy Enlisted	Marines Officers	Marines Enlisted	[illegible]	Other DOD Officers	Other DOD Enlisted
HQ SOUTHERN AIR DIVISION	14	13	0	0											
24 COMPW	45	94	3	3	58	161									
24 COMBAT SUPPORT GROUP	11	100	2	1											
24 CIVIL ENGINEERING	9	182	0	4											
24 SUPPLY	8	125	0	1											
24 SECURITY POLICE	3	218	0	6											
24 TRANSPORTATION	5	75	0	1											
24 CONSLD ACFT MAINT SQ	4	202	0	2											
24 COMM SQ	74	31	3	3											
24 SERVICES	7	42	0	7											
IAAFA	14	103	1	3									209		
USAF CLINIC	28	82	1	0											
SUB TOTAL	187	1267	10	24	58	161							209		
SECTION II TENANT UNITS															
[illegible] RESCUE/DET SQ	1	1	0	0											
1361 AUDIOVISUAL SQ, DET 5	0	17	0	0											
5 WEATHER WING, DET [illegible]	4	21	0	0											
6400 AIR POSTAL SQ	1	3	0	0											
[illegible] MILITARY AIRLIFT SQ	12	77	0	0											
[illegible]	1	2	0	0											
[illegible]	0	1	0	0											
1978 COMMUNICATIONS GROUP	15	212	2	2											
[illegible]	1	1	0	0											
[illegible] COMM Sq OL A	0	0	0	0											
AFTAC [illegible]	0	2	0	0											
A DET 30 [illegible]	10	0	0	0											
SUB TOTAL	47	336	0	2											
SECTION III GEOGRAPHICALLY SEPARATED UNITS															
6400 AIR POSTAL SQ OL OOAA	0	1	0	0											
6400 AIR POSTAL SQ OL OOAB	0	1	0	0											
6400 AIR POSTAL SQ OL OOAC	0	1	0	0											

Typed name and grade: DIANE M. FUENTES, 1Lt, USAF

Signature: Diane M. Fuentes

3

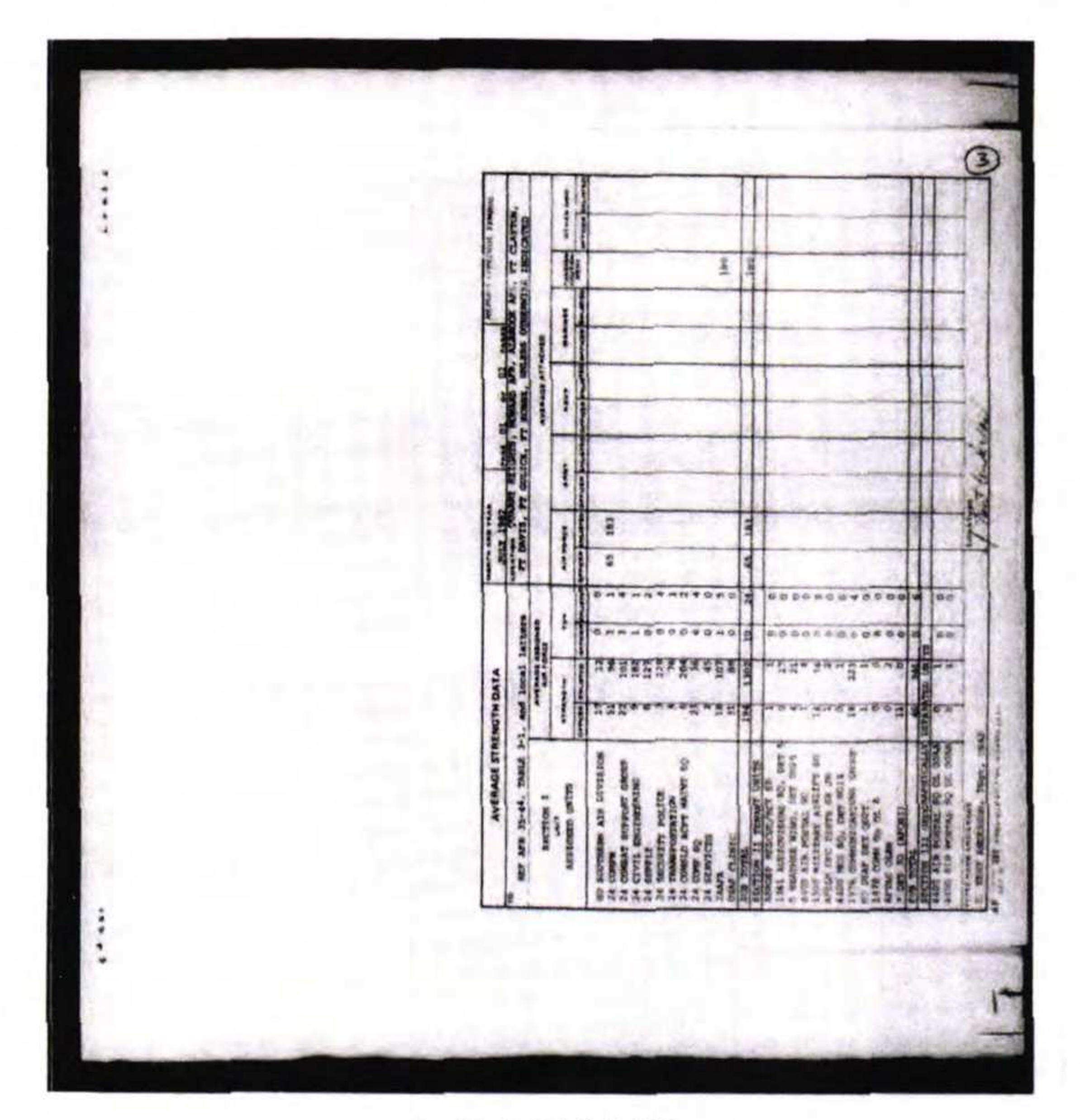
Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*



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MONTH AND YEAR: JUNE 1982																PAGE 02 OF 02 PAGES
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED											
	STRENGTH		TDY		AIR FORCE		ARMY		NAVY		MARINES		[illegible]	OTHER DOD		
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED		OFFICER	ENLISTED	
6400 AIR POSTAL SQ OL OOAC	0	1	0	0												
6400 AIR POSTAL SQ OL OOOP	0	2	0	0												
1300 MAS OL OOOA	1	0	0	0												
24 CSG OL OOAA	0	1	0	0												
AF SV INFO NEWS CE OL GCOF	1	4	0	0												
AFELM SOUTHCOM B000 JS	31	15	0	0												
AFELM SOUTHCOM B001 JS	3	1	0	0												
AFELM SOUTHCOM B002 JS	0	1	0	0												
AFELM SOUTHCOM B003 JS	0	0	0	0												
AFELM OFF EXCH PGM OL CRAC	4	0	0	0												
AFELM OFF EXCH PGM OL LIMA	1	0	0	0												
AFELM OFF EXCH PGM OL ELDO	3	0	0	0												
AFELM OFF EXCH PGM OL SCHL	0	0	0	0												
AFELM SEC AST MGT JS	2	0	0	0												
AFELM MILGP, ARGENTINA	2	0	0	0												
AFELM MILGP, COLUMBIA	2	0	0	0												
AFELM MILGP, DOM REPUBLIC	1	1	0	0												
AFELM MILGP, ECUADOR	1	1	0	0												
AFELM MILGP, EL SALVADOR	1	0	0	0												
AFELM MILGP, GUATEMALA	1	0	0	0												
AFELM MILGP, HONDURAS	1	1	0	0												
AFELM MILGP, NICARAGUA	1	0	0	0												
AFELM MILGP, PARAGUAY	2	0	0	0												
AFELM MILGP, PERU	2	0	0	0												
AFELM MILGP, URUGUAY	1	0	0	0												
AFELM MILGP, VENEZUELA	3	0	0	0												
AFELM SCH/AMERICAS JS	1	0	0	0												
SUB TOTAL	66	32	0	0												
CUMULATIVE TOTAL	289	1633	10	24	58	141							209			

* WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICERS AND AIRMAN) ASSIGNED TO THIS ATTACHMENT.



AVERAGE STRENGTH DATA

REF AFR 35-44, TABLE 3-1, and local letters

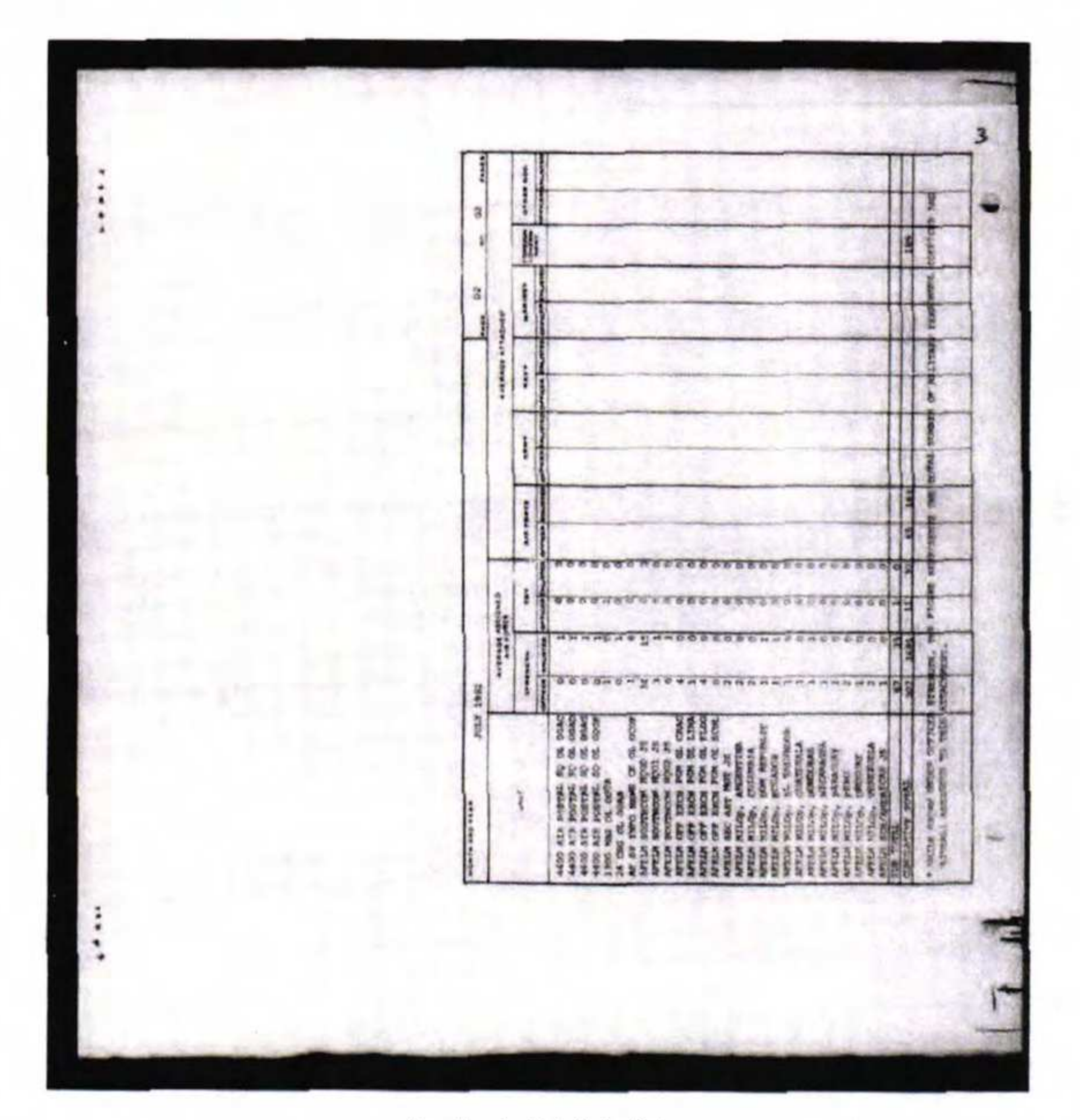
JULY 1982

FT DAVIS, FT GULICK, FT KOBBE, UNLESS OTHERWISE INDICATED

SECTION I UNIT ASSIGNED UNITS	Average Assigned Air Force: Officer	Average Assigned Air Force: Enlisted	TDY: Officer	TDY: Enlisted	Average Attached Air Force: Officer	Average Attached Air Force: Enlisted	Army	Navy	Marines	Other
830 SOUTHERN AIR DIVISION	[illegible]	[illegible]	[illegible]	[illegible]	65	183				
24 COMPW	[illegible]	[illegible]	[illegible]	[illegible]						
24 COMBAT SUPPORT GROUP	[illegible]	[illegible]	[illegible]	[illegible]						
24 CIVIL ENGINEERING	[illegible]	[illegible]	[illegible]	[illegible]						
24 SUPPLY	[illegible]	[illegible]	[illegible]	[illegible]						
24 SECURITY POLICE	[illegible]	[illegible]	[illegible]	[illegible]						
24 TRANSPORTATION	[illegible]	[illegible]	[illegible]	[illegible]						
24 CONSOLD ACFT MAINT SQ	[illegible]	[illegible]	[illegible]	[illegible]						
24 COMM SQ	[illegible]	[illegible]	[illegible]	[illegible]						
24 SERVICES	[illegible]	[illegible]	[illegible]	[illegible]						180
TAATS	[illegible]	[illegible]	[illegible]	[illegible]						
USAF CLINIC	[illegible]	[illegible]	[illegible]	[illegible]						
SUB TOTAL	[illegible]	[illegible]	[illegible]	[illegible]	65	183				180
SECTION II TENANT UNITS										
[illegible]	[illegible]	[illegible]	[illegible]	[illegible]						
SUB TOTAL	[illegible]	[illegible]	[illegible]	[illegible]						
SECTION III GEOGRAPHICALLY SEPARATED UNITS										
[illegible]	[illegible]	[illegible]	[illegible]	[illegible]						

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Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*



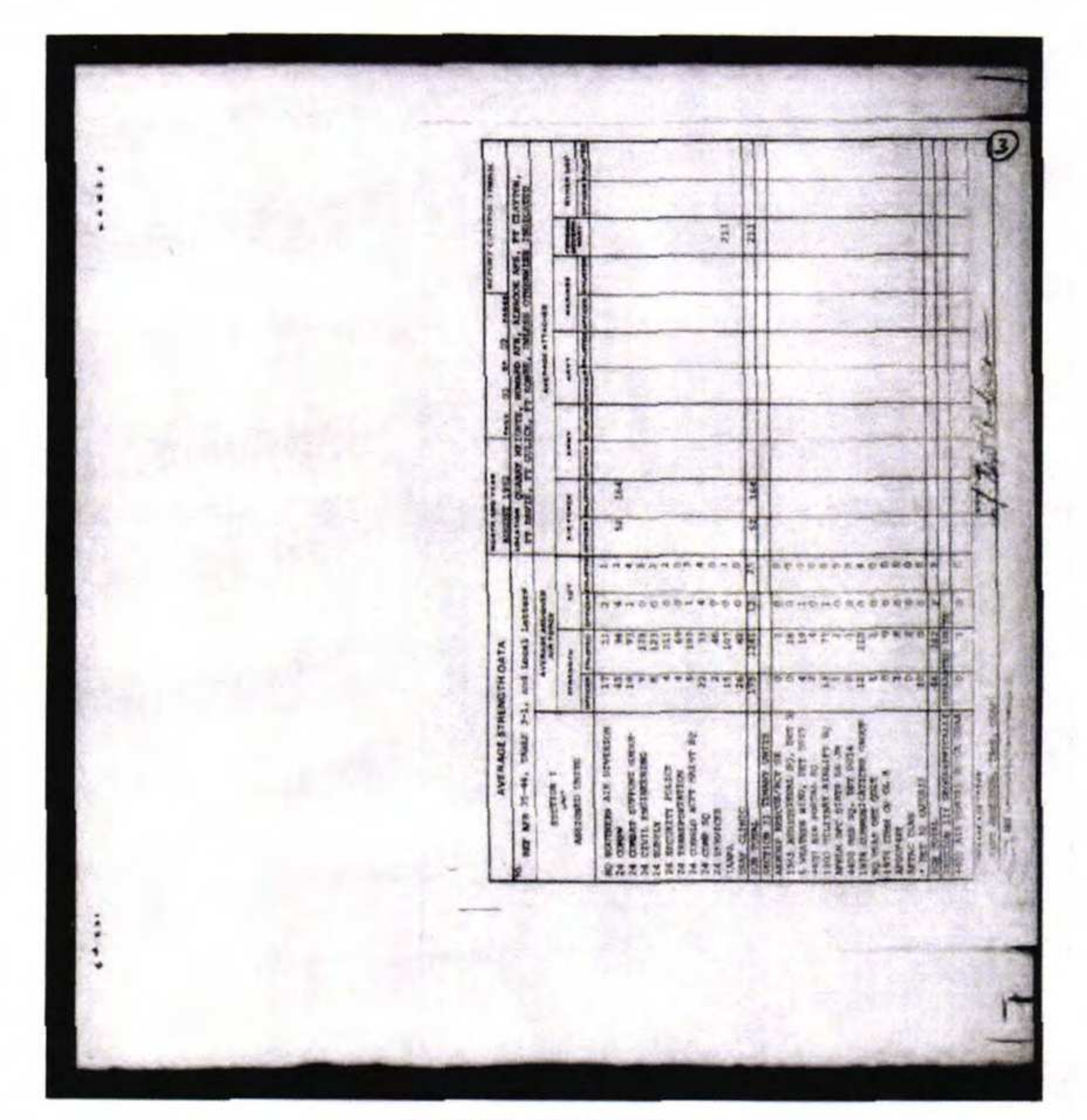
MONTH AND YEAR: JULY 1982 — PAGE 02 OF 02 PAGES

UNIT	AVERAGE ASSIGNED AIR FORCE: STRENGTH, OFFICER	STRENGTH, ENLISTED	CIV, OFFICER	CIV, ENLISTED	AVERAGE ATTACHED: AIR FORCE, OFFICER	AIR FORCE, ENLISTED	ARMY, OFFICER	ARMY, ENLISTED	NAVY, OFFICER	NAVY, ENLISTED	MARINES, OFFICER	MARINES, ENLISTED	FOREIGN [illegible]	OTHER GOV, OFFICER	OTHER GOV, ENLISTED
4400 AIR POSTAL SQ OL DOAC	0	1	0	0											
4400 AIR POSTAL SQ OL OGAD	0	1	0	0											
4400 AIR POSTAL SQ OL DOAC	0	1	0	0											
4400 AIR POSTAL SQ OL OGOP	0	1	0	0											
1900 MAS OL OGTA	1	[illegible]	1	0											
24 CSG OL OGAA	0	1	0	0											
AF SV INFO NEWS CE OL OCOP	1	4	0	0											
AFELM SOUTHCOM HQSD JS	32	15	0	3											
AFELM SOUTHCOM HQ01 JS	3	1	[illegible]	0											
AFELM SOUTHCOM HQ02 JS	6	3	[illegible]	0											
AFELM OFF EXCH PGM OL CHAC	4	0	0	0											
AFELM OFF EXCH PGM OL LIMA	1	0	0	0											
AFELM OFF EXCH PGM OL FLOG	4	0	0	0											
AFELM OFF EXCH PGM OL SCHL	0	0	0	0											
AFELM SEC AST MGT JS	2	0	0	0											
AFELM MILGP, ARGENTINA	2	0	0	0											
AFELM MILGP, COLOMBIA	2	0	0	0											
AFELM MILGP, DOM REPUBLIC	1	1	0	0											
AFELM MILGP, ECUADOR	1	1	0	0											
AFELM MILGP, EL SALVADOR	1	0	0	0											
AFELM MILGP, GUATEMALA	1	0	0	0											
AFELM MILGP, HONDURAS	1	1	0	0											
AFELM MILGP, NICARAGUA	1	0	0	0											
AFELM MILGP, PARAGUAY	2	0	0	0											
AFELM MILGP, PERU	2	0	0	0											
AFELM MILGP, URUGUAY	1	0	0	0											
AFELM MILGP, VENEZUELA	2	0	0	0											
AFELM SOU/AMERICAS JS	1	0	0	0											
SUB TOTAL	67	33	1	0											
CUMULATIVE TOTAL	307	1685	11	30	65	163							185		

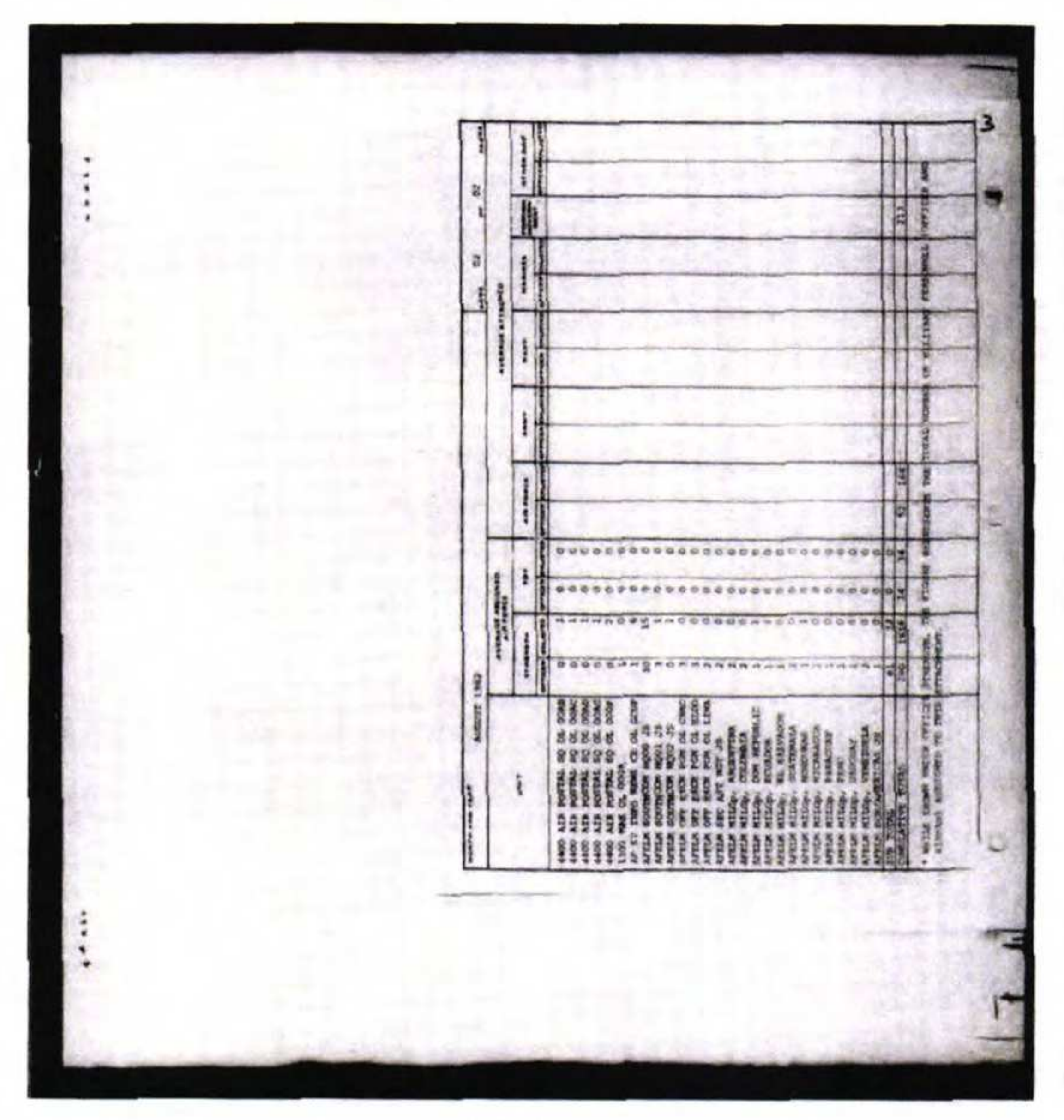
* UNITS SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL [illegible] ASSIGNED TO THIS ATTACHMENT.

3

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AVERAGE STRENGTH DATA

(3)

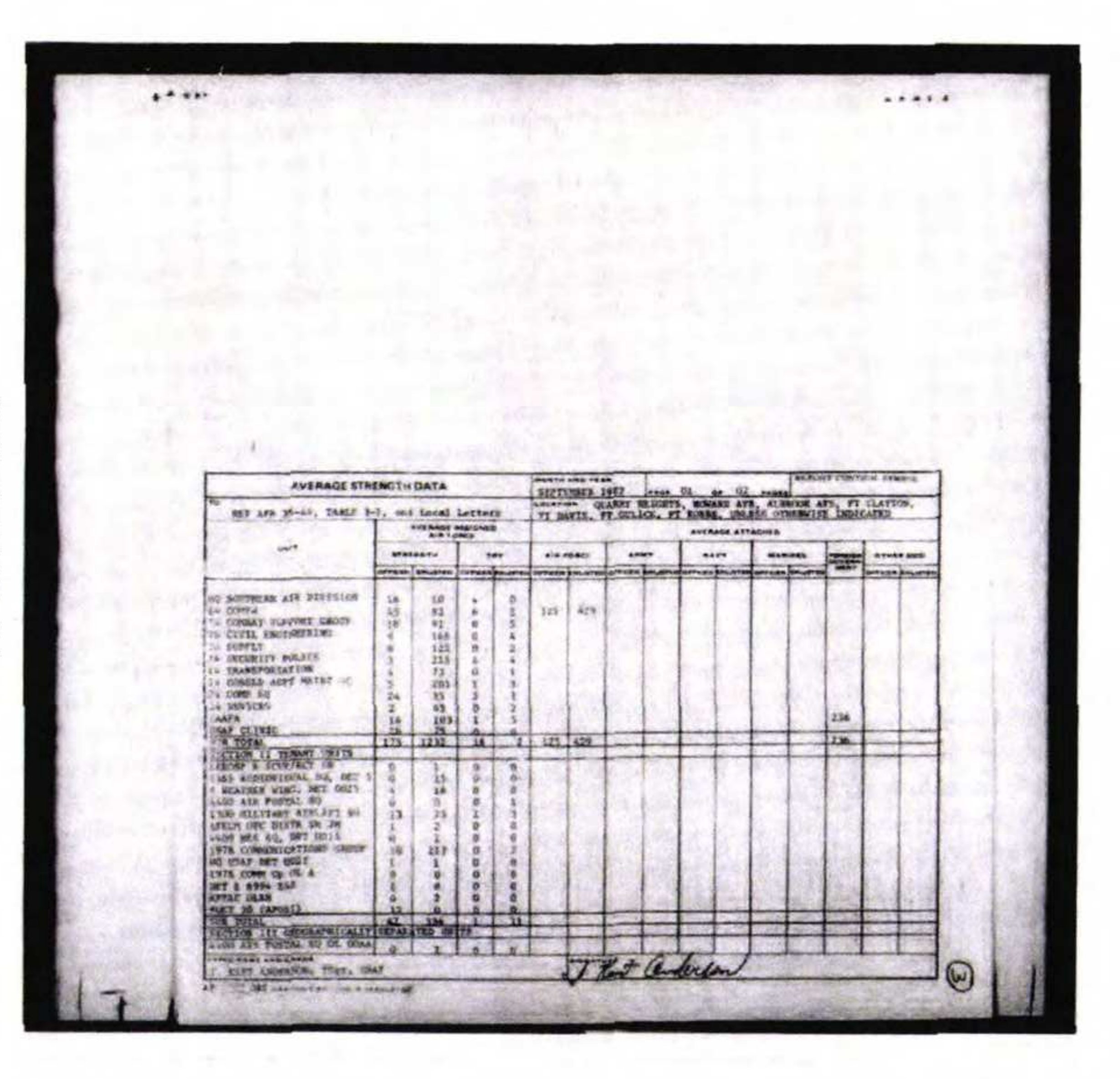


MONTH AND YEAR: AUGUST 1962 — PAGE 02 OF 02 PAGES

UNIT	AVERAGE ASSIGNED AIR FORCE: STRENGTH		TDY		AVERAGE ATTACHED: AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERNMENT	OTHER DOD	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED		OFFICER	ENLISTED
4400 AIR POSTAL SQ OL OORB	0	1	0	0											
4400 AIR POSTAL SQ OL OOAC	0	1	0	0											
4400 AIR POSTAL SQ OL OOAG	0	1	0	0											
4400 AIR POSTAL SQ OL OOAC	0	1	0	0											
4400 AIR POSTAL SQ OL OOOF	0	2	0	0											
1100 MAE OL OOOA	1	0	0	0											
AF ST INFO [illegible] CE OL [illegible]	1	6	0	0											
AFELM SOUTHCOM HQ00 JS	10	15	0	0											
AFELM SOUTHCOM HQ01 JS	3	1	0	0											
AFELM SOUTHCOM HQ02 JS	0	1	0	0											
AFELM OFF [illegible] FOR OL [illegible]	3	0	0	0											
AFELM OFF [illegible] FOR OL [illegible]	3	0	0	0											
AFELM OFF [illegible] FOR OL LIMA	2	0	0	0											
AFELM SEC ART [illegible] JS	2	0	0	0											
AFELM MILGp, ARGENTINA	2	0	0	0											
AFELM MILGp, COLOMBIA	2	0	0	0											
AFELM MILGp, DOM REPUBLIC	1	1	0	0											
AFELM MILGp, ECUADOR	1	[illegible]	0	0											
AFELM MILGp, EL SALVADOR	1	0	0	0											
AFELM MILGp, GUATEMALA	1	0	0	0											
AFELM MILGp, HONDURAS	1	1	0	0											
AFELM MILGp, NICARAGUA	1	0	0	0											
AFELM MILGp, PARAGUAY	1	0	0	0											
AFELM MILGp, PERU	1	0	0	0											
AFELM MILGp, URUGUAY	1	0	0	0											
AFELM MILGp, VENEZUELA	2	0	0	0											
AFELM [illegible] JS	1	0	0	0											
SUB TOTAL	41	[illegible]	0	0											
CUMULATIVE TOTAL	[illegible]	[illegible]	14	14	52	164							213		

* WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICER AND AIRMAN) ASSIGNED TO THIS ATTACHMENT.

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IAW EO 13526, Section 3.5
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AVERAGE STRENGTH DATA

Month and year: SEPTEMBER 1987 — Page 01 of 02 pages

To: REF AFR 35-[illegible], TABLE 1-7, and Local Letters

Location: QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFS, FT CLAYTON, FT DAVIS, FT GULICK, FT KOBBE, UNLESS OTHERWISE INDICATED

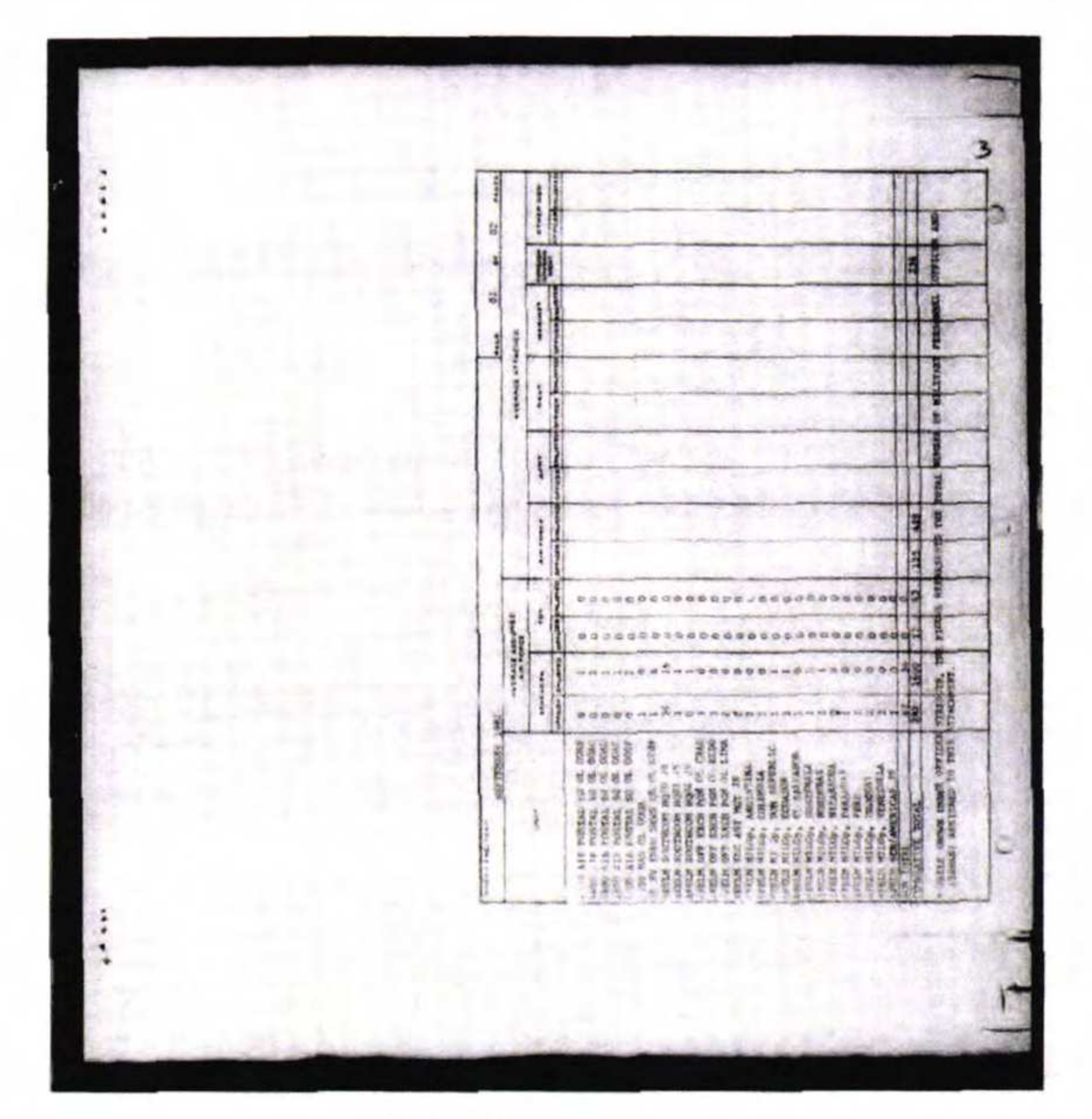
Unit	Average assigned Air Force: Permanent Officer	Permanent Enlisted	TDY Officer	TDY Enlisted	Average attached: Air Force Officer	Air Force Enlisted	Army Officer	Army Enlisted	Navy Officer	Navy Enlisted	Marines Officer	Marines Enlisted	Foreign National	Other DOD Officer	Other DOD Enlisted
HQ SOUTHERN AIR DIVISION	16	10	4	0											
24 COMPW	15	82	4	1	125	429									
24 COMBAT SUPPORT GROUP	18	91	0	5											
24 CIVIL ENGINEERING	4	168	0	4											
24 SUPPLY	8	122	0	2											
24 SECURITY POLICE	3	215	4	4											
24 TRANSPORTATION	4	73	0	1											
24 CONSLD ACFT MAINT SQ	5	203	1	3											
24 COMM SQ	24	35	3	1											
24 SERVICES	2	63	0	2											
[illegible]AAFA	16	103	1	5									236		
USAF CLINIC	[illegible]	25	0	4											
[illegible] TOTAL	175	1232	18	2	125	429							236		
SECTION II TENANT UNITS															
[illegible]	0	1	0	0											
1365 AUDIOVISUAL SQ, DET 5	0	15	0	0											
[illegible] WEATHER WING, DET 0025	4	18	0	0											
[illegible] AIR POSTAL SQ	0	5	0	1											
[illegible] MILITARY AIRLIFT SQ	13	25	1	3											
AFELM [illegible]	1	2	0	0											
[illegible] DET [illegible]	0	1	0	0											
1978 COMMUNICATIONS GROUP	16	217	0	2											
HQ USAF DET [illegible]	1	1	0	0											
1978 COMM Gp OL A	0	0	0	0											
DET 1 6994 ESS	[illegible]	0	0	0											
AFTAC [illegible]	0	2	0	0											
[illegible] (APO[illegible])	12	0	0	0											
SUB TOTAL	47	[illegible]	1	11											
SECTION III GEOGRAPHICALLY SEPARATED UNITS															
[illegible] AIR POSTAL SQ OL [illegible]	0	1	0	1											

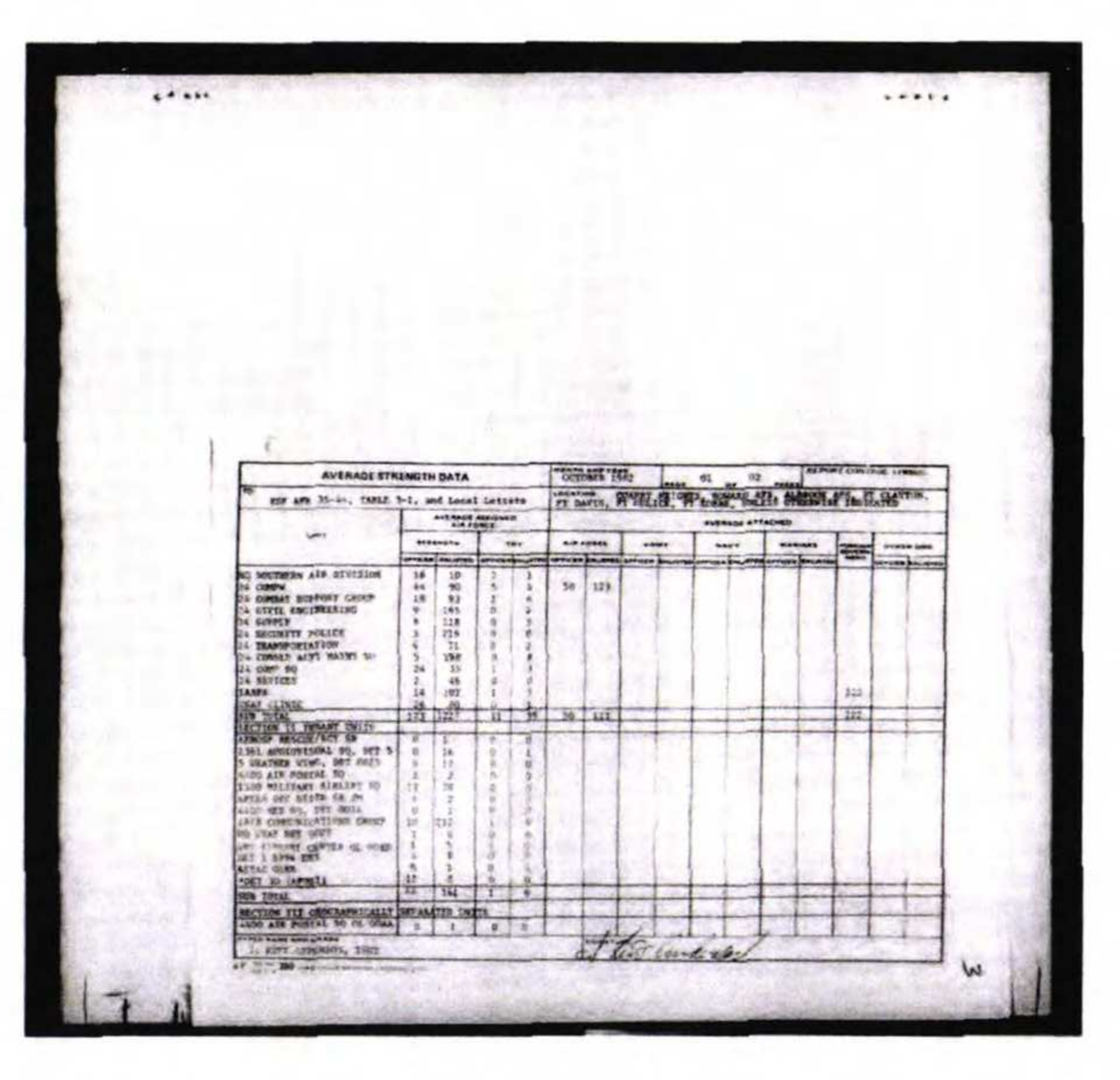
Typed name and grade: J. KURT ANDERSON, TSgt, USAF

J Kurt Anderson

(3)

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IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*





AVERAGE STRENGTH DATA

MONTH AND YEAR: OCTOBER 1962 — PAGE 01 OF 02 PAGES — REPORT CONTROL SYMBOL

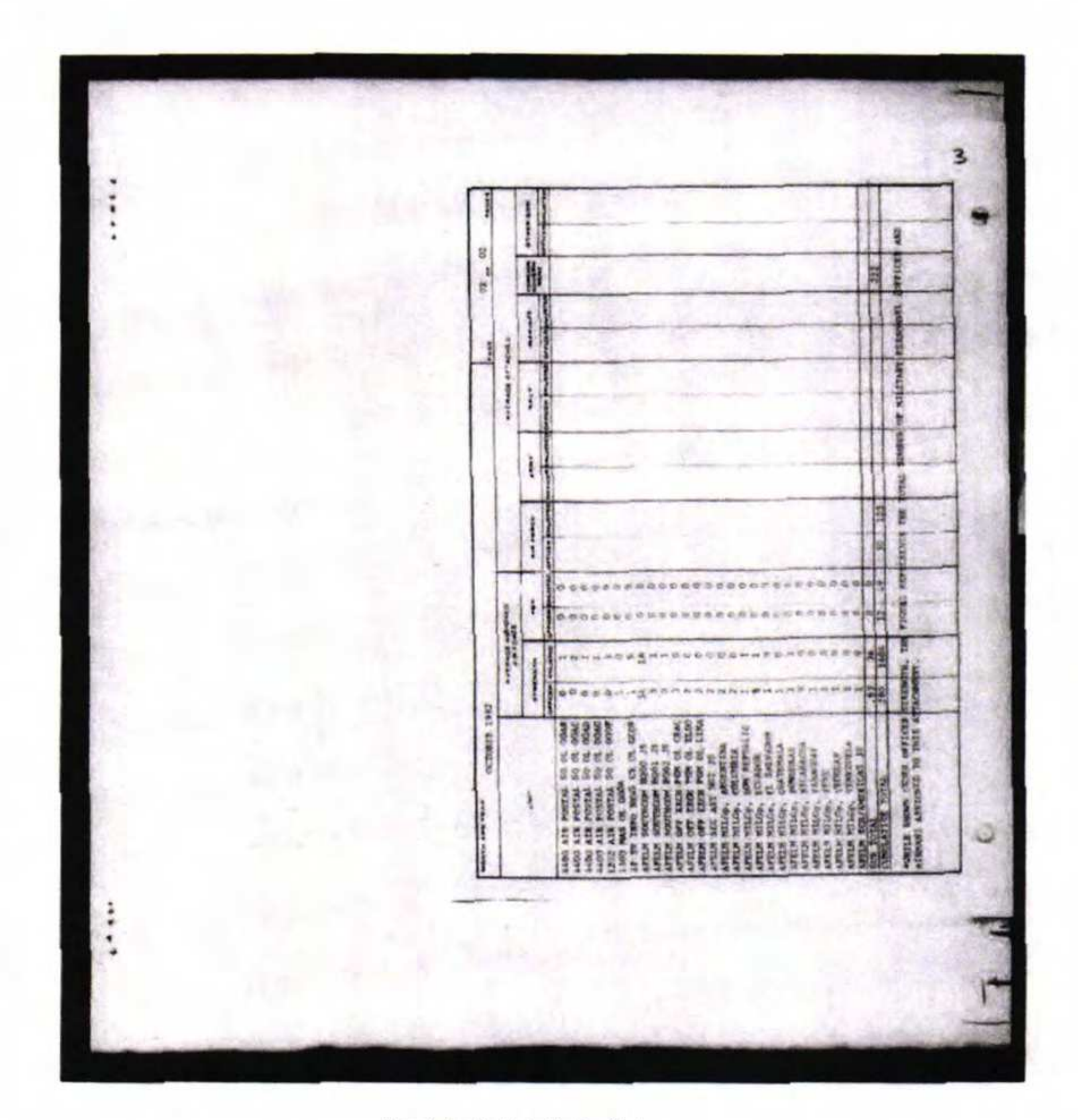
TO: REF AFM 35-44, TABLE 5-1, and Local Letters

LOCATION: [illegible], HOWARD AFB, ALBROOK AFS, FT CLAYTON, FT DAVIS, FT KOBBE, FT GULICK, [illegible] INDICATED

UNIT	Average Assigned Air Force: Strength – Officer	Strength – Enlisted	TDY – Officer	TDY – Enlisted	Average Attached: Air Force – Officer	Air Force – Enlisted	Army – Officer	Army – Enlisted	Navy – Officer	Navy – Enlisted	Marines – Officer	Marines – Enlisted	Foreign Military	Other – Officer	Other – Enlisted
HQ SOUTHERN AIR DIVISION	18	10	2	1											
24 COMPW	44	90	5	1	50	123									
24 COMBAT SUPPORT GROUP	18	93	2	4											
24 CIVIL ENGINEERING	9	195	0	2											
24 SUPPLY	8	118	0	3											
24 SECURITY POLICE	3	219	0	0											
24 TRANSPORTATION	6	71	0	2											
24 CONSLD ACFT MAINT SQ	5	198	0	8											
24 COMP SQ	24	33	1	1											
24 SERVICES	2	45	0	0											
IAAFA	14	107	1	1									322		
USAF CLINIC	26	20	0	1											
SUB TOTAL	173	1227	11	35	50	123							322		
SECTION II TENANT UNITS															
AIRBORNE RESCUE/RCY SQ	0	1	0	0											
1361 AUDIOVISUAL SQ, DET 5	0	16	0	1											
5 WEATHER WING, DET 0023	3	17	0	0											
4400 AIR POSTAL SQ	2	2	0	3											
1100 MILITARY AIRLIFT SQ	17	78	2	3											
AFTEA DET [illegible]	1	2	0	1											
4400 [illegible] SQ, DET [illegible]	0	1	0	2											
1978 COMMUNICATIONS GROUP	10	232	1	4											
HQ USAF DET [illegible]	1	6	0	0											
[illegible] CENTER [illegible]	1	5	0	0											
DET 1 [illegible]	1	8	0	0											
AFTAC [illegible]	8	3	0	1											
DET 10 [illegible]	12	8	0	0											
SUB TOTAL	52	394	3	9											
SECTION III GEOGRAPHICALLY SEPARATED UNITS															
4400 AIR POSTAL SQ OL [illegible]	3	1	0	0											

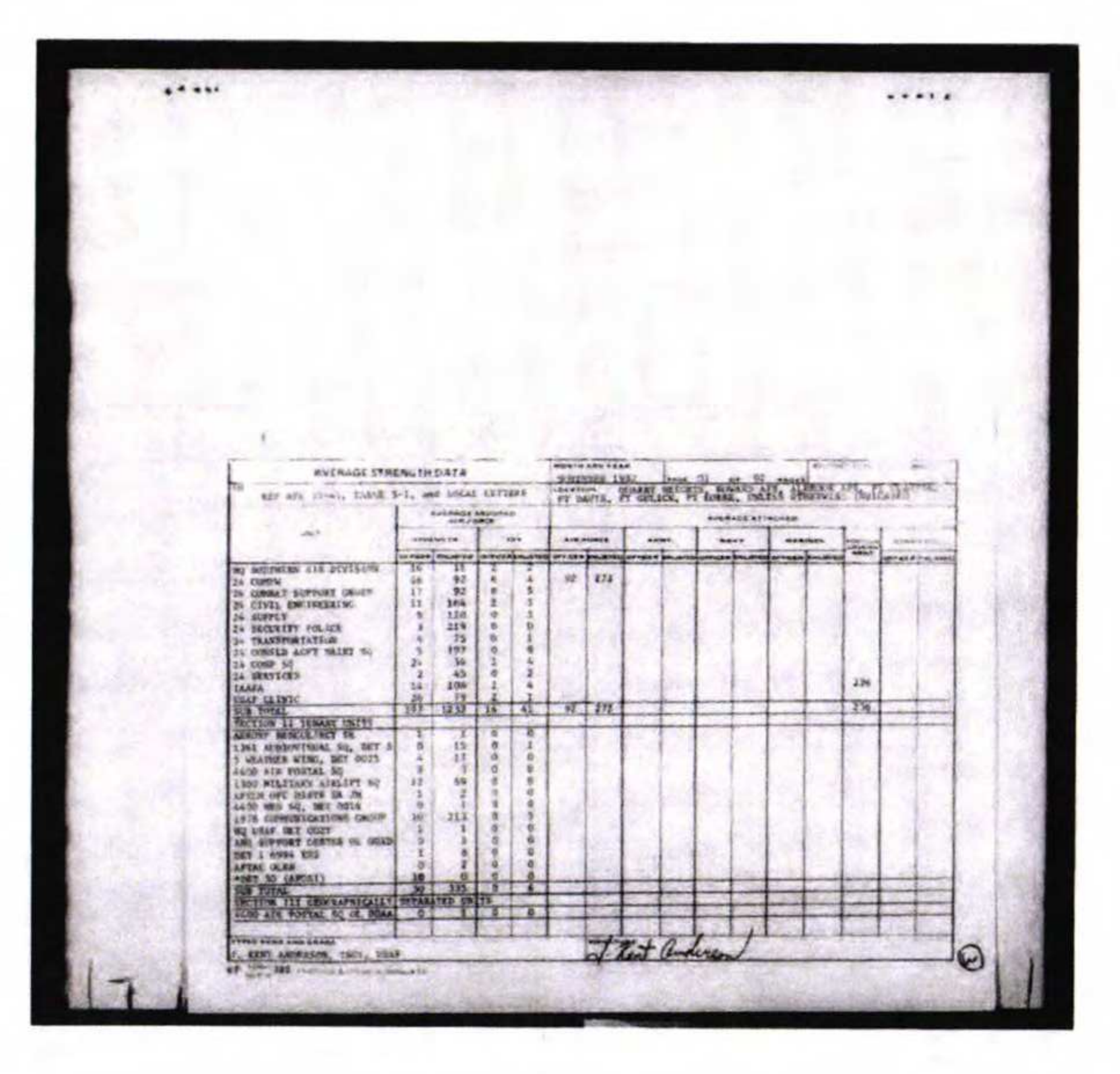
TYPED NAME AND GRADE: [illegible], 1SGT

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MONTH AND YEAR: OCTOBER 1982															PAGE 02 OF 02 PAGES
UNIT	AVERAGE ASSIGNED STRENGTH				AVERAGE ATTACHED										
	STRENGTH		[illegible]		AIR FORCE		ARMY		NAVY		MARINES		[illegible]	OTHER [illegible]	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED		OFFICER	ENLISTED
4400 AIR POSTAL SQ OL OOAB	0	1	0	0											
4400 AIR POSTAL SQ OL OOAC	0	2	0	0											
4400 AIR POSTAL SQ OL OOAD	0	1	0	0											
4400 AIR POSTAL SQ OL OOAE	0	1	0	0											
1202 AIR POSTAL SQ OL OOOF	0	1	0	0											
1900 MAS OL OOOA	1	0	0	0											
AF SV INFO NEWS CN OL [illegible]	1	5	0	0											
AFELM SOUTHCOM 8000 JS	14	18	0	0											
AFELM SOUTHCOM 8001 JS	3	1	0	0											
AFELM SOUTHCOM 8002 JS	3	1	0	0											
AFELM OFF EXCH PGM OL CRAC	3	0	0	0											
AFELM OFF EXCH PGM OL ELDO	[illegible]	0	0	0											
AFELM OFF EXCH PGM OL LIMA	3	0	0	0											
AFELM SEC AST SPT JS	2	0	0	0											
AFELM MILGP, ARGENTINA	2	0	0	0											
AFELM MILGP, COLOMBIA	2	0	0	0											
AFELM MILGP, DOM REPUBLIC	1	1	0	0											
AFELM MILGP, ECUADOR	[illegible]	1	0	0											
AFELM MILGP, EL SALVADOR	1	[illegible]	0	[illegible]											
AFELM MILGP, GUATEMALA	1	[illegible]	0	[illegible]											
AFELM MILGP, HONDURAS	1	[illegible]	0	[illegible]											
AFELM MILGP, NICARAGUA	[illegible]	[illegible]	0	[illegible]											
AFELM MILGP, PARAGUAY	1	[illegible]	0	[illegible]											
AFELM MILGP, PERU	1	[illegible]	0	[illegible]											
AFELM MILGP, URUGUAY	1	[illegible]	0	[illegible]											
AFELM MILGP, VENEZUELA	1	[illegible]	0	0											
AFELM [illegible] JS	1	[illegible]	0	0											
SUB TOTAL	47	36	0	0									222		
CUMULATIVE TOTAL	180	1486	12	47	30	123									

*WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICERS AND AIRMEN) ASSIGNED TO THIS ATTACHMENT.



AVERAGE STRENGTH DATA

TO: REF AFR [illegible], TABLE 5-1, and LOCAL LETTERS

MONTH AND YEAR: [illegible] 1982 | PAGE 31 OF 92 PAGES

LOCATION: QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFS, FT [illegible], FT DAVIS, FT GULICK, FT KOBBE, [illegible] ([illegible])

UNIT	Average Assigned Air Force: Strength Officer	Strength Enlisted	TDY Officer	TDY Enlisted	Average Attached: Air Force Officer	Air Force Enlisted	Army Officer	Army Enlisted	Navy Officer	Navy Enlisted	Marines Officer	Marines Enlisted	[illegible]	[illegible] Officer	[illegible] Enlisted
HQ SOUTHERN AIR DIVISION	16	31	2	2											
24 COMPW	68	92	4	4	92	474									
24 COMBAT SUPPORT GROUP	17	92	8	5											
24 CIVIL ENGINEERING	11	164	2	3											
24 SUPPLY	9	120	0	3											
24 SECURITY POLICE	3	219	0	0											
24 TRANSPORTATION	4	75	0	1											
24 CONSLD ACFT MAINT SQ	5	197	0	4											
24 COMP SQ	24	36	1	4											
24 SERVICES	2	45	0	2											
IAAFA	14	106	1	4									236		
USAF CLINIC	20	79	2	1											
SUB TOTAL	157	1233	16	41	92	[illegible]							236		
SECTION II TENANT UNITS															
AEROMED [illegible]	1	2	0	0											
1361 AUDIOVISUAL SQ, DET 5	5	15	0	1											
5 WEATHER WING, DET 0025	4	11	0	0											
4400 AIR POSTAL SQ	3	7	0	0											
1300 MILITARY AIRLIFT SQ	12	59	0	0											
[illegible]	1	2	0	0											
4450 [illegible] SQ, DET [illegible]	0	1	0	0											
1978 COMMUNICATIONS GROUP	30	213	0	3											
HQ USAF DET [illegible]	1	1	0	0											
ANG SUPPORT CENTER [illegible] GUARD	3	3	0	0											
DET 1 [illegible]	1	8	0	0											
AFTAC [illegible]	0	2	0	0											
*DET 50 (AFOSI)	18	0	0	0											
SUB TOTAL	[illegible]	335	[illegible]	4											
SECTION III GEOGRAPHICALLY SEPARATED UNITS															
4400 AIR POSTAL SQ [illegible]	0	1	0	0											

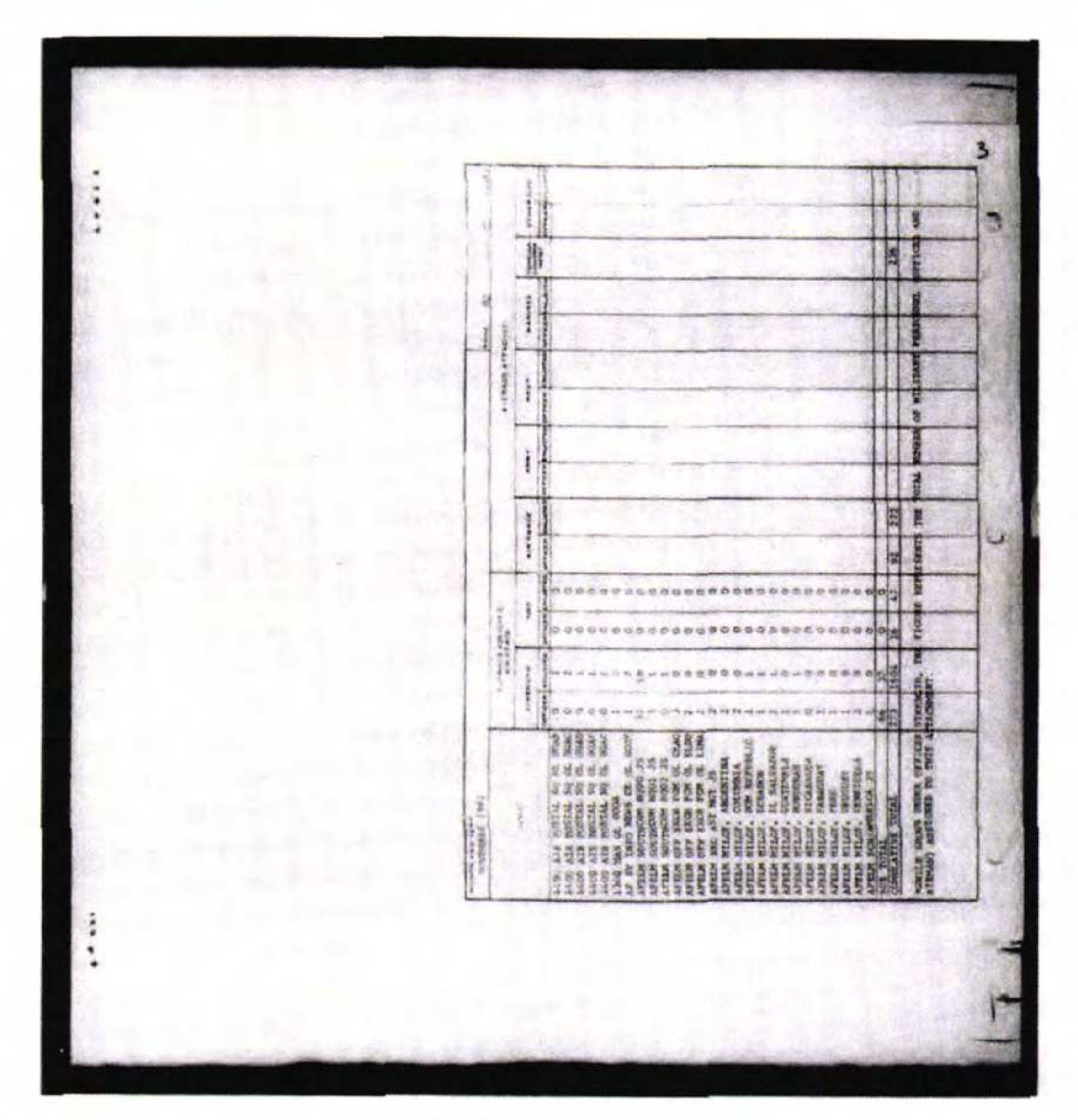
TYPED NAME AND GRADE: F. KENT ANDERSON, TSGT, USAF

F. Kent Anderson

AF FORM 385

(2)

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IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*



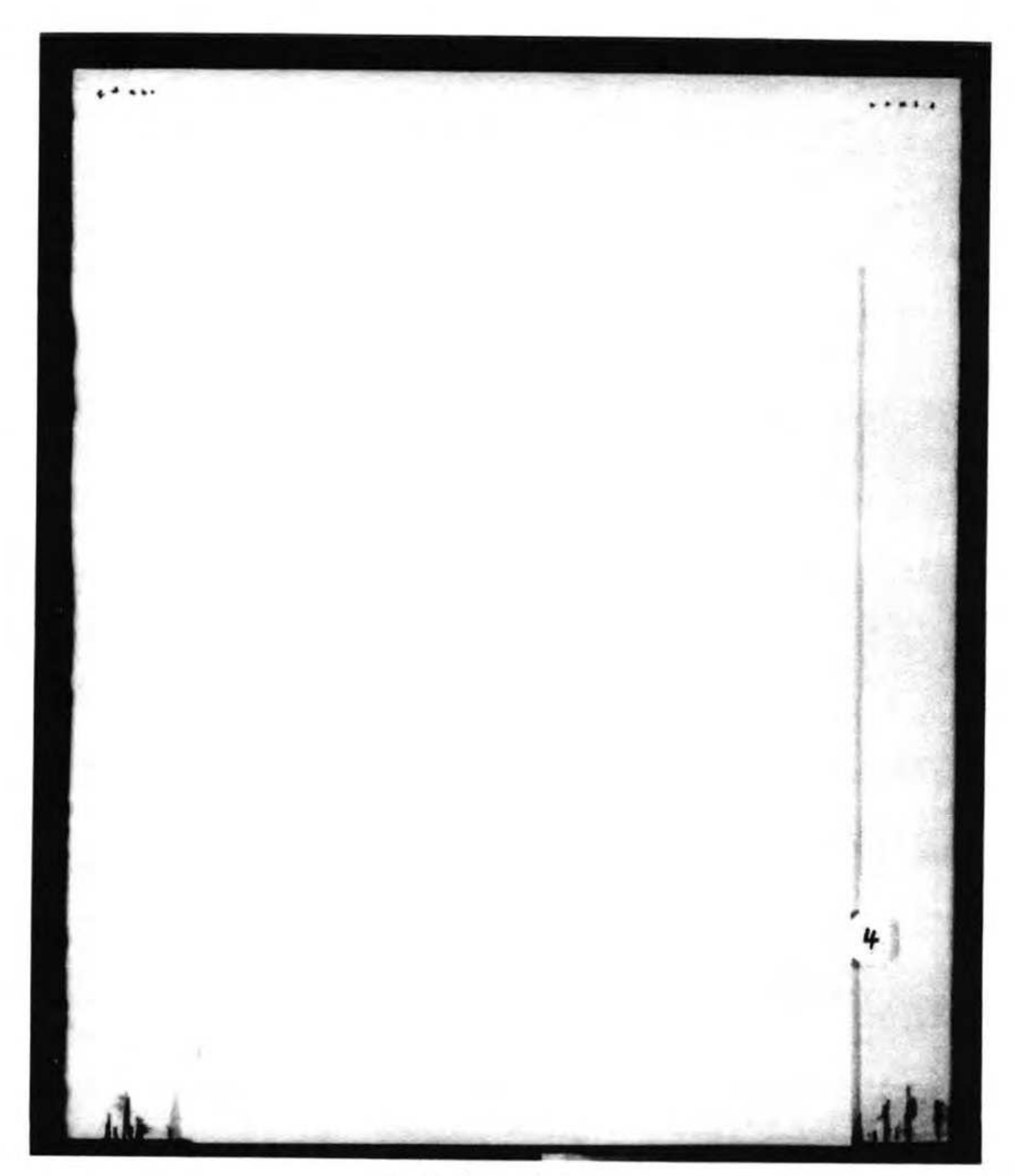
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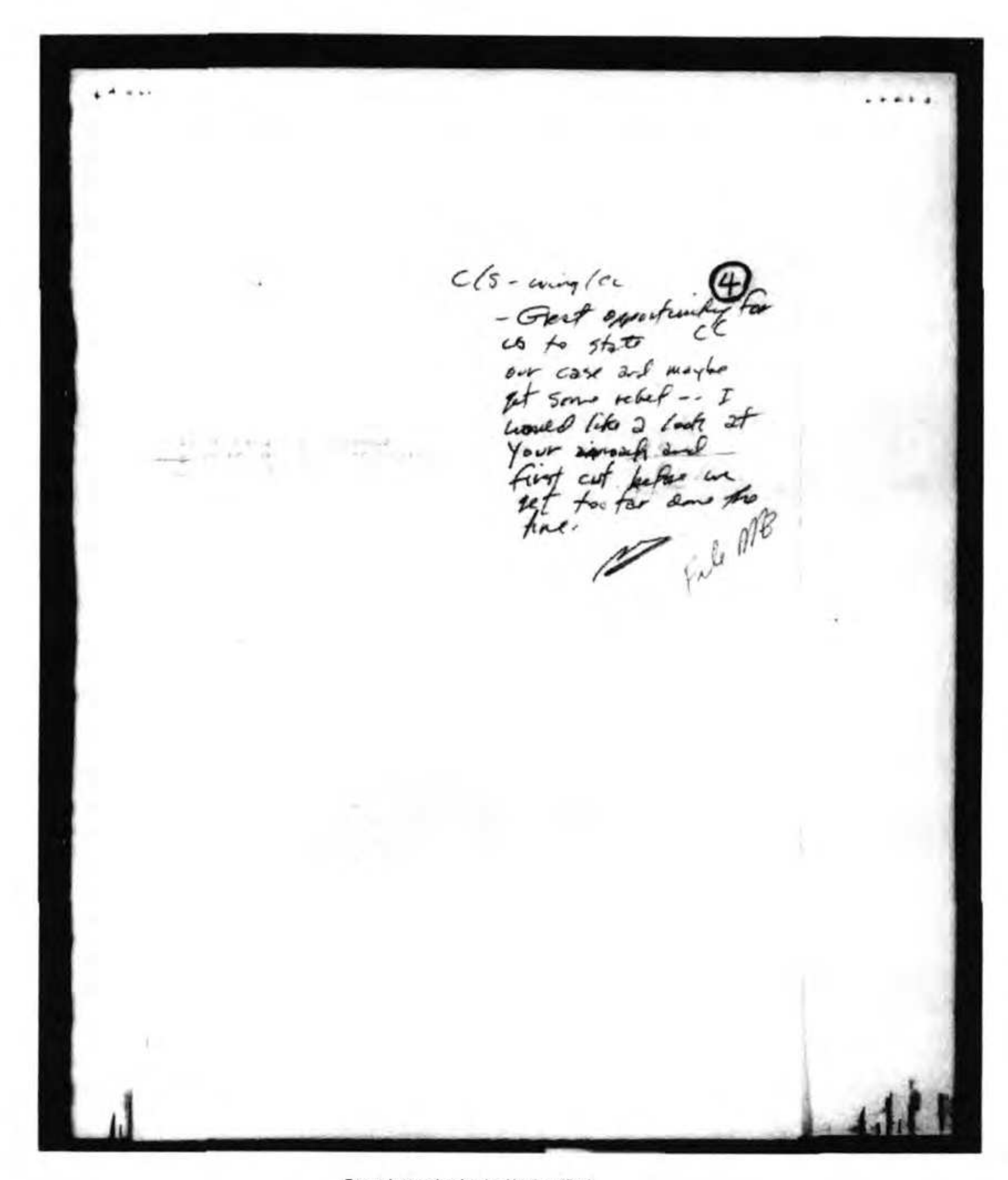
UNIT	Strength: Officer	Strength: Enlisted	MAP: Officer	MAP: Enlisted	Air Force: Officer	Air Force: Enlisted	Army: Officer	Army: Enlisted	Navy: Officer	Navy: Enlisted	Marines: Officer	Marines: Enlisted	Foreign	Other
[illegible] AIR POSTAL SQ OL [illegible]	0	[illegible]	0	[illegible]										
1400 AIR POSTAL SQ OL [illegible]	0	2	0	0										
1400 AIR POSTAL SQ OL [illegible]	[illegible]	1	0	0										
1400 AIR POSTAL SQ OL [illegible]	0	1	0	0										
1400 AIR POSTAL SQ OL [illegible]	0	[illegible]	0	0										
1300 MAS OL [illegible]	1	[illegible]	0	0										
AF SV INFO NEWS CE OL [illegible]	1	[illegible]	0	[illegible]										
AFELM SOUTHCOM HQ[illegible] JS	[illegible]	[illegible]	0	0										
AFELM SOUTHCOM HQ01 JS	[illegible]	1	0	0										
AFELM SOUTHCOM HQ02 JS	[illegible]	1	0	0										
AFELM OFF EXCH PGM OL [illegible]	[illegible]	0	0	0										
AFELM OFF EXCH PGM OL [illegible]	2	0	0	0										
AFELM OFF EXCH PGM OL LIMA	2	0	0	0										
AFELM SEC AST MGT JS	2	0	0	0										
AFELM MILGP, ARGENTINA	2	0	0	0										
AFELM MILGP, COLOMBIA	2	0	0	0										
AFELM MILGP, DOM REPUBLIC	1	1	0	0										
AFELM MILGP, ECUADOR	1	1	0	0										
AFELM MILGP, EL SALVADOR	[illegible]	1	0	0										
AFELM MILGP, GUATEMALA	1	0	0	0										
AFELM MILGP, HONDURAS	1	1	0	0										
AFELM MILGP, NICARAGUA	0	0	0	0										
AFELM MILGP, PARAGUAY	1	0	0	0										
AFELM MILGP, PERU	1	0	0	0										
AFELM MILGP, URUGUAY	1	0	0	0										
AFELM MILGP, VENEZUELA	2	0	0	0										
AFELM [illegible] AMERICA JS	1	0	0	0										
SUB TOTAL	[illegible]	[illegible]	0	0										
CUMULATIVE TOTAL	273	[illegible]	16	47	92	272							236	

*WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICER AND AIRMAN) ASSIGNED TO THIS ATTACHMENT.

3

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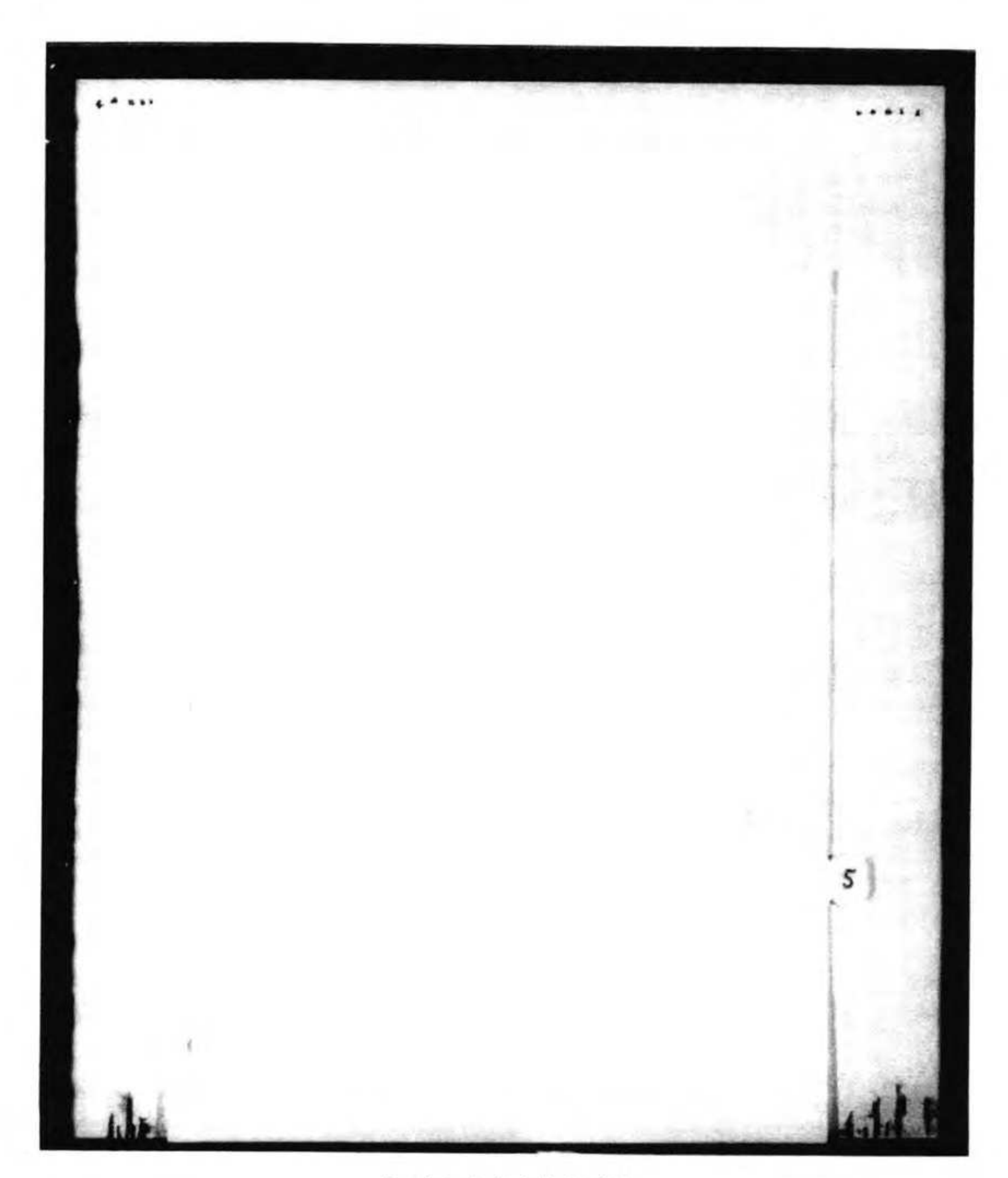


C/S - wing/cc ④

- Great opportunity for us to state CC our case and maybe get some relief -- I would like a look at your ~~aircraft~~ and first cut before we get too far down the line.

File MB


④


5



DEPARTMENT OF THE AIR FORCE
HEADQUARTERS TACTICAL AIR COMMAND
LANGLEY AIR FORCE BASE VA



14 APR 1982

REPLY TO ATTN OF: XPM

SUBJECT: Panama Manpower Ceiling

TO: HQ USAF/MPM

1. The Congressionally mandated manpower ceiling in Panama is a major concern to TAC. The growing political and military interest in Central and South America warrant a re-evaluation of this arbitrary ceiling and we appreciate the opportunity to comment.

2. As you know, the TAC portion of the Panama reduction was 240 spaces. Those spaces are off the books now, but it was not an easy chore. As requested, we are providing rationale for return of some of those spaces to meet mission needs in Panama as seen by Major General Masterson and his subordinate commanders (Atch 1). Of course, we understand that if the ceiling were to be raised, TAC would have to provide any spaces added back.

3. Our ultimate objective should be to lift the ceiling altogether. We believe that an arbitrary ceiling in Panama is inappropriate not only for military and political reasons, but also for reasons which cause difficulty in the proper utilization of total command manpower resources. At a time when activity within USSOUTHCOM is in the national spotlight, it is conceivable that additional manpower could be required to meet unforeseen requirements. We see no rationale to continue treating Howard AFB differently from other TAC bases. Eliminating the ceiling would enable equal and consistent treatment of manpower management policy throughout TAC and allow for unencumbered allocation of spaces to meet validated needs. We appreciate your interest and support in raising or abolishing the Panama manpower ceiling.

FOR THE COMMANDER

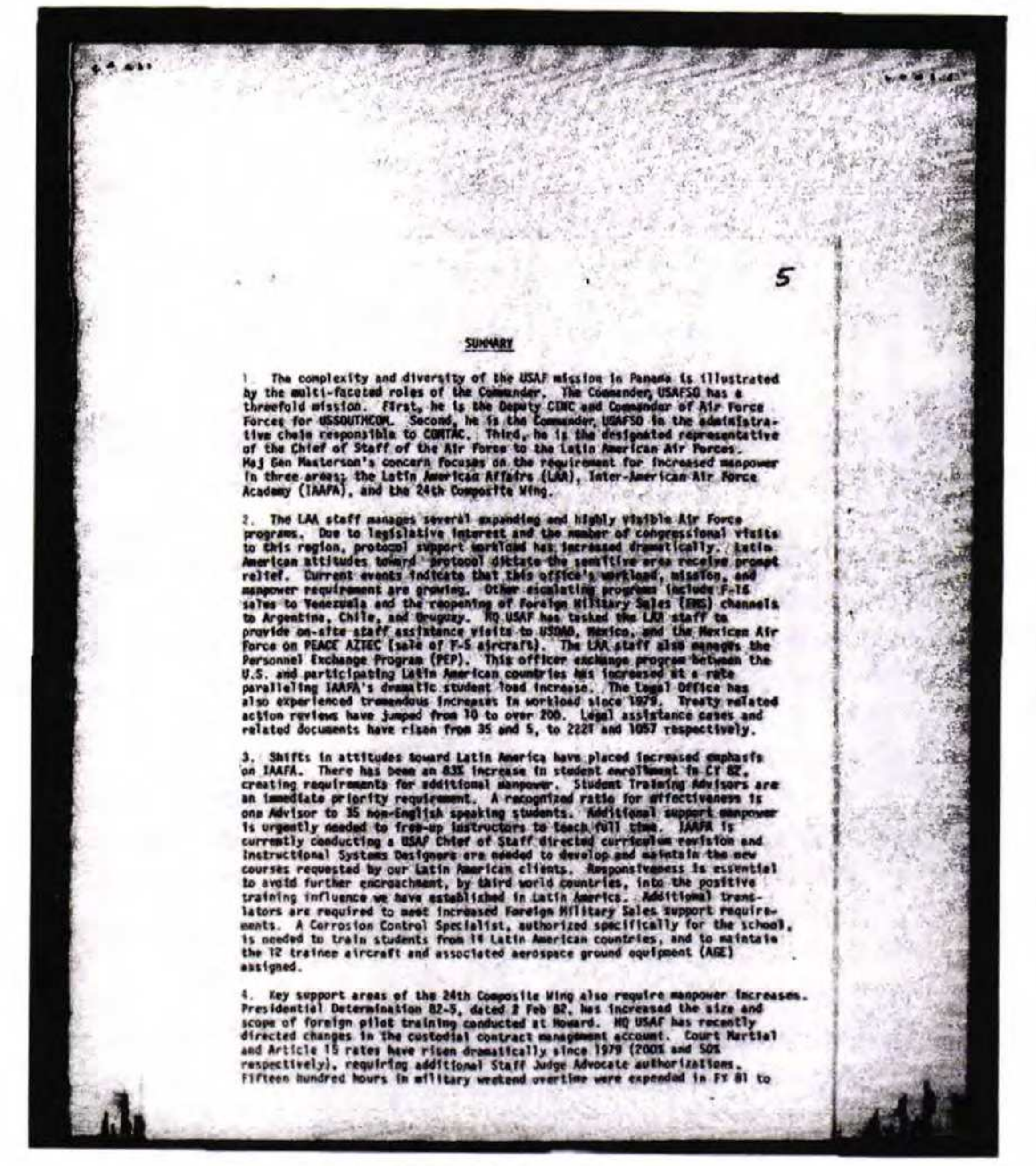
SERGI L. DEMCHUK, Colonel, USAF
Director, Manpower & Orgn
DCS/Plans

1 Atch
Summary

Cy to: TACMET 14, 4400 MES/CC

Readiness is our Profession

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Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*



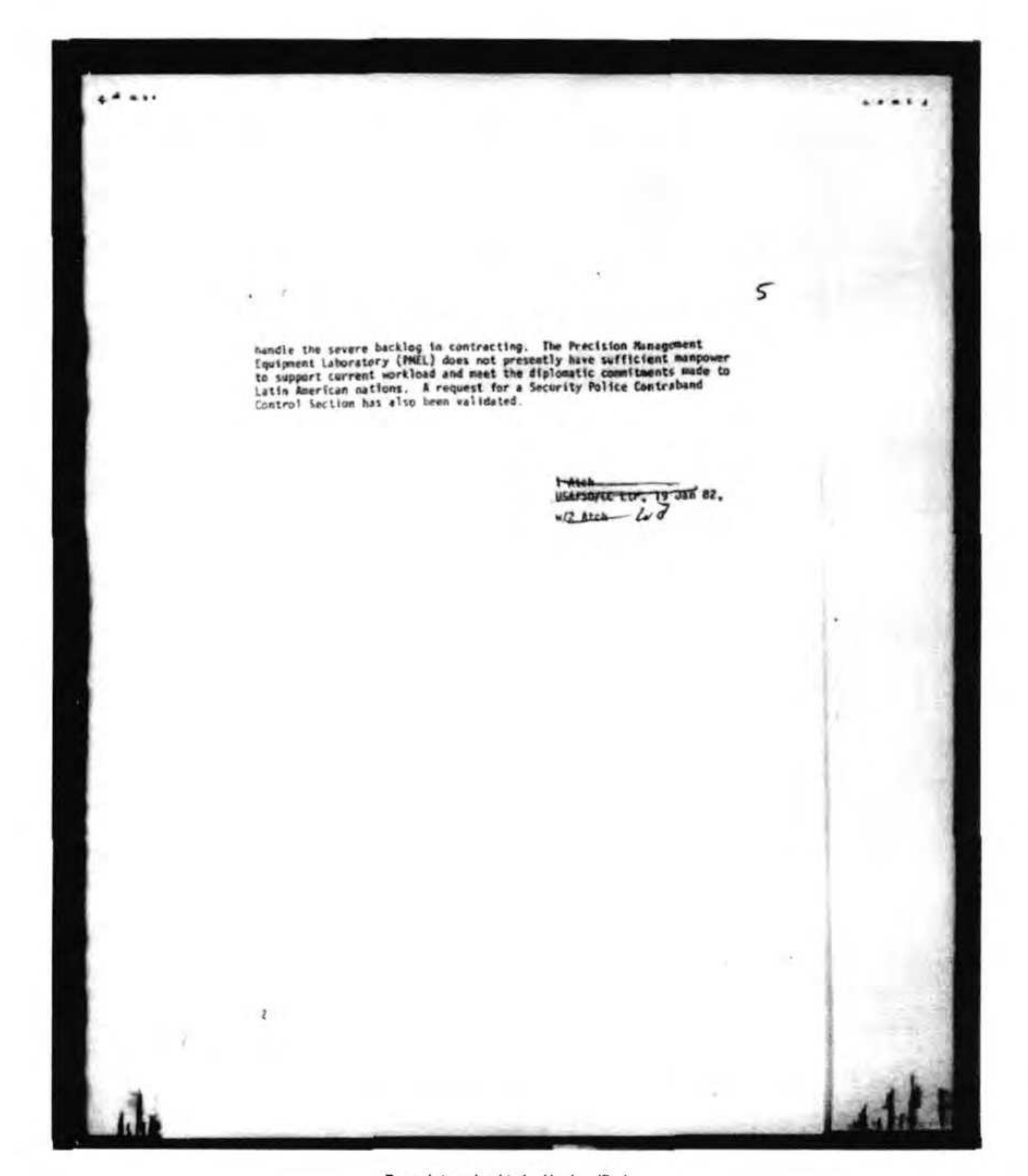
SUMMARY

1. The complexity and diversity of the USAF mission in Panama is illustrated by the multi-faceted roles of the Commander. The Commander, USAFSO has a threefold mission. First, he is the Deputy CINC and Commander of Air Force Forces for USSOUTHCOM. Second, he is the Commander, USAFSO in the administrative chain responsible to CONTAC. Third, he is the designated representative of the Chief of Staff of the Air Force to the Latin American Air Forces. Maj Gen Masterson's concern focuses on the requirement for increased manpower in three areas: the Latin American Affairs (LAA), Inter-American Air Force Academy (IAAFA), and the 24th Composite Wing.

2. The LAA staff manages several expanding and highly visible Air Force programs. Due to legislative interest and the number of congressional visits to this region, protocol support workload has increased dramatically. Latin American attitudes toward protocol dictate the sensitive area receive prompt relief. Current events indicate that this office's workload, mission, and manpower requirement are growing. Other escalating programs include F-16 sales to Venezuela and the reopening of Foreign Military Sales (FMS) channels to Argentina, Chile, and Uruguay. HQ USAF has tasked the LAA staff to provide on-site staff assistance visits to USDAO, Mexico, and the Mexican Air Force on PEACE AZTEC (sale of F-5 aircraft). The LAA staff also manages the Personnel Exchange Program (PEP). This officer exchange program between the U.S. and participating Latin American countries has increased at a rate paralleling IAAFA's dramatic student load increase. The Legal Office has also experienced tremendous increases in workload since 1979. Treaty related action reviews have jumped from 10 to over 200. Legal assistance cases and related documents have risen from 35 and 5, to 2221 and 1057 respectively.

3. Shifts in attitudes toward Latin America have placed increased emphasis on IAAFA. There has been an 83% increase in student enrollment in CY 82, creating requirements for additional manpower. Student Training Advisors are an immediate priority requirement. A recognized ratio for effectiveness is one Advisor to 35 non-English speaking students. Additional support manpower is urgently needed to free-up instructors to teach full time. IAAFA is currently conducting a USAF Chief of Staff directed curriculum revision and Instructional Systems Designers are needed to develop and maintain the new courses requested by our Latin American clients. Responsiveness is essential to avoid further encroachment, by third world countries, into the positive training influence we have established in Latin America. Additional translators are required to meet increased Foreign Military Sales support requirements. A Corrosion Control Specialist, authorized specifically for the school, is needed to train students from 14 Latin American countries, and to maintain the 12 trainee aircraft and associated aerospace ground equipment (AGE) assigned.

4. Key support areas of the 24th Composite Wing also require manpower increases. Presidential Determination 82-5, dated 2 Feb 82, has increased the size and scope of foreign pilot training conducted at Howard. HQ USAF has recently directed changes in the custodial contract management account. Court Martial and Article 15 rates have risen dramatically since 1979 (200% and 50% respectively), requiring additional Staff Judge Advocate authorizations. Fifteen hundred hours in military weekend overtime were expended in FY 81 to



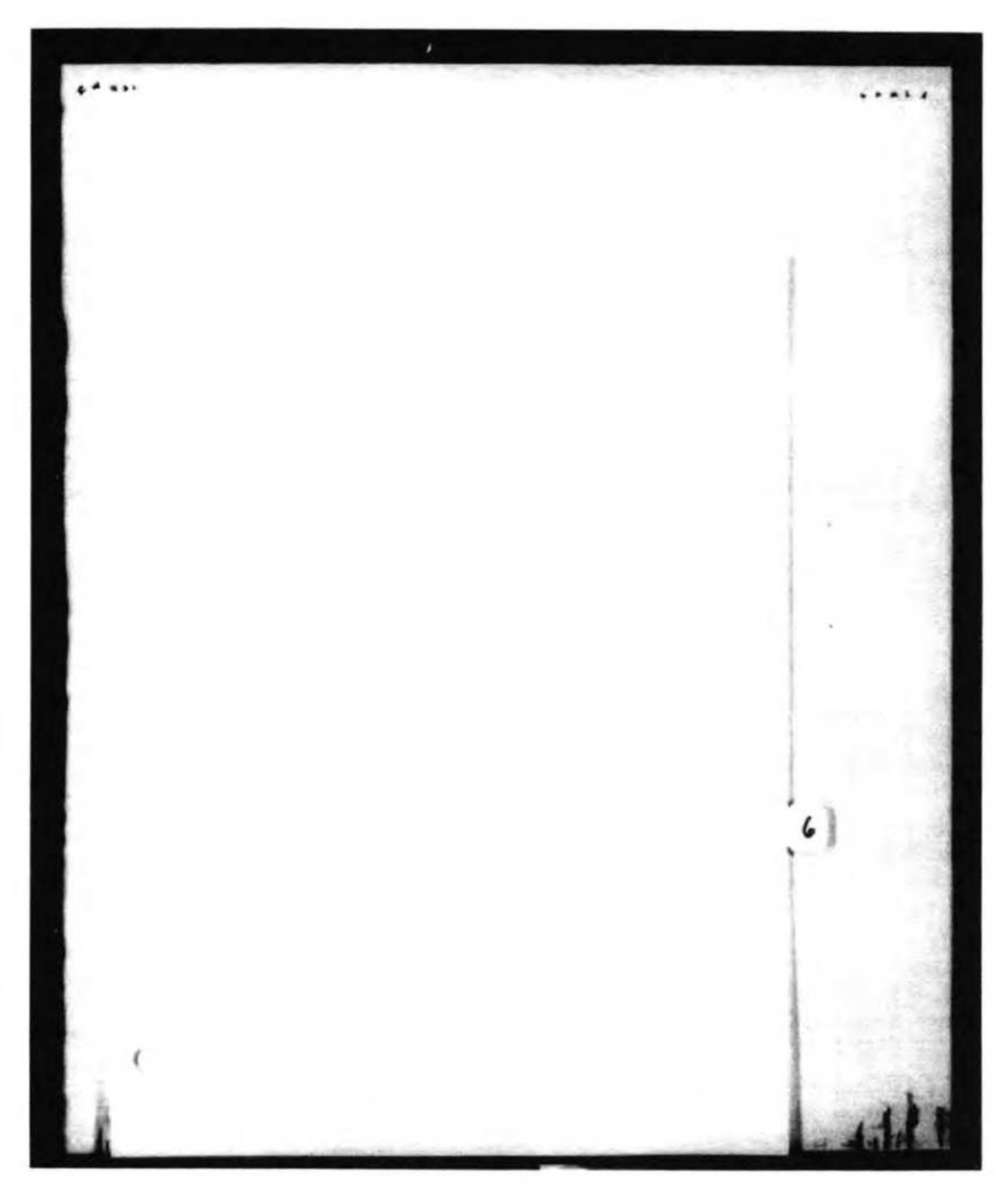
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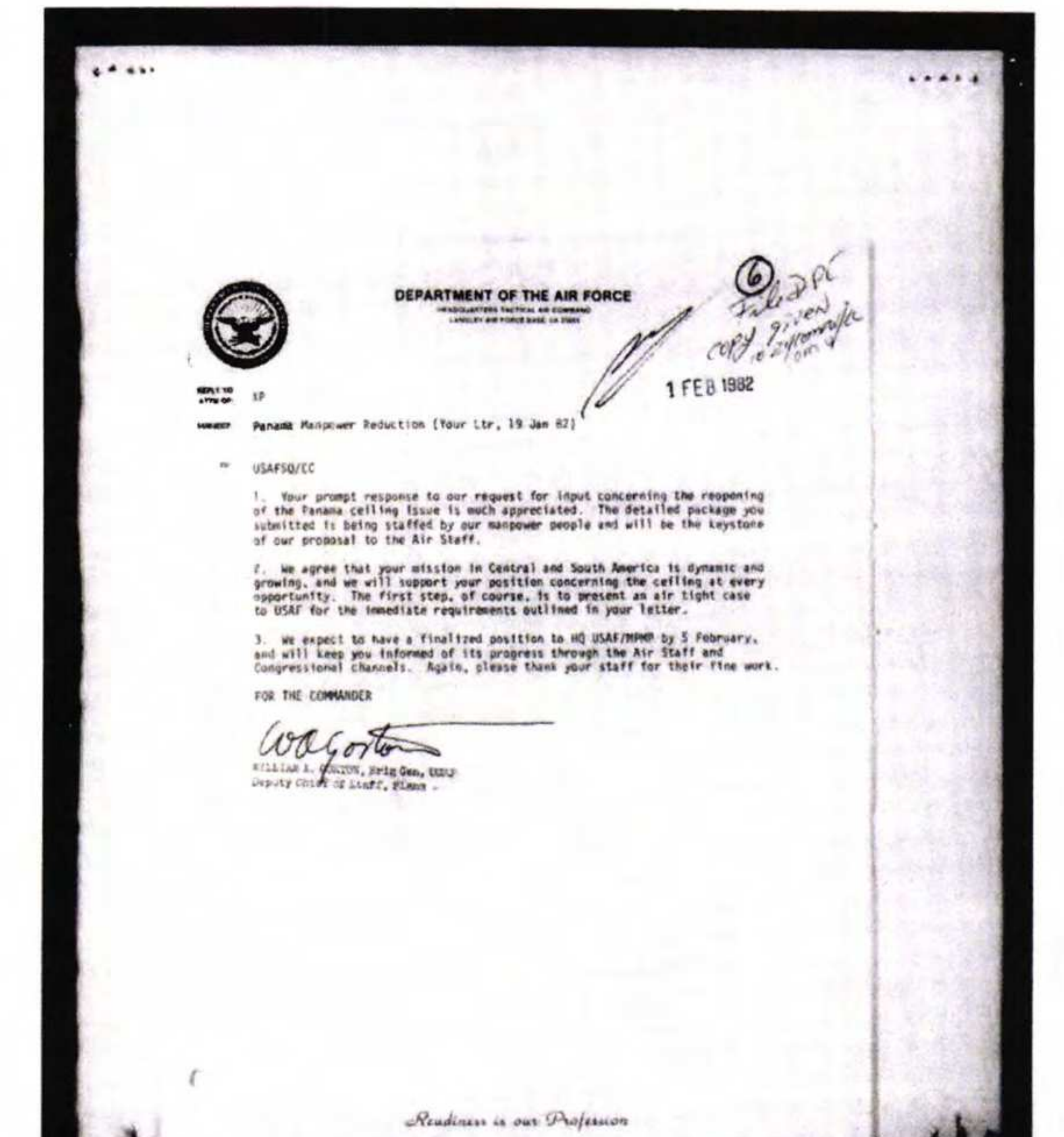
handle the severe backlog in contracting. The Precision Management Equipment Laboratory (PMEL) does not presently have sufficient manpower to support current workload and meet the diplomatic commitments made to Latin American nations. A request for a Security Police Contraband Control Section has also been validated.

1 Atch
USAFSO/CC Ltr, 19 Jan 82,
w/2 Atch

2

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IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*





DEPARTMENT OF THE AIR FORCE

⑥ File DPC
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1 FEB 1982

REPLY TO ATTN OF: XP

SUBJECT: Panama Manpower Reduction (Your Ltr, 19 Jan 82)

TO: USAFSO/CC

1. Your prompt response to our request for input concerning the reopening of the Panama ceiling issue is much appreciated. The detailed package you submitted is being staffed by our manpower people and will be the keystone of our proposal to the Air Staff.

2. We agree that your mission in Central and South America is dynamic and growing, and we will support your position concerning the ceiling at every opportunity. The first step, of course, is to present an air tight case to USAF for the immediate requirements outlined in your letter.

3. We expect to have a finalized position to HQ USAF/MPMP by 5 February, and will keep you informed of its progress through the Air Staff and Congressional channels. Again, please thank your staff for their fine work.

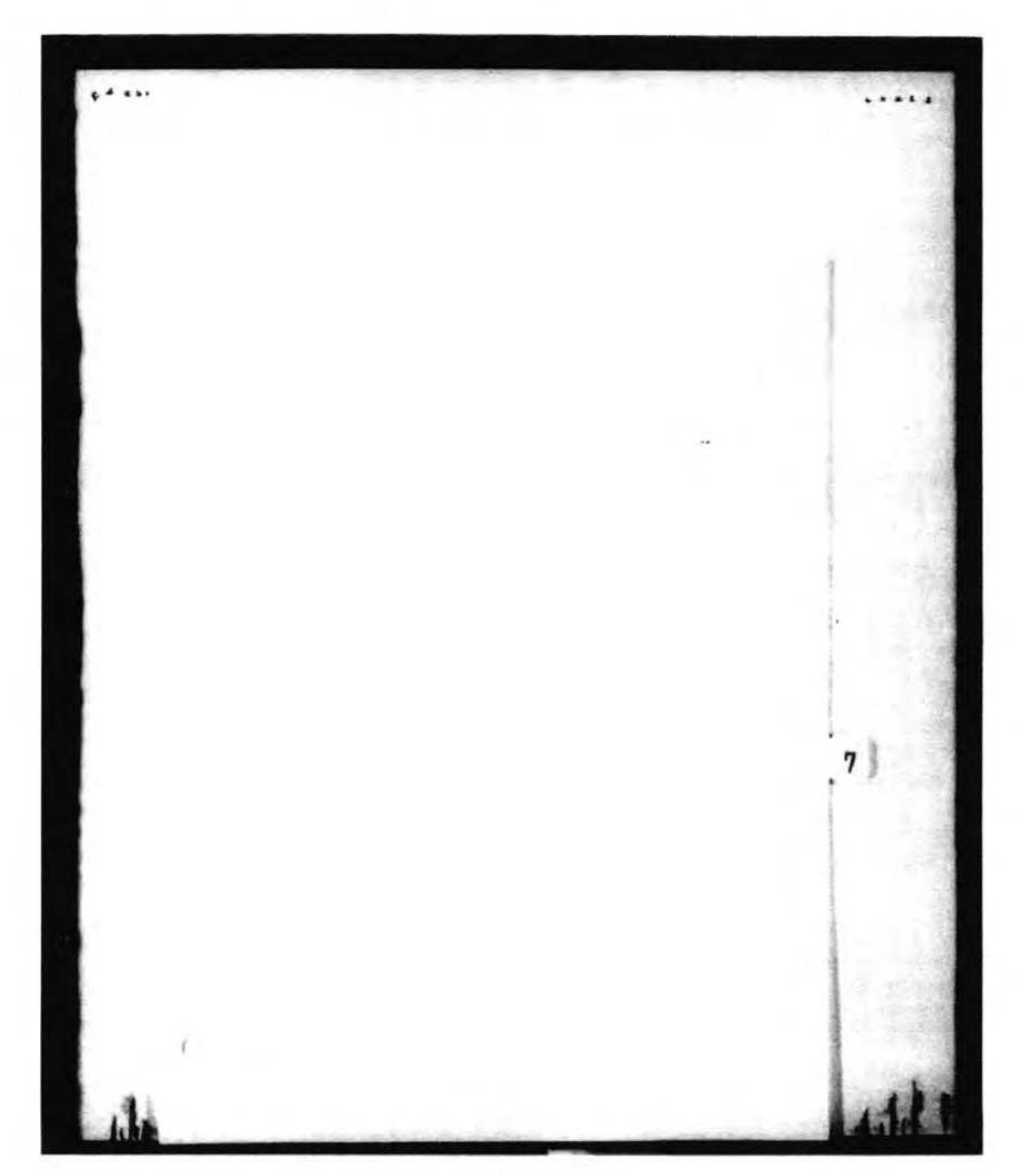
FOR THE COMMANDER

WA Gorton

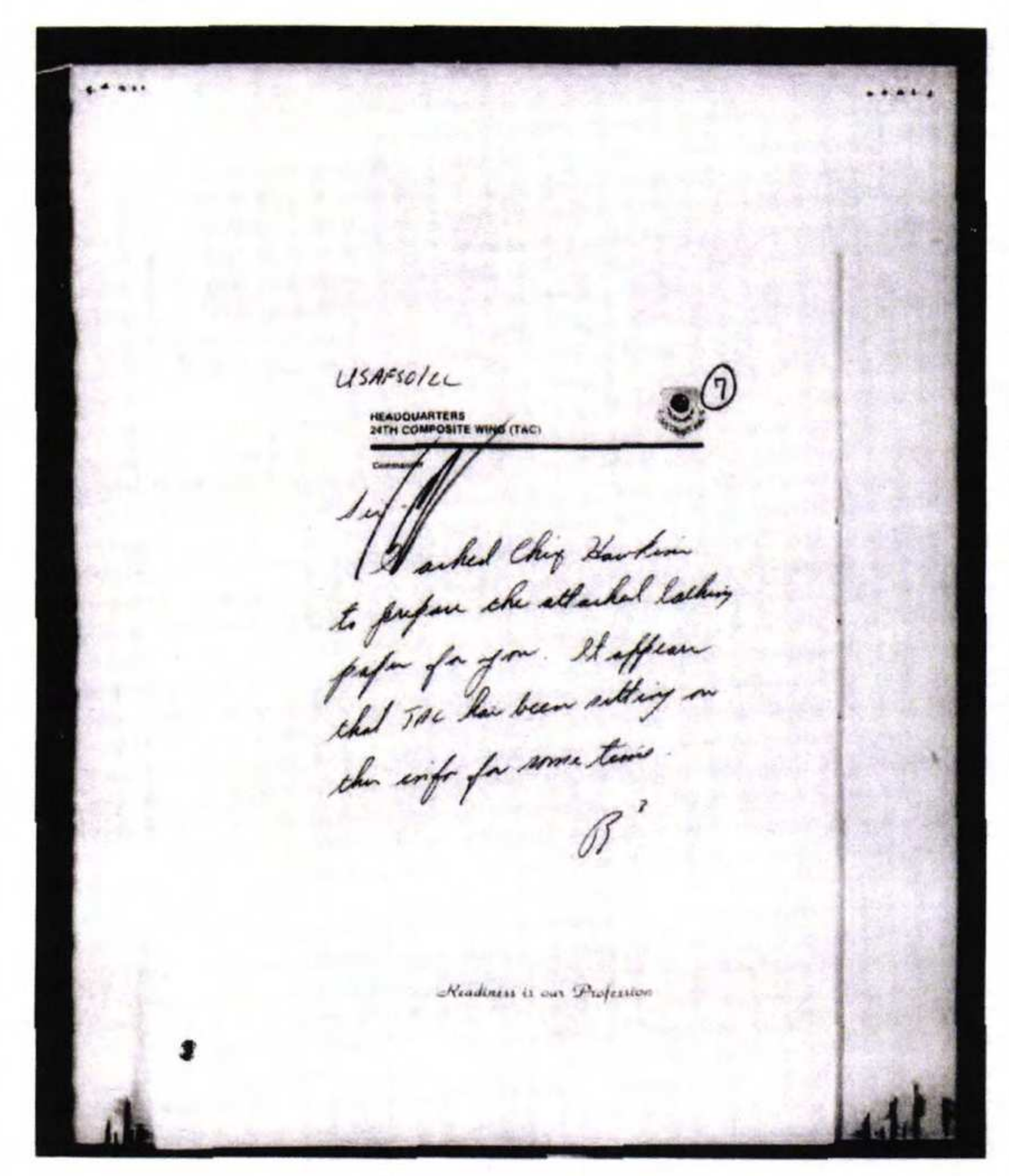
WILLIAM A. GORTON, Brig Gen, USAF
Deputy Chief of Staff, Plans

Readiness is our Profession

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(7)

13 Aug 82

"TALKING PAPER"

(CONSOLIDATION/PANAMA CEILING)

On the 23rd of July, I was discussing a problem in Civil Engineering with the Support Branch of the TAC Manpower and Organization Requirements Division. The Support folks could not answer my question and had to obtain an answer from HQ TAC/DEMC. At that time, they were informed by the DEMC representative that they were not too concerned about Howard because we were suppose to "consolidate" with the Army. This was the first Manpower or myself had heard of consolidation.

The evening of 24 July, I attended a social function along with Colonel Hughes. I asked him what he had heard concerning the consolidation of our CE function with the Army's Civil Engineering function. He informed me that we had been directed to consolidate our Housing Management and Real Property Maintenance functions with the Army and Navy.

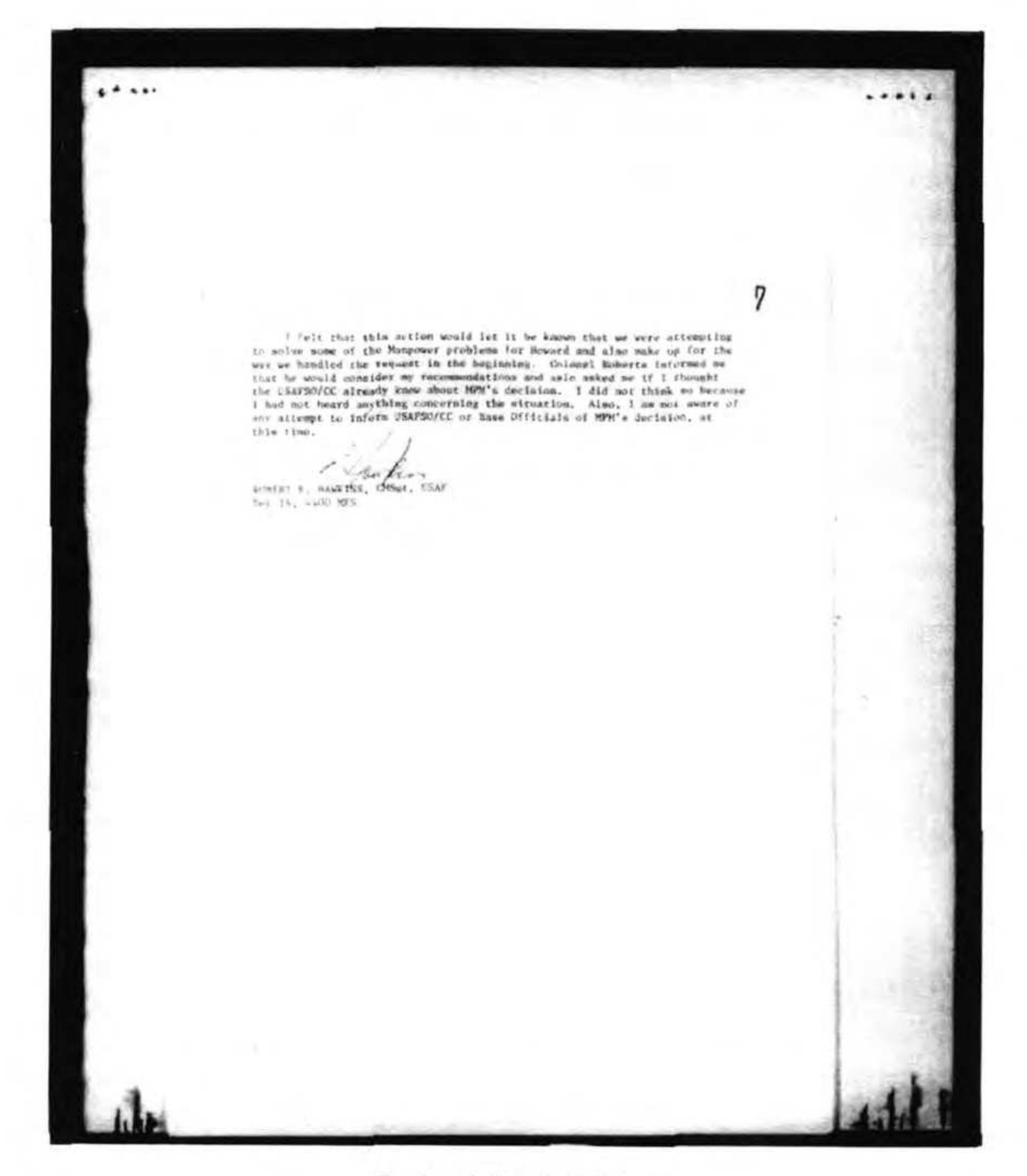
On Monday, 26 July, I called HQ TAC/XPMRR (Manpower Resources/Programs) to inquire as to what they knew about consolidating. This was also the first they had heard of it but, would check it out for me. Also, during the conversation I was informed that MPM had granted permission to TAC to increase our ceiling by 51 or 53 based on our request for 69. However, in addition to TAC having to "fund" these increases (which we were already aware of), MPM also injected another stipulation......if in fact TAC did increase the strength at Howard, any further reductions (at Howard) would be lost from the Command. I was also asked to keep this information "under my belt", which I did. Later that same day, I received a call from XPMRR and was informed that CE had in fact been directed to consolidate and a team from the Logistics Management Institute was down here to study other areas for consolidation and would I please find out as much information concerning this matter as possible.

Later on in the week, I received a call from the new Director of Manpower and Organization, Colonel Roberts. He assumed the duties 1 Aug. He also wanted to know about the consolidation and what the LMI Team had recommended. I informed him that this was the initial contact for study of consolidating the following functions: Civilian Personnel, Base Contracting, Security Police, Vehicle Maintenance and MWR. I also informed him that the CE consolidation was to take place but could give no details as to how, when, or where. I took this opportunity to ask him about the increase in the ceiling and if they intended to inform the USAFSO/CC of MPM's decision. He said that no, they had not and did not plan to at this time because they didn't know how this consolidation situation would affect us. I informed him that some of the increases were for the Southern Air Division and TAAFA. I also recommended that they notify the USAFSO/CC because MAC and Comm would be getting the word and I felt that the TAC organizations should also be informed. I also recommended that we "lay all of our cards on the table", so to speak.

a. Increases had to be funded from Command Resources (TAC had X amount to offer.

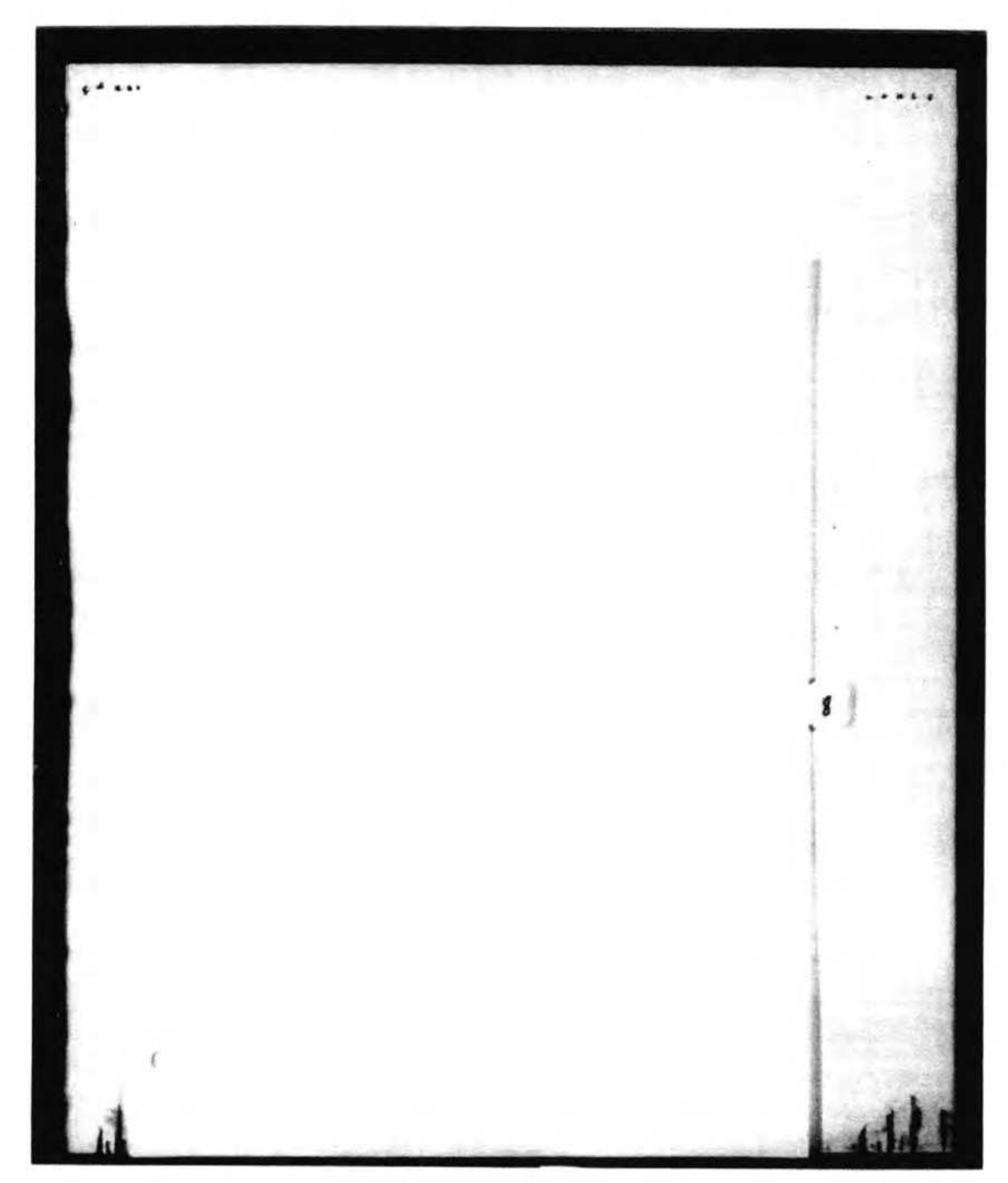
b. Any future reductions at Howard would result in a loss to TAC.

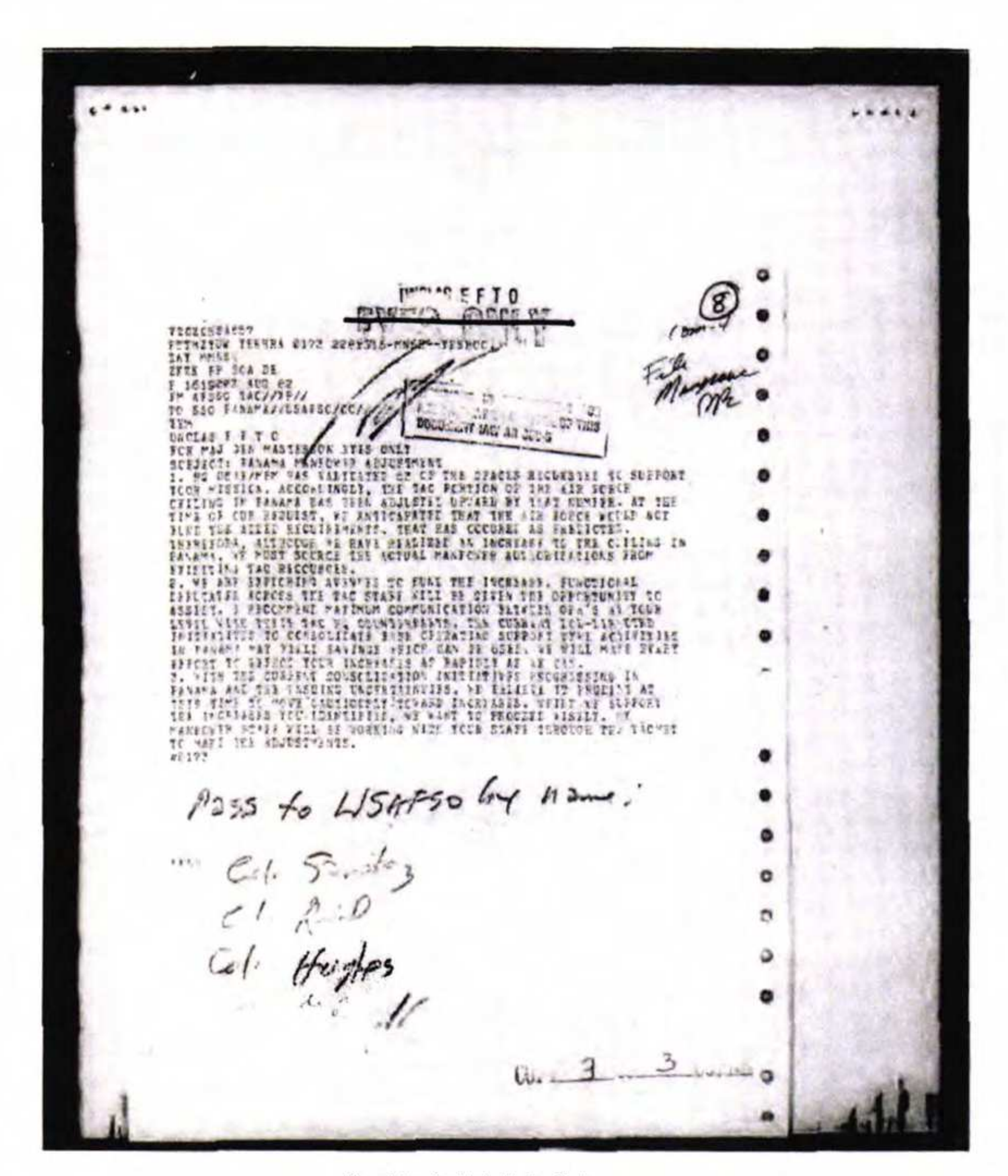
c. We did not want to put any increases into Base Operating Support areas until the consolidation issue was finalized.



I felt that this action would let it be known that we were attempting to solve some of the Manpower problems for Howard and also make up for the way we handled the request in the beginning. Colonel Roberts informed me that he would consider my recommendations and also asked me if I thought the USAFSO/CC already knew about MPM's decision. I did not think so because I had not heard anything concerning the situation. Also, I am not aware of any attempt to inform USAFSO/CC or Base Officials of MPM's decision, at this time.

ROBERT B. HAWKINS, CMSgt, USAF
[illegible] MPS





UNCLAS E F T O

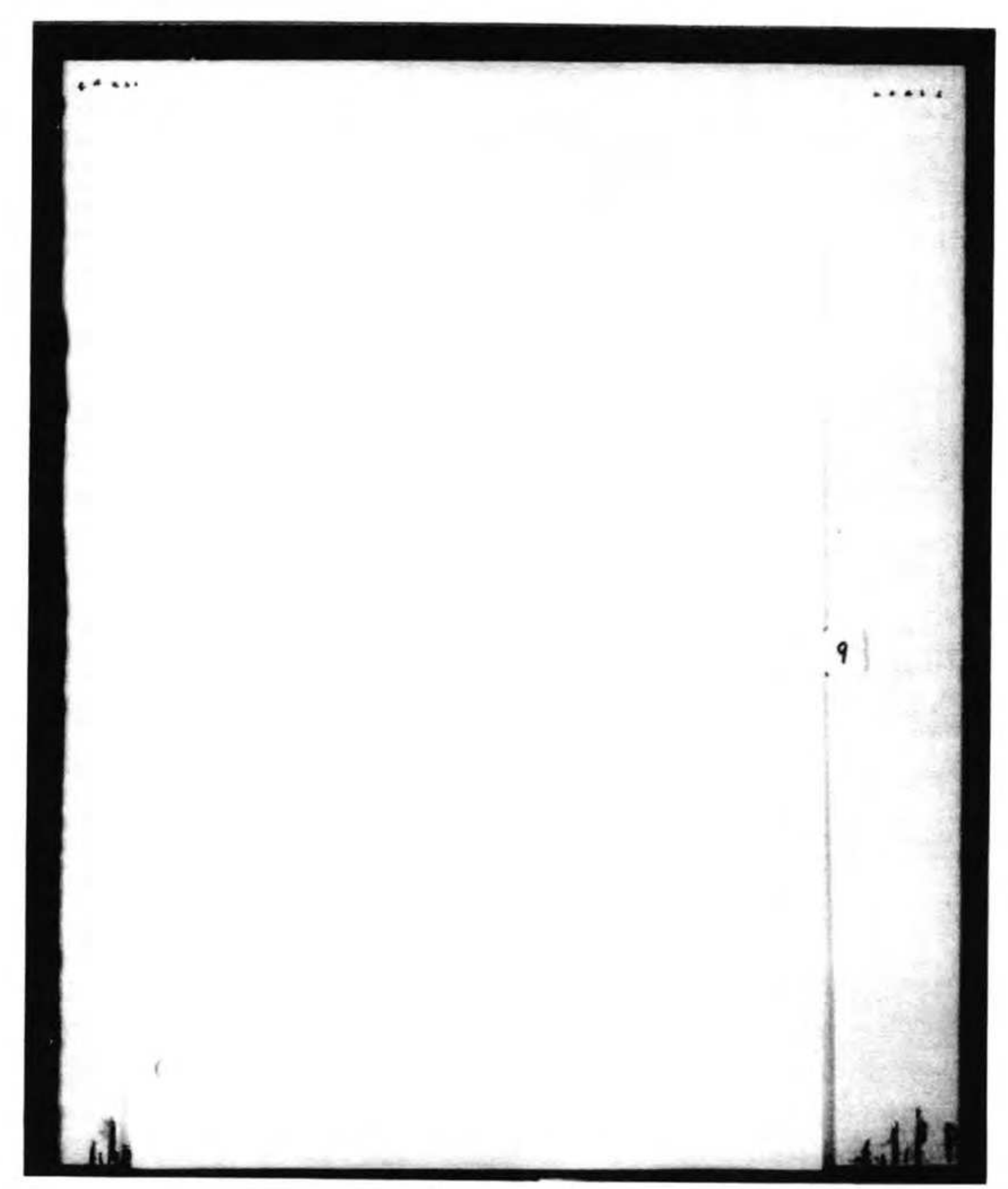
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TO SSO PANAMA//USAFSC/CC//
BT
UNCLAS E F T O
FOR MAJ GEN MASTERSON EYES ONLY
SUBJECT: PANAMA MANPOWER ADJUSTMENT
1. HQ USAF/MPM HAS VALIDATED [illegible] OF THE SPACES REQUESTED TO SUPPORT YOUR MISSION. ACCORDINGLY, THE TAC PORTION OF THE AIR FORCE CEILING IN PANAMA HAS BEEN ADJUSTED UPWARD BY THAT NUMBER. AT THE TIME OF OUR REQUEST, WE ANTICIPATED THAT THE AIR FORCE WOULD NOT FUND THE ADDED REQUIREMENTS. THAT HAS OCCURRED AS PREDICTED. THEREFORE, ALTHOUGH WE HAVE REALIZED AN INCREASE TO THE CEILING IN PANAMA, WE MUST SOURCE THE ACTUAL MANPOWER AUTHORIZATIONS FROM EXISTING TAC RESOURCES.
2. WE ARE SEARCHING AVENUES TO FUND THE INCREASE. FUNCTIONAL DELEGATES ACROSS THE TAC STAFF WILL BE GIVEN THE OPPORTUNITY TO ASSIST. I RECOMMEND MAXIMUM COMMUNICATION BETWEEN OPR'S AT YOUR LEVEL WITH THEIR TAC HQ COUNTERPARTS. THE CURRENT [illegible] INITIATIVES TO CONSOLIDATE BASE OPERATING SUPPORT TYPE ACTIVITIES IN PANAMA MAY YIELD SAVINGS WHICH CAN BE USED. WE WILL MAKE EVERY EFFORT TO EFFECT YOUR INCREASES AS RAPIDLY AS WE CAN.
3. WITH THE CURRENT CONSOLIDATION INITIATIVES PROGRESSING IN PANAMA AND THE ENSUING UNCERTAINTIES, WE BELIEVE IT PRUDENT AT THIS TIME TO MOVE CAUTIOUSLY TOWARD INCREASES. WHILE WE SUPPORT THE INCREASES YOU IDENTIFIED, WE WANT TO PROCEED WISELY. MY MANPOWER STAFF WILL BE WORKING WITH YOUR STAFF THROUGH THE [illegible] TO MAKE THE ADJUSTMENTS.
#0172

Pass to USAFSO by name:
Col. Saunders
Col. Reid
Col. Hughes

(8)

File Manpower

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DEPARTMENT OF THE AIR FORCE

[illegible]

File Manpower DR

(9)

[illegible] TC

[illegible] Manpower Adjustments (Your ltr, 10 Sep 1962)

TO TAC/XP

1. I appreciate your efforts to fund the approved increased ceiling for [illegible]. TACMCT here has informed me that the three authorizations for [illegible] have already been placed on the books along with two authorizations for our [illegible] and one for Labor/Employee Management Relations. Also concur with your proposal to provide five Munitions authorizations since the increase in Munitions and Munition Handling Unit Trailers will triple our current inventories.

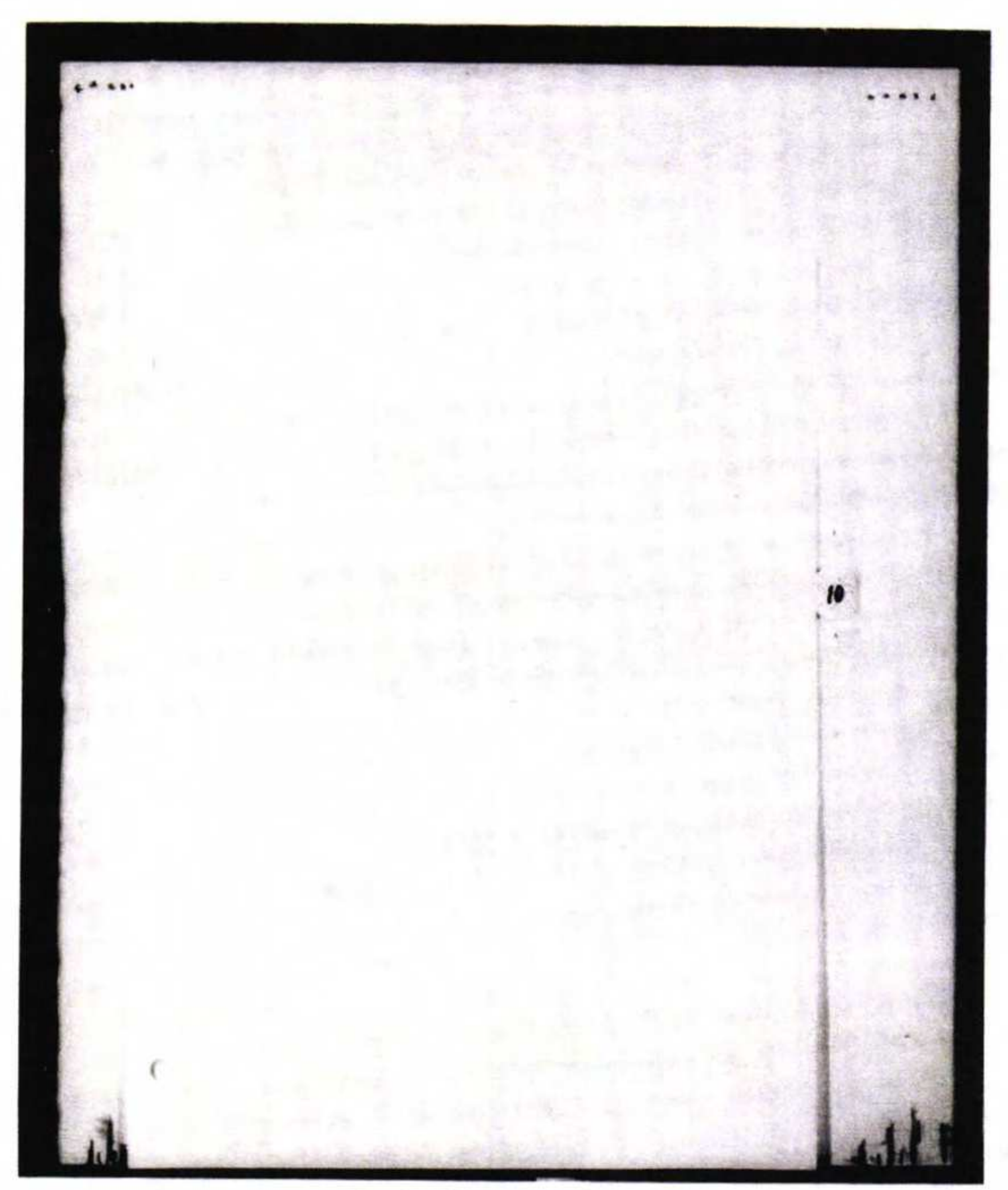
2. I understand your concern with placing any additional authorizations in the Civil Engineering area because of proposed Consolidation efforts and eleven of our approved increases are in this area; however, I would point out that current information indicates Consolidation could very well cost additional manpower spaces (current Army estimate is 50 additional) and thus we had best not base any planning or manpower actions on perceived Consolidation savings. In addition the whole idea of Consolidation here is being reviewed. Since our original request was submitted, we have acquired an additional piece of fire fighting equipment which has increased the Fire Operations manpower requirement by eight authorizations. The Crash and Rescue function will not be consolidated in any case and, therefore, we will need eight of our requested eleven to man our Fire Operations function.

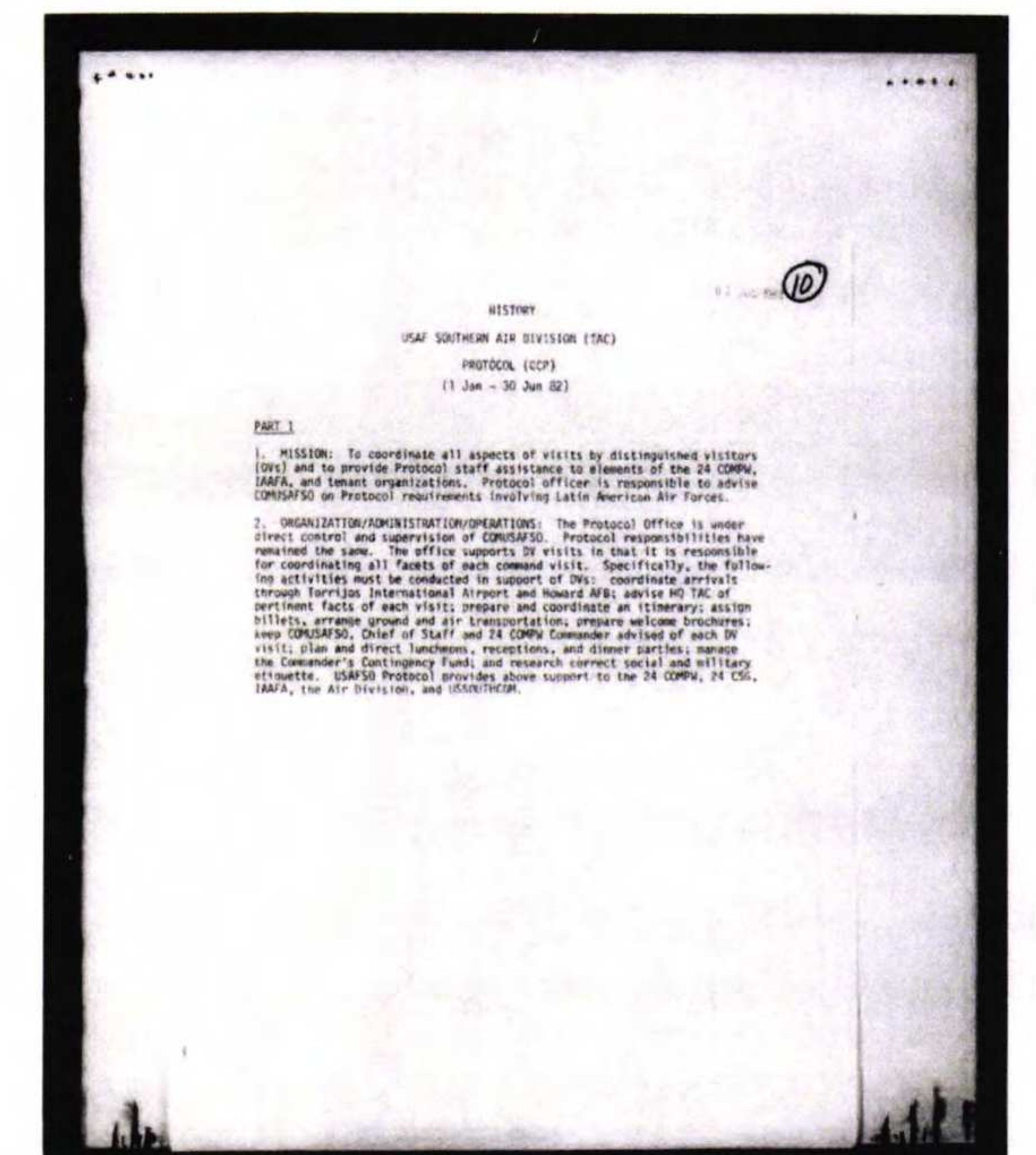
3. Again, I appreciate your assistance in obtaining the six authorizations and for providing the additional Munitions authorizations in advance of the increased workload -- request you continue efforts to fill the remaining 42 requirements. As I stated previously, our original request was a bare bone list that I consider essential to fulfill our mission in this theater.

William E. Masterson

WILLIAM E. MASTERSON
Major General, USAF
Commander

Readiness is our Profession


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HISTORY

USAF SOUTHERN AIR DIVISION (TAC)

PROTOCOL (CCP)

(1 Jan - 30 Jun 82)

PART I

1. MISSION: To coordinate all aspects of visits by distinguished visitors (DVs) and to provide Protocol staff assistance to elements of the 24 COMPW, IAAFA, and tenant organizations. Protocol officer is responsible to advise COMUSAFSO on Protocol requirements involving Latin American Air Forces.

2. ORGANIZATION/ADMINISTRATION/OPERATIONS: The Protocol Office is under direct control and supervision of COMUSAFSO. Protocol responsibilities have remained the same. The office supports DV visits in that it is responsible for coordinating all facets of each command visit. Specifically, the following activities must be conducted in support of DVs: coordinate arrivals through Torrijos International Airport and Howard AFB; advise HQ TAC of pertinent facts of each visit; prepare and coordinate an itinerary; assign billets, arrange ground and air transportation; prepare welcome brochures; keep COMUSAFSO, Chief of Staff and 24 COMPW Commander advised of each DV visit; plan and direct luncheons, receptions, and dinner parties; manage the Commander's Contingency Fund; and research correct social and military etiquette. USAFSO Protocol provides above support to the 24 COMPW, 24 CSG, IAAFA, the Air Division, and USSOUTHCOM.

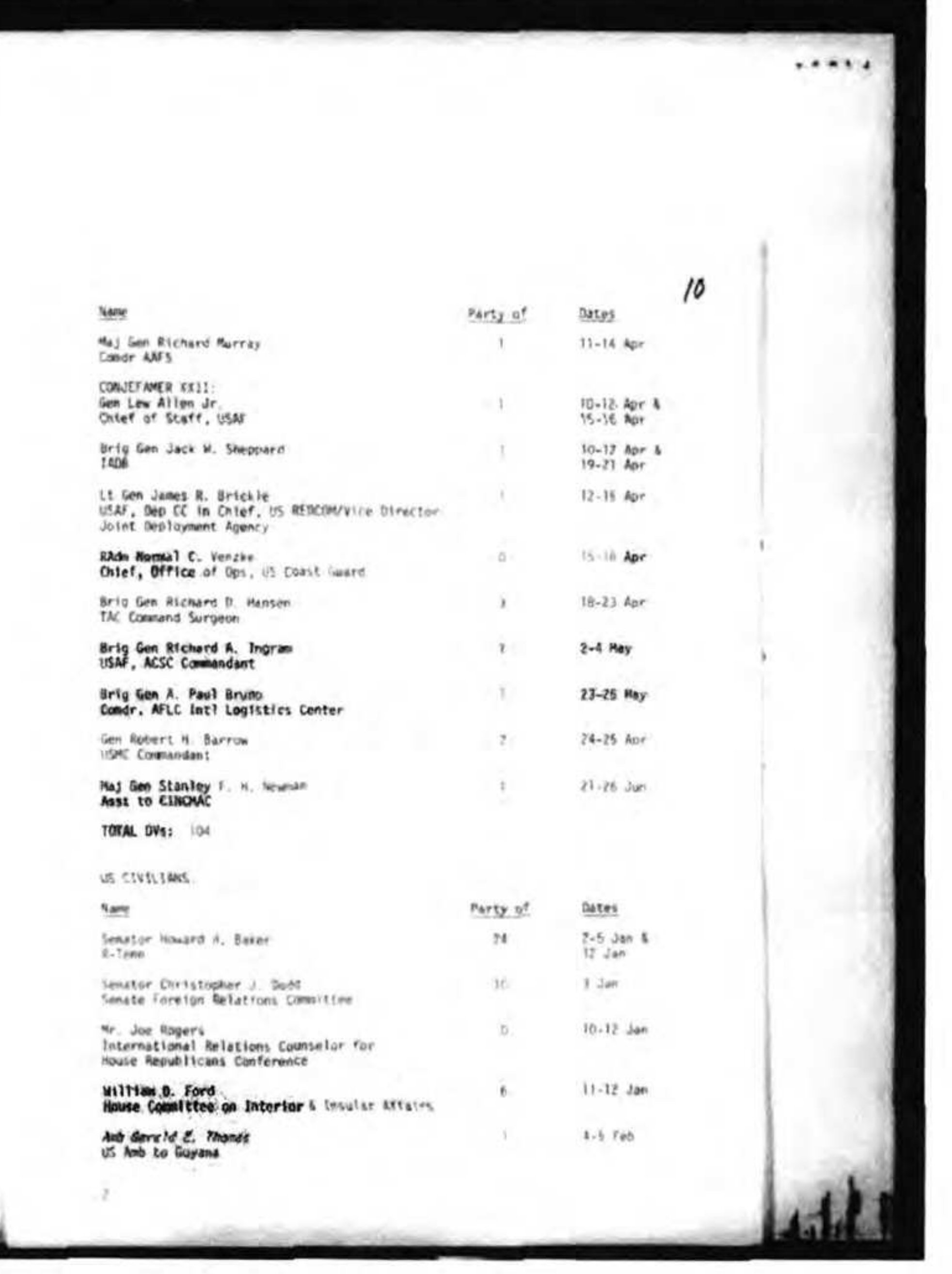
PART II

HISTORICAL DATA:

US Mil DVs	104
US Civ DVs	90
Foreign Mil DVs	233
Foreign Civ DVs	2
TOTAL	429

US MILITARY

Name	Party of	Dates
Brig Gen(Ret) Robert Ashworth	3	8-9 Jan
Gen Edward C. Myer Chief of Staff, USA	7	9-10 Jan
Maj Gen John B. Conaway Director, Air National Guard (USAF)	13	10-12 Jan
Vice Adm Thomas J. Kilcline COMNAVAIRLANT, Norfolk	0	11-13 Jan
RAdm L. F. Eggert USN, IG, CINCLANT	5	7-12 Feb
Gen Donn A. Starry USA, Comdr in Chief, US Readiness Cond	4	9-12 Feb
RAdm Joseph S. Donnell, III USN, Dep Director, Current Ops J-3/JCS	1	9-12 Feb
Brig Gen John L. France Adjutant General, State of Colorado	3	13-17 Mar
Gen David C. Jones USAF, Chairman Joint Chiefs of Staff	26	13-14 Mar
Gen T. R. Milton USAF(Ret), Journalist for Air Force Magazine	0	14-17 Mar
Lt Gen Philip C. Gast USAF, Dir, J3(Ops) Joint Chiefs of Staff	0	26Mar-1Apr
Maj Gen Walter R. Longanecker, Jr Reserve Advisor & Mobilization Augmentee to ACSI/HQ USAF	3	28-29 Mar
VAdm James R. Sanderson USN, Dep Comdr in Chief, US Atlantic Command	0	4-7 Apr
Brig Gen Donald J. Delandro USA, Executive Dir, Mil Postal Service Agency/ Dep AG for Administrative Services	0	6-9 Apr



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Name	Party of	Dates
Maj Gen Richard Murray Comdr AAFS	1	11-14 Apr
CONJEFAMER XXII: Gen Lew Allen Jr. Chief of Staff, USAF	1	10-12 Apr & 15-16 Apr
Brig Gen Jack W. Sheppard IADB	1	10-12 Apr & 19-21 Apr
Lt Gen James R. Brickle USAF, Dep CC in Chief, US REDCOM/Vice Director Joint Deployment Agency	1	12-15 Apr
RAdm Normal C. Venzke Chief, Office of Ops, US Coast Guard	0	15-18 Apr
Brig Gen Richard D. Hansen TAC Command Surgeon	3	18-23 Apr
Brig Gen Richard A. Ingram USAF, ACSC Commandant	7	2-4 May
Brig Gen A. Paul Bruno Comdr, AFLC Intl Logistics Center	1	23-25 May
Gen Robert H. Barrow USMC Commandant	7	24-25 Apr
Maj Gen Stanley F. H. Newman Asst to CINCMAC	1	21-26 Jun

TOTAL DVs: 104

US CIVILIANS

Name	Party of	Dates
Senator Howard H. Baker R-Tenn	24	2-5 Jan & 12 Jan
Senator Christopher J. Dodd Senate Foreign Relations Committee	10	3 Jan
Mr. Joe Rogers International Relations Counselor for House Republicans Conference	5	10-12 Jan
William D. Ford House Committee on Interior & Insular Affairs	6	11-12 Jan
Amb Gerald E. Thomas US Amb to Guyana	1	4-5 Feb

Name	Party of	Dates
Amb Thomas Aranda US Amb to Uruguay	0	18-19 Feb
Senator Jeremia Denton	10	20-21 Feb
Mr. Jack Flynt National CC of American Legion	0	27Feb-3Mar
Mr. Robert E. Rich Asst Dep Dir for Operations, DoD	1	2-7 Apr
Codel Jim Wright House of Rep Majority Leader	20	10-12 Apr
Mr. Terry Peel Staff Dir Mil Construction Subcommittee House Committee on Appropriations	3	14-15 Apr
Amb Anthony C. E. Quainton US Amb to Nicaragua	1	10-11 May

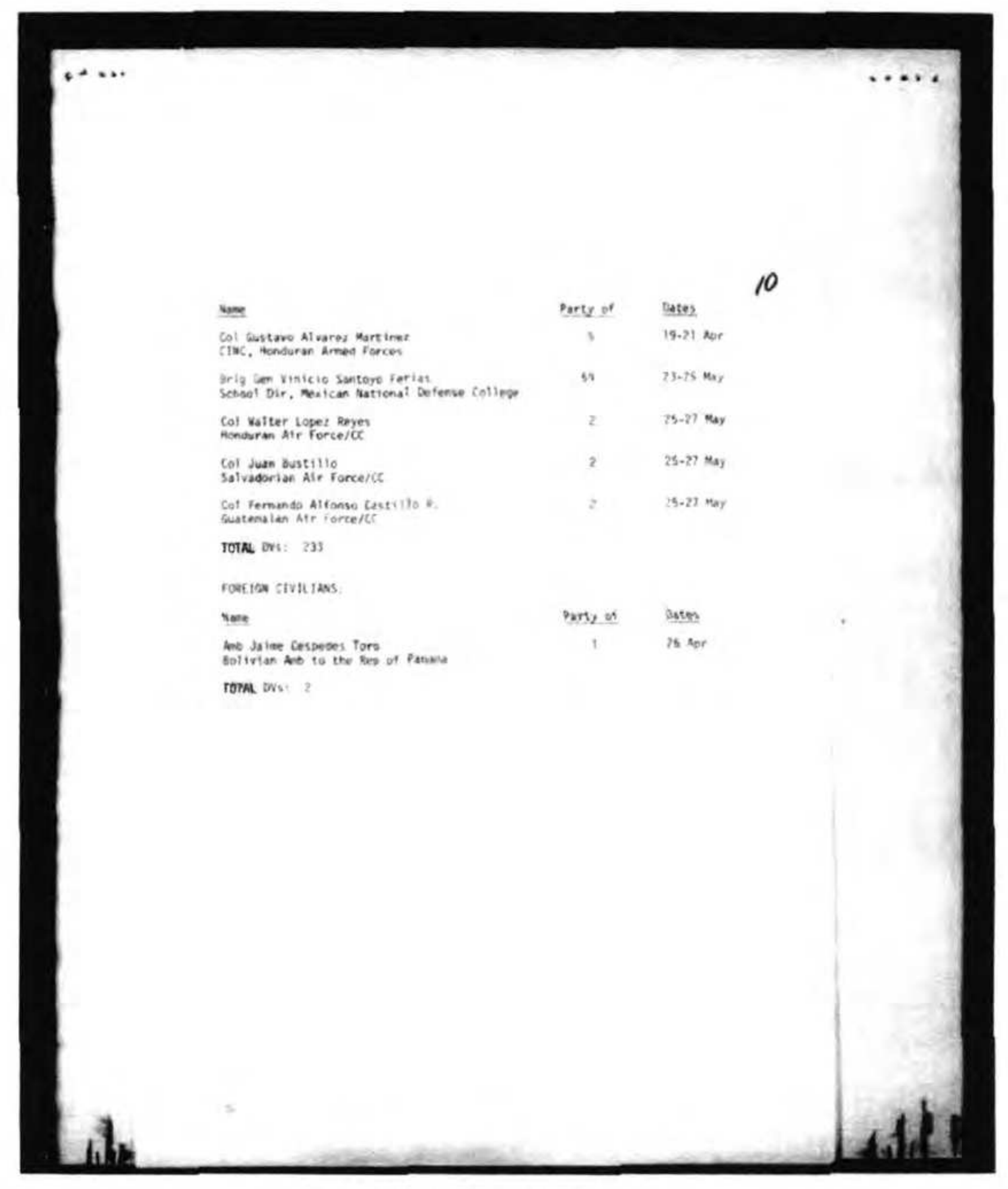
TOTAL DVS 90

FOREIGN MILITARY:

Name	Party of	Dates
Brig Gen Salvador Martinez Lopez Chief of Staff Mexican AF	1	10-17 Jan
PREPLAN XXII:		
Argentina - Brig Gen Alfredo R. Berastegui Dir Mil Air School Argentine AF	5	13-22 Jan
Bolivia - Col Mario Guzman Moreno	1	
Brazil - Col Luiz Carlos Palma L.	1	
Colombia - Lt Col Jose Yesid Delgado	1	
Chile - Col Jorge Barrenechea Fernandez	1	
Ecuador - Lt Col Julio Burgos	0	
El Sal - Lt Col Saul Zelaya Campos	1	
Guatemala - Col Mario Gilberto Cabrera	0	
Honduras - Col Edgardo Mejia Ramirez	1	
Nicaragua - Capt Augusto Montealegria	1	

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Name	Party of	Dates
Panama - Capt Ramon A. Adames	1	
Paraguay - Maj Fernando Ugarte	1	
Peru - Col Jaime Garcia M.	0	
Guyana - Maj Charles Hudson	0	
Mexico - Gen Humberto Lucero Nevares	1	
Dom Rep - Col Pascual Vittini	1	
Uruguay - Col Virginia Vega	1	
Venezuela - Col Juan Paz Rangel	1	
Jamaica - Lt Col Torrance Lewis	1	
LATAM Honor Graduates	9	29Jan-2Feb
Brig Gen Raul Vargas Del Campo Comd II Air Brigade, Chilean AF	13	3-4 Mar
Maj Gen Humberto Alcalde Alvarez IG, Venezuelan Army	6	16-19 Mar
CONJEFAMER XXII		
El Sal - Col Juan Bostillo	1	19-12 Apr & 19-22 Apr
Guatemala - Col Fernando Alfonso Castillo P.	2	
Honduras - Col Walter Lopez Reyes	2	
Panama - Maj Augusto Villalaz Cordero	2	
Dom Rep - Maj Gen Pablo I. Garrido M.	2	
Argentina - Maj Gen Ricardo Augusto Pena	0	
Colombia - Maj Gen Raul Alberto Paredes D.	2	
Guyana - Maj Larry London	1	
Jamaica - Lt Col Terrence Lewis	1	
Mexico - Brig Gen Salvador Martinez Lopez	1	
Haiti - Col Roger Cateau	1	
Nicaragua - Comandante Raul Venerio	1	



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Name	Party of	Dates
Col Gustavo Alvarez Martinez CINC, Honduran Armed Forces	5	19-21 Apr
Brig Gen Vinicio Santoyo Ferias School Dir, Mexican National Defense College	59	23-25 May
Col Walter Lopez Reyes Honduran Air Force/CC	2	25-27 May
Col Juan Bustillo Salvadorian Air Force/CC	2	25-27 May
Col Fernando Alfonso Castillo R. Guatemalan Air Force/CC	2	25-27 May

TOTAL DVs: 233

FOREIGN CIVILIANS:

Name	Party of	Dates
Amb Jaime Cespedes Toro Bolivian Amb to the Rep of Panama	1	26 Apr

TOTAL DVs: 2

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PART III

PERSONNEL:

1. Authorized and Assigned Strength:

a. **Protocol Officer Personnel**

Authorized	1	Maj	7016	Chief of Protocol
Assigned	1	Capt	7011	Capt Leonard R. Garcia
Authorized	1	Capt	7024	Asst Chief of Protocol
Assigned	1	Capt	7024	Capt Edna G. Guevara

b. Protocol Enlisted Personnel

Authorized	1	TSgt	70270	NCOIC, Protocol
Assigned	1	TSgt	70270	TSgt Vincent R. Gayle

c. Protocol Civilian Personnel

Authorized	1	NM-5	70251	Clerk-Translator (Steno)
Assigned	1	NM-5	70251	Nelly G. Farias

2. Submitted documentation to establish E-5 (702XX Spanish qualified) position in Protocol (see Atch 1).

LEONARD R. GARCIA, Capt, USAF
Chief of Protocol

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HISTORY

USAF SOUTHERN AIR DIVISION (TAC)

PROTOCOL (CCP)

(1 Jul - 31 Dec 82)

PART I

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PART II

HISTORICAL DATA:	US Mil DVs	77
	US Civ DVs	77
	Foreign Mil DVs	97
	Foreign Civ DVs	47
	TOTAL:	298

US MILITARY:

Name	Party of	Dates
Lt Gen Richard J. Seitz US Army	1	3-10 Jul 82
Maj Gen Thomas B. Bruton Judge Advocate General	1	6-10 Jul 82
RAdm Clinton W. Taylor, USN **Commander, Training Command, US Atlantic Fleet**	3	14-16 Aug 82
Brig Gen Regis F. A. Urschler, **USAF** **Vice Commander,** ESC	2	29 Aug-2 Sep 82
General John W. Vessey, Jr., USA Chairman, **JCS**	3	21-23 Aug 82
Maj Gen Richard Bodycombe **Chief of AFRES, and Commander, AFRES**	3	**18-25 Sep 82**
Lt Gen James R. Brickel **Dep Commander in Chief, USRED Command & Vice** **Director** Joint **Deployment Agency**	3	28-30 Sep 82
Brig Gen Charles E. Jones, III, USAFR 459 TAW/CC	3	29-30 Sep 82
Brig Gen Bobby W. Hodges, USAF **136 TAC/CC, Texas ANG**	[illegible]	2-3 **Oct 82**
Brig Gen Paul A. Bruno, USAF **Commander, AF** Logistics Command	1	19-20 Oct 82
RAdm A. G. Paulson, USN, Acting Chief of Staff of DIA & Chairman of the Caribbean Basin in Intelligence Working Group	[illegible]	17-20 Nov 82
Maj Gen T. M. Sadler **21AF/CC**	6	18-23 Nov 82
Maj Gen Richard A. Wegner, USAF **Mobilization Assistant to CINCMAC/CV**	8	7-11 Dec 82
Lt Gen **Emmett H. Walker, Jr., USAF** Chief, **National Guard Bureau**	18	12-14 Dec 82

NAME	Party of	Dates
Maj Gen G. L. Prather, Director of Command & Control and Telecommunications Office of the Dep Chief of Staff Plans & Operations	1	12-15 Dec 82
Brig Gen Edward Power, USAF, Assistant Adjutant General, Ohio Air National Guard	2	18-19 Dec 82

TOTAL DVs: 77

US CIVILIANS:

Name	Party of	Dates
Hon William R. Gianelli, Assistant Secretary of the Army (Civil Works) Chairman, Board of Directors, PCC	5	13-16 Jul 82
Hon George W. Landau US Ambassador to Venezuela	1	19-24 Aug 82
Mr. Sheppard C. Lowman, US Dep Chief of Mission in Honduras	1	18-24 Aug 82
Amb Robert Werne, US Amb to Kingston, Jamaica (Charge D/Affairs)	0	21-23 Sep 82
Amb Thomas Aranda US Ambassador to Uruguay	1	29 Sep-1 Oct 82
Amb R. W. Duemling US Ambassador to Suriname	1	19-22 Oct 82
Mansfield, Ohio, Civic Leaders/News Media Representatives to cover/observe 179 TAG Volant Oak Participation	25	22-24 Oct 82
Dr. Fred C. Ikle, Under Secretary of Defense for Policy	5	26-27 Oct 82
Ms. Annette Smiley, Professional Staff Member, Permanent Section Committee on Intelligence	1	31 Oct-3 Nov 82
Rep Daniel Rostenkowski (D-Ill) Chairman, House Committee on Ways & Means	27	17 Nov 82

TOTAL DVs: 77

FOREIGN MILITARY:

Name	Party of	Dates
Brig Gen Gonzalo Saavedra Espinoza Comptroller, Bolivian Air Force	3	8-11 Jul 82
Lt Commander John MacFarlane Commanding Officer, Jamaican Defense Force Air Wing	0	27-28 Jul 82

Name	Party of	Dates
Maj Augusto Villalaz Commander, Panamanian Air Force	5	9 Aug 82
Gen Gustavo Alvarez Martinez Commander in Chief, Honduran Armed Forces	7 3	8-9 Oct 82 17-20 Nov 82
Brig Gen Orlando Coronel Parra Director of Personnel, Venezuelan Air Force	3	18-23 Oct 82
Col Roberto De Jesu Monterrosa Bonilla Commander, Navy of El Salvador	1	25-29 Oct 82
Brig Gen Claudio Lopez Silva Chilean National Academy of Political & Strategic Studies Director	16	15 Nov 82
Lt Gen Javier Lopetegui Former Chilean AF Chief of Staff	6	12-14 Sep 82
SICOFAA Continental Air Defense Symposium		
Brazil - Colonel Luiz De Oliviera	0	10-12 Oct 82
El Salvador - Colonel Raul Zelaya Campos	1	
Guatemala - Colonel Humberto R. Angeles Juarez	1	
Honduras - Colonel Edgardo Mejia Ramirez	0	
Panama - Captain Octavio Samudio	1	
IX Training Committee Conference		
Argentina - Major R. Guerrero	1	29 Oct-10 Nov 82
Bolivia - Colonel C. Zaldin	0	
Colombia - Major J. G. Moreno J.	0	
Chile - Lt Col C. Schwemmer Diaz	0	
Dominican Rep - Colonel F. L. Vittini	1	
Ecuador - Colonel J. Munoz Paredes	0	
El Salvador - Lt Col S. O. Jiminez Larin	1	
Guatemala - Lt Col J. Campos Bonilla	0	
Honduras - Captain R. Sarmiento Soto	0	
Panama - Lt Cordero	0	
Uruguay - Major Jorge Mora	0	



(10)

Name	Party of	Dates
Jamaica - Lt Cmdr John MacFarlane	0	29 Oct-10 Nov 82
Venezuela - Colonel R. Garrido	0	

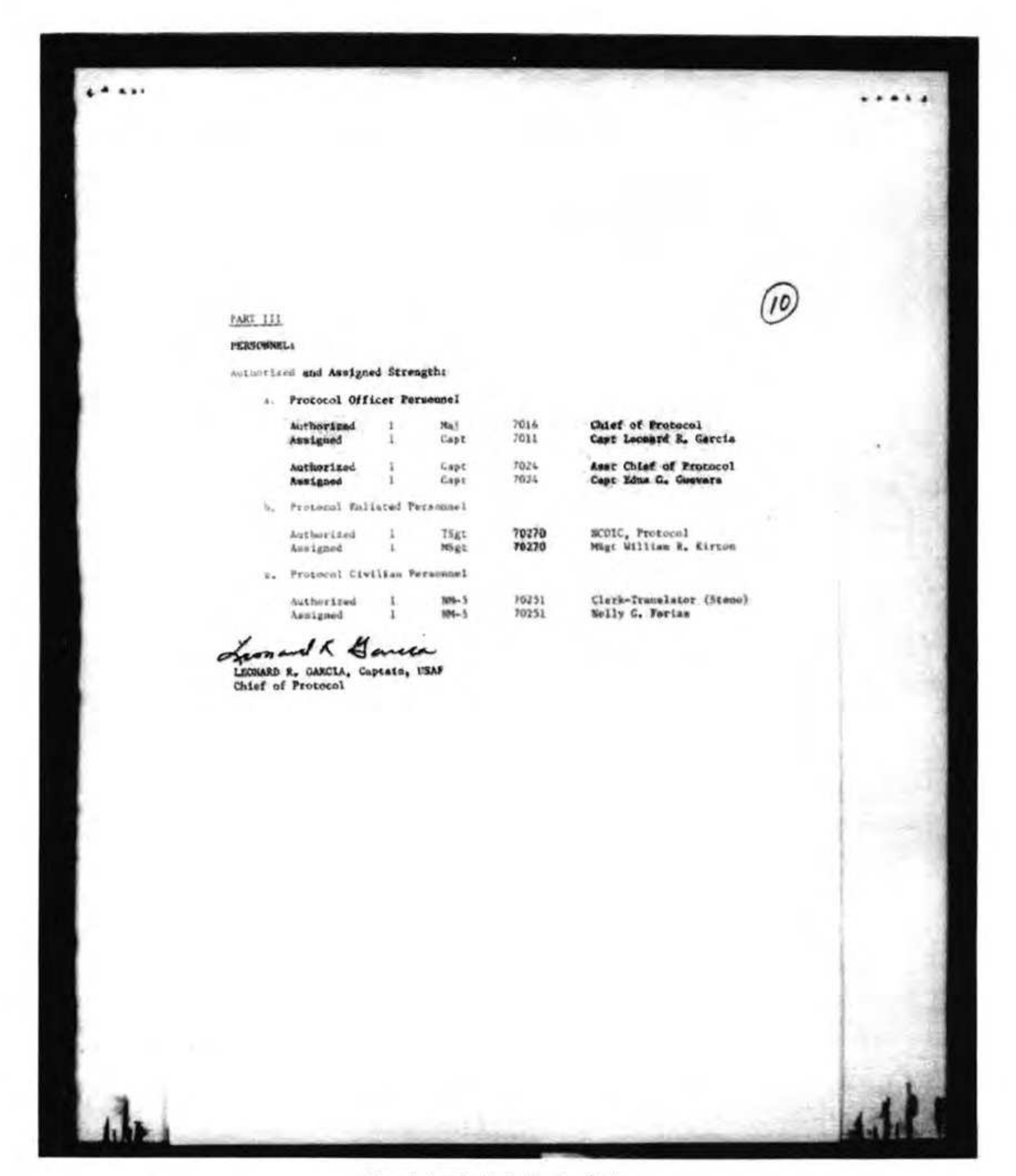
TOTAL DVs: 97

FOREIGN CIVILIANS:

Name	Party of	Dates
Mrs. Lucia Hiriat Rodriguez De Pinochet Chilean First Lady	20	7/12 Nov 82
Mr. Angel Edmundo (Solano) Calderon Costa Rican Minister of Public Security	4	7-9 Sep 82

TOTAL DVs: 49

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Reviewed Air Force Declassification Office
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Date: *Oct 18, 2018*



(10)

PART III

PERSONNEL:

Authorized and Assigned Strength:

a. Protocol Officer Personnel

Authorized	1	Maj	7016	Chief of Protocol
Assigned	1	Capt	7011	Capt Leonard R. Garcia
Authorized	1	Capt	7024	Asst Chief of Protocol
Assigned	1	Capt	7024	Capt Edna G. Guevara

b. Protocol Enlisted Personnel

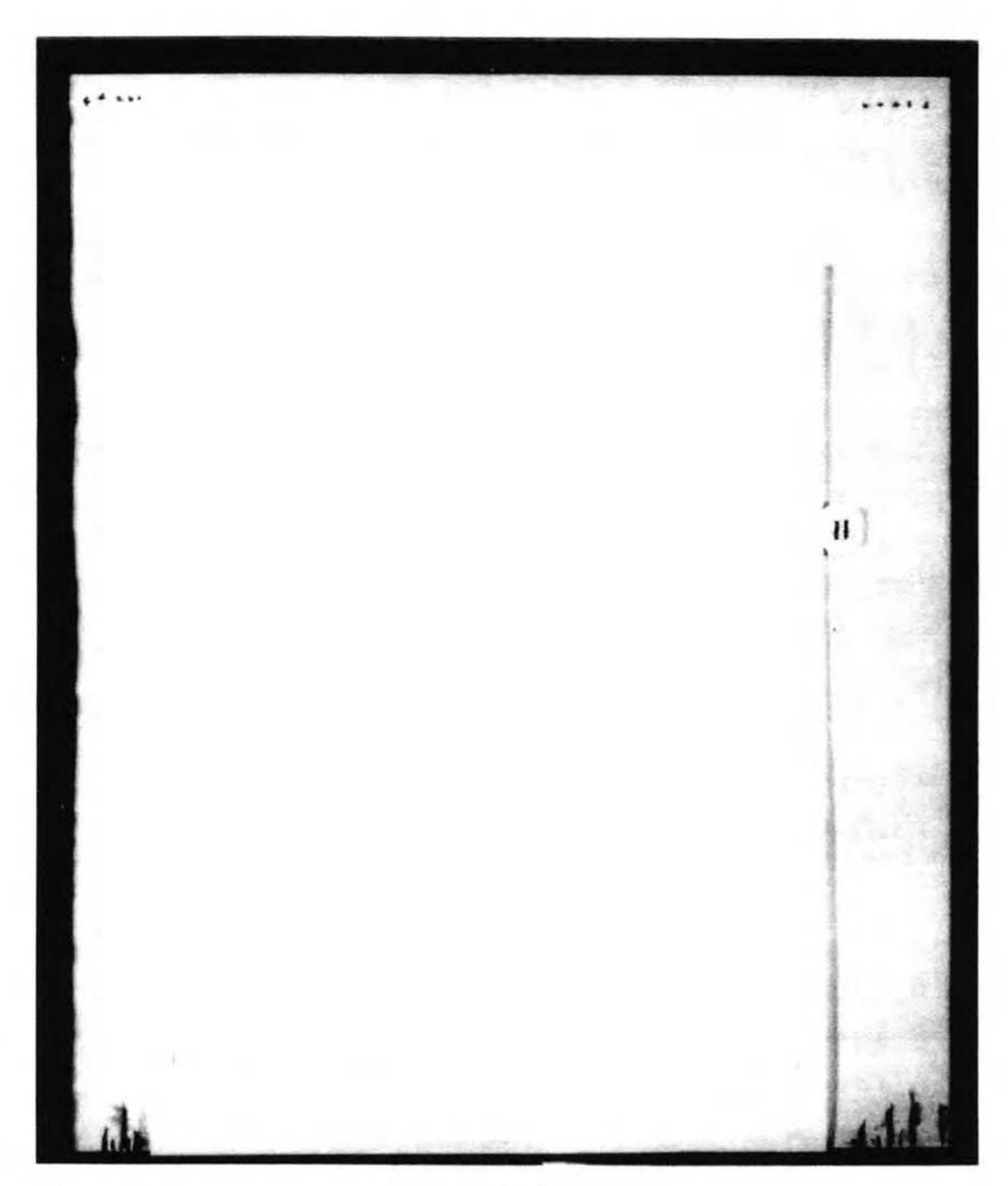
Authorized	1	TSgt	70270	NCOIC, Protocol
Assigned	1	MSgt	70270	MSgt William R. Kirton

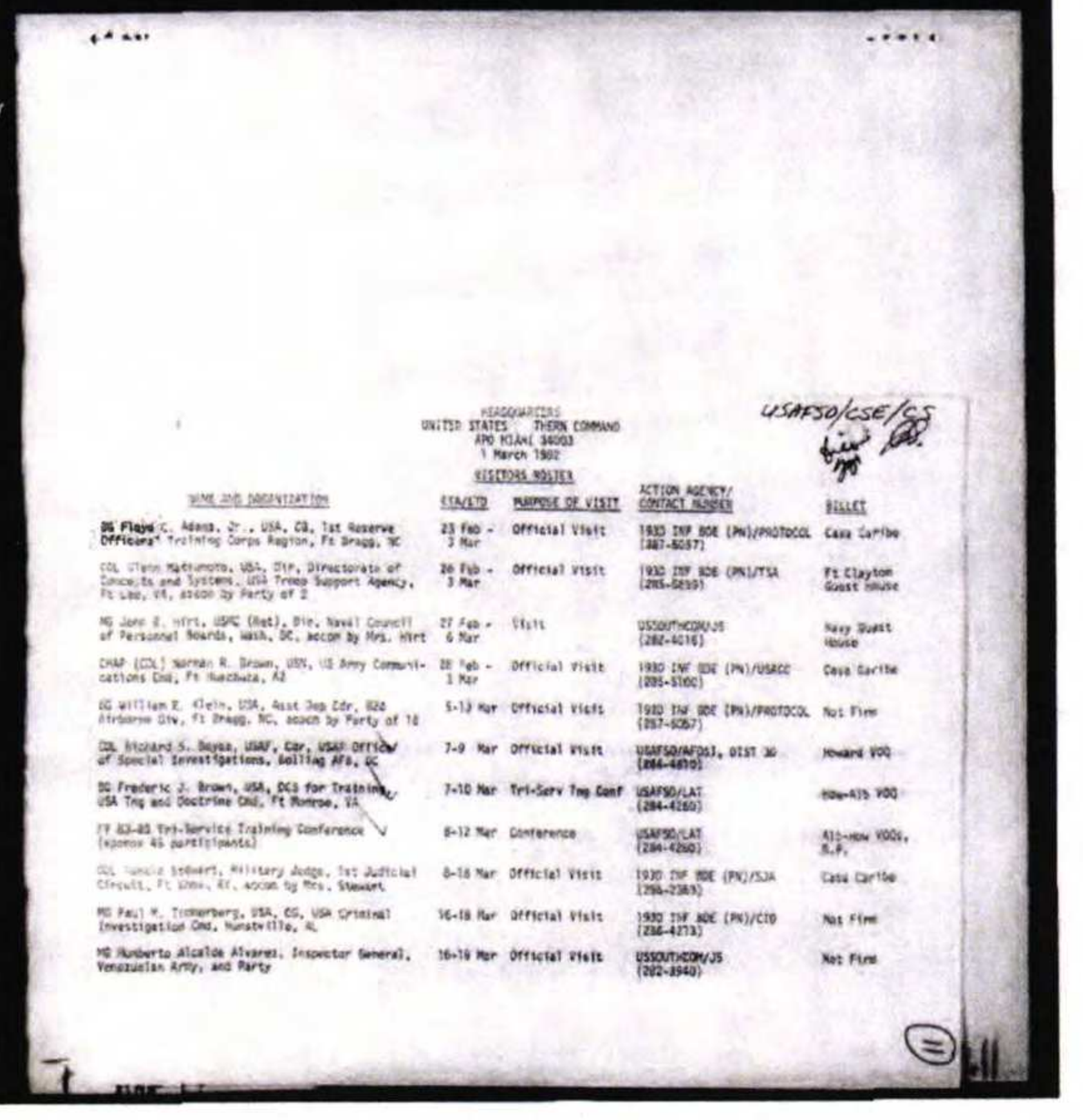
c. Protocol Civilian Personnel

Authorized	1	NM-5	70251	Clerk-Translator (Steno)
Assigned	1	NM-5	70251	Nelly C. Farias

Leonard R. Garcia

LEONARD R. GARCIA, Captain, USAF
Chief of Protocol





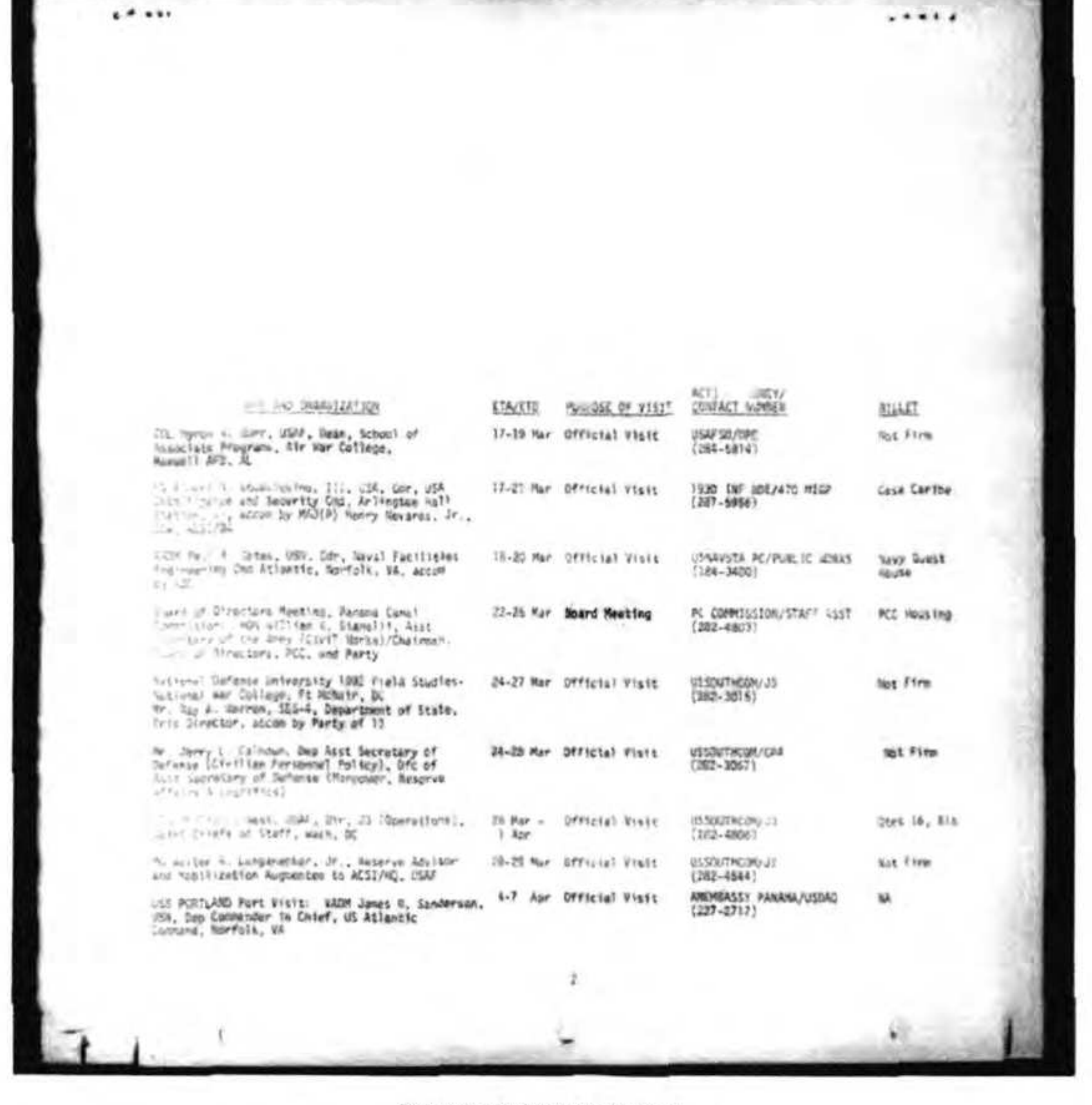
HEADQUARTERS
UNITED STATES [illegible]THERN COMMAND
APO MIAMI 34003
1 March 1982

VISITORS NOTICE

USAFSO/CSE/CS

NAME AND ORGANIZATION	ETA/ETD	PURPOSE OF VISIT	ACTION AGENCY/ CONTACT NUMBER	BILLET
BG Floyd C. Adams, Jr., USA, CG, 1st Reserve Officers' Training Corps Region, Ft Bragg, NC	23 Feb - 3 Mar	Official Visit	193D INF BDE (PN)/PROTOCOL (287-5057)	Casa Caribe
COL Glenn Matsumoto, USA, Dir, Directorate of Concepts and Systems, USA Troop Support Agency, Ft Lee, VA, accom by Party of 2	26 Feb - 3 Mar	Official Visit	193D INF BDE (PN)/TSA (285-5859)	Ft Clayton Guest House
MG John E. Hirt, USMC (Ret), Dir, Naval Council of Personnel Boards, Wash, DC, accom by Mrs. Hirt	27 Feb - 6 Mar	Visit	USSOUTHCOM/J5 (282-4016)	Navy Guest House
CHAP (COL) Norman R. Brown, USN, US Army Communications Cmd, Ft Huachuca, AZ	28 Feb - 1 Mar	Official Visit	193D INF BDE (PN)/USACC (285-5100)	Casa Caribe
BG William E. Klein, USA, Asst Dep Cdr, 82d Airborne Div, Ft Bragg, NC, accom by Party of 18	5-13 Mar	Official Visit	193D INF BDE (PN)/PROTOCOL (287-5057)	Not Firm
COL Richard S. Beyea, USAF, Cdr, USAF Office of Special Investigations, Bolling AFB, DC	7-9 Mar	Official Visit	USAFSO/AFOSI, DIST 30 (284-4810)	Howard VOQ
BG Frederic J. Brown, USA, DCS for Training, USA Tng and Doctrine Cmd, Ft Monroe, VA	7-10 Mar	Tri-Serv Tng Conf	USAFSO/LAT (284-4260)	How-Alb VOQ
FY 83-85 Tri-Service Training Conference (approx 45 participants)	8-12 Mar	Conference	USAFSO/LAT (284-4260)	Alb-How VOQs, R.P.
COL [illegible] Stewart, Military Judge, 1st Judicial Circuit, Ft Knox, KY, accom by Mrs. Stewart	8-18 Mar	Official Visit	193D INF BDE (PN)/SJA (286-2383)	Casa Caribe
MG Paul M. Timmerberg, USA, CG, USA Criminal Investigation Cmd, Huntsville, AL	16-18 Mar	Official Visit	193D INF BDE (PN)/CID (286-4273)	Not Firm
MG Humberto Alcalde Alvarez, Inspector General, Venezuelan Army, and Party	16-19 Mar	Official Visit	USSOUTHCOM/J5 (282-3940)	Not Firm

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Reviewed Air Force Declassification Office
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Date: *Oct 18, 2018*



[illegible] AND ORGANIZATION	ETA/ETD	PURPOSE OF VISIT	ACTI[illegible]NCY/ CONTACT NUMBER	BILLET
COL Myron [illegible] Burr, USAF, Dean, School of Associate Programs, Air War College, Maxwell AFB, AL	17-19 Mar	Official Visit	USAFSO/DPC (284-5814)	Not Firm
[illegible] Albert [illegible] [illegible], III, USA, Cdr, USA [illegible] and Security Cmd, Arlington Hall Station, [illegible], accom by MAJ(P) Henry Nevares, Jr., [illegible]	17-21 Mar	Official Visit	193D INF BDE/470 MIGP (287-5956)	Casa Caribe
[illegible] [illegible] Yates, USN, Cdr, Naval Facilities Engineering Cmd Atlantic, Norfolk, VA, accom by [illegible]	18-20 Mar	Official Visit	USNAVSTA PC/PUBLIC WORKS (284-3400)	Navy Guest House
Board of Directors Meeting, Panama Canal Commission: HON William R. Gianelli, Asst Secretary of the Army (Civil Works)/Chairman, Board of Directors, PCC, and Party	22-26 Mar	**Board Meeting**	PC COMMISSION/STAFF ASST (282-4803)	PCC Housing
National Defense University 1982 Field Studies-National War College, Ft McNair, DC Mr. [illegible] A. Warren, SEG-4, Department of State, Trip Director, accom by Party of 13	24-27 Mar	Official Visit	USSOUTHCOM/J5 (282-3016)	Not Firm
Mr. Jerry L. Calhoun, Dep Asst Secretary of Defense (Civilian Personnel Policy), Ofc of Asst Secretary of Defense (Manpower, Reserve Affairs & Logistics)	24-28 Mar	Official Visit	USSOUTHCOM/CPA (282-3067)	Not Firm
[illegible] West, USAF, Dir, J3 (Operations), Joint Chiefs of Staff, Wash, DC	28 Mar - 1 Apr	Official Visit	USSOUTHCOM/J3 (282-4806)	Qtrs 16, [illegible]
Mr. Walter R. Longenecker, Jr., Reserve Advisor and Mobilization Augmentee to ACSI/HQ, USAF	28-29 Mar	Official Visit	USSOUTHCOM/J2 (282-4844)	Not Firm
USS PORTLAND Port Visit: VADM James R. Sanderson, USN, Dep Commander in Chief, US Atlantic Command, Norfolk, VA	4-7 Apr	Official Visit	AMEMBASSY PANAMA/USDAO (227-2717)	NA



NAME AND ORGANIZATION	ETA/ETD	PURPOSE OF VISIT	ACTION AGENCY/ CONTACT NUMBER	BILLET
BG Donald J. Delandro, USA, Executive Dir, Military Postal Service Agency/Dep AG for Administrative Systems	6-9 Apr	Official Visit	USAFSO/4400 AIRPS [288-3107]	Not Firm
LTG James R. Brickel, USAF, Dep Commander in Chief, USREDCOM/Vice Director, Joint Deployment Agency, MacDill AFB, FL, accom by MAJ Mark E. Bridges, USAF, Ex Off/Dep CINC REDCOM	12-15 Apr	Official Visit	USSOUTHCOM/CS [282-3211]	Not Firm

Office of the Secretary Joint Staff
United States Southern Command

HEADQUARTERS
UNITED STATES SOUTHERN COMMAND
APO MIAMI 34003
17 March 1982

VISITORS ROSTER

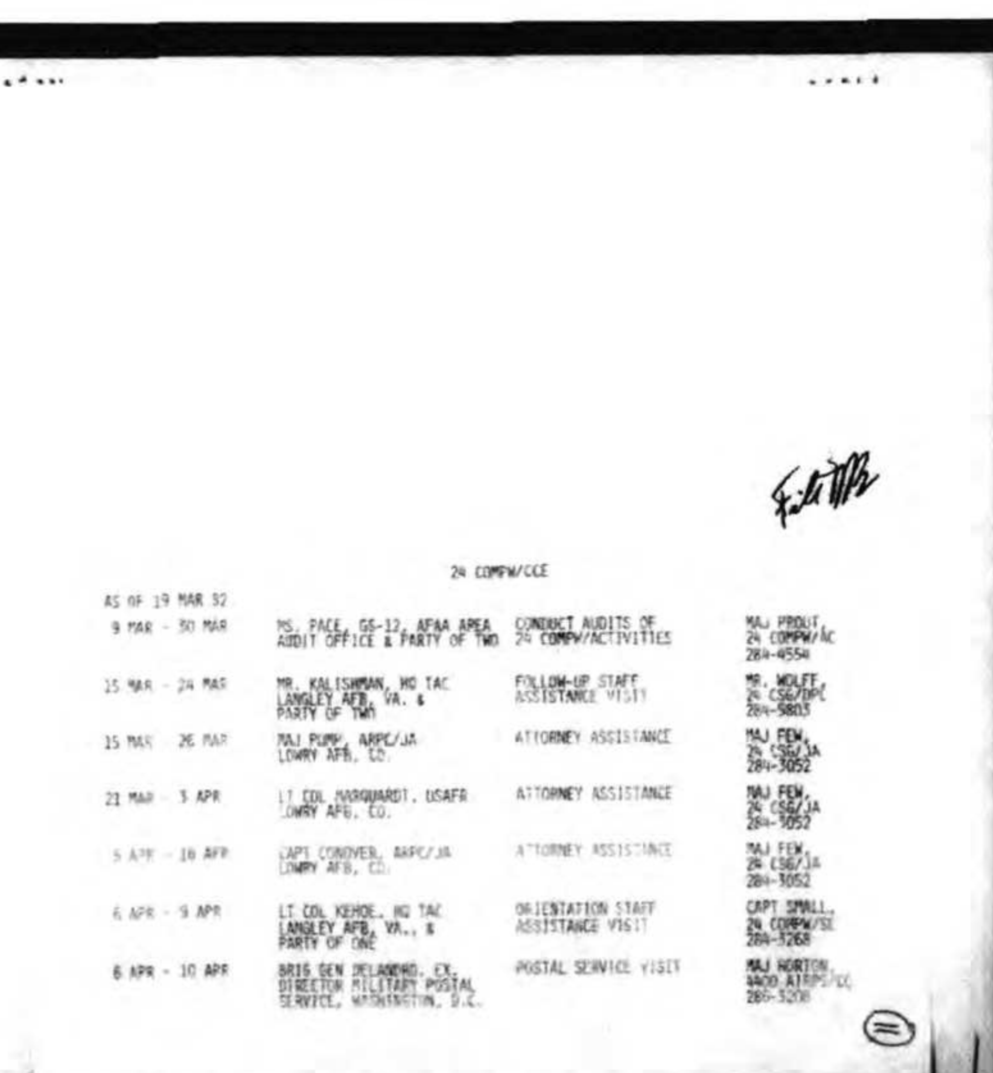
DEPT AND ORGANIZATION	ETA/ETD	PURPOSE OF VISIT	ACTION AGENCY/ CONTACT NUMBER	BILLET
MG [illegible] Alcalde Alvarez, Inspector General, Venezuelan Army, accom by Mrs. Alcalde, COL Jose Quinones, C, [illegible] Dept, Venezuelan Army and Mrs. Quinones; LTC Augustine Garcia, USA, US Army Rep, USMILGP Venezuela; and MAJ Ramon Castillo, ADC to Gen Alcalde and Mrs. Castillo	16-19 Mar	Official Visit	USSOUTHCOM/J5 (282-3940)	Casa Caribe
MG Albert N. Stubblebine, III, USA, Cdr, USA Intelligence and Security Cmd, Arlington Hall Station, VA, accom by MAJ(P) Henry Navarro, Jr., USA, ACS/[illegible]	17-21 Mar	Official Visit	193D INF BDE/470 MIGP (287-5956)	Casa Caribe
RADM Paul R. Gates, USN, Cdr, Naval Facilities Engineering Cmd, Atlantic, Norfolk, VA, accom by ADC	18-20 Mar	Official Visit	USNAVSTA PC/PUB-WORKS (284-3400)	Navy Guest House
COL Thomas C. Jackson, USA, IG, US Army Health Services Cmd, Ft Sam Houston, TX, accom by COL Martin R. Lewis, USA, Asst IG (16-25 Mar)	16-27 Mar	Official Visit	193D INF BDE (PM)/MEDDAC (252-3890)	Casa Caribe
Mr. [illegible], Deputy Asst Secretary of Defense (Civilian Personnel Policy), Ofc of Asst Secretary of Defense (Manpower, Reserve Affairs & Logistics), accom by Mr. David Green, Staff Dir, Ofc of Civ Pers Pol, OASD (MRA&L)	21-28 Mar	Official Visit	USSOUTHCOM/J1-J4/DTA (282-3047)	Holiday Inn
Mr. Delbert L. Spurlock, Jr., General Counsel, Office of Secretary of the Army, accom by Mr. Darrell L. Peck, Dep Gen Counsel for Military & Civil Affairs, DA	21-28 Mar	Official Visit	PAN CANAL COMMISSION-STAFF ASST (282-4803)	Holiday Inn
Board of Directors Meeting, Panama Canal Commission: HON William R. Gianelli, Asst Secretary of the Army (Civil Works)/Chairman, Board of Directors, PCC, and Party	23-26 Mar	Board Meeting	PAN CANAL COMMISSION-STAFF ASST (282-4803)	Holiday Inn

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[illegible] AND ORGANIZATION	ETA/ETD	PURPOSE OF VISIT	ACTION AGENCY/ CONTACT NUMBER	BILLET
National Defense University 1982 Field Studies-National War College, Ft McNair, DC Mr. Ray A. Warren, SES-4, Department of State, Trip Director, accom by Party of 15	24-28 Mar	Official Visit	USSOUTHCOM/J5 (282-3356)	Holiday Inn
LTG [illegible] C. Gast, USAF, Dir, J3 (Operations), Joint Chiefs of Staff, Wash, DC, accom by Mrs. Gast	26 Mar - 1 Apr	Official Visit	USSOUTHCOM/J3 (282-4806)	Casa Caribe
MG Walter R. Longanacker, Jr., Reserve Advisor and Mobilization Augmentee to ACSI/HQ, USAF	28-29 Mar	Official Visit	USAFSO/IN (284-3501)	Alb Guest House
USS PORTLAND Port Visit: VADM James R. Sanderson, USN, Deputy Commander in Chief, US Atlantic Command, Norfolk, VA (4-8 Apr)	4-7 Apr	Official Visit	AMEMBASSY PANAMA/USDAO (227-2717)	NA
MG Ronald J. Delandro, USA, Executive Dir, Military Postal Service Agency/Dep AG for Administrative Systems	6-9 Apr	Official Visit	USAFSO/4400 AIRPS (286-3107)	Not Firm
BG Frederick C. Sturgeon, USA, Commanding General, Eisenhower Medical Center, Ft Gordon, GA, accom by Party of 3	11-15 Apr	Official Visit	193D INF BDE (PN)/MEDDAC (282-3880)	Casa Caribe
LTG James R. Brickel, USAF, Dep Commander in Chief, USREDCOM/Vice Director, Joint Deployment Agency, MacDill AFB, FL, accom by MAJ Mark E. Bridges, USAF, Ex Off/Dep CINC REDCOM	12-15 Apr	Official Visit	USSOUTHCOM/CS (282-3970)	Alb Guest House
[illegible] J. Hodges, USN, Commander, US Naval Forces Caribbean, Roosevelt Roads, Puerto Rico	13-19 Apr	Official Visit	USNAVSTA PC (282-4400)	Not Firm
BG Joseph E. Hopkins, USMC, Asst Div Commander, 2d Marine Div, Camp Lejeune, NC, accom by Party of 1	24-26 Apr	Official Visit	USNAVSTA PC/MARINE BARRACKS (284-5445)	Casa Caribe

Office of the Chief of Staff
United States Southern Command



24 COMPW/CCE

AS OF 19 MAR 82

9 MAR - 30 MAR	MS. PACE, GS-12, AFAA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 24 COMPW/ACTIVITIES	MAJ PROUT, 24 COMPW/AC 284-4554
15 MAR - 24 MAR	MR. KALISHMAN, HQ TAC LANGLEY AFB, VA. & PARTY OF TWO	FOLLOW-UP STAFF ASSISTANCE VISIT	MR. WOLFF, 24 CSG/DPC 284-5803
15 MAR - 26 MAR	MAJ PUMP, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
21 MAR - 3 APR	LT COL MARQUARDT, USAFR LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
5 APR - 16 APR	CAPT CONOVER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
6 APR - 9 APR	LT COL KEHOE, HQ TAC LANGLEY AFB, VA., & PARTY OF ONE	ORIENTATION STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SE 284-3268
6 APR - 10 APR	BRIG GEN DELANDRO, EX. DIRECTOR MILITARY POSTAL SERVICE, WASHINGTON, D.C.	POSTAL SERVICE VISIT	MAJ HORTON, 4400 AIRPS/CC 286-3208

(11)



(CONT'D., AS OF 19 MAR 82)

12 APR - 16 APR	SMSGT DEAN, HQ TAC LANGLEY AFB, VA., & PARTY OF ONE	STAFF ASSISTANCE VISIT	CAPT SMALL, 29 COMPW/SC 294-3268



24 COMPW/CCE

AS OF 26 MAR 82:

9 MAR-30 MAR	MS. PACE, GS-12, AFAA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 24 COMPW ACTIVITIES	MAJ PROUT, 24 COMPW/AC 284-4554
21 MAR-3 APR	LT COL MARQUARDT, USAFR LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
6 APR-9 APR	LT COL KEHOE, HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	ORIENTATION STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SC 284-3268
12 APR-16 APR	SMSGT DEAN, HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SC 284-3268
6 APR-11 APR	MAJ SNOVER, HQ TAC/FFC & PARTY OF ONE	PRE-ATC ANALYSIS/ STAFF ASSISTANCE VISIT	MSGT SMITH, 1978 CG/FFCV 284-6111
5 APR-16 APR	CAPT CONOVER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052

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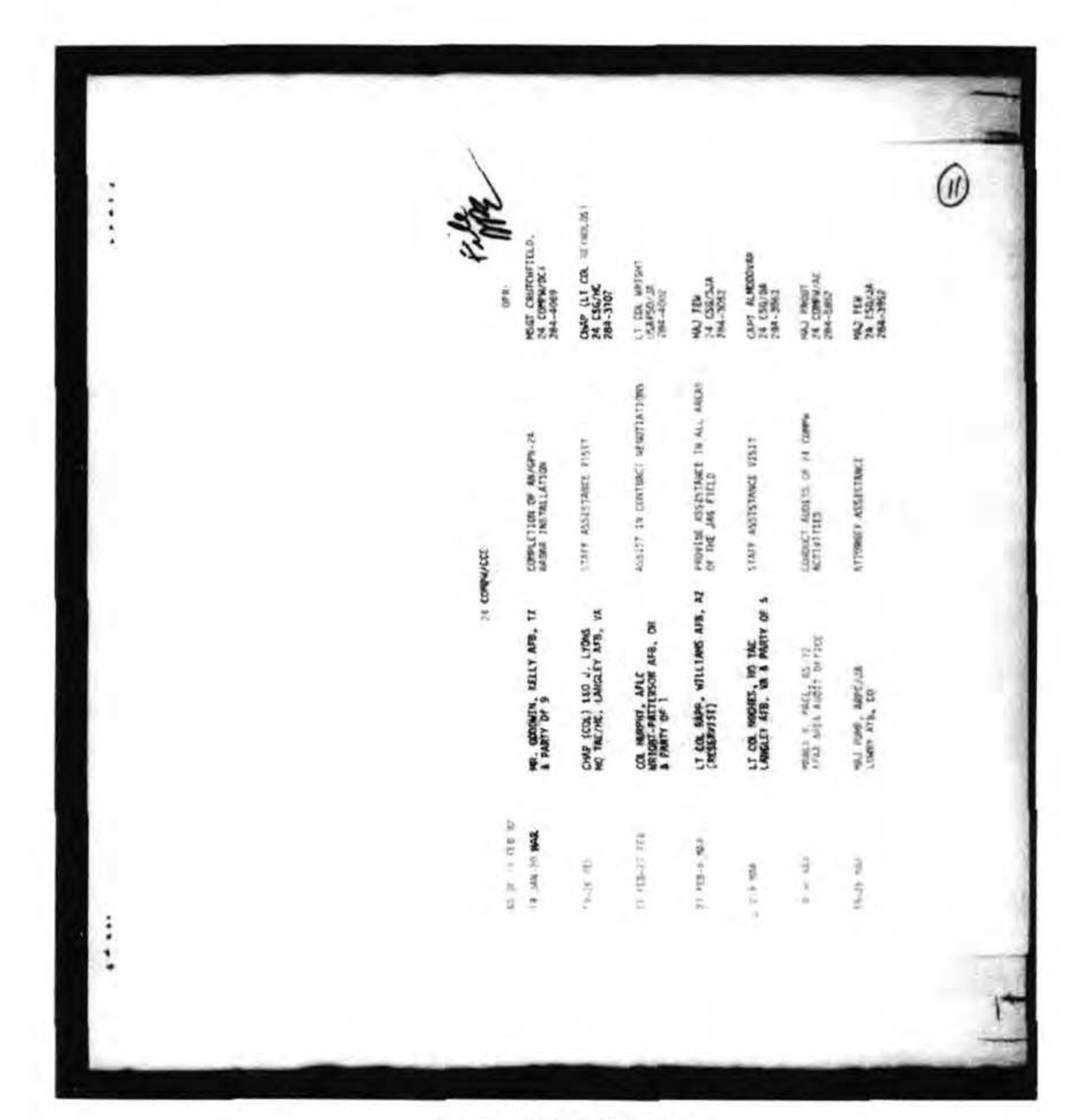
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(CONT., AS OF 26 MAR 82)

30 MAR-28 APR	MR. MORKOVIN, GS-13 HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	DESIGN ASSISTANCE	LT COL CHOATE, 24 CSG/DE 284-5259
30 MAR-6 APR	CMSGT CHAPPELL, TCD LANGLEY AFB, VA.	STAFF ASSISTANCE	SMSGT McCOLLISTER, 1978 CG/CCF 284-3505



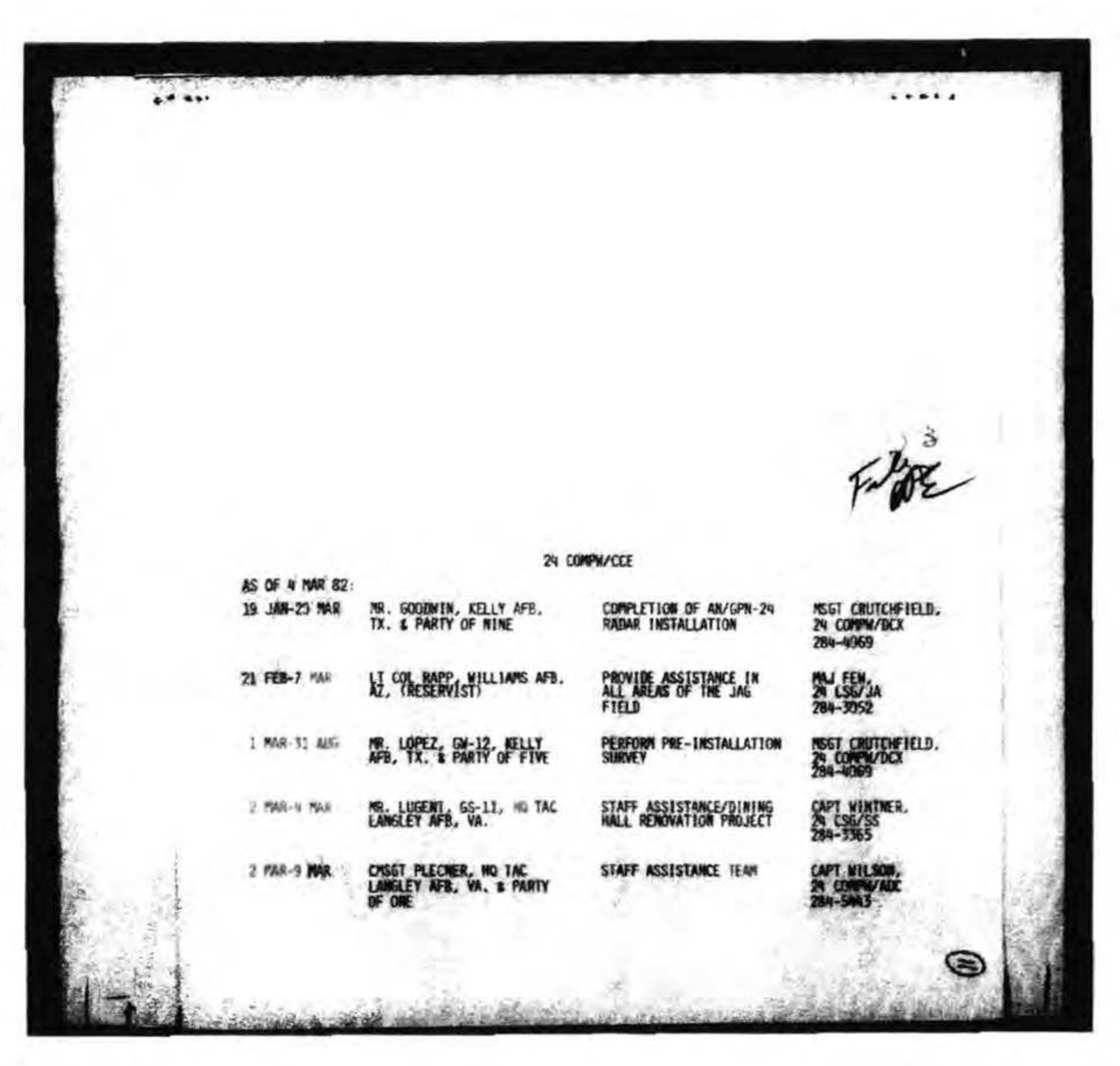
24 COMPW/CCE

AS OF 14 FEB 87

			OPR:
18 JAN-30 MAR	MR. GOODWIN, KELLY AFB, TX & PARTY OF 9	COMPLETION OF AN/GPN-24 RADAR INSTALLATION	MSGT CRUTCHFIELD, 24 COMPW/DC4 284-4069
[illegible]	CHAP (COL) LEO J. LYONS HQ TAC/HC, LANGLEY AFB, VA	STAFF ASSISTANCE VISIT	CHAP (LT COL REYNOLDS) 24 CSG/HC 284-3107
[illegible]	COL MURPHY, AFLC WRIGHT-PATTERSON AFB, OH & PARTY OF 1	ASSIST IN CONTRACT NEGOTIATIONS	LT COL WRIGHT USAFSO/JA 284-4002
[illegible]	LT COL RAPP, WILLIAMS AFB, AZ (RESERVIST)	PROVIDE ASSISTANCE IN ALL AREAS OF THE JAG FIELD	MAJ FEW 24 CSG/SJA 284-3052
[illegible]	LT COL HUGHES, HQ TAC LANGLEY AFB, VA & PARTY OF 5	STAFF ASSISTANCE VISIT	CAPT ALMODOVAR 24 CSG/DA 284-3963
[illegible]	[illegible] AFAA AREA AUDIT OFFICE	CONDUCT AUDITS OF 24 COMPW ACTIVITIES	MAJ PROUT 24 COMPW/AC 284-5852
[illegible]	MAJ [illegible], ARPC/JA LOWRY AFB, CO	ATTORNEY ASSISTANCE	MAJ FEW 24 CSG/JA 284-3952

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24 COMPW/CCE

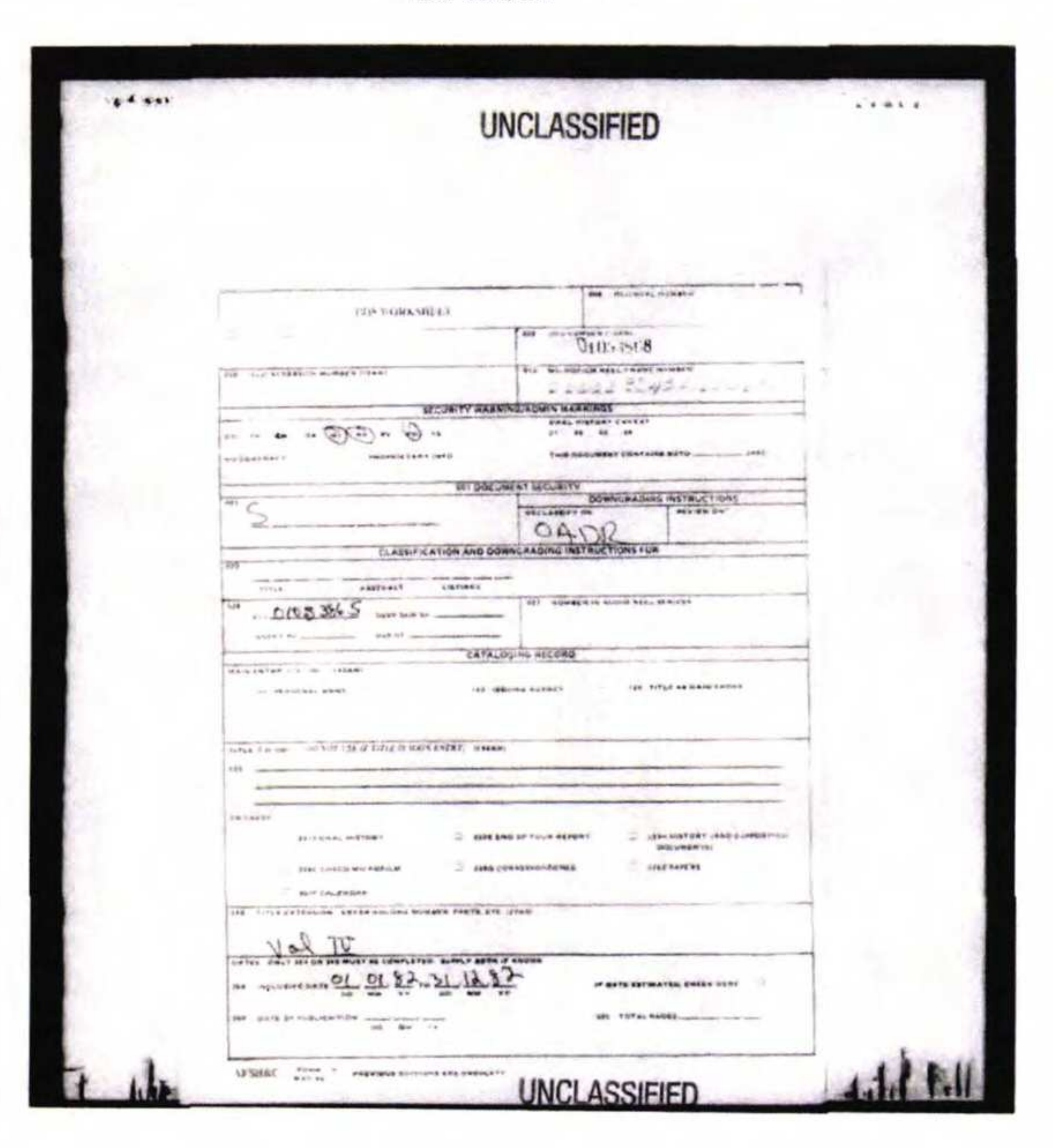
AS OF 4 MAR 82:

19 JAN-23 MAR	MR. GOODWIN, KELLY AFB, TX. & PARTY OF NINE	COMPLETION OF AN/GPN-24 RADAR INSTALLATION	MSGT CRUTCHFIELD, 24 COMPW/DCX 284-4069
21 FEB-7 MAR	LT COL RAPP, WILLIAMS AFB, AZ, (RESERVIST)	PROVIDE ASSISTANCE IN ALL AREAS OF THE JAG FIELD	MAJ FEN, 24 CSG/JA 284-3052
1 MAR-31 AUG	MR. LOPEZ, GM-12, KELLY AFB, TX. & PARTY OF FIVE	PERFORM PRE-INSTALLATION SURVEY	MSGT CRUTCHFIELD, 24 COMPW/DCX 284-4069
2 MAR-4 MAR	MR. LUGENT, GS-11, HQ TAC LANGLEY AFB, VA.	STAFF ASSISTANCE/DINING HALL RENOVATION PROJECT	CAPT WINTNER, 24 CSG/SS 284-3365
2 MAR-9 MAR	CMSGT PLECNER, HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	STAFF ASSISTANCE TEAM	CAPT WILSON, 24 COMPW/ADC 284-5443

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SECURITY WARNINGS/ADMIN MARKINGS

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2 MAR-13 MAR	MR. MCINTOSH, DALE CITY, OK. & PARTY OF FIVE	CONTRACT FIELD TEAM/ INSTALL UH-1N STROBE LIGHT MOD	CAPT WILSON, 24 COMPW/MAA 284-5142
8 MAR-19 MAR	CAPT FLETCHER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA, 3052
9 MAR-15 MAR	LT COL NORMAN, HQ TAC LANGLEY AFB, VA. & PARTY OF FOUR	STAFF ASSISTANCE VISIT	CAPT FRENCH, DET 5, 5WW 284-5913
9 MAR-30 MAR	MS. PACE, GS-12, AFAA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 24 COMPW ACTIVITIES	MAJ PROUT, 24 COMPW/AC
15 MAR-19 MAR	LT COL O'MORROW, HQ MAC, SCOTT AFB, IL.	MAC COMMAND CONTROL STAN/EVAL	MAJ HAND 1300 MAS/DOC 284-5714
15 MAR-26 MAR	MAJ PUMP, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052

File

24 COMPW/CCE

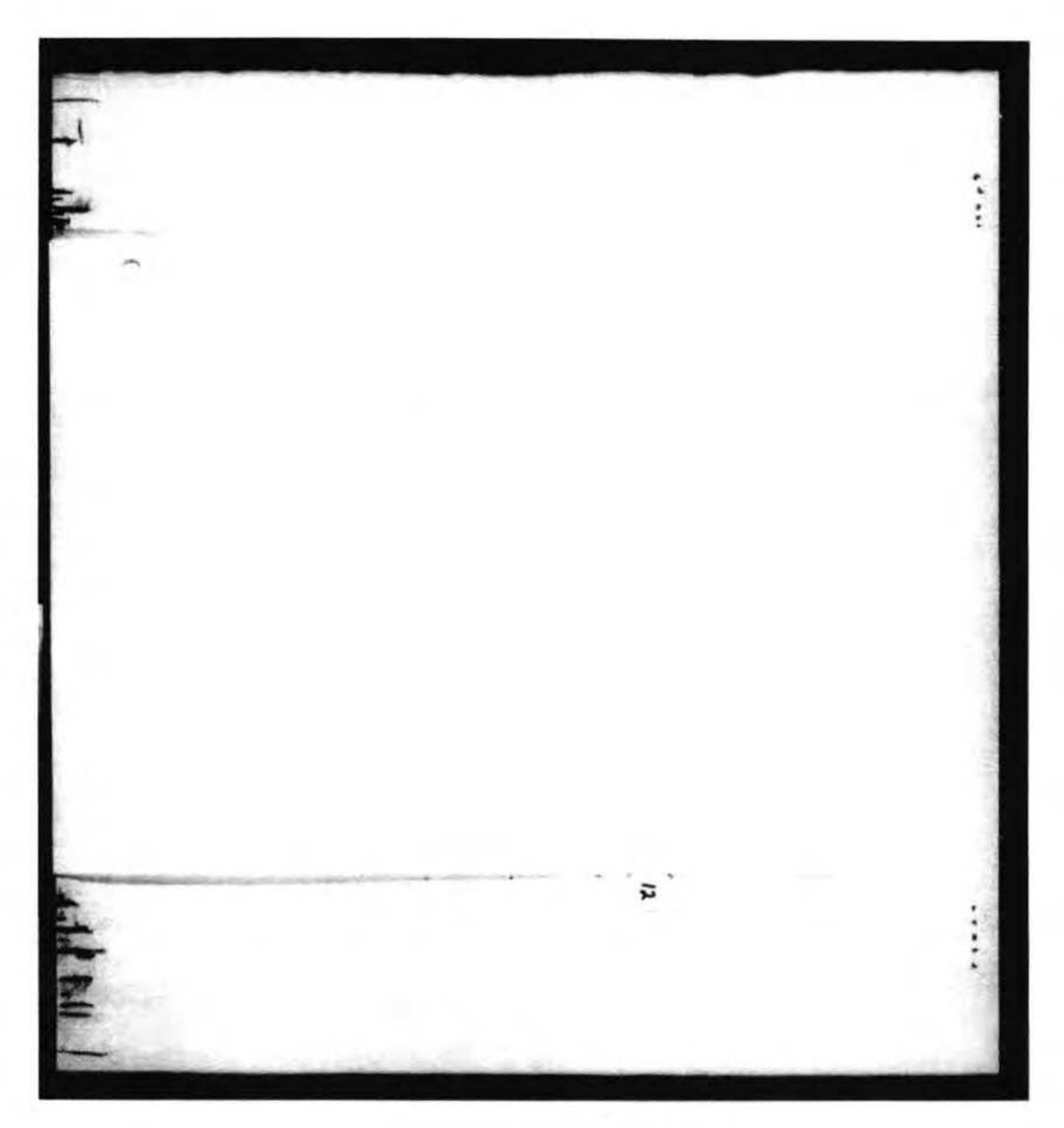
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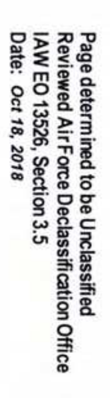
19 JAN - 20 MAR	MR. GOODWIN, KELLY AFB, TX. & PARTY OF NINE	COMPLETION OF AN/GPN-24 RADAR INSTALLATION	MSGT CRUTCHFIELD, 24 COMPW/DCX 284-4069
1 MAR - 31 AUG	MR. LOPEZ, GM-12, KELLY AFB, TX. & PARTY OF FIVE	PERFORM PRE-INSTALLATION SURVEY	MSGT CRUTCHFIELD, 24 COMPW/DCX 284-4069
8 MAR - 19 MAR	CAPT FLETCHER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA, 284-3052
9 MAR - 15 MAR	LT COL NORMAN, HQ TAC LANGLEY AFB, VA. & PARTY OF FOUR	STAFF ASSISTANCE VISIT	CAPT FRENCH, DET 5, 5WW 284-5910
9 MAR - 30 MAR	MS. PACE, GS-12, AFAA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 24 COMPW ACTIVITIES	MAJ PROUT, 24 COMPW/AC 284-4554
15 MAR - 19 MAR	LT COL O'MORROW, HQ MAC, SCOTT AFB, IL.	MAC COMMAND CONTROL STAN/EVAL	MAJ HAND 1300 MAS/DOC 284-5714
15 MAR - 24 MAR	MR. KALISHMAN, HQ TAC LANGLEY AFB, VA. & PARTY OF TWO	FOLLOW-UP STAFF ASSISTANCE VISIT	MR. WOLFF, 24 CSG/DPC 284-5803

(11)

(CONT., AS OF 12 MAR 82)

15 MAR - 26 MAR	MAJ PUMP, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEN, 24 CSG/JA 284-3052
16 MAR - 18 MAR	COL ANDERSON, SCOTT AFB, IL. & PARTY OF ONE	AEROMEDICAL EVAL LIAISON VISIT	LT CAMPBELL 24 COMPW/SG 284-4649
17 MAR - 19 MAR	COL BURR, AMC/EDPS MAXWELL AFB, AL.	EDUCATIONAL ASSISTANCE PROGRAM	MR. CASTRO, 24 CSG/DPE 284-4863
21 MAR - 3 APR	LT COL MARQUARDT, USAFR LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEN, 24 CSG/JA 284-3052
5 APR - 16 APR	CAPT CONOVER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEN, 24 CSG/JA 284-3052
6 APR - 9 APR	LT COL KEHOE, HQ TAC LANGLEY AFB, VA., & PARTY OF ONE	ORIENTATION STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SL 284-3268
6 APR - 10 APR	BRIG GEN DELANDRO, EX. DIRECTOR MILITARY POSTAL SERVICE, WASHINGTON, D.C.	POSTAL SERVICE VISIT	MAJ NORTON, 4400 AIRPS/CC 284-3208
12 APR - 16 APR	SMSGT DEAN, HQ TAC LANGLEY AFB, VA. & ONE	STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SL 284-3268





(12)

PROTOCOL - 10:1

Minimum Additional Requirements:

In this functional area one additional Sergeant (E-8, 7032I, Spanish qualified) is required to assist the Chief of Protocol in planning, coordination, briefings and tours of Latin American and US dignitaries.

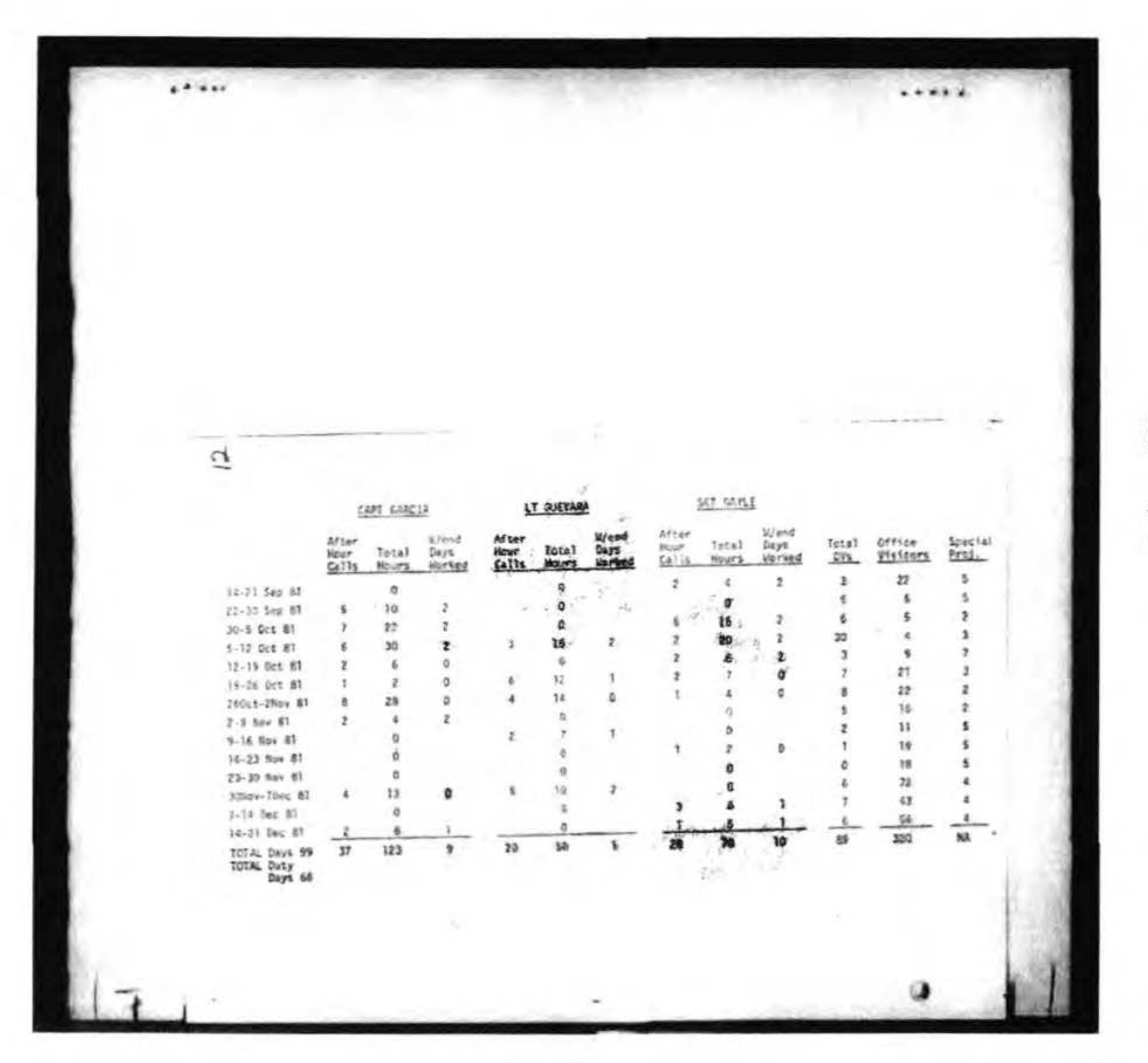
Impact Statement:

Howard AFB is visited by transient aircrews of the Latin American countries in North, Central and South America to include the Caribbean Basin. In keeping with our relations with these foreign countries, it is in the best interest of our country and the United States Air Force to maintain a friendly, courteous and sociable relationship with the various visiting officials from these countries. The traffic of transient aircrews from Latin American countries has increased since October 1981. This office is also involved in preparing invitations, coordinating billeting arrangements, (which include opening and closing bed cards), setting up luncheons, dinners and receptions for foreign officers, ambassadors, and cabinet level members of Latin American Governments. Conferences we are involved in are the international (IBERLAC) conference which has approximately 40 delegates each year, Latin American Nation Graduates tours, sponsored by the USAF Chief of Staff with 10 officers, International Conference for the Chiefs of Staff of the Air Force with 40 delegates and the International Telecommunications System of the Air Forces Conference with 30 delegates.

We have not met a few DVs because of a lack of Protocol personnel. Numerous occasions we have to solicit help in escorting DVs which we would normally attend to, but cannot due to other commitments. Compensatory time off for after hour calls, extended duty days, and weekend work has not been practical due to normal workload.

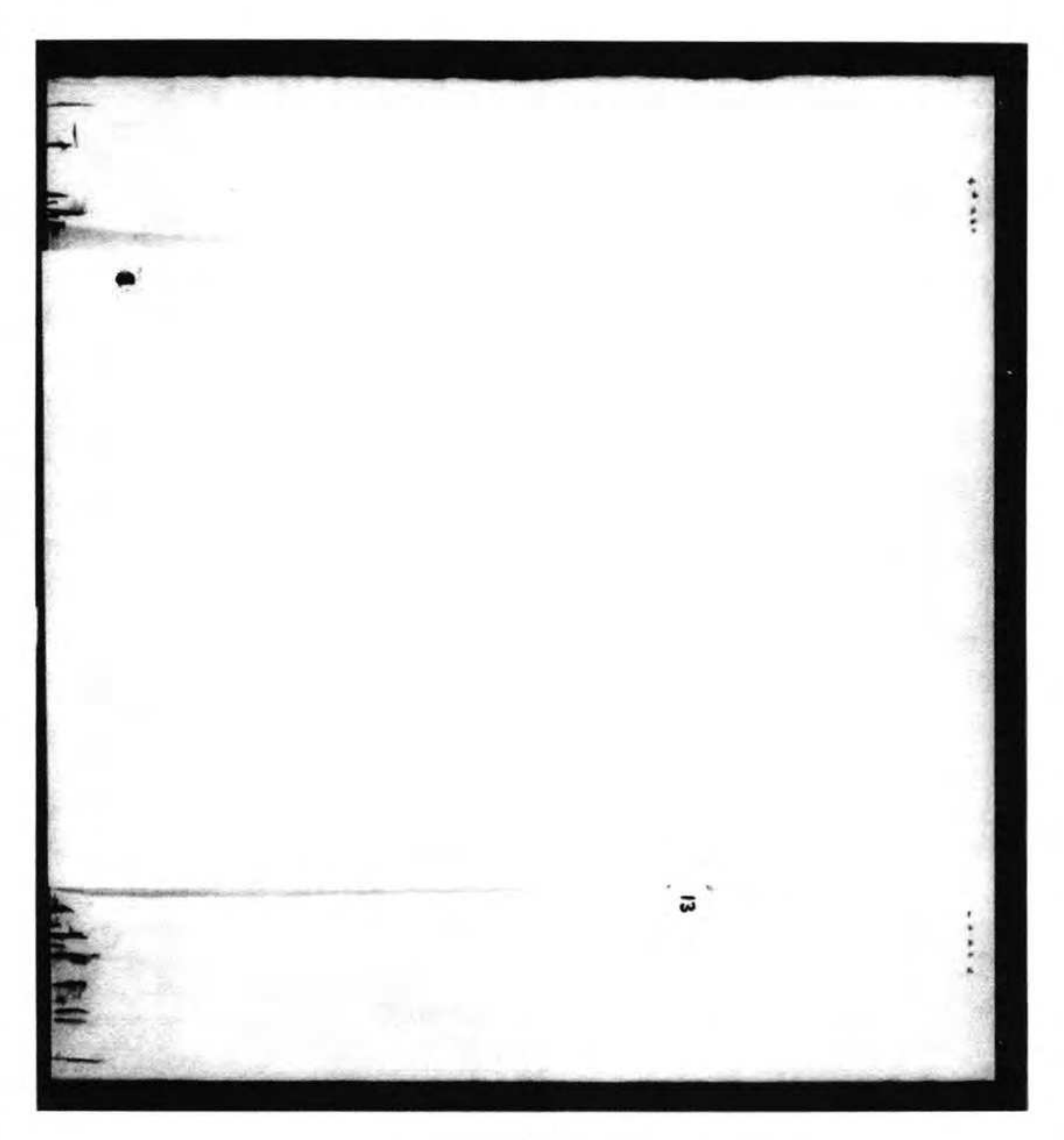
During the period 14 September 1981 to 21 December 1981 Protocol responded to 77 calls outside normal duty hours (Atch #1). In addition personnel worked an average of two hours overtime per day. The combined effect resulted in an average day of 13.8 hours. During this period personnel performed duty on 50% of weekend days.

Atch 1

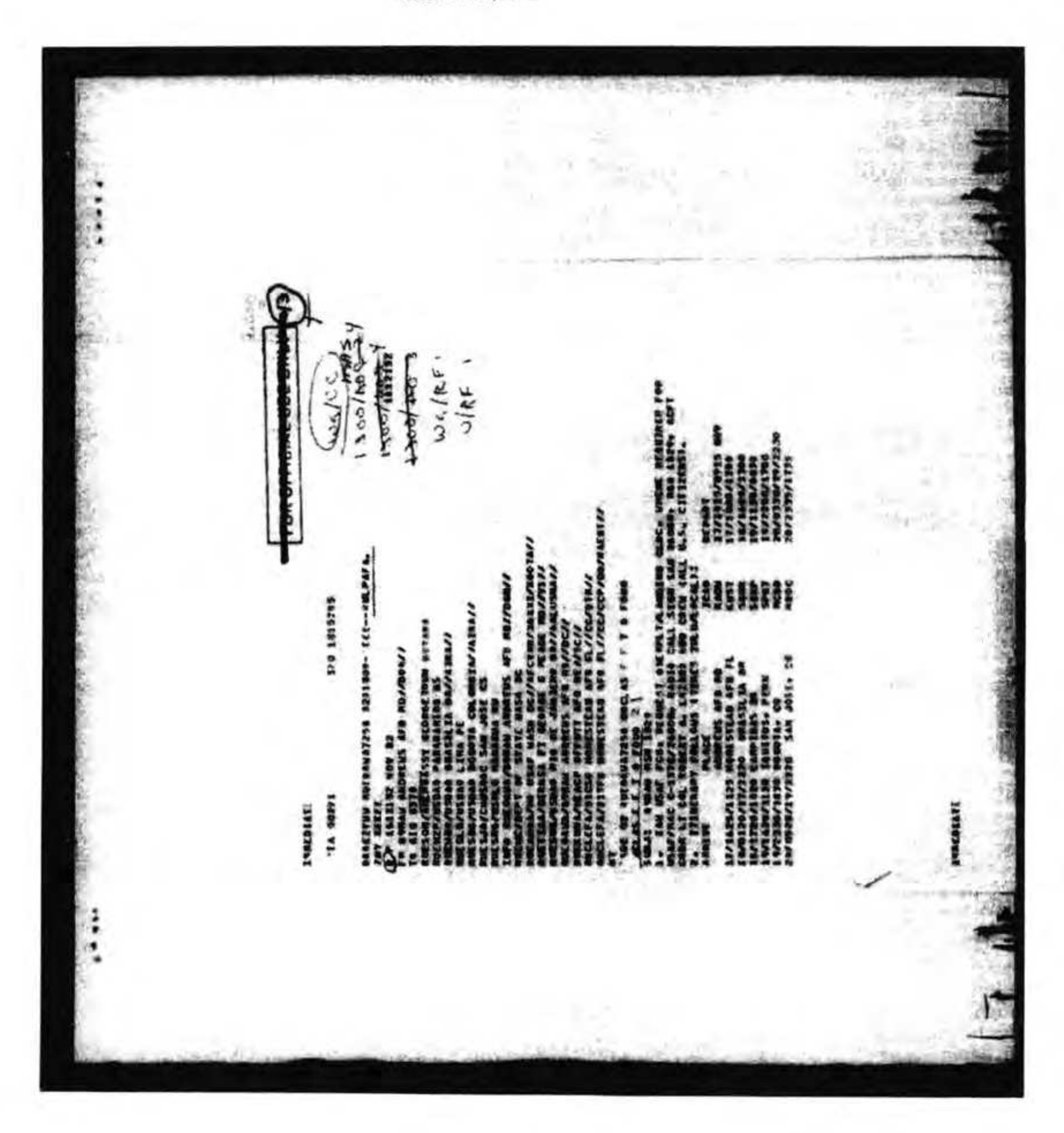


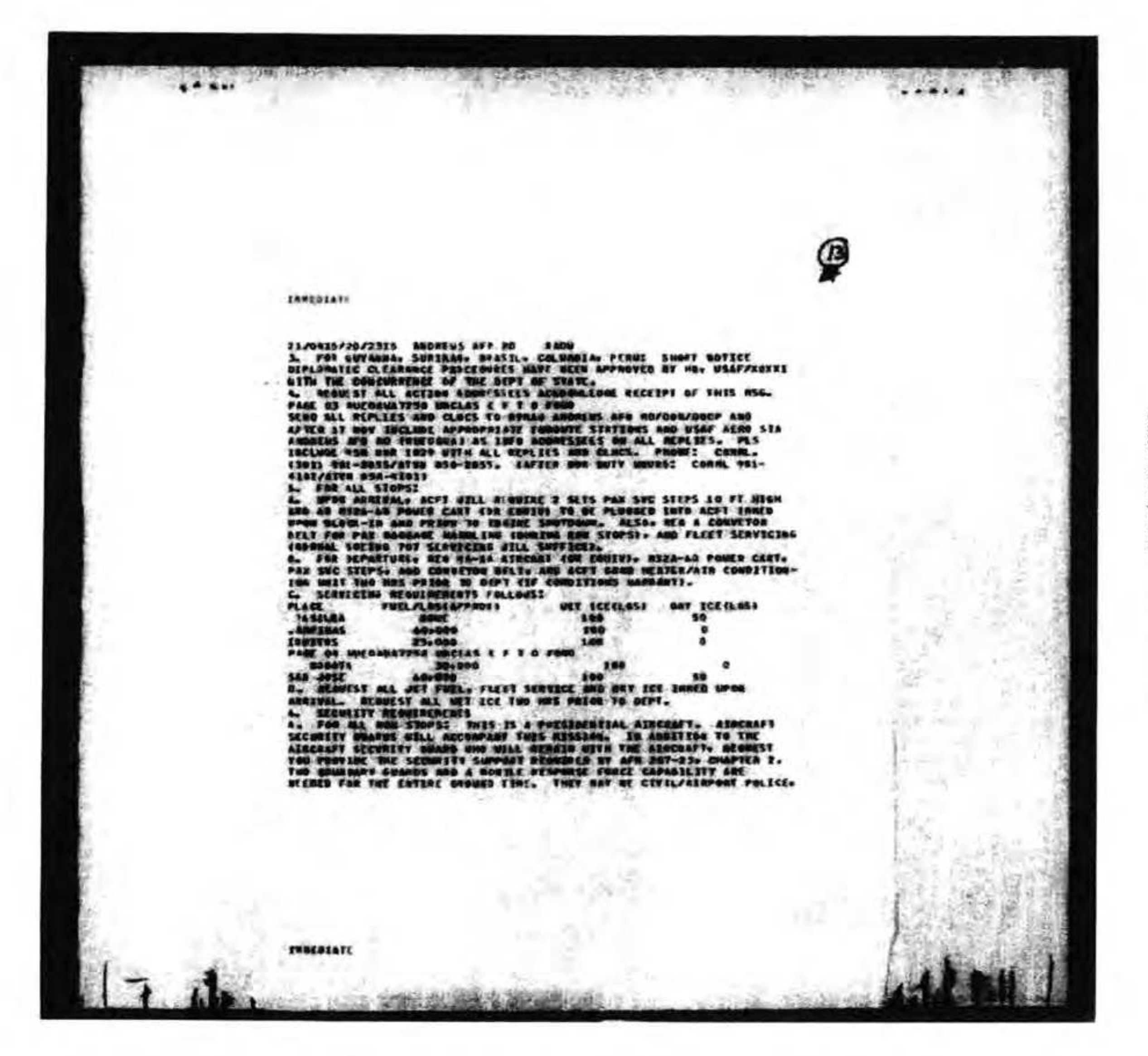
12

	CAPT GARCIA			LT GUEVARA			SGT GAYLE					
	After Hour Calls	Total Hours	W/end Days Worked	After Hour Calls	Total Hours	W/end Days Worked	After Hour Calls	Total Hours	W/end Days Worked	Total DVs	Office Visitors	Special Proj.
14-21 Sep 81		0			9		2	4	2	3	22	5
22-30 Sep 81	5	10	2		0			0		5	6	5
30-5 Oct 81	7	22	2		0		6	16	2	6	5	2
5-12 Oct 81	6	30	2	3	16	2	2	20	2	20	4	3
12-19 Oct 81	2	6	0		6		2	6	2	3	9	7
19-26 Oct 81	1	2	0	6	12	1	2	7	0	7	21	3
26Oct-2Nov 81	8	28	0	4	14	0	1	4	0	8	22	2
2-9 Nov 81	2	4	2		0			0		5	16	2
9-16 Nov 81		0		2	7	1		0		2	11	5
16-23 Nov 81		0			0		1	2	0	1	19	5
23-30 Nov 81		0			0			0		0	18	5
30Nov-7Dec 81	4	13	0	5	10	2		0		6	72	4
7-14 Dec 81		0			8		3	6	1	7	43	4
14-21 Dec 81	2	8	1		0		1	5	1	6	56	4
TOTAL Days 99 TOTAL Duty Days 68	37	123	9	20	50	5	28	70	10	89	300	NA



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IMMEDIATE

21/0415/20/2315 ANDREWS AFB MD [illegible]

3. FOR GUYANA, SURINAM, BRASIL, COLOMBIA, PERU: SHORT NOTICE DIPLOMATIC CLEARANCE PROCEDURES HAVE BEEN APPROVED BY HQ, USAF/XOXXI WITH THE CONCURRENCE OF THE DEPT OF STATE.

4. REQUEST ALL ACTION ADDRESSEES ACKNOWLEDGE RECEIPT OF THIS MSG.

PAGE 03 RUCDBWA7250 UNCLAS E F T O FOUO

SEND ALL REPLIES AND CLOCS TO 89MAW ANDREWS AFB MD/DOR/DOCP AND AFTER 17 NOV INCLUDE APPROPRIATE ENROUTE STATIONS AND USAF AERO STA ANDREWS AFB MD [illegible] AS INFO ADDRESSEES ON ALL REPLIES. PLS INCLUDE [illegible] 1029 WITH ALL REPLIES AND CLOCS. PHONE: COMML. (301) 981-2055/ATVN 858-2055. (AFTER DUTY HOURS: COMML 981-4101/ATVN 858-4101)

5. FOR ALL STOPS:

A. UPON ARRIVAL, ACFT WILL REQUIRE 2 SETS PAX SVC STEPS 10 FT HIGH AND AN MD3A-AG POWER CART (OR EQUIV) TO BE PLUGGED INTO ACFT IMMED UPON BLOCK-IN AND PRIOR TO ENGINE SHUTDOWN. ALSO, REQ A CONVEYOR BELT FOR PAX BAGGAGE HANDLING (DURING ALL STOPS), AND FLEET SERVICING (NORMAL BOEING 707 SERVICING WILL SUFFICE).

B. FOR DEPARTURE, REQ MA-1A AIRCART (OR EQUIV), MD3A-AG POWER CART, PAX SVC STEPS, AND CONVEYOR BELT, AND ACFT GRND HEATER/AIR CONDITIONING UNIT TWO HRS PRIOR TO DEPT (IF CONDITIONS WARRANT).

C. SERVICING REQUIREMENTS FOLLOWS:

PLACE	FUEL/LBS(APPROX)	WET ICE(LBS)	DRY ICE(LBS)
[illegible]	NONE	100	50
[illegible]	40,000	200	0
IQUITOS	25,000	100	0

PAGE 04 RUCDBWA7250 UNCLAS E F T O FOUO

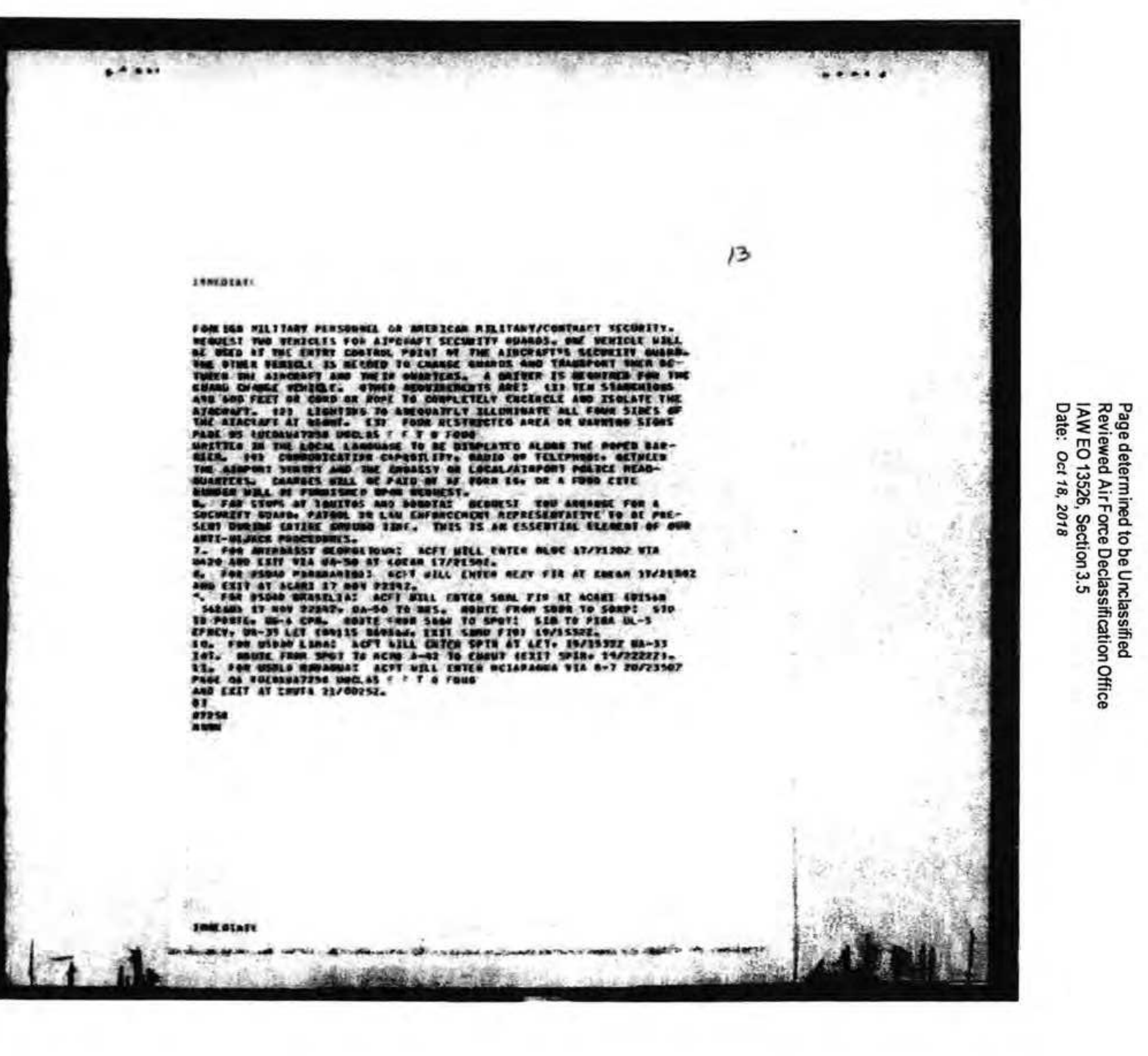
BOGOTA	30,000	100	0
SAN JOSE	40,000	100	50

D. REQUEST ALL JET FUEL, FLEET SERVICE AND DRY ICE IMMED UPON ARRIVAL. REQUEST ALL WET ICE TWO HRS PRIOR TO DEPT.

6. SECURITY REQUIREMENTS

A. FOR ALL MSN STOPS: THIS IS A PRESIDENTIAL AIRCRAFT. AIRCRAFT SECURITY GUARDS WILL ACCOMPANY THIS MISSION. IN ADDITION TO THE AIRCRAFT SECURITY GUARD WHO WILL REMAIN WITH THE AIRCRAFT, REQUEST YOU PROVIDE THE SECURITY SUPPORT REQUIRED BY AFR 207-25, CHAPTER 2. TWO BOUNDARY GUARDS AND A MOBILE RESPONSE FORCE CAPABILITY ARE NEEDED FOR THE ENTIRE GROUND TIME. THEY MAY BE CIVIL/AIRPORT POLICE.

IMMEDIATE



13

IMMEDIATE

FOREIGN MILITARY PERSONNEL OR AMERICAN MILITARY/CONTRACT SECURITY.
REQUEST TWO VEHICLES FOR AIRCRAFT SECURITY GUARDS. ONE VEHICLE WILL BE USED AT THE ENTRY CONTROL POINT OF THE AIRCRAFT'S SECURITY GUARD. THE OTHER VEHICLE IS NEEDED TO CHANGE GUARDS AND TRANSPORT THEM BETWEEN THE AIRCRAFT AND THEIR QUARTERS. A DRIVER IS REQUIRED FOR THE GUARD CHANGE VEHICLE. OTHER REQUIREMENTS ARE: (1) TEN STANCHIONS AND 600 FEET OF CORD OR ROPE TO COMPLETELY ENCIRCLE AND ISOLATE THE AIRCRAFT. (2) LIGHTING TO ADEQUATELY ILLUMINATE ALL FOUR SIDES OF THE AIRCRAFT AT NIGHT. (3) FOUR RESTRICTED AREA OR WARNING SIGNS

PAGE 05 [illegible] UNCLAS E F T O FOUO

WRITTEN IN THE LOCAL LANGUAGE TO BE DISPLAYED ALONG THE ROPED BARRIER. (4) COMMUNICATION CAPABILITY, RADIO OR TELEPHONE, BETWEEN THE AIRPORT SENTRY AND THE EMBASSY OR LOCAL/AIRPORT POLICE HEADQUARTERS. CHARGES WILL BE PAID BY AF FORM 15, OR A FUND CITE NUMBER WILL BE FURNISHED UPON REQUEST.

6. FOR STOPS AT IQUITOS AND BOGOTA: REQUEST YOU ARRANGE FOR A SECURITY GUARD, PATROL OR LAW ENFORCEMENT REPRESENTATIVE TO BE PRESENT DURING ENTIRE GROUND TIME. THIS IS AN ESSENTIAL ELEMENT OF OUR ANTI-HIJACK PROCEDURES.

7. FOR AMEMBASSY GEORGETOWN: ACFT WILL ENTER [illegible] 17/[illegible] VIA [illegible] AND EXIT VIA [illegible] AT [illegible] 17/[illegible].

8. FOR USDAO [illegible]: ACFT WILL ENTER [illegible] FIR AT [illegible] 17/[illegible] AND EXIT AT [illegible] 17 NOV [illegible].

9. FOR USDAO BRASILIA: ACFT WILL ENTER [illegible] FIR AT [illegible] 17 NOV [illegible], [illegible] TO [illegible]. ROUTE FROM [illegible] TO [illegible]: [illegible] TO [illegible]. [illegible] CPR. ROUTE FROM [illegible] TO SPOT: [illegible] TO [illegible] UL-5 [illegible], [illegible] LET [illegible]. EXIT [illegible] FIR 19/[illegible].

10. FOR USDAO LIMA: ACFT WILL ENTER SPIM AT [illegible], 19/[illegible] [illegible] INT. ROUTE FROM SPOT TO [illegible] TO [illegible] (EXIT SPIM, 19/[illegible]).

11. FOR USDLO [illegible]: ACFT WILL ENTER [illegible] VIA [illegible] 20/[illegible]

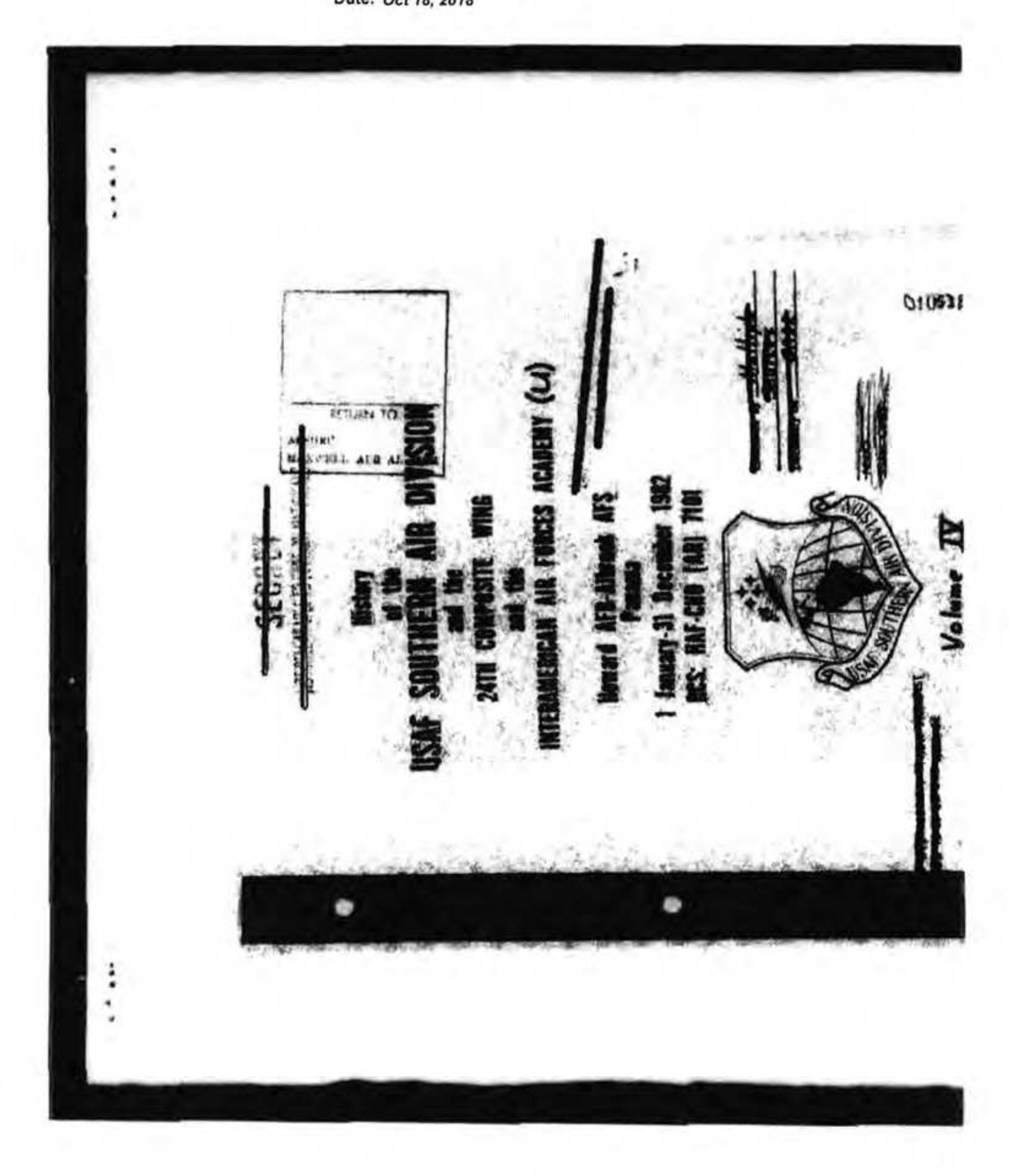
PAGE 06 [illegible] UNCLAS E F T O FOUO

AND EXIT AT [illegible] 21/[illegible].

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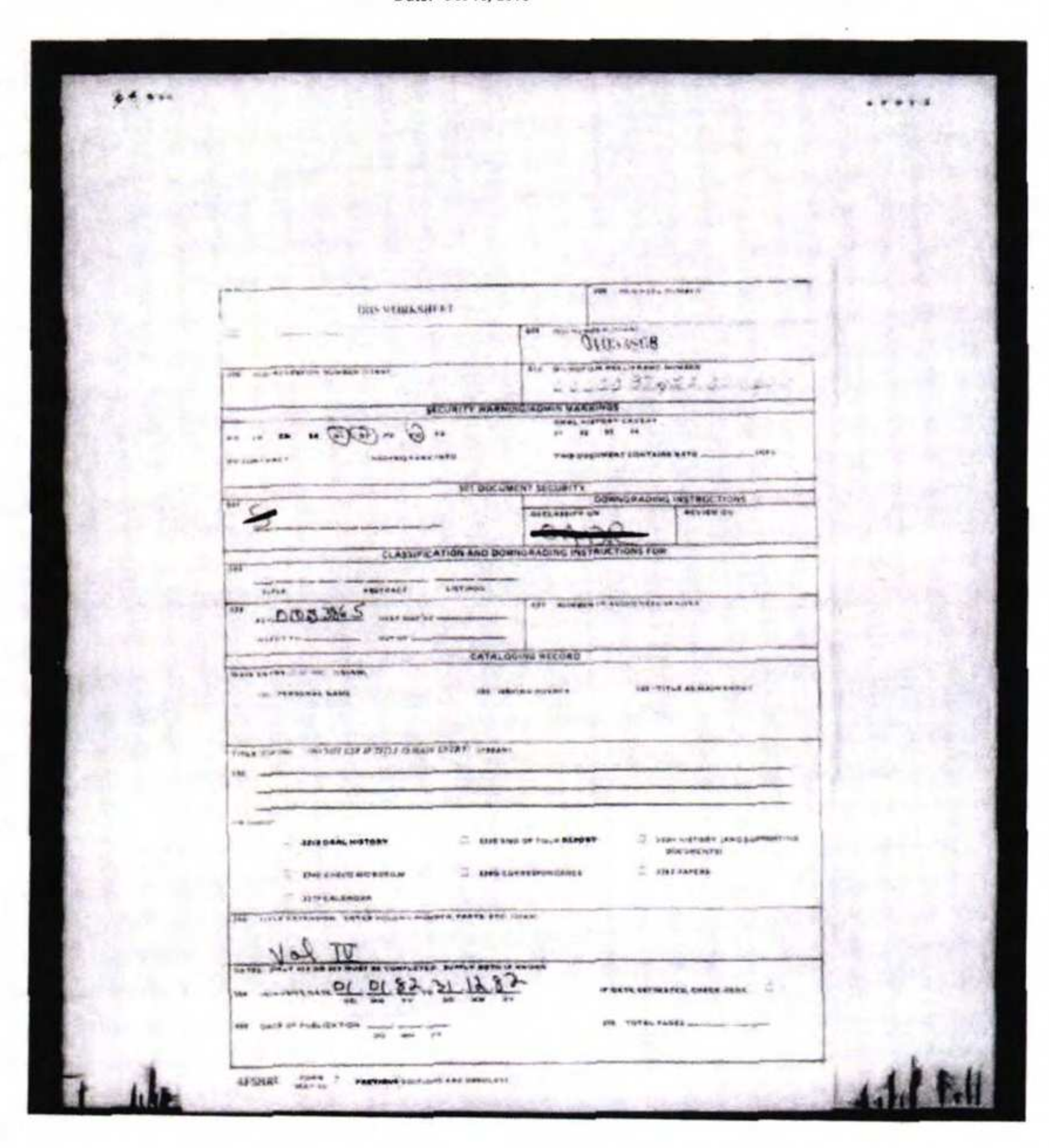
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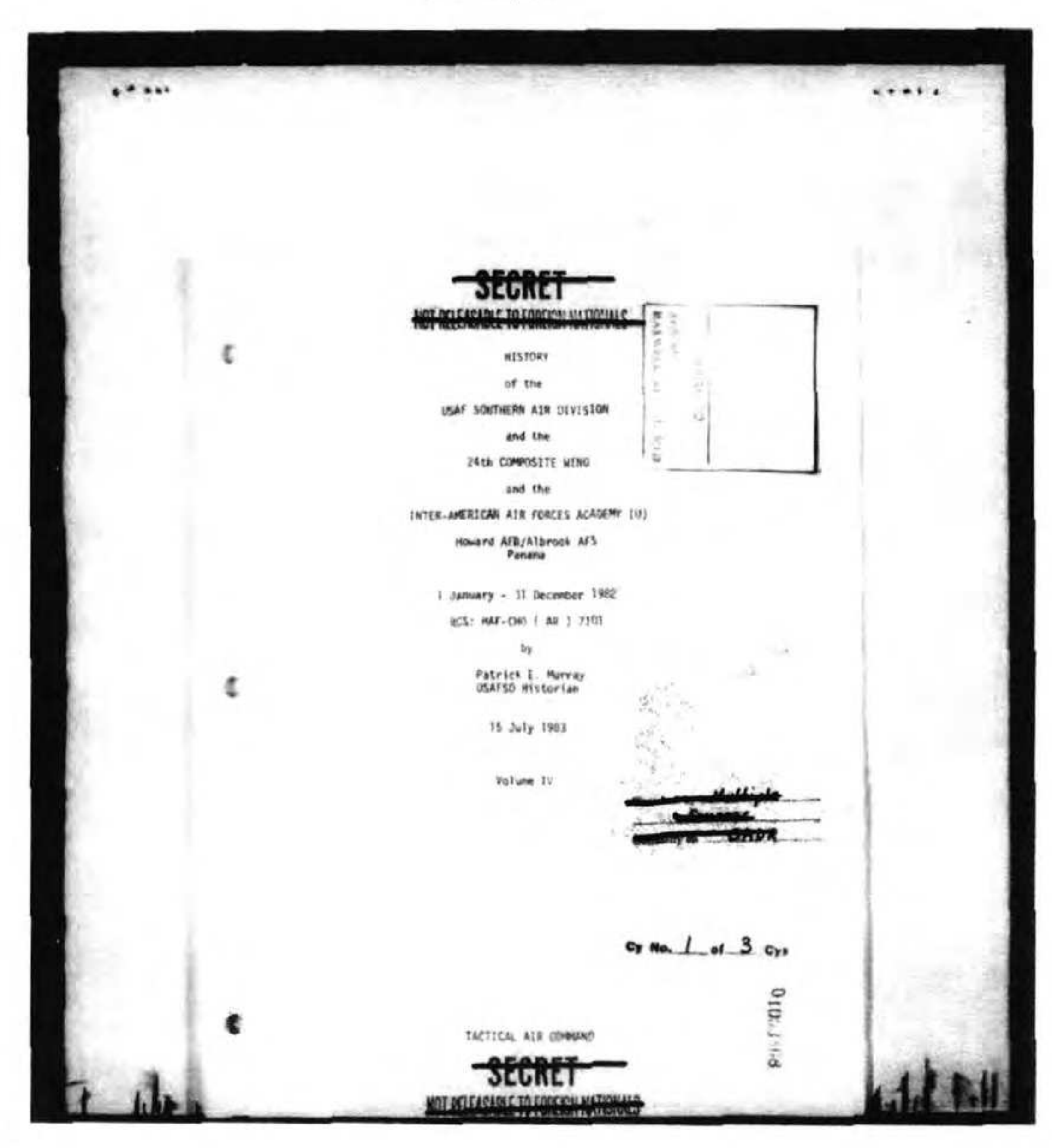
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HISTORY

of the

USAF SOUTHERN AIR DIVISION

and the

24th COMPOSITE WING

and the

INTER-AMERICAN AIR FORCES ACADEMY (U)

Howard AFB/Albrook AFS
Panama

1 January - 31 December 1982

RCS: HAF-CHO (AR) 7101

by

Patrick E. Murray
USAFSO Historian

15 July 1983

Volume IV

Multiple

OADR

Cy No. 1 of 3 Cys

TACTICAL AIR COMMAND

SECRET

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1. S.O. (U) G-24, Hq USAFSO, Howard AFB Panama, 5 October 1982.

2. Staff Directory (U), USAFSO VA-11-2, December 1981.

3. Strength Data Reports (U), USAFSO Average Strength Data, monthly summaries 1982, January - November.

4. Msg (U), Hq TAC to USAFSO, 081600Z Jan 82, Subj: Panama Manpower Reduction.

5. Ltr (U), Hq TAC/XPM to Hq USAF/MPM, Subj: Panama Manpower Ceiling, 14 [illegible] 1982.

6. Ltr (U), Hq TAC/XP to USAFSO/CC, Subj: Panama Manpower Reduction, 1 Feb 1982.

7. Memo (U), 24 COMPW/CC to USAFSO/CC, (Aug 1982).

8. Msg (U), TAC/XP to USAFSO/CC, 161900Z Aug 82, Subj: Panama Manpower Adjustment.

9. Ltr (U), USAFSO/CC to Hq TAC/XP, Subj: USAFSO Manpower Adjustments, (September 1982).

10. List of Visiting Dignitaries (U), USAFSO Office of Protocol.

11. Visitors Roster (U), Hq US Southern Command (various dates in 1982).

12. Staff Paper (U), USAFSO Protocol additional manning requirements (no date) March 1982.

13. Msg (U), [illegible] Andrews AFB to [illegible], 151[illegible]Z Nov 82, Subj: [illegible] 1029.

14. Msg [redacted], OJCS REACP Offutt AFB to 24 COMPW/CC, 161[illegible] Nov 82, Subj: REACP Presidential Supporting Mission.

15. Msg [redacted], OJCS REACP to [illegible], 242215Z Nov 82, Subj: REACP Special Mission.

16. Msg [redacted], OJCS REACP to 24 COMPW/CC, [illegible] Nov 82, Subj: REACP Presidential Support Mission.

17. Msg [redacted], OJCS REACP to various, 242215Z Nov 82, Subj: REACP Special Mission.

18. Msg (U), USAFSO/LA to Hq USAF Wash DC, 291[illegible] Nov 82, Subj: Support for Air Force One.

19. Msg (U), USAFSO/LA to Hq USAF Wash DC, 181920Z Nov 82, Subj: Air Force Gov Support Equipment Requirements.

20. Msg [redacted], USDAO Bogota to USCINCSO, 241523Z Nov 82, Subj: Support for Presidential Visit.

21. Msg [redacted], USAFSO/LA to USDAO Bogota, 242210Z Nov 82, Subj: Supporting for Presidential Visit.

22. Report (U), 24 CAMS, Subj: Presidential Support Mission Trip Report, 1 December 1982.

23. Memorandum (U), JCS/MEACP to the Commander, 24 Composite Wing, Subj: Letter of Appreciation, 22 December 1982.

24. Msg (U), Amembassy Bogota to USCINCSO, 301448Z Nov 82, Subj: Message of Appreciation.

25. Unit Historical Report (U), 24 Composite Wing Public Affairs office, 7 July 1982, and 13 January 1983.

26. Memo for Record (U), 24 COMPW PA, Subj: General Milton Visit 15 March 82.

27. AF Form 39 (U), Response to Query, 24 Composite Wing PA, 25 March 82.

28. Msg (U), USAFSO to Hq TAC, 022000Z April 82, Subj: ABC News Team Visit, 1 April 82.

29. Msg (U), USAFSO/PA to Hq TAC/PA, 061500Z May 82, Subj: Media Visit.

30. Itinerary (U), US Southern Command/PA, schedule for Jim Lemoyne, 30 April 1982.

31. Msg (U), AFOPA Wash DC to USG Wash DC, 111530Z Jun 82, Subj: Media Visit and Flight Request - Shultz.

32. Article (U), "A great way to fly", Bung Ho, January 1983.

33. Msg (U), USAFSO/PA to Hq TAC/PA, 231950Z Jun 82, Subj: Media Visit Jerry Sieb, Wall Street Journal.

34. After Action Report (U), USAFSO PA, Subj: Media Visit, Chris Dickey, Washington Post, 15 July 1982

35. Memo for Record (U), 24 Composite Wing/PA, Subj: News Media Visit - Mr. Juan Tamayo, Miami Herald, 13 Aug 82.

36. AF Form 39 (U), Response to Query, 24 Composite Wing/PA, 2 Sept 82.

37. Ltr (U), 24 COMPW/PA to Hq TAC/PA, Subj: "Matutino" article, 4 June 1982.

38. AF Form 39 (U), Response to Query, 24 COMPW/PA, 4 June 1982

39. Press Statement (U), General Masterson to local news, 4 June 1982.

40. Article (U), Star and Herald, 5 June 1982.

41. Msg ([redacted]/Decl 8 Apr 88), AFOSI Dist 30 to Hq AFOSI, 132135Z April 82, Subj: IR I 547 0047 82.

42. Msg ([redacted]) USCINCSO to CDR 193 Inf Bde, Ft Clayton PC, 302200Z Mar 82, Subj: End of Thirty-month transition period.

43. Report ([redacted] Decl 30 Dec 87), USCINCSO, Subj: SECDEF Quarterly Report, 7 January 1982

44. *Document withdrawn from series prior to publication (USAFHO/HO)*

45. Msg [redacted] USCINCSO to COM [illegible] twelve, 191030Z Jan 82, Subj: SOUTHCOM current Intelligence Brief 82-001.

46. Report [redacted]/Decl 2 Jul 88), USCINCSO, Subj: SECDEF Quarterly Report, 2 August 1982.

47. Msg [redacted], USDAO Buenos Aires to DIA Wash DC, 301035Z Nov 82, Subj: IR 6 804 0303 82, USAF Argentine Air Force Relationship.

48. Background Paper (U), USAFSO Latin American Logistics Division, 21 August 1980.

49. Msg (U), AFLC Intl Log Cent to various, 011202 May 82, Subj: Suspension of Security Assistance Deliveries to Argentina.

50. Msg (U), COMUSMILGP Buenos Aires to Hq USAF Academy 041500Z Jun 82, Subj: USAFA Cadet Exchange Visit to Argentina.

51. Ltr (U), USMILGP Argentina to SCAG-AF, Subj: Eviction from USAF Terminal Ezeiza International Airport, Buenos Aires Argentina.

52. Msg (U), COMUSMILGP Buenos Aires to USCINCSO, 092044Z Jun 82, Subj: Crew Incident [illegible] 1501/1502 Ezeiza Airport.

53. Msg (U), COMUSMILGP Buenos Aires to USAFSO, 171437Z Aug 82, Subj: [illegible]

54. Msg (U), Hq USAF to various, 111737Z Aug 82, Subj: Aircraft landing authorization.

55. Msg (U), AFLC to AIC 578, 041424Z Oct 82, Subj: Lifting Suspension of Security Assistance Deliveries to Argentina.

56. Msg (U), USAFSO/CC to Hq USAF/XOXX, September 82, Subj: Argentine Visit.

57. Msg (S/[illegible]), USAFSO Howard AFB/CC to CSAF, 4 October 1982, Subj: Visit by [illegible] Permanent Secretary to Argentine Air Force.

UNCLASSIFIED

58. Msg ([redacted], Hq USAF Wash/IG to Hq AFIS Wash DC, 2910002 Jul 82, Subj: Summary of Significant Terrorist Activities.

59. Msg [redacted]/Decl 9 Sep 02) Hq USAF to USAFSO, 1010232 Sep 82, Subj: Status Report on Latin American Initiatives.

60. Msg [redacted]Decl 24 May 86) AFOSI Dist 30 Howard AFB to Hq AFOSI, 2421452 May 82, Subj: IR 1 647 0072 82.

61. Report [redacted], USCINCSO, Subj: USSOUTHCOM Quarterly Report to the Secretary of Defense, 18 January 1983.

62. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 4 Feb 82.

63. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 16 April 82.

64. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 7 May 82.

65. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 28 June 82.

66. Briefing Slides (U), Base Energy Conservation Measures, (no dates), 1982 24 Composite Wing.

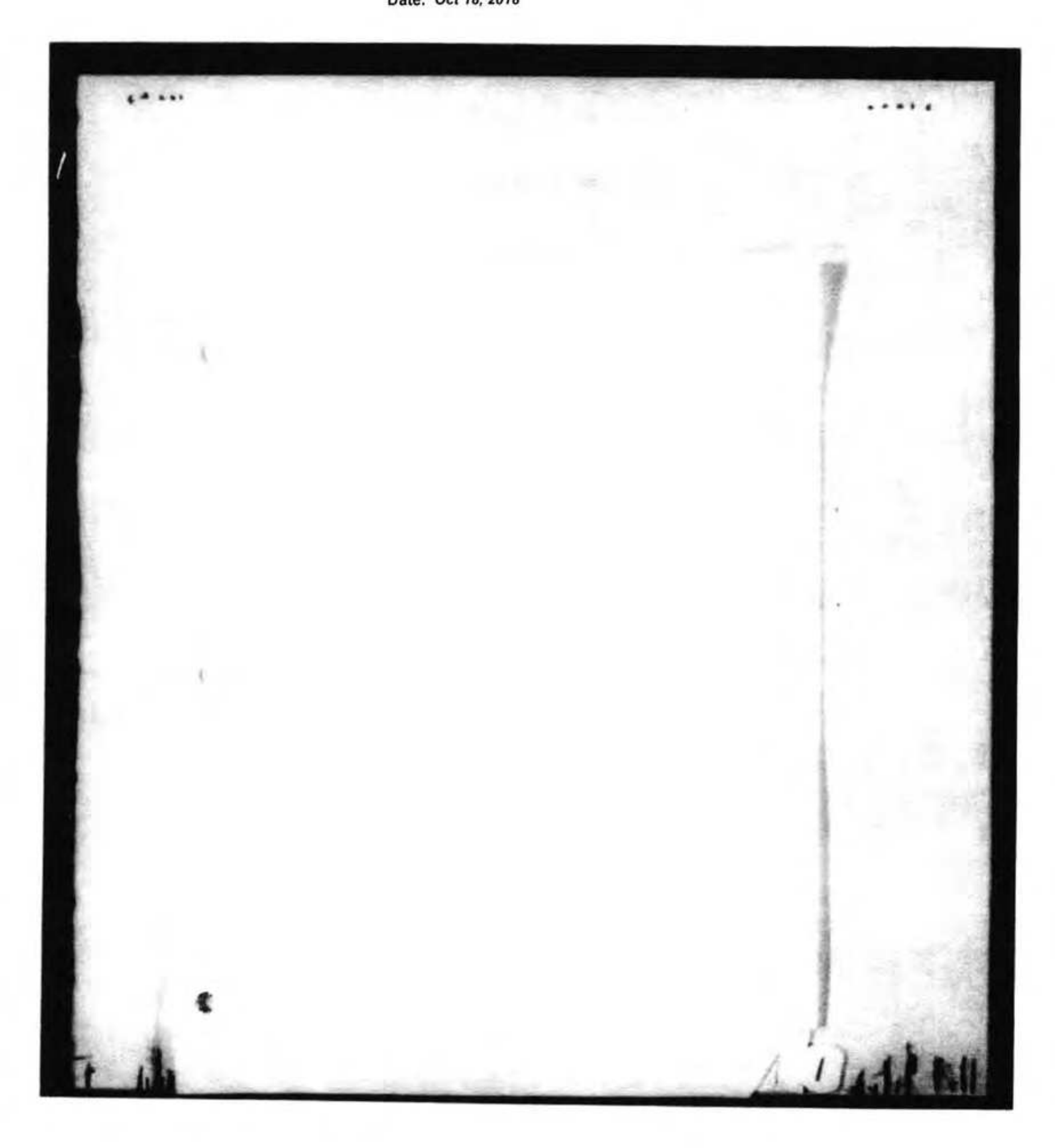
67. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 23 July 1982.

68. Base Operating Instruction (U), draft of "Administrative Procedures, Energy Conservation Awards Program" August 1982.

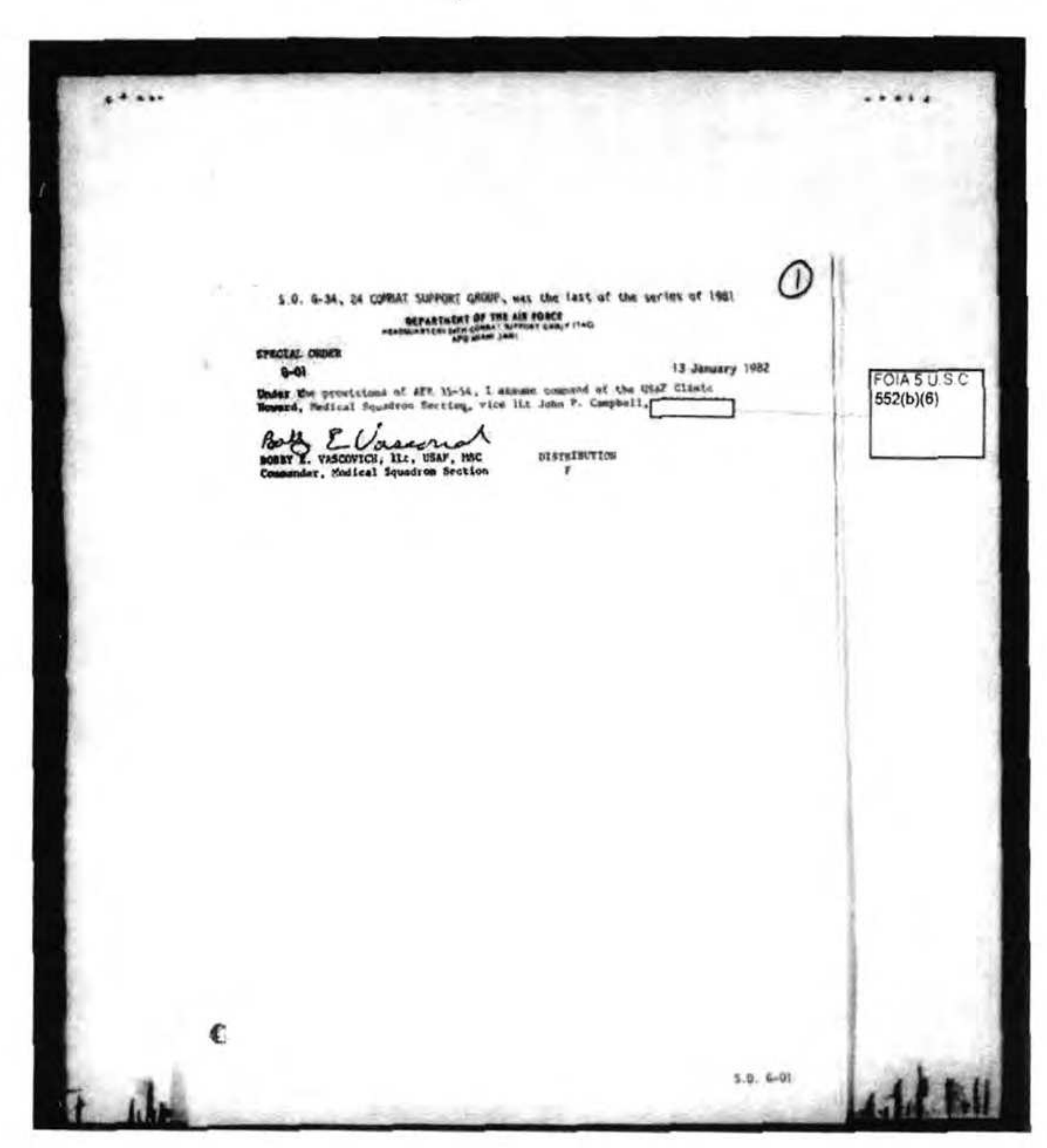
69. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 19 November 1982.

70. Staff Study (U), The Dollar in Panama, 24 COMPW/ACM, 30 June 1982.

71. Memo for Record (U), 24 COMPW/PA, Subj: News Media Visit, 8 November 1982



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S.O. G-34, 24 COMBAT SUPPORT GROUP, was the last of the series of 1981

(1)

DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-01

13 January 1982

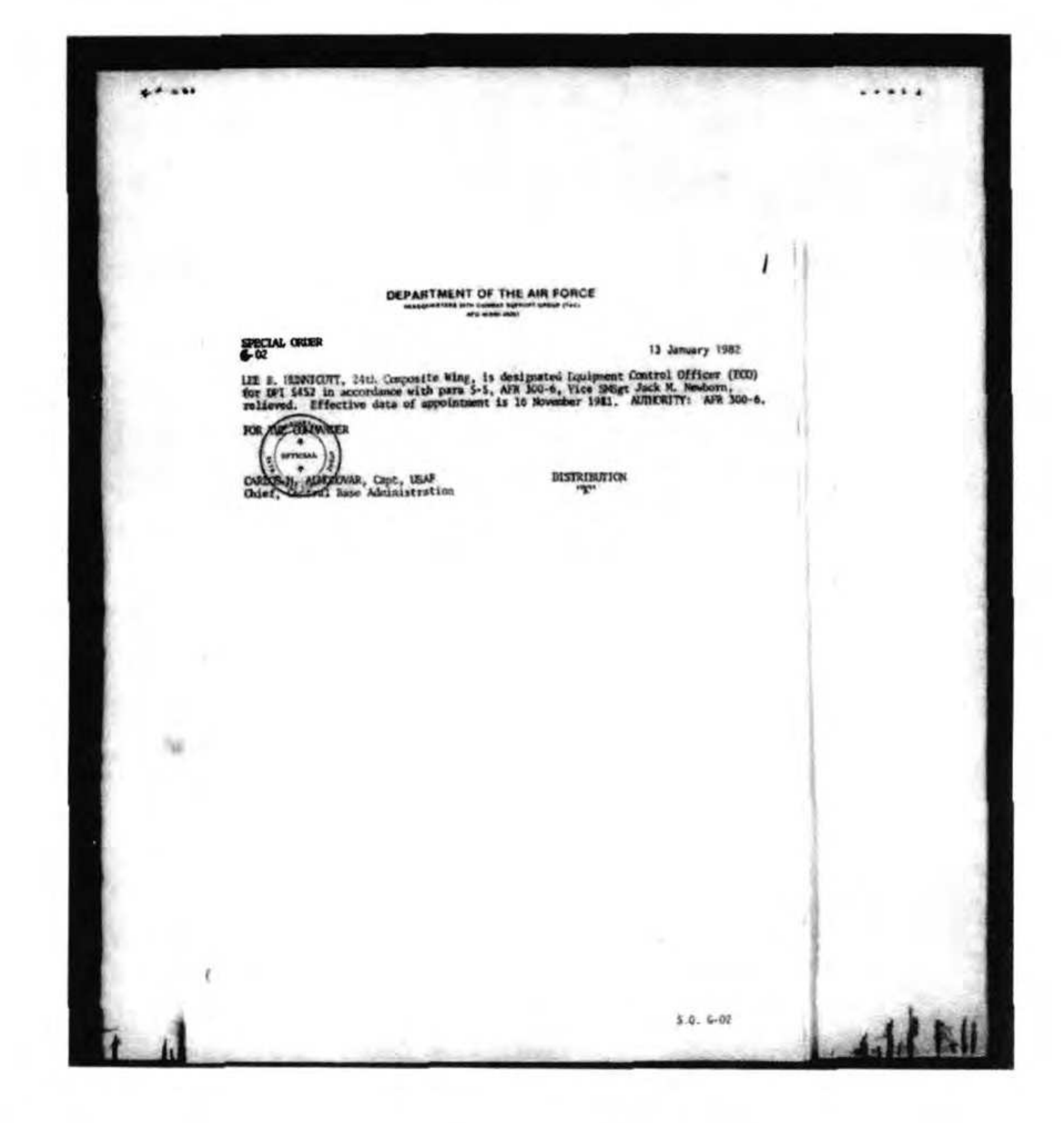
Under the provisions of AFR 35-54, I assume command of the USAF Clinic Howard, Medical Squadron Section, vice 1Lt John P. Campbell, [redacted]

FOIA 5 U.S.C 552(b)(6)

Bobby E. Vascovich
BOBBY E. VASCOVICH, 1Lt, USAF, MSC
Commander, Medical Squadron Section

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S.O. G-01



DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-02

13 January 1982

LEE B. HUNNICUTT, 24th Composite Wing, is designated Equipment Control Officer (ECO) for DPI S452 in accordance with para 5-5, AFR 300-6, Vice SMSgt Jack M. Newborn, relieved. Effective date of appointment is 10 November 1981. AUTHORITY: AFR 300-6.

FOR THE COMMANDER

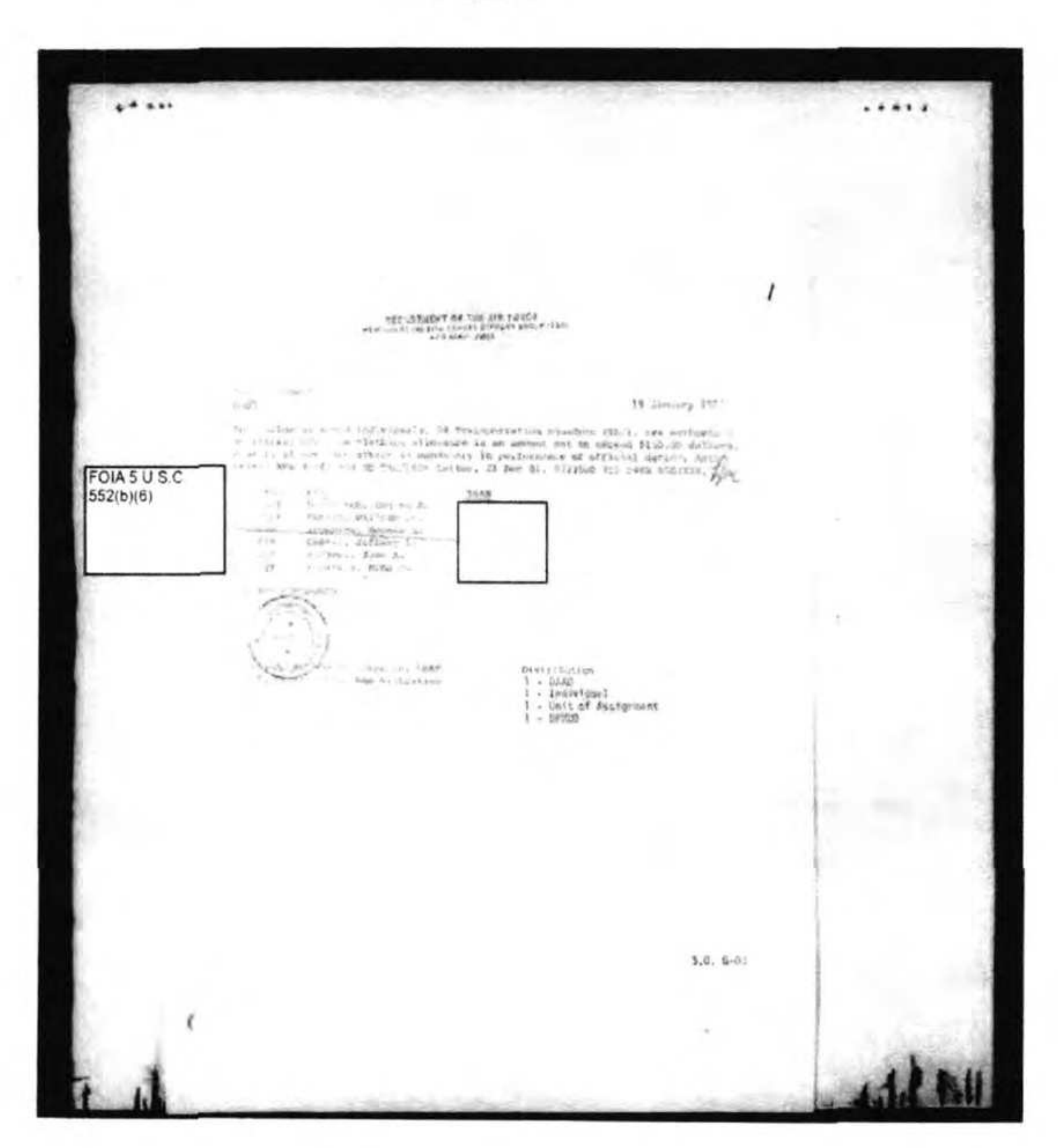
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CARLOS N. ALMODOVAR, Capt, USAF
Chief, Central Base Administration

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S.O. G-02

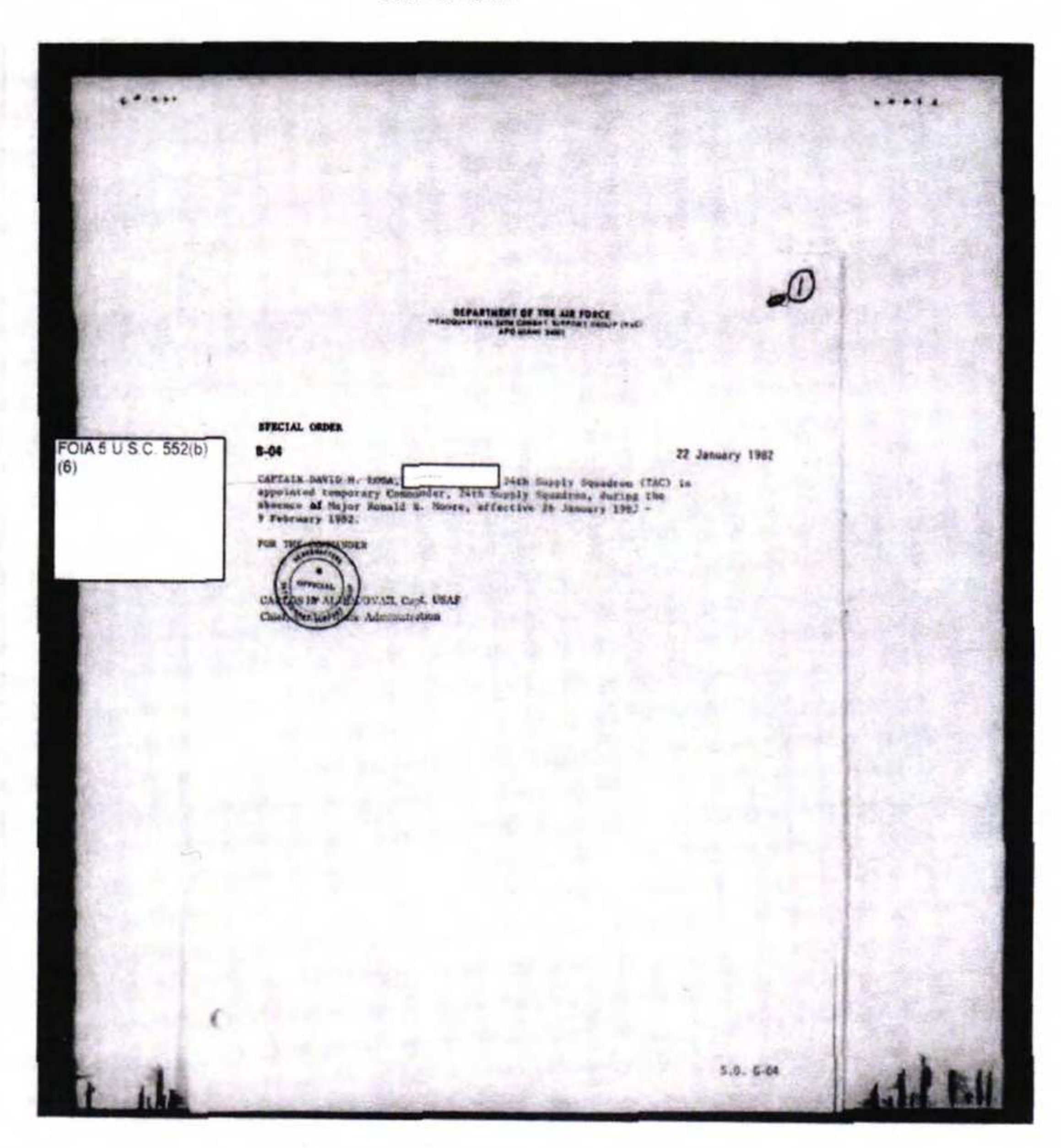
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1

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

SPECIAL ORDER

G-04 22 January 1982

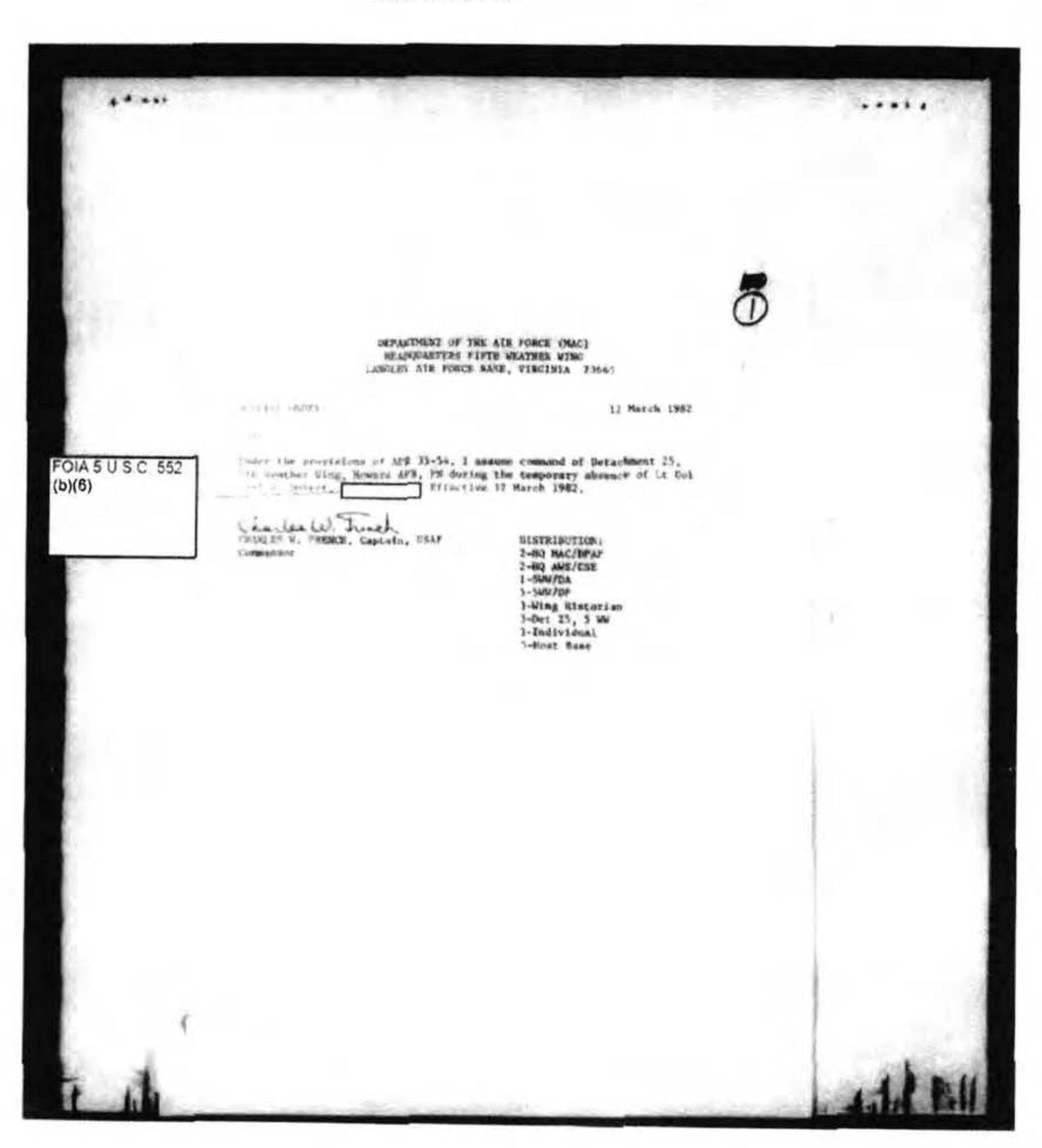
FOIA 5 U.S.C. 552(b)(6)

CAPTAIN DAVID M. SOSA, [redacted] 24th Supply Squadron (TAC) is appointed temporary Commander, 24th Supply Squadron, during the absence of Major Ronald E. Moore, effective 26 January 1982 - 9 February 1982.

FOR THE COMMANDER

CA[illegible] AL[illegible]DOVAR, Capt, USAF
Chief, [illegible] Administration

S.O. G-04



1

DEPARTMENT OF THE AIR FORCE (MAC)
HEADQUARTERS FIFTH WEATHER WING
LANGLEY AIR FORCE BASE, VIRGINIA 23665

[illegible]

12 March 1982

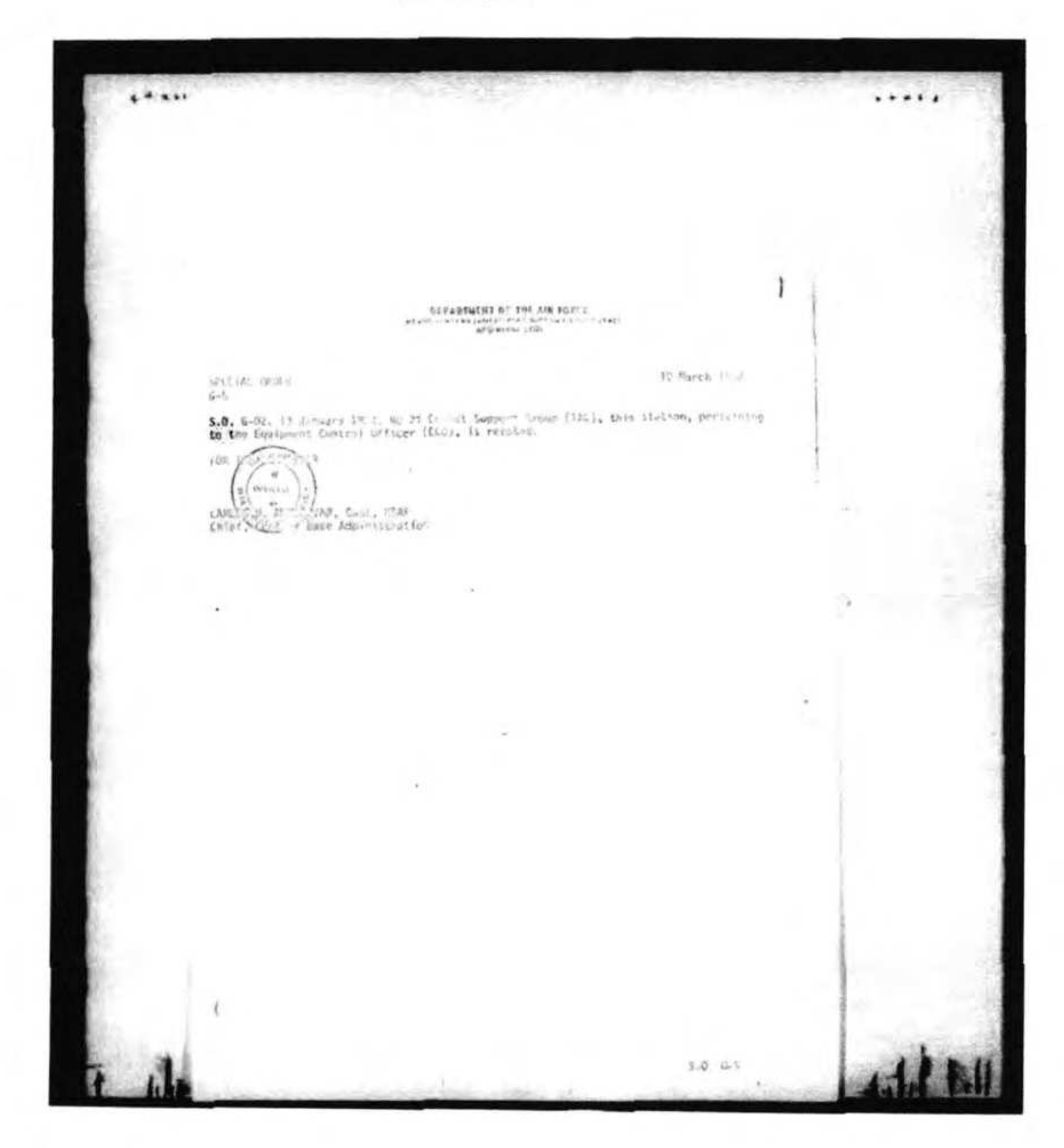
Under the provisions of AFR 35-54, I assume command of Detachment 25, [illegible] Weather Wing, Howard AFB, PN during the temporary absence of Lt Col [illegible] [redacted] Effective 17 March 1982.

FOIA 5 U.S.C. 552 (b)(6)

Charles W. French
CHARLES W. FRENCH, Captain, USAF
Commander

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DEPARTMENT OF THE AIR FORCE
[illegible]
[illegible]

SPECIAL ORDER
G-5

10 March [illegible]

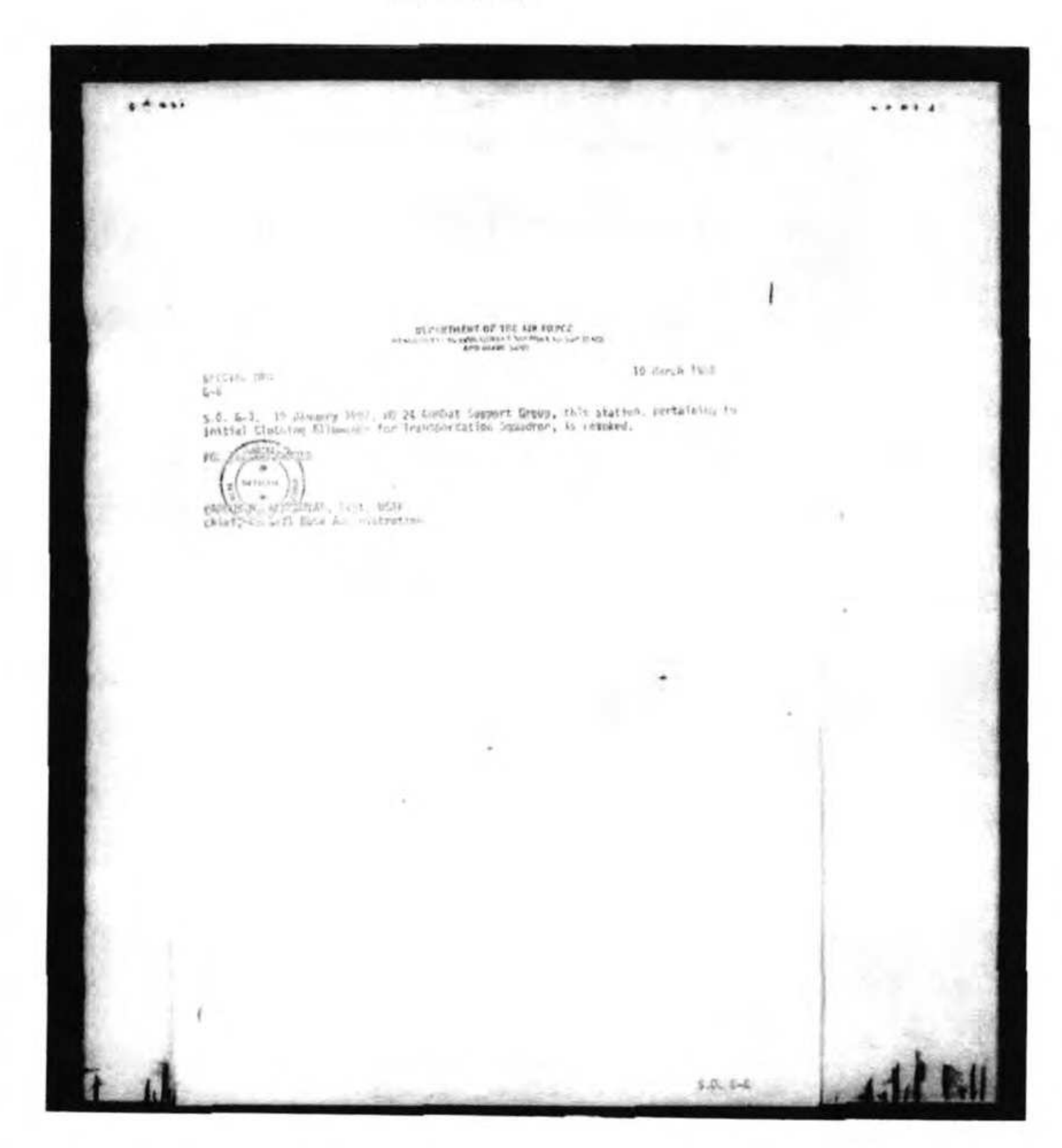
S.O. G-02, 13 January 19[illegible], [illegible] 21 Combat Support Group (TAC), this station, pertaining to the Equipment Control Officer (ECO), is revoked.

FOR [illegible]

CARL[illegible] [illegible], Capt, USAF
Chief, [illegible] Base Administration

S.O. G-5

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DEPARTMENT OF THE AIR FORCE

10 March [illegible]

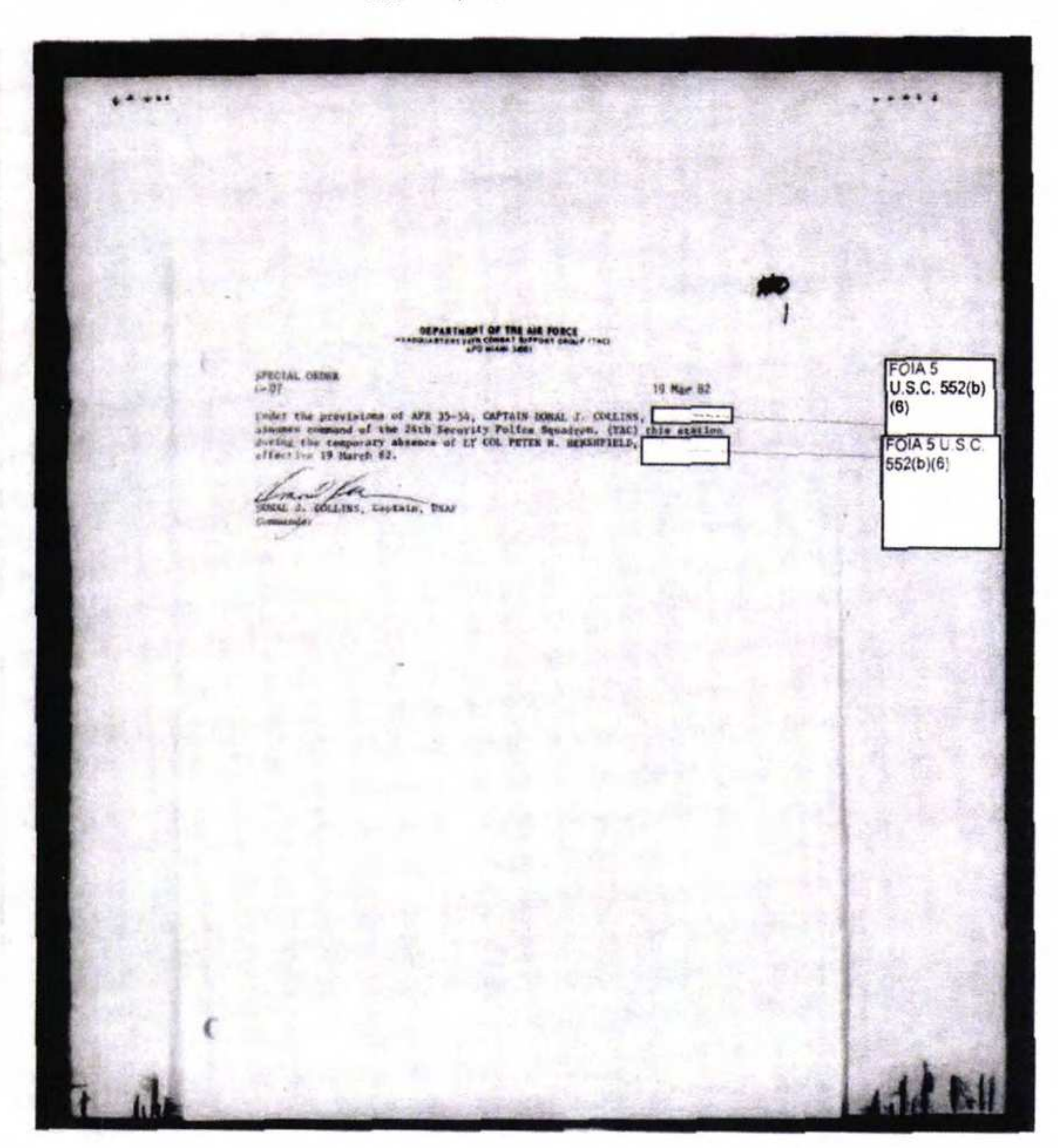
SPECIAL ORDER
G-6

S.O. G-3, 15 January [illegible], HQ 24 Combat Support Group, this station, pertaining to initial Clothing Allowance for Transportation Squadron, is revoked.

FOR [illegible]

S.O. G-6

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

SPECIAL ORDER
G-07

19 Mar 82

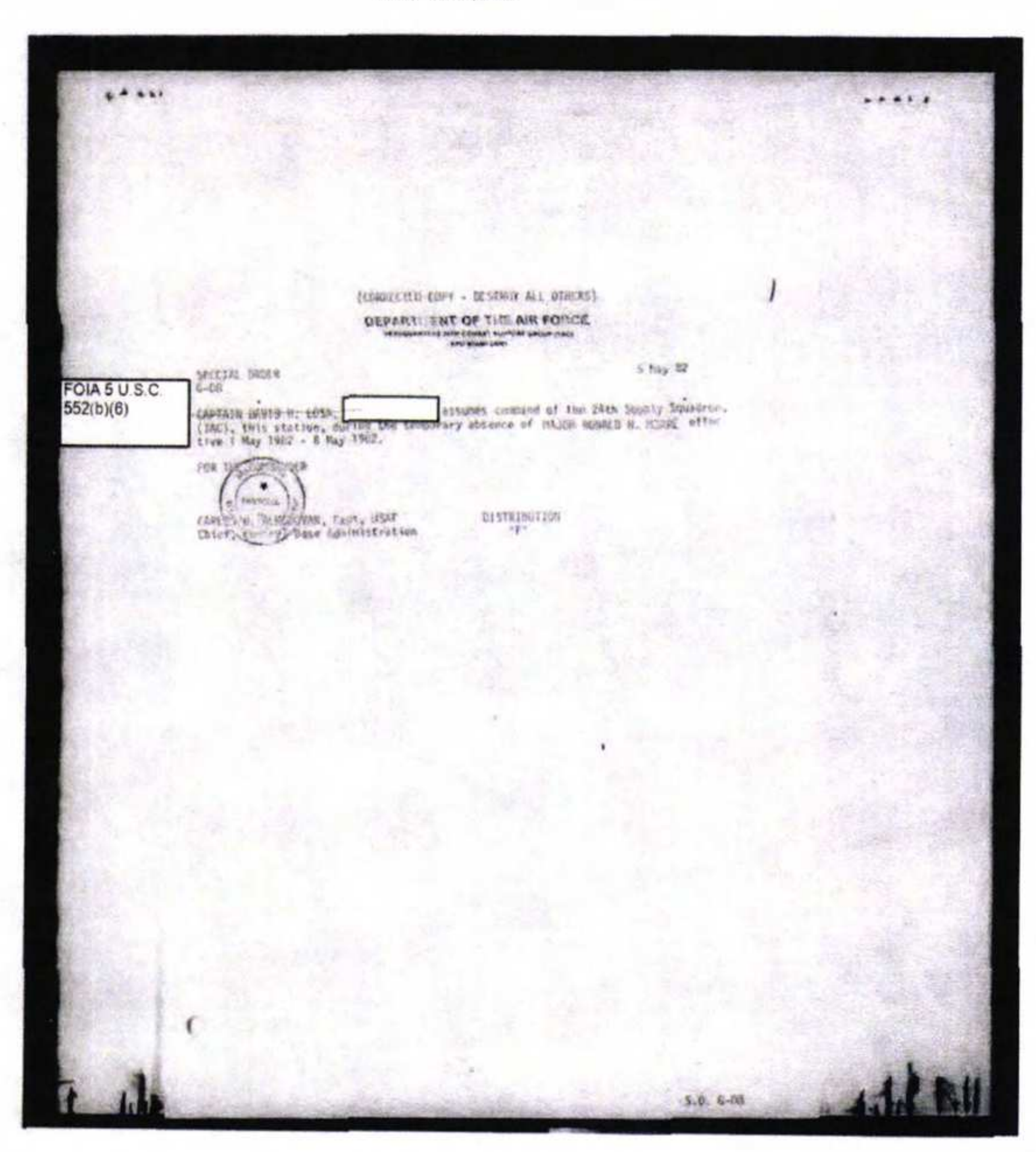
Under the provisions of AFR 35-54, CAPTAIN DONAL J. COLLINS, [redacted] assumes command of the 24th Security Police Squadron, (TAC) this station during the temporary absence of LT COL PETER N. HERSHFIELD, [redacted] effective 19 March 82.

DONAL J. COLLINS, Captain, USAF
Commander

FOIA 5 U.S.C. 552(b)(6)

FOIA 5 U.S.C. 552(b)(6)

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(CORRECTED COPY - DESTROY ALL OTHERS)

DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-08

5 May 82

FOIA 5 U.S.C. 552(b)(6)

CAPTAIN DAVID H. LOSH, [redacted] assumes command of the 24th Supply Squadron, (TAC), this station, during the temporary absence of MAJOR [illegible] H. [illegible] effective 1 May 1982 - 8 May 1982.

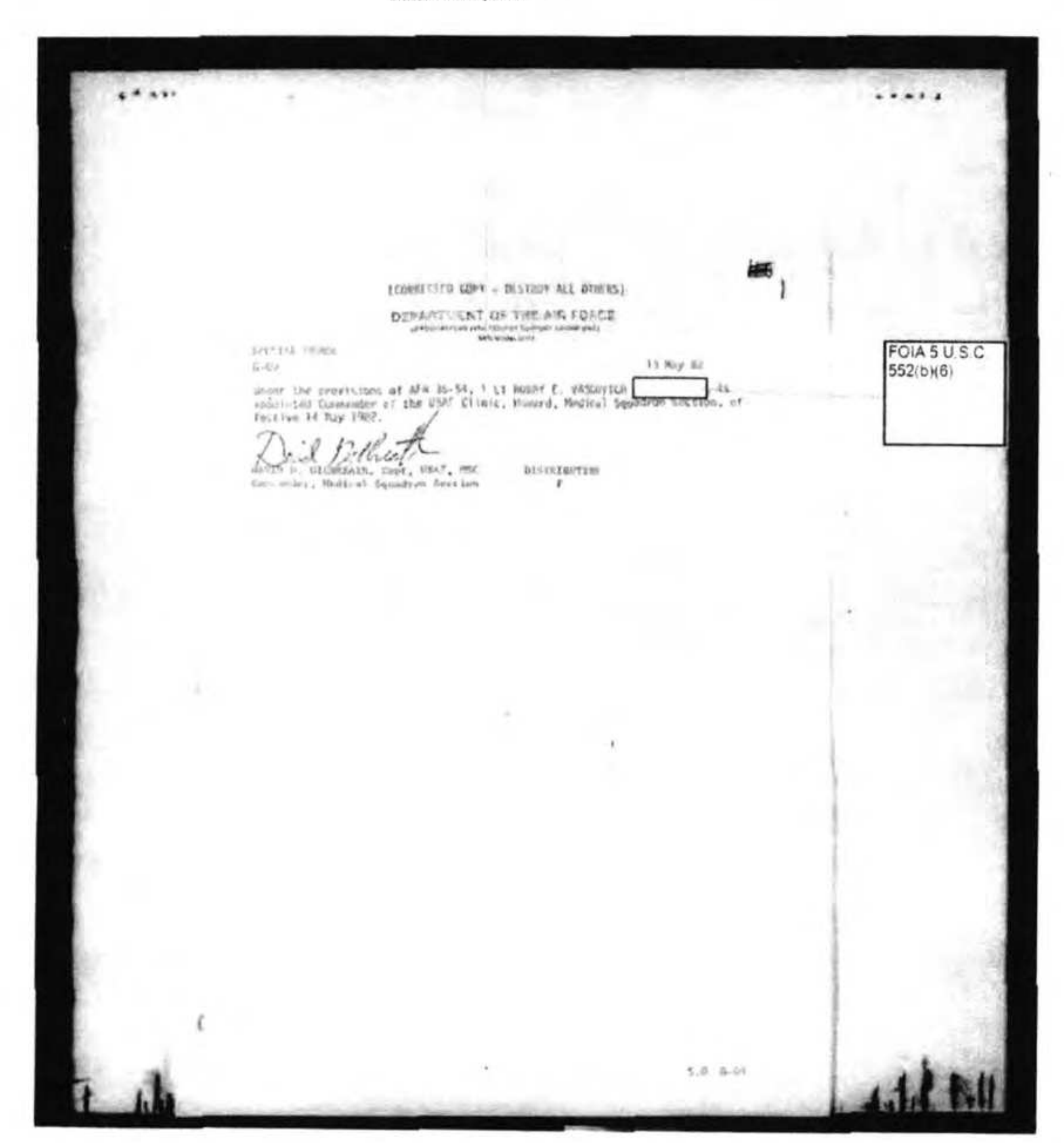
FOR THE COMMANDER

[illegible], Capt, USAF
Chief, [illegible] Base Administration

DISTRIBUTION
"F"

S.O. G-08

Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
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DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-67

13 May 82

Under the provisions of AFR 35-54, 1 Lt ROBERT E. VASOVICH [redacted] is appointed Commander of the USAF Clinic, Howard, Medical Squadron Section, effective 14 May 1982.

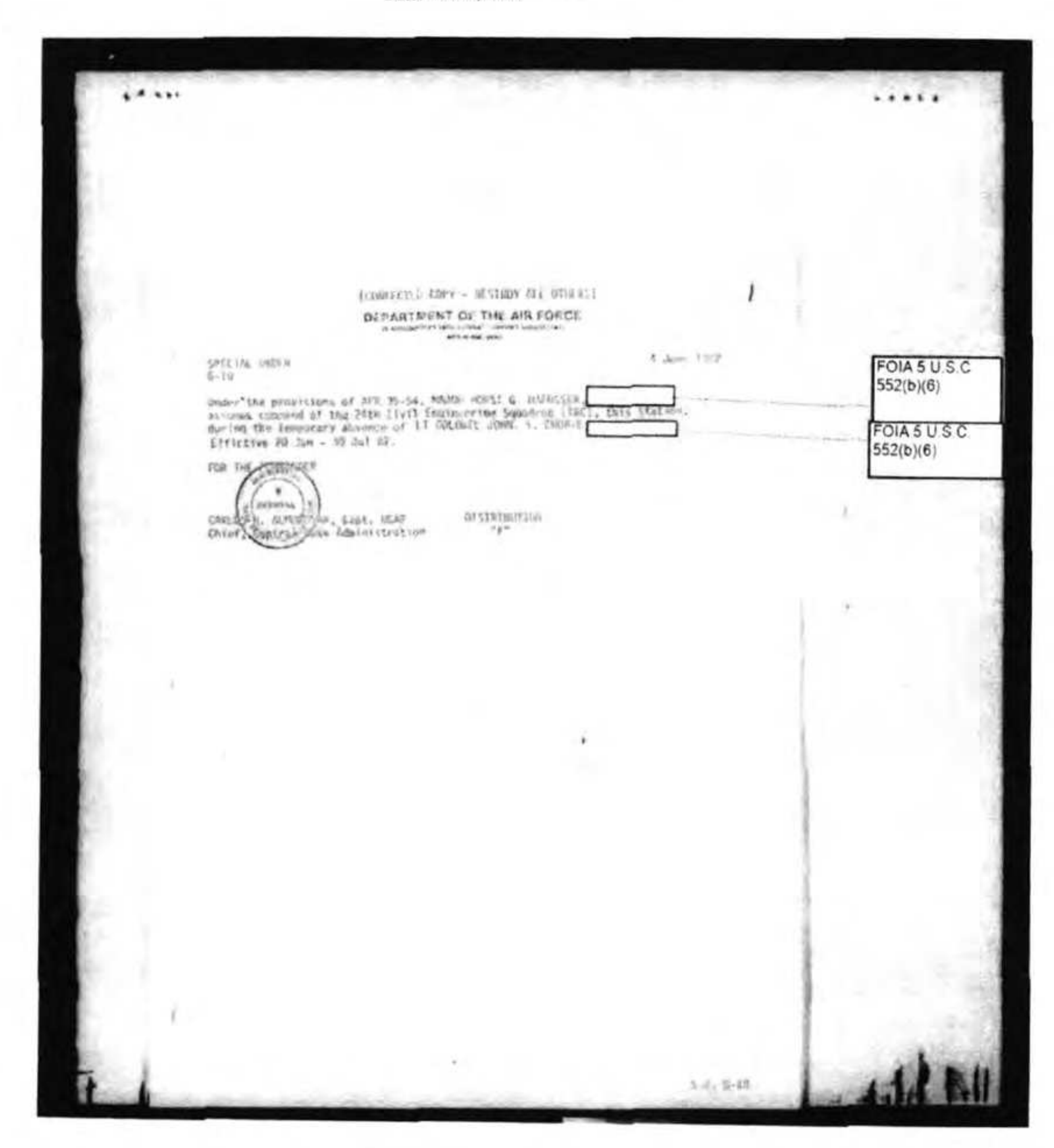
DAVID D. GILBREATH, Capt, USAF, MSC
Commander, Medical Squadron Section

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F

S.O. G-67

FOIA 5 U.S.C 552(b)(6)

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DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER [illegible]
G-10

Under the provisions of AFR 35-54, MAJOR HORST G. [illegible], [redacted] assumes command of the 24th Civil Engineering Squadron (TAC), this station, during the temporary absence of LT COLONEL JOHN [illegible], [redacted]. Effective 20 Jun - 30 Jul 82.

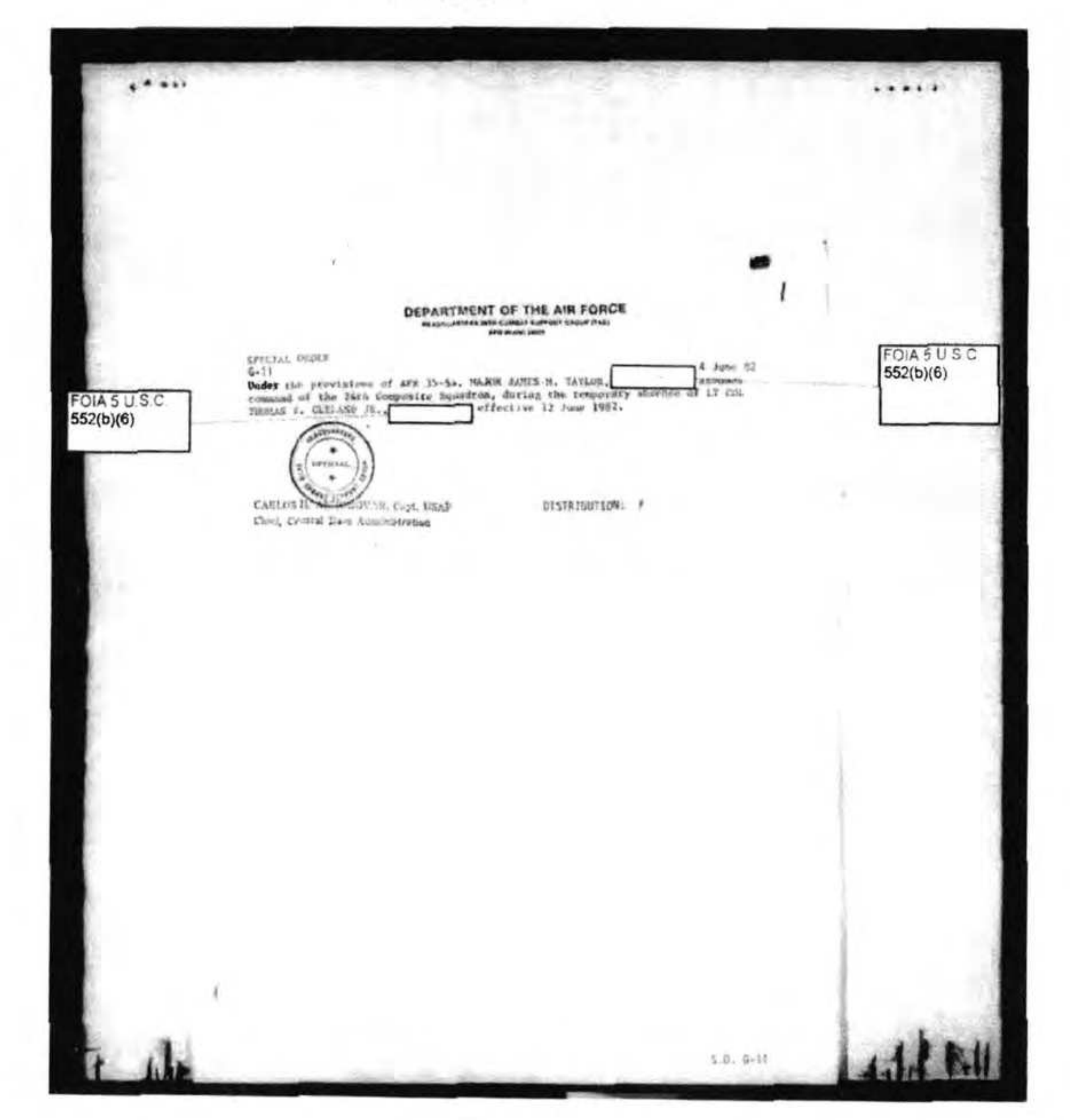
FOR THE COMMANDER

CARL [illegible], Capt, USAF
Chief, [illegible] Administration

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"F"

FOIA 5 U.S.C. 552(b)(6)

FOIA 5 U.S.C. 552(b)(6)



DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-11

4 June 82

Under the provisions of AFR 35-54, MAJOR JAMES H. TAYLOR, [redacted] assumes command of the 26th Composite Squadron, during the temporary absence of LT COL THOMAS F. CLELAND JR., [redacted] effective 12 June 1982.

FOIA 5 U.S.C. 552(b)(6)

FOIA 5 U.S.C. 552(b)(6)

OFFICIAL

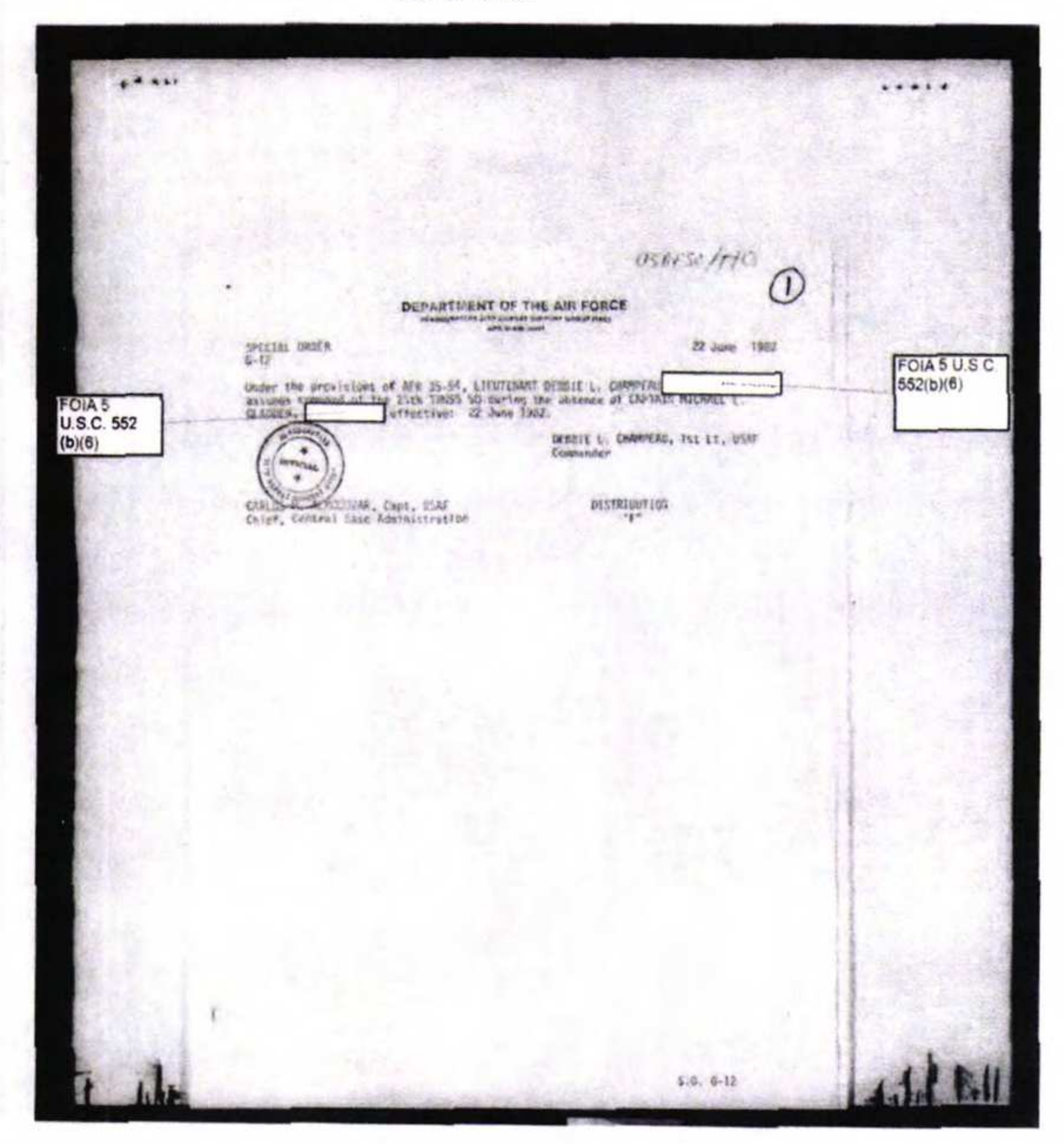
CARLOS H. [illegible], Capt, USAF
Chief, Central Base Administration

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S.O. G-11

(b)(6)

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05BFSC/FHO

(1)

DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-12

22 June 1982

Under the provisions of AFR 35-54, LIEUTENANT DEBBIE L. CHAMPEAU [redacted] assumes command of the 25th TDSS SQ during the absence of CAPTAIN MICHAEL L. GLASSER, [redacted] effective: 22 June 1982.

FOIA 5 U.S.C. 552(b)(6)

FOIA 5 U.S.C. 552(b)(6)

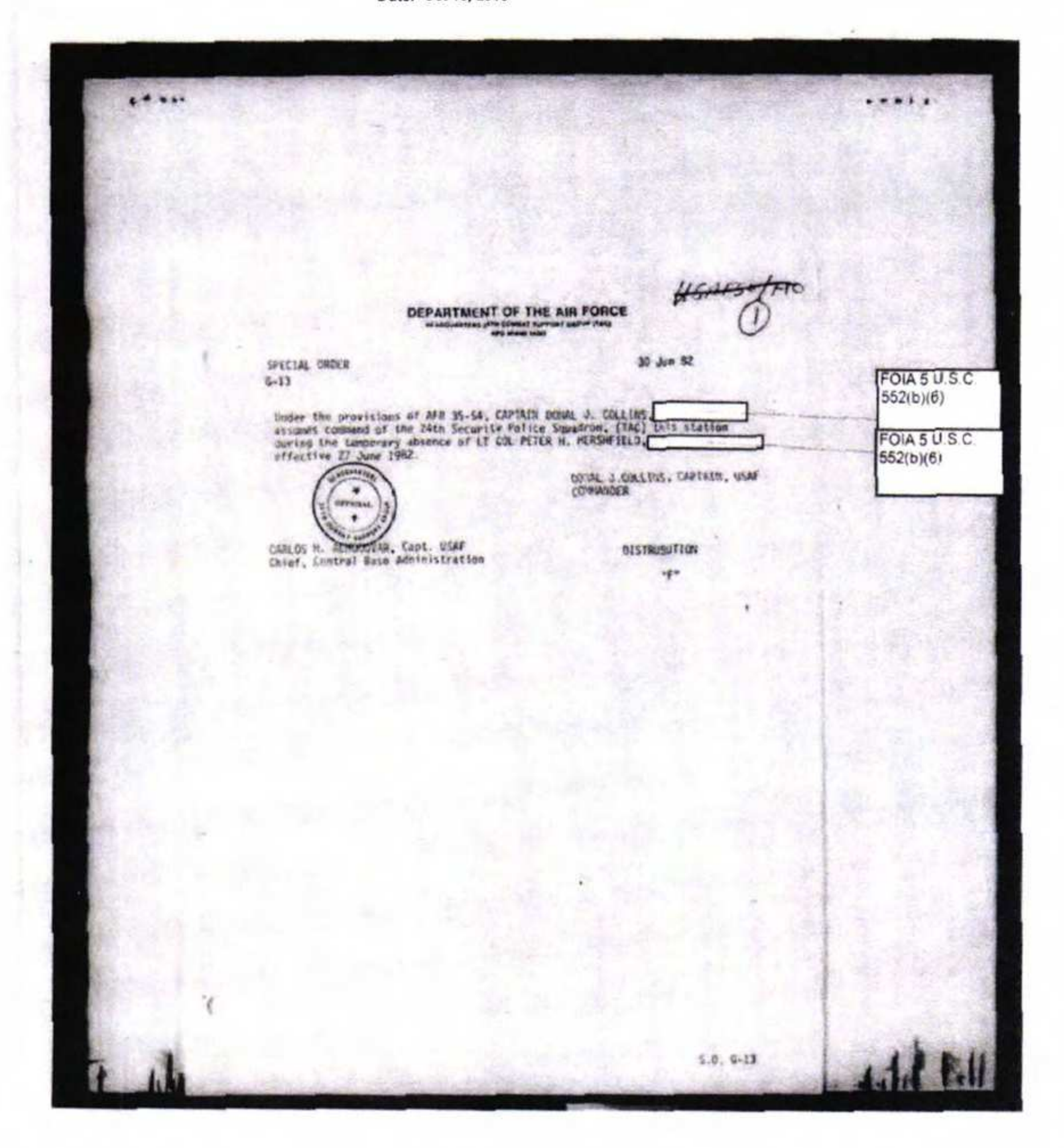
DEBBIE L. CHAMPEAU, 1st Lt, USAF
Commander

OFFICIAL

CARLOS [redacted], Capt, USAF
Chief, Central Base Administration

DISTRIBUTION
"F"

S.O. G-12



(1)

DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-13

30 Jun 82

Under the provisions of AFR 35-54, CAPTAIN DONAL J. COLLINS, [redacted] assumes command of the 24th Security Police Squadron, (TAC) this station during the temporary absence of LT COL PETER H. HERSHFIELD, [redacted] effective 27 June 1982.

FOIA 5 U.S.C. 552(b)(6)

FOIA 5 U.S.C. 552(b)(6)

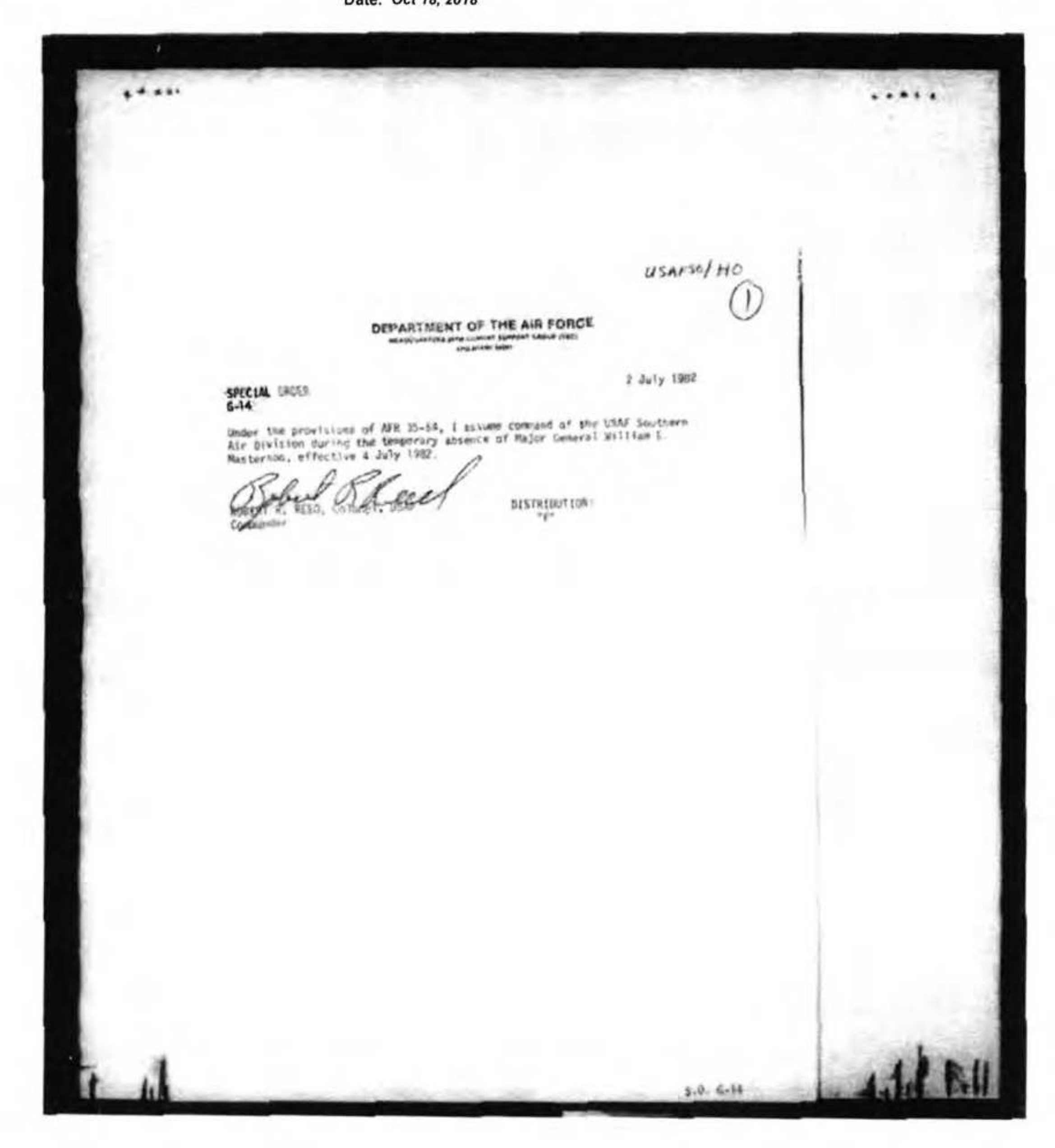
DONAL J. COLLINS, CAPTAIN, USAF
COMMANDER

OFFICIAL

CARLOS H. [illegible], Capt. USAF
Chief, Central Base Administration

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"F"

S.O. G-13



USAFSO/HO

(1)

DEPARTMENT OF THE AIR FORCE

2 July 1982

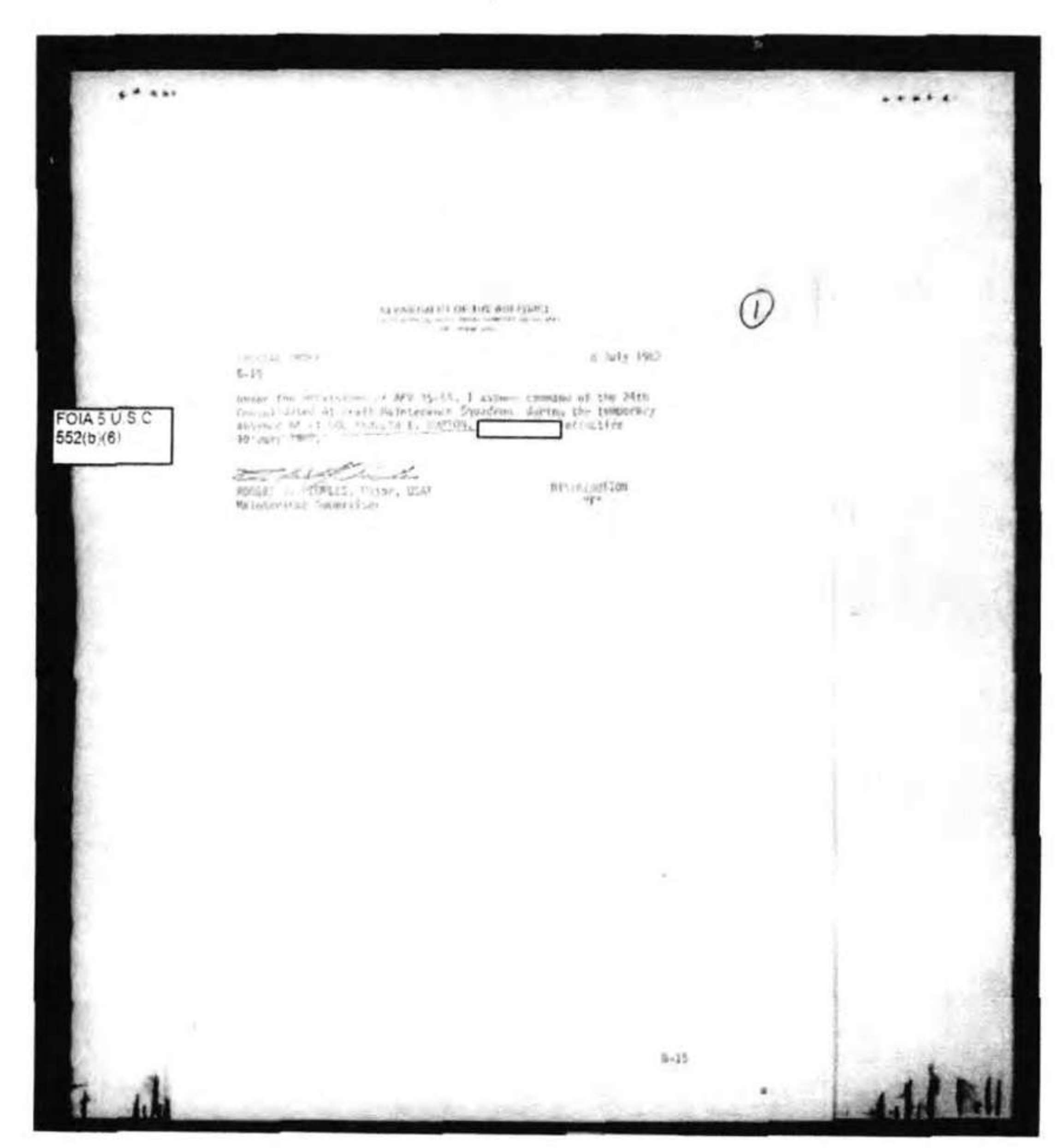
SPECIAL ORDER
G-14

Under the provisions of AFR 35-54, I assume command of the USAF Southern Air Division during the temporary absence of Major General William E. Masterson, effective 4 July 1982.

ROBERT R. REED, Colonel, USAF
Commander

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"F"

S.O. G-14



DEPARTMENT OF THE AIR FORCE
[illegible]

SPECIAL ORDER [illegible] | 6 July 1962 (?)
G-15 (?)

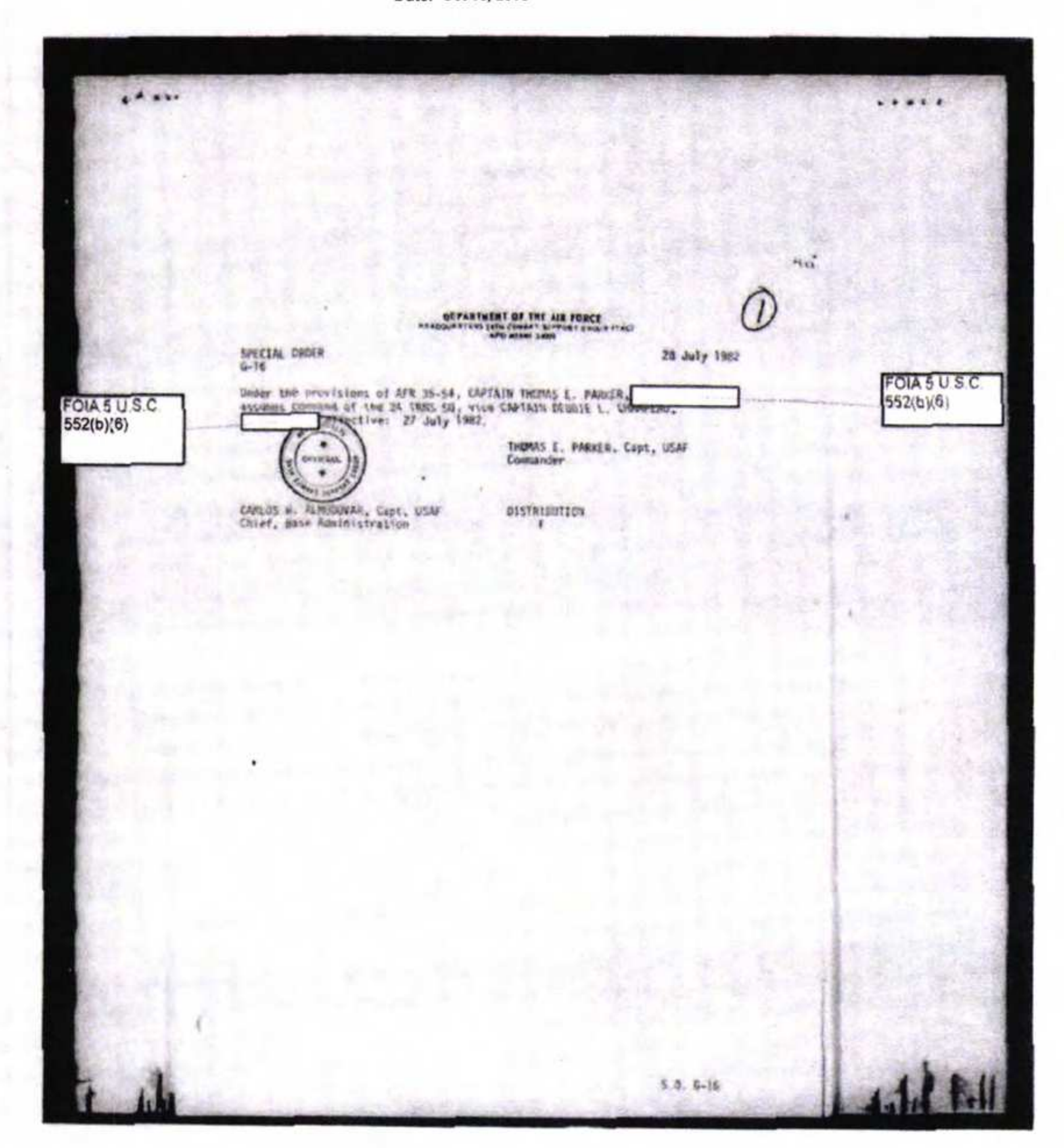
Under the provisions of AFR 35-55 (?), I assume command of the 24th Consolidated Aircraft Maintenance Squadron, during the temporary absence of Lt Col [illegible], [redacted] effective 10 July 1962 (?).

ROBERT [illegible] [illegible], Major, USAF (?)
Maintenance Supervisor (?)

DISTRIBUTION
"F" (?)

FOIA 5 U.S.C 552(b)(6)

(1)



DEPARTMENT OF THE AIR FORCE
[illegible]

(1)

SPECIAL ORDER
G-16

28 July 1982

Under the provisions of AFR 35-54, CAPTAIN THOMAS E. PARKER, [redacted] assumes command of the 24 TRNS SQ, vice CAPTAIN DEBBIE L. [redacted] effective: 27 July 1982.

FOIA 5 U.S.C. 552(b)(6)

FOIA 5 U.S.C. 552(b)(6)

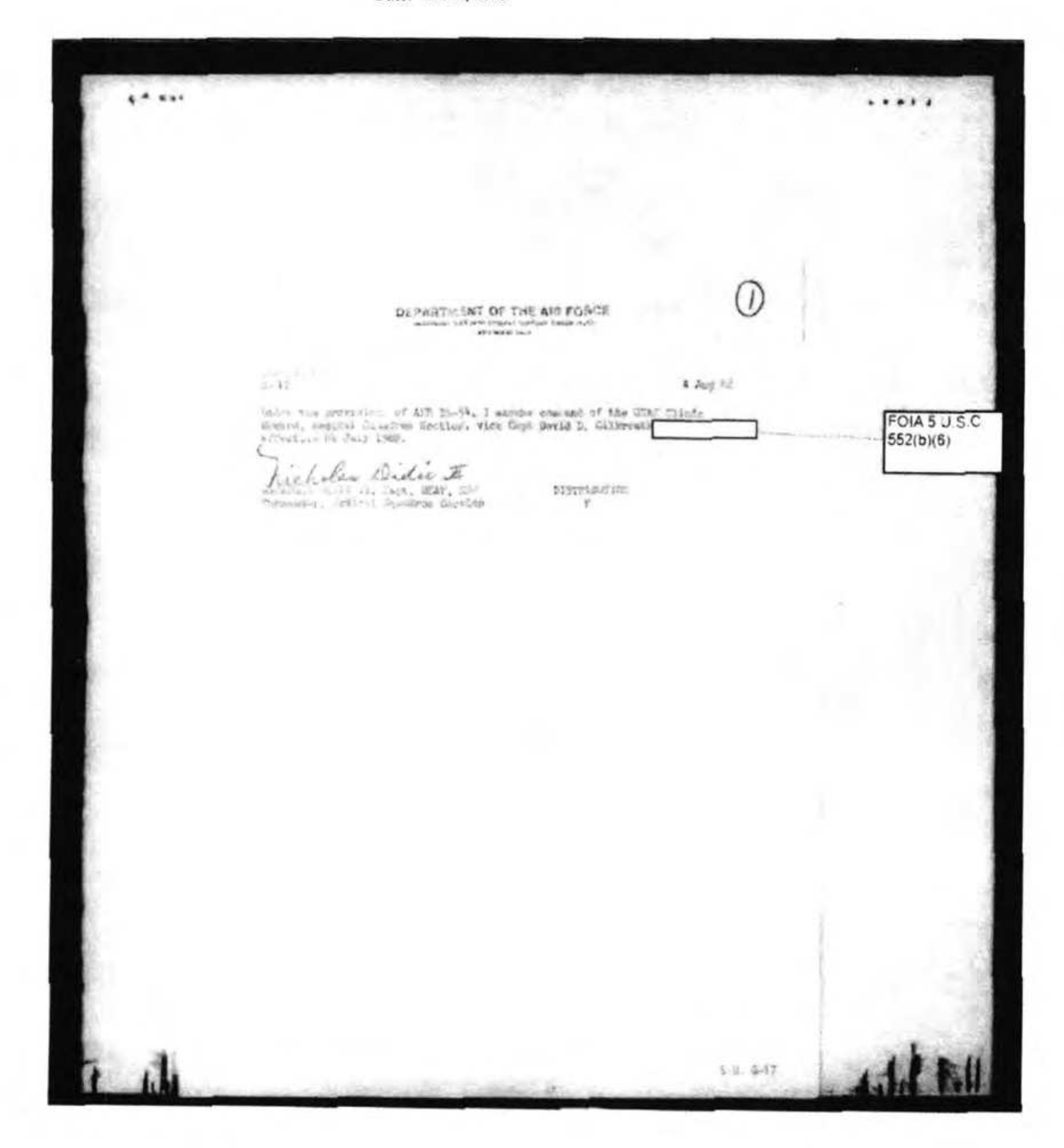
THOMAS E. PARKER, Capt, USAF
Commander

OFFICIAL

CARLOS H. ALMODOVAR, Capt, USAF
Chief, Base Administration

DISTRIBUTION
F

S.O. G-16



DEPARTMENT OF THE AIR FORCE

(1)

[illegible] 4 Aug [illegible]

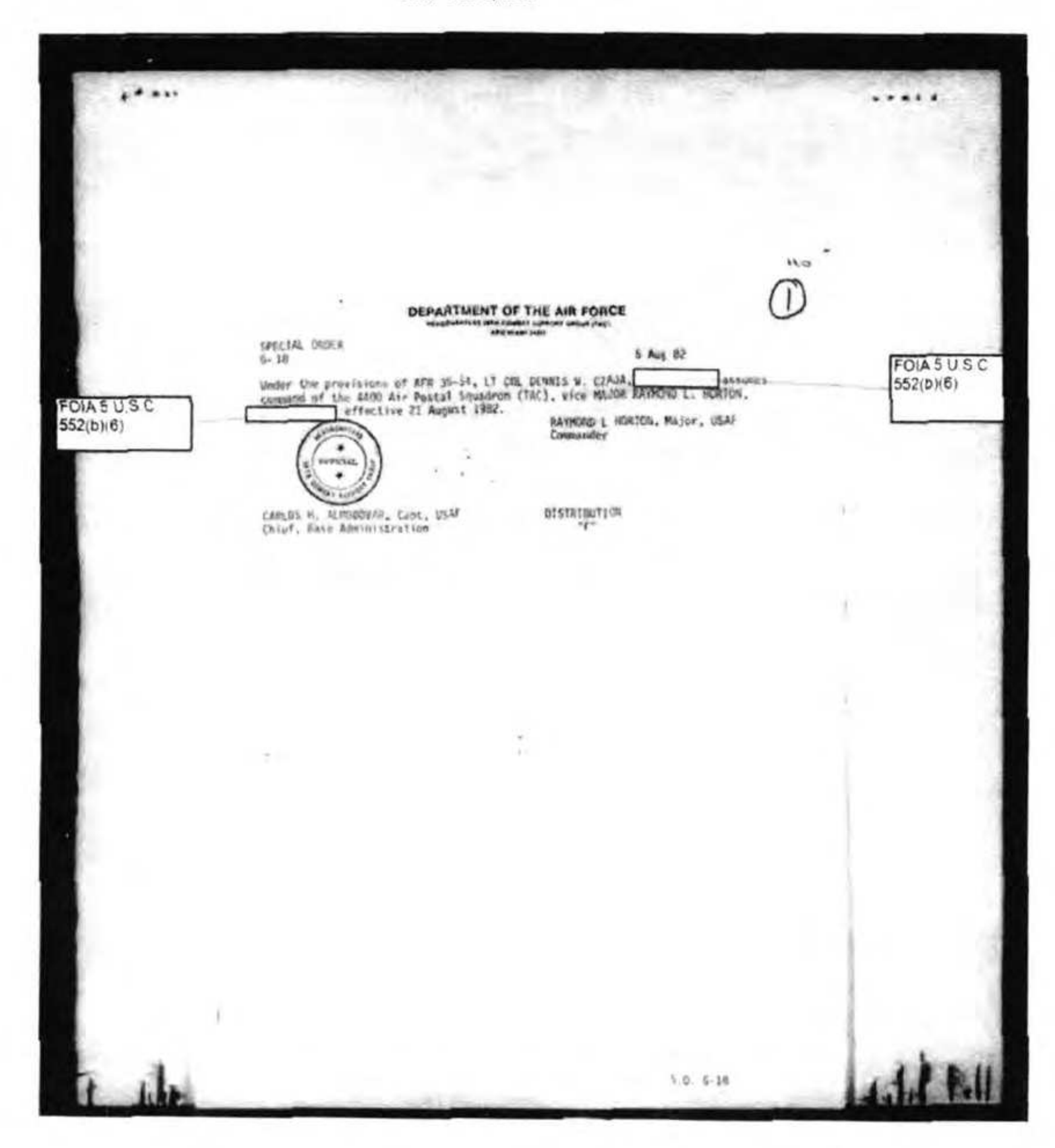
Under the provisions of AFR [illegible], I assume command of the [illegible], vice Capt David D. [illegible] [redacted]
effective [illegible] July [illegible].

FOIA 5 U.S.C 552(b)(6)

Nicholas [illegible]
[illegible], Capt, [illegible]
[illegible]

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[illegible]

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IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*



(1)

DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-18

5 Aug 82

Under the provisions of AFR 35-54, LT COL DENNIS W. CZAJA, [redacted] assumes command of the 4400 Air Postal Squadron (TAC), vice MAJOR RAYMOND L. HORTON, [redacted] effective 21 August 1982.

FOIA 5 U.S.C. 552(b)(6)

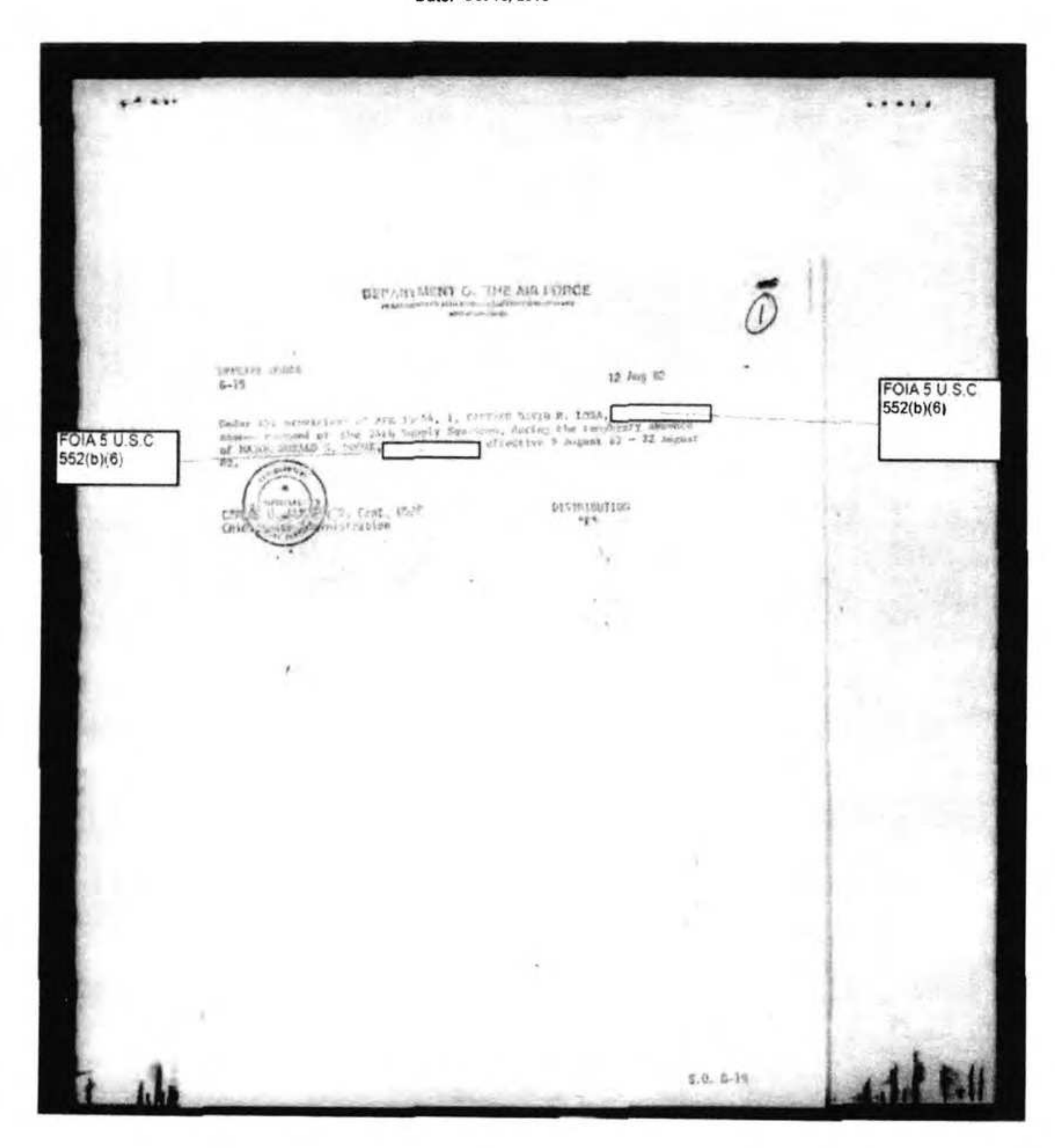
FOIA 5 U.S.C. 552(b)(6)

RAYMOND L HORTON, Major, USAF
Commander

CARLOS H. ALMODOVAR, Capt, USAF
Chief, Base Administration

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"F"

S.O. G-18



DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-15

12 Aug 82

Under the provisions of AFR 35-54, I, CAPTAIN [illegible] R. [illegible], [redacted] assume command of the 24th Supply Squadron, during the temporary absence of MAJOR [illegible], [redacted] effective 9 August 82 - 22 August 82.

FOIA 5 U.S.C 552(b)(6)

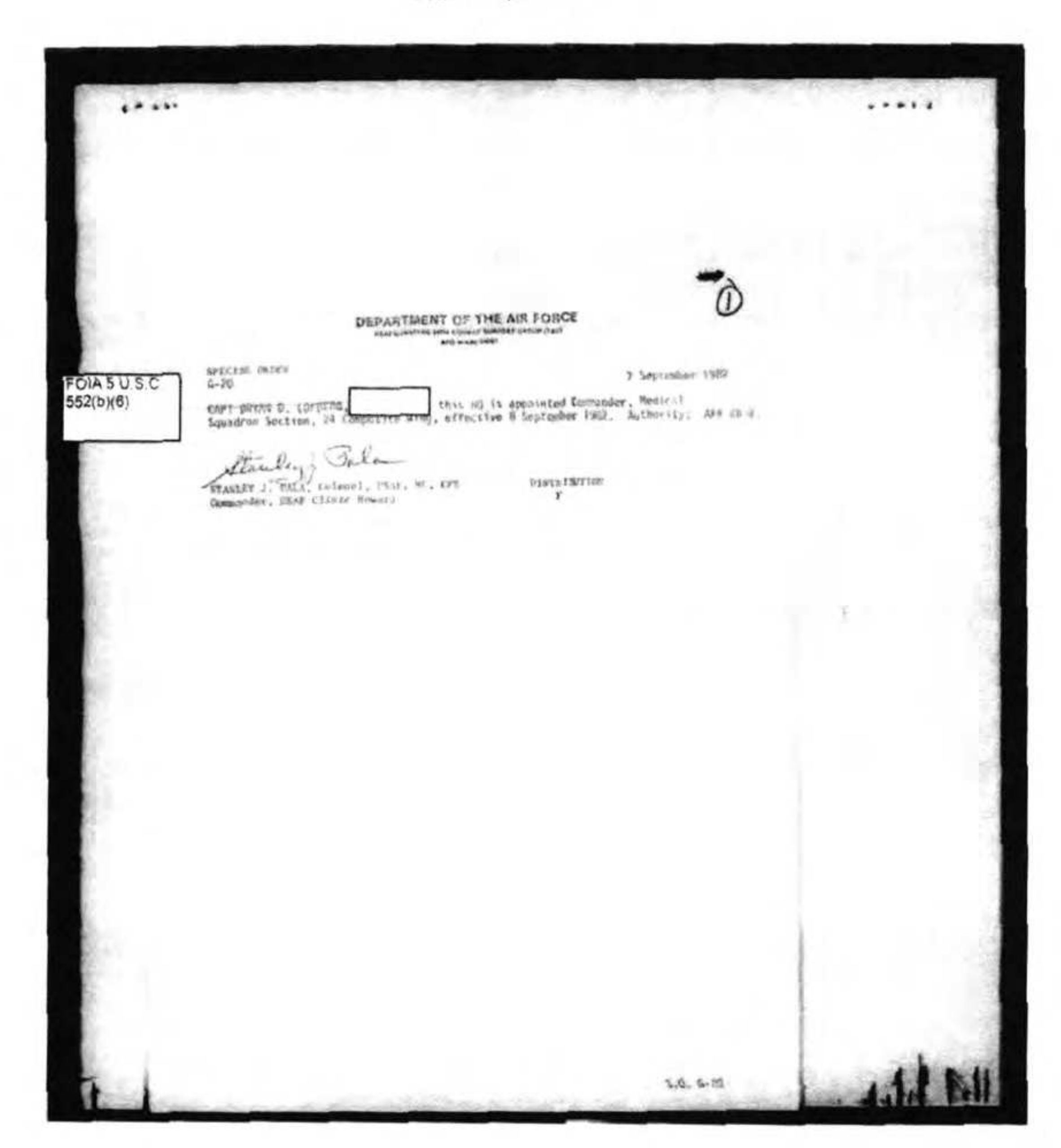
FOIA 5 U.S.C 552(b)(6)

[illegible], Capt, USAF
Chief, [illegible] Administration

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"F"

S.O. G-15

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DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-20

7 September 1982

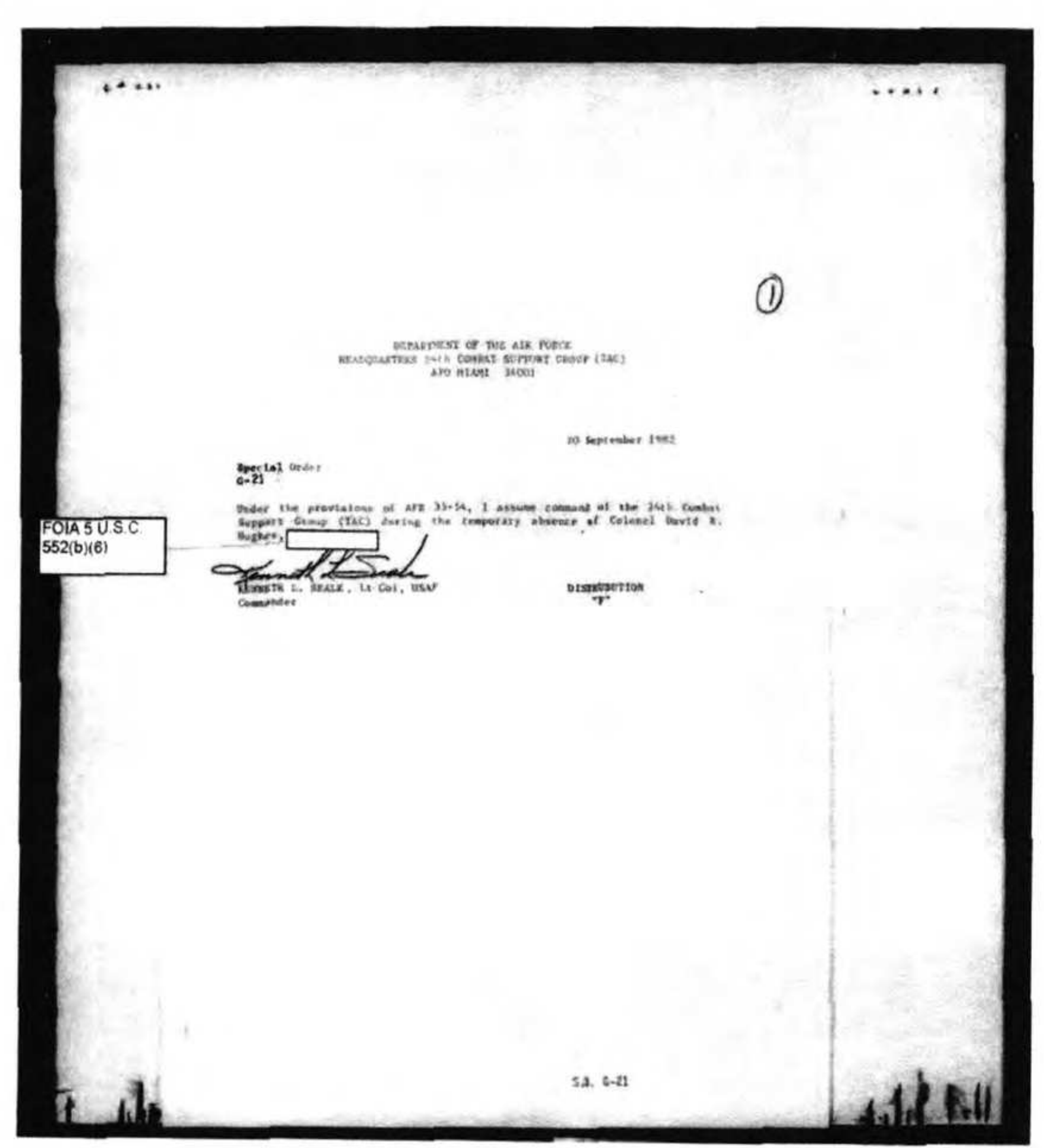
FOIA 5 U.S.C 552(b)(6)

CAPT BRYAN D. [illegible], [redacted], this HQ is appointed Commander, Medical Squadron Section, 24 Composite Wing, effective 8 September 1982. Authority: [illegible]

STANLEY J. [illegible], Colonel, USAF, MC, CFS
Commander, USAF Clinic [illegible]

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Y

S.O. G-20



①

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24th COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

20 September 1982

Special Order
G-21

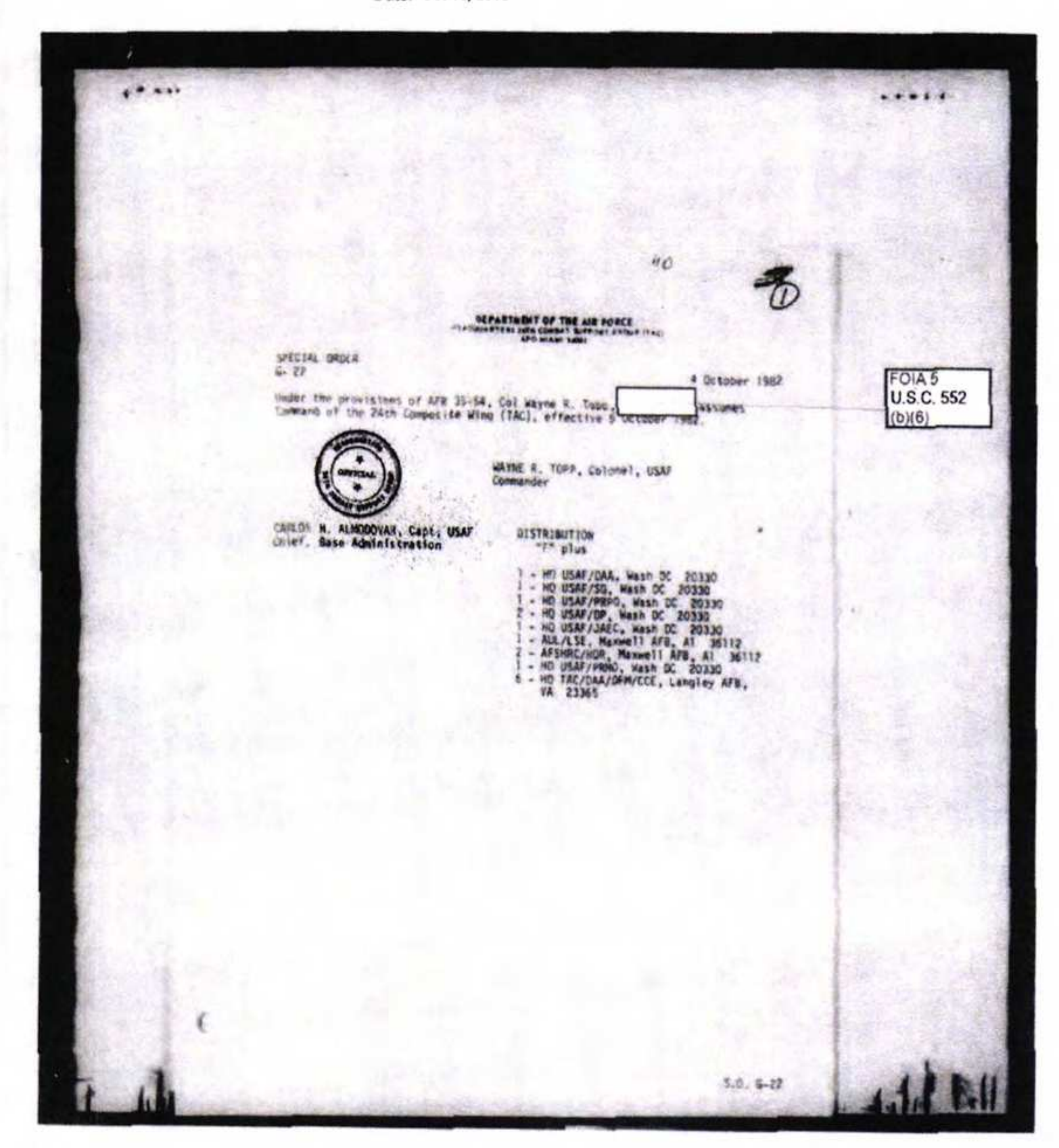
Under the provisions of AFR 35-54, I assume command of the 24th Combat Support Group (TAC) during the temporary absence of Colonel David R. Hughes, [redacted]

FOIA 5 U.S.C. 552(b)(6)

KENNETH L. SEALE, Lt Col, USAF
Commander

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S.O. G-21



#0

DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-27

4 October 1982

Under the provisions of AFR 35-54, Col Wayne R. Topp, [redacted] assumes Command of the 24th Composite Wing (TAC), effective 5 October 1982.

FOIA 5 U.S.C. 552 (b)(6)

WAYNE R. TOPP, Colonel, USAF
Commander

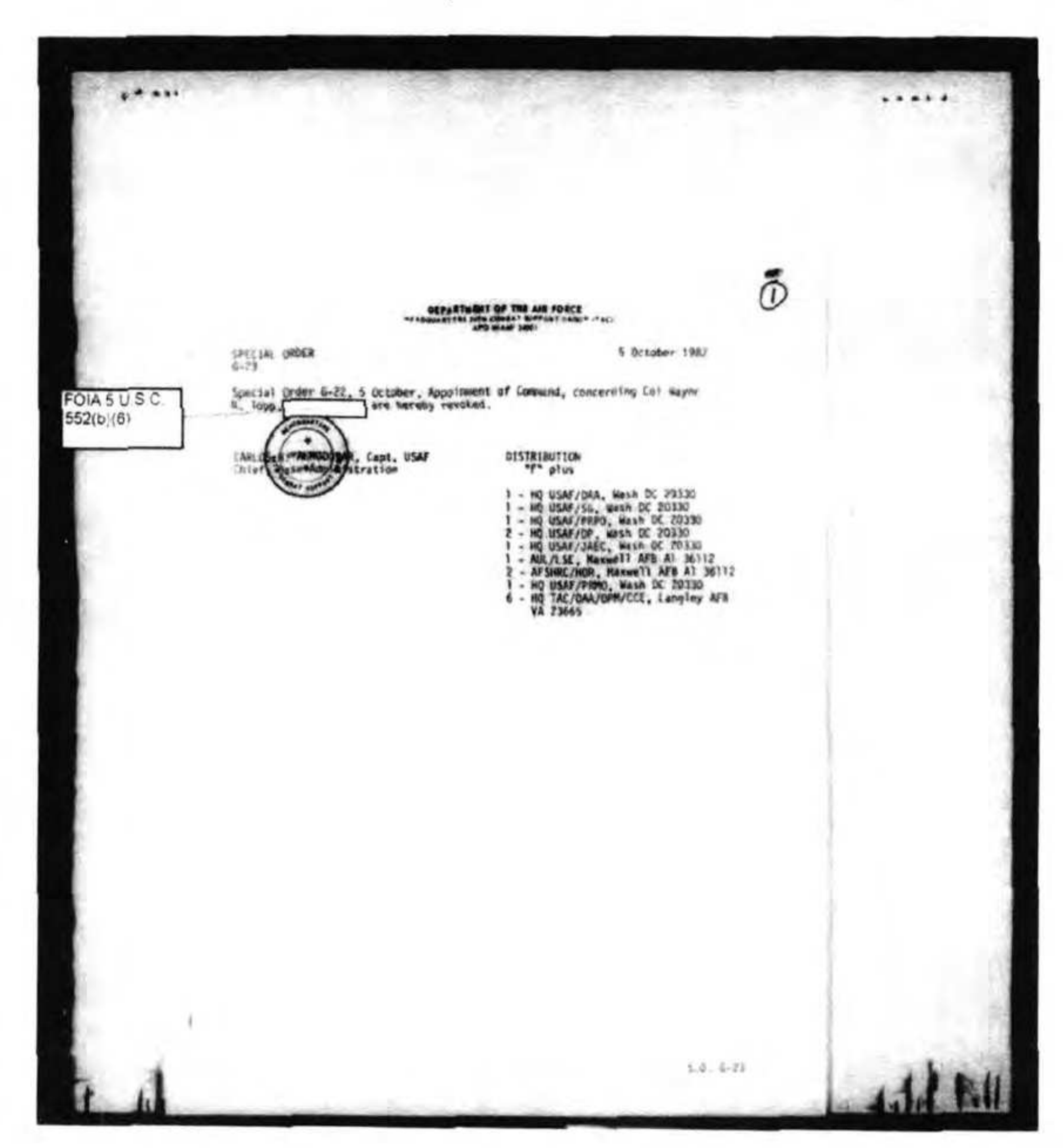
OFFICIAL

CARLOS M. ALMODOVAR, Capt, USAF
Chief, Base Administration

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1 - HQ USAF/DAA, Wash DC 20330
1 - HQ USAF/SG, Wash DC 20330
1 - HQ USAF/PRPO, Wash DC 20330
2 - HQ USAF/DP, Wash DC 20330
1 - HQ USAF/JAEC, Wash DC 20330
1 - AUL/LSE, Maxwell AFB, Al 36112
2 - AFSHRC/HOR, Maxwell AFB, Al 36112
1 - HQ USAF/PRAO, Wash DC 20330
6 - HQ TAC/DAA/DPM/CCE, Langley AFB, VA 23365

S.O. G-27



(1)

DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-23

5 October 1982

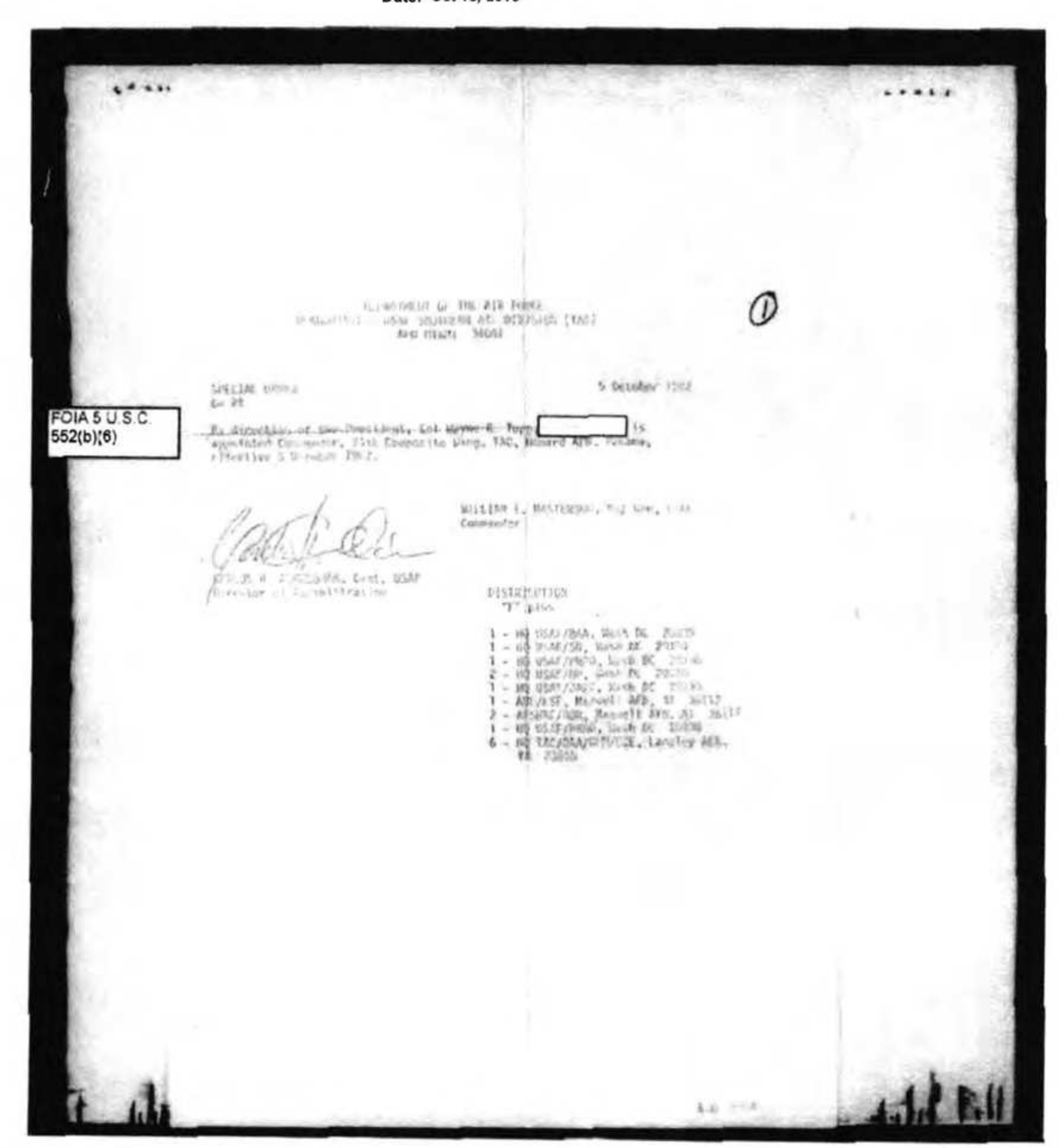
Special Order G-22, 5 October, Appointment of Command, concerning Col Wayne R. Topp, [redacted] are hereby revoked.

FOIA 5 U.S.C. 552(b)(6)

CARL[illegible], Capt, USAF
Chief [illegible] Administration

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1 - HQ USAF/SG, Wash DC 20330
1 - HQ USAF/PRPO, Wash DC 20330
2 - HQ USAF/DP, Wash DC 20330
1 - HQ USAF/JAEC, Wash DC 20330
1 - AUL/LSE, Maxwell AFB AL 36112
2 - AFSHRC/HOR, Maxwell AFB AL 36112
1 - HQ USAF/PRMO, Wash DC 20330
6 - HQ TAC/DAA/DPM/CCE, Langley AFB VA 23665



DEPARTMENT OF THE AIR FORCE
[illegible] USAF SOUTHERN AIR DIVISION (TAC)
APO [illegible] 34001

(1)

SPECIAL ORDERS
G- 28

5 October [illegible]

FOIA 5 U.S.C. 552(b)(6)

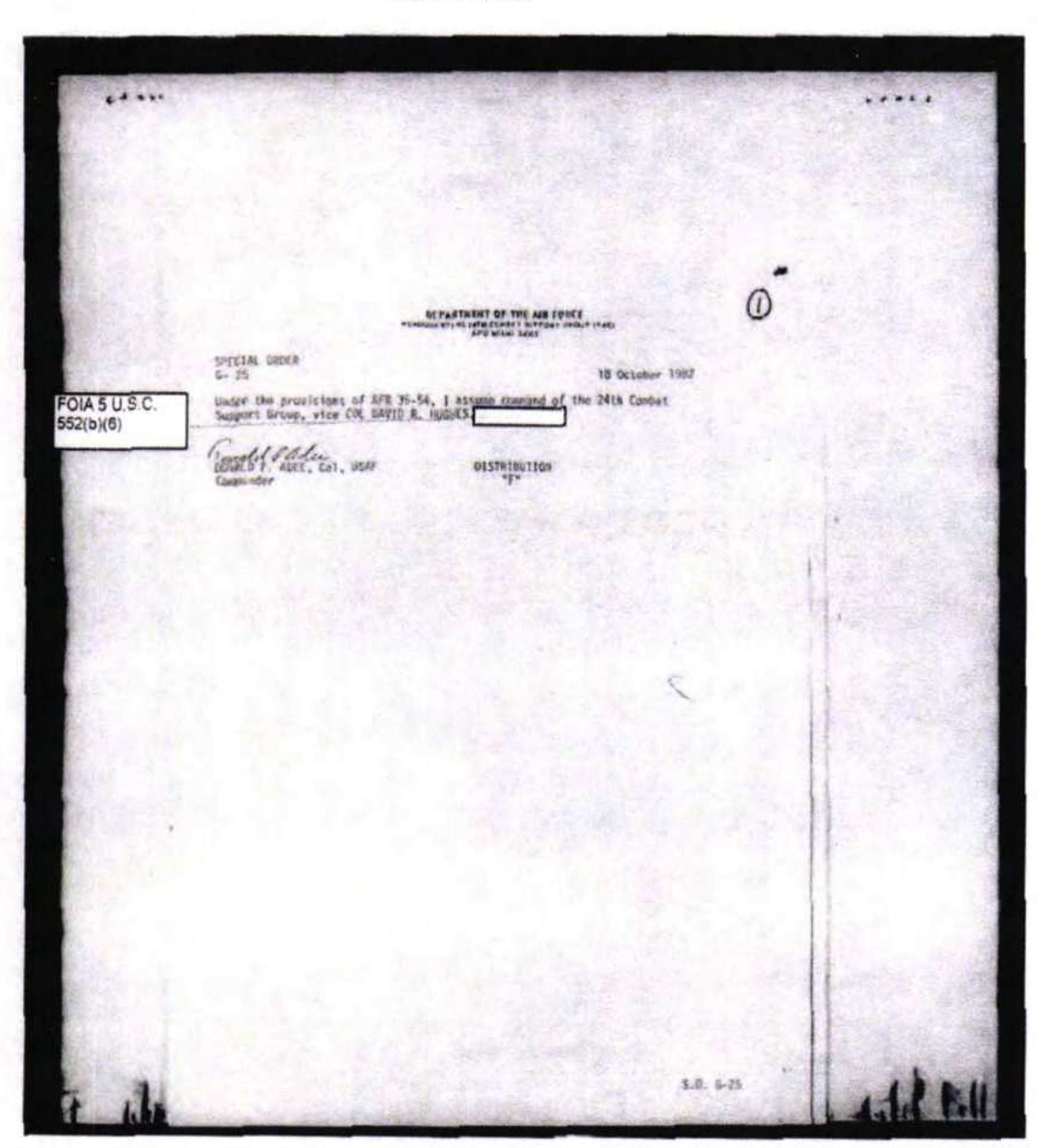
By direction of the President, Col Wayne R. Topp [redacted] is appointed Commander, [illegible] Composite Wing, TAC, Howard AFB, Panama, effective 5 October [illegible].

WILLIAM [illegible], [illegible], Maj Gen, USAF
Commander

[illegible], Capt, USAF
Director of Administration

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1 - HQ USAF/DAA, Wash DC [illegible]
1 - HQ USAF/[illegible], Wash DC [illegible]
1 - HQ USAF/[illegible], Wash DC [illegible]
2 - HQ USAF/[illegible], Wash DC [illegible]
1 - HQ USAF/[illegible], Wash DC [illegible]
1 - AU/[illegible], Maxwell AFB, AL [illegible]
2 - AFSHRC/[illegible], Maxwell AFB, AL [illegible]
1 - HQ USAF/[illegible], Wash DC [illegible]
6 - HQ TAC/[illegible], Langley AFB, VA [illegible]



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DEPARTMENT OF THE AIR FORCE
[illegible]

SPECIAL ORDER
G- 25

18 October 1982

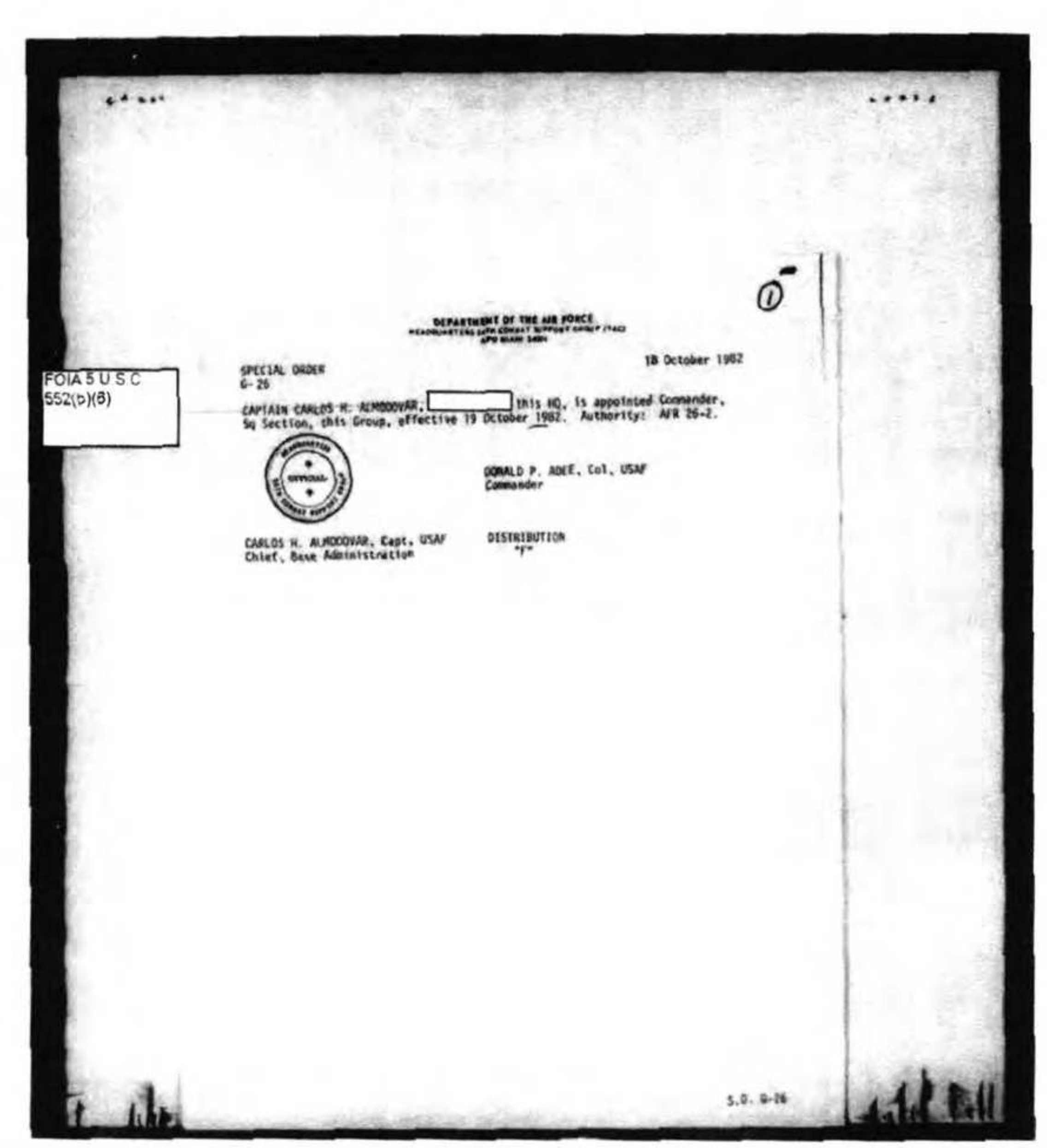
FOIA 5 U.S.C. 552(b)(6)

Under the provisions of AFR 35-54, I assume command of the 24th Combat Support Group, vice COL DAVID R. HUGHES, [redacted]

DONALD F. AGEE, Col, USAF
Commander

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"F"

S.O. G-25



(1)

DEPARTMENT OF THE AIR FORCE

18 October 1982

SPECIAL ORDER
G-26

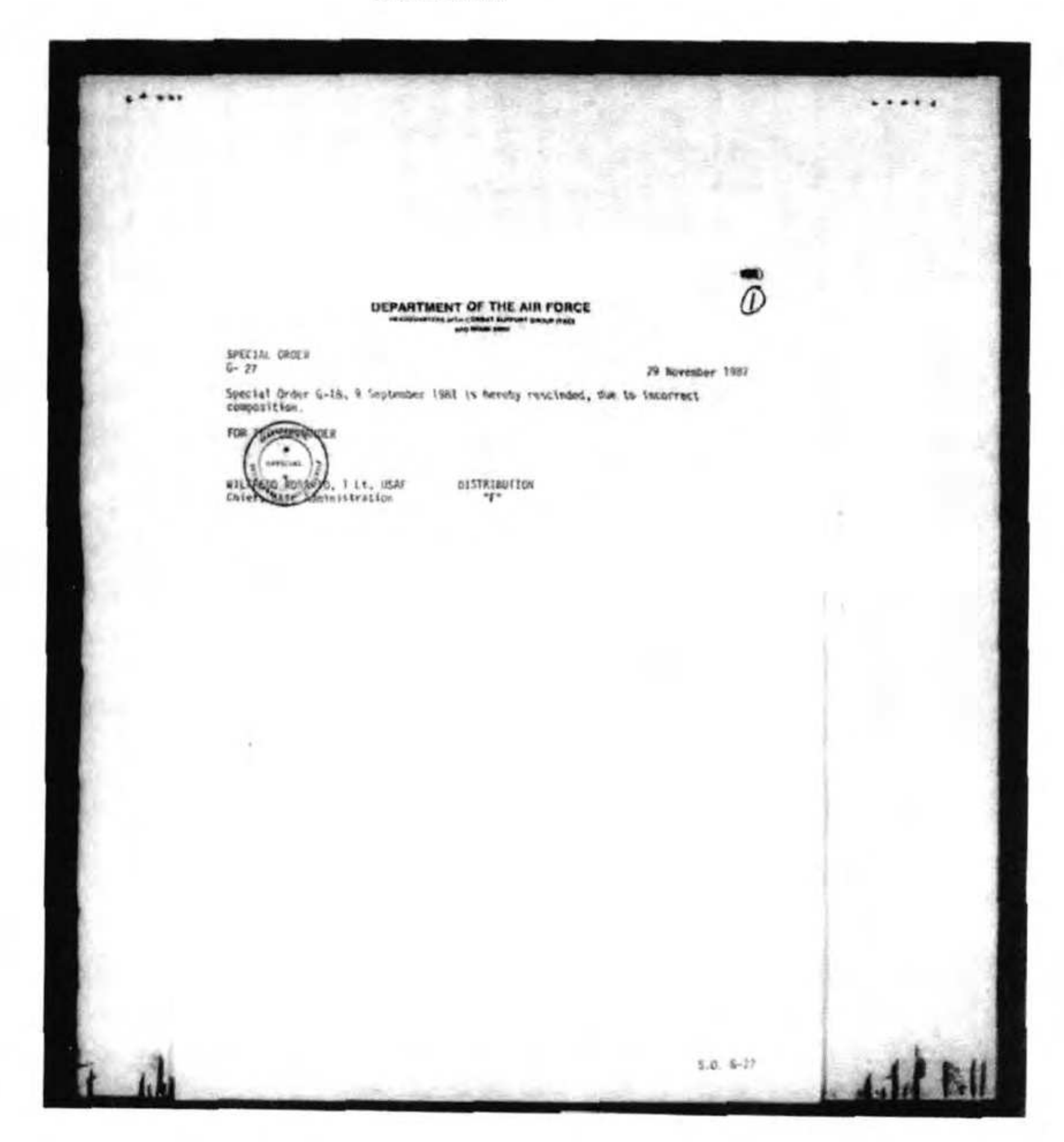
FOIA 5 U.S.C. 552(b)(6)

CAPTAIN CARLOS H. ALMODOVAR, [redacted] this HQ, is appointed Commander, Sq Section, this Group, effective 19 October 1982. Authority: AFR 26-2.

DONALD P. ADEE, Col, USAF
Commander

CARLOS H. ALMODOVAR, Capt, USAF
Chief, Base Administration

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"F"



DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G- 27

29 November 1987

Special Order G-18, 9 September 1981 is hereby rescinded, due to incorrect composition.

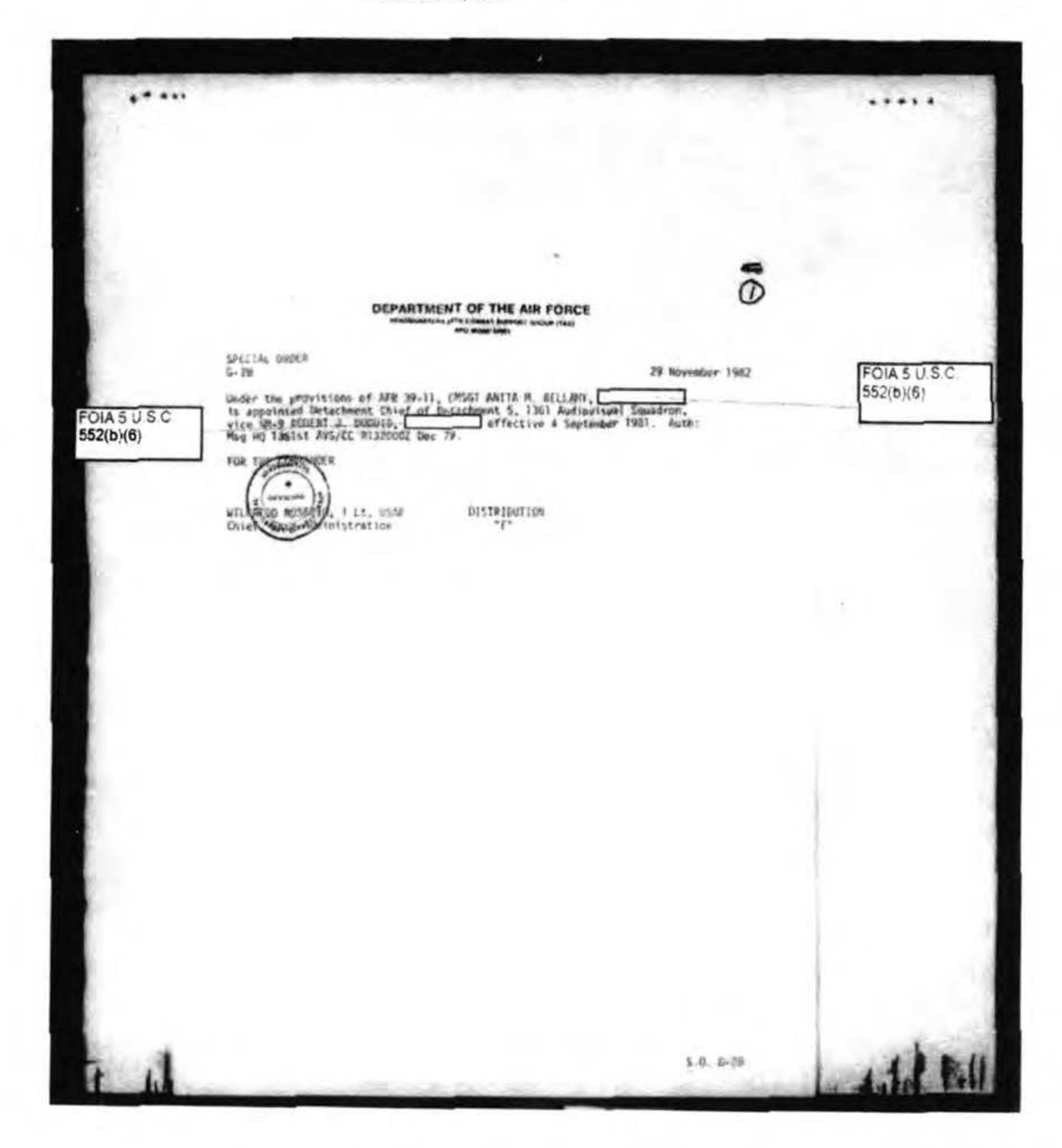
FOR [illegible]DER

WIL[illegible] [illegible]O, 1 Lt, USAF
Chief, [illegible] Administration

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"F"

S.O. G-27

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DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-28

29 November 1982

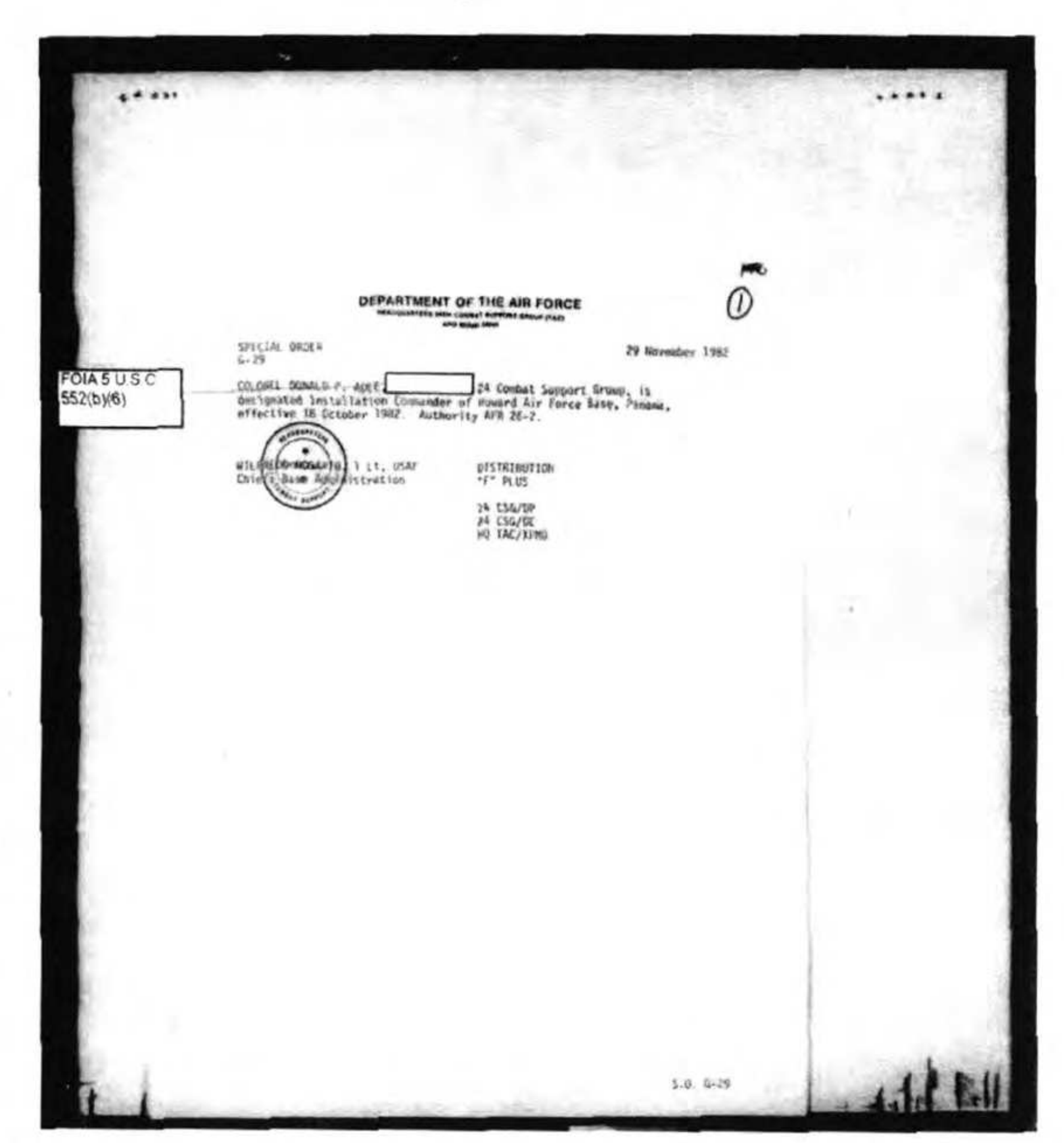
Under the provisions of AFR 39-11, CMSGT ANITA M. BELLAMY, [redacted] FOIA 5 U.S.C. 552(b)(6) is appointed Detachment Chief of Detachment 5, 1361 Audiovisual Squadron, vice SM-9 ROBERT J. DUGUID, [redacted] FOIA 5 U.S.C. 552(b)(6) effective 4 September 1981. Auth: Msg HQ 1361st AVS/CC R132000Z Dec 79.

FOR THE COMMANDER

WILFREDO ROSARIO, 1 Lt, USAF
Chief, Administration

DISTRIBUTION
"F"

S.O. G-28



DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-29

29 November 1982

COLONEL DONALD F. ADE [redacted] 24 Combat Support Group, is designated Installation Commander of Howard Air Force Base, Panama, effective 18 October 1982. Authority AFR 26-2.

FOIA 5 U.S.C. 552(b)(6)

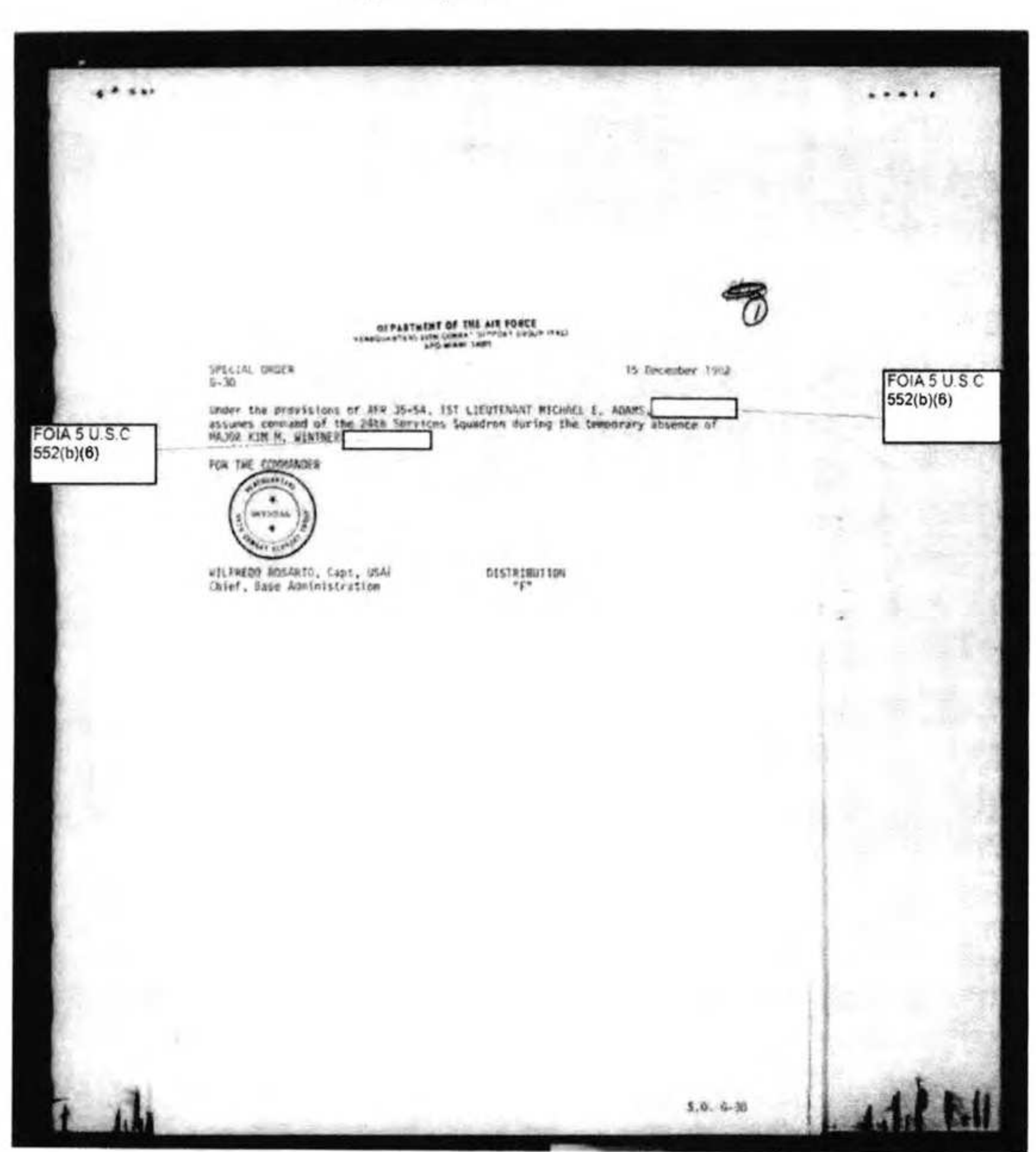
WIL[illegible], 1 Lt, USAF
Chief, Base Administration

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"F" PLUS

24 CSG/DP
24 CSG/CC
HQ TAC/XIMQ

S.O. G-29

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Date: *Oct 18, 2018*



DEPARTMENT OF THE AIR FORCE

SPECIAL ORDER
G-30

15 December 1982

Under the provisions of AFR 35-54, 1ST LIEUTENANT MICHAEL E. ADAMS, [redacted] assumes command of the 24th Services Squadron during the temporary absence of MAJOR KIM M. WINTNER [redacted]

FOIA 5 U.S.C 552(b)(6)

FOIA 5 U.S.C 552(b)(6)

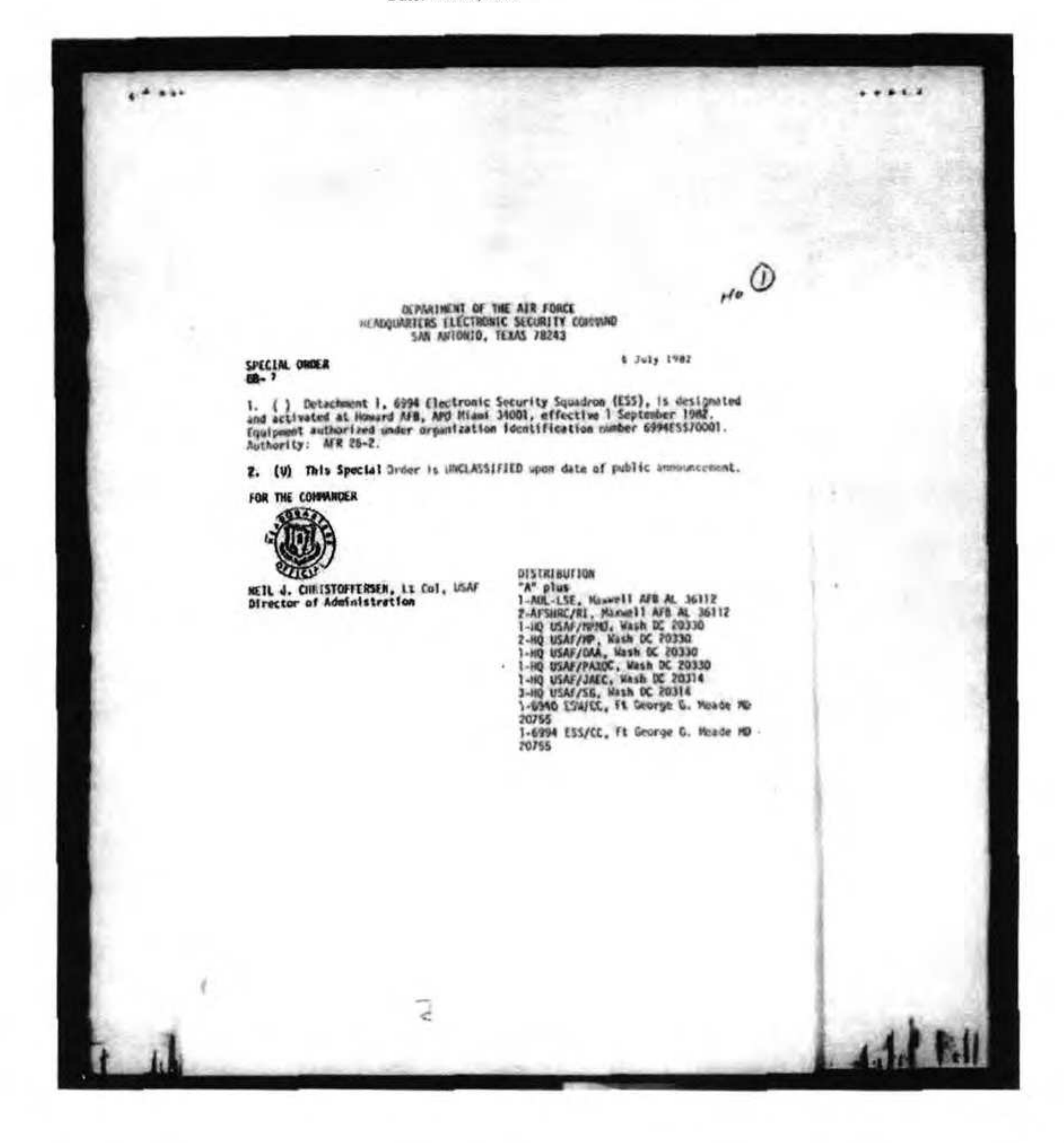
FOR THE COMMANDER

OFFICIAL

WILFREDO ROSARIO, Capt, USAF
Chief, Base Administration

DISTRIBUTION
"F"

S.O. G-30



HQ ①

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS ELECTRONIC SECURITY COMMAND
SAN ANTONIO, TEXAS 78243

SPECIAL ORDER
GB- 7

6 July 1982

1. ( ) Detachment 1, 6994 Electronic Security Squadron (ESS), is designated and activated at Howard AFB, APO Miami 34001, effective 1 September 1982. Equipment authorized under organization identification number 6994ESS70001. Authority: AFR 26-2.

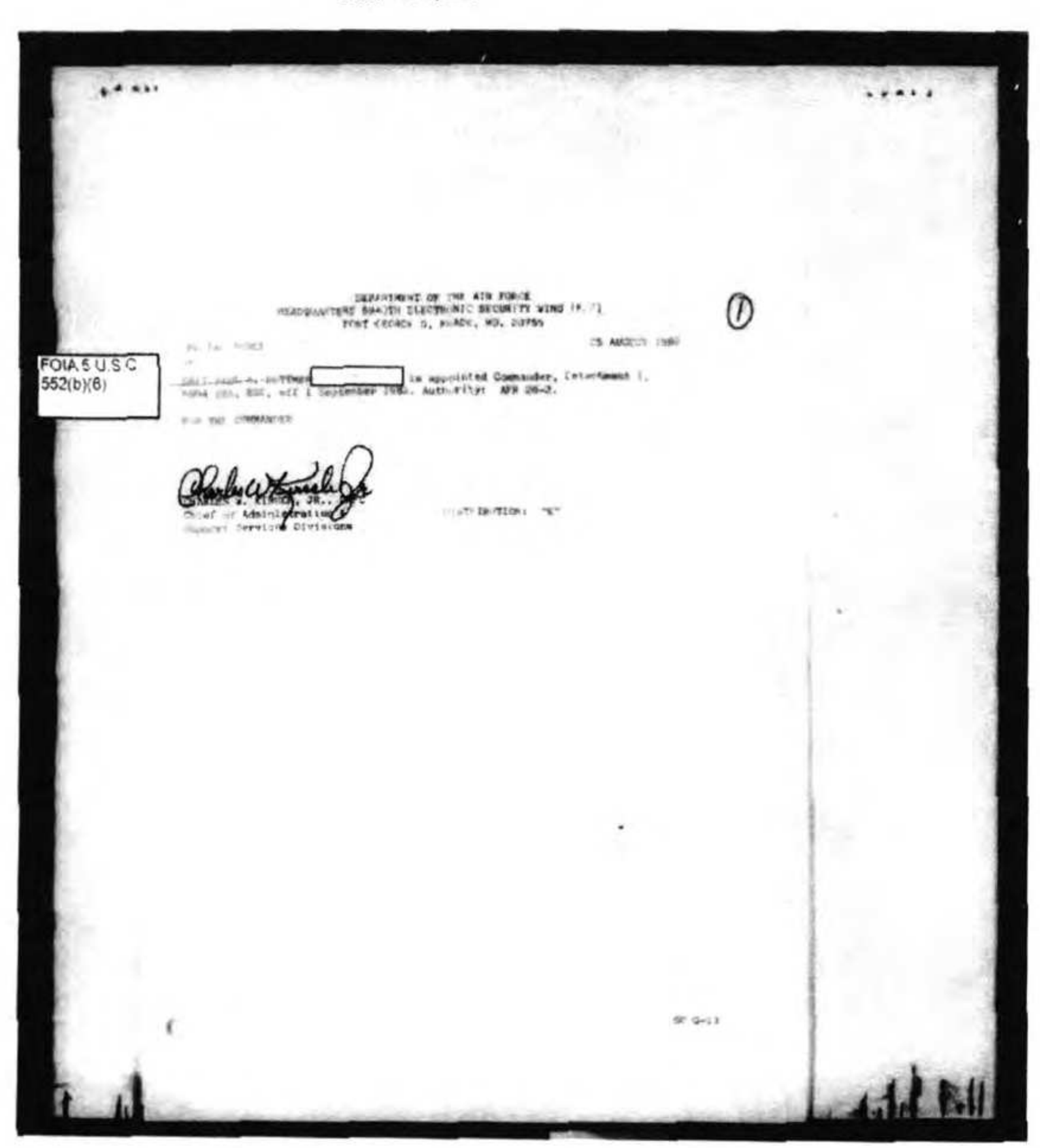
2. (U) This Special Order is UNCLASSIFIED upon date of public announcement.

FOR THE COMMANDER

HEADQUARTERS OFFICIAL

NEIL J. CHRISTOFFERSEN, Lt Col, USAF
Director of Administration

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1-AUL-LSE, Maxwell AFB AL 36112
2-AFSHRC/RI, Maxwell AFB AL 36112
1-HQ USAF/MPMO, Wash DC 20330
2-HQ USAF/MP, Wash DC 20330
1-HQ USAF/DAA, Wash DC 20330
1-HQ USAF/PAIOC, Wash DC 20330
1-HQ USAF/JAEC, Wash DC 20314
3-HQ USAF/SG, Wash DC 20314
1-6940 ESW/CC, Ft George G. Meade MD 20755
1-6994 ESS/CC, Ft George G. Meade MD 20755



DEPARTMENT OF THE AIR FORCE
HEADQUARTERS [illegible] ELECTRONIC SECURITY WING [illegible]
FORT GEORGE G. MEADE, MD. 20755

[illegible] 25 AUGUST 1980

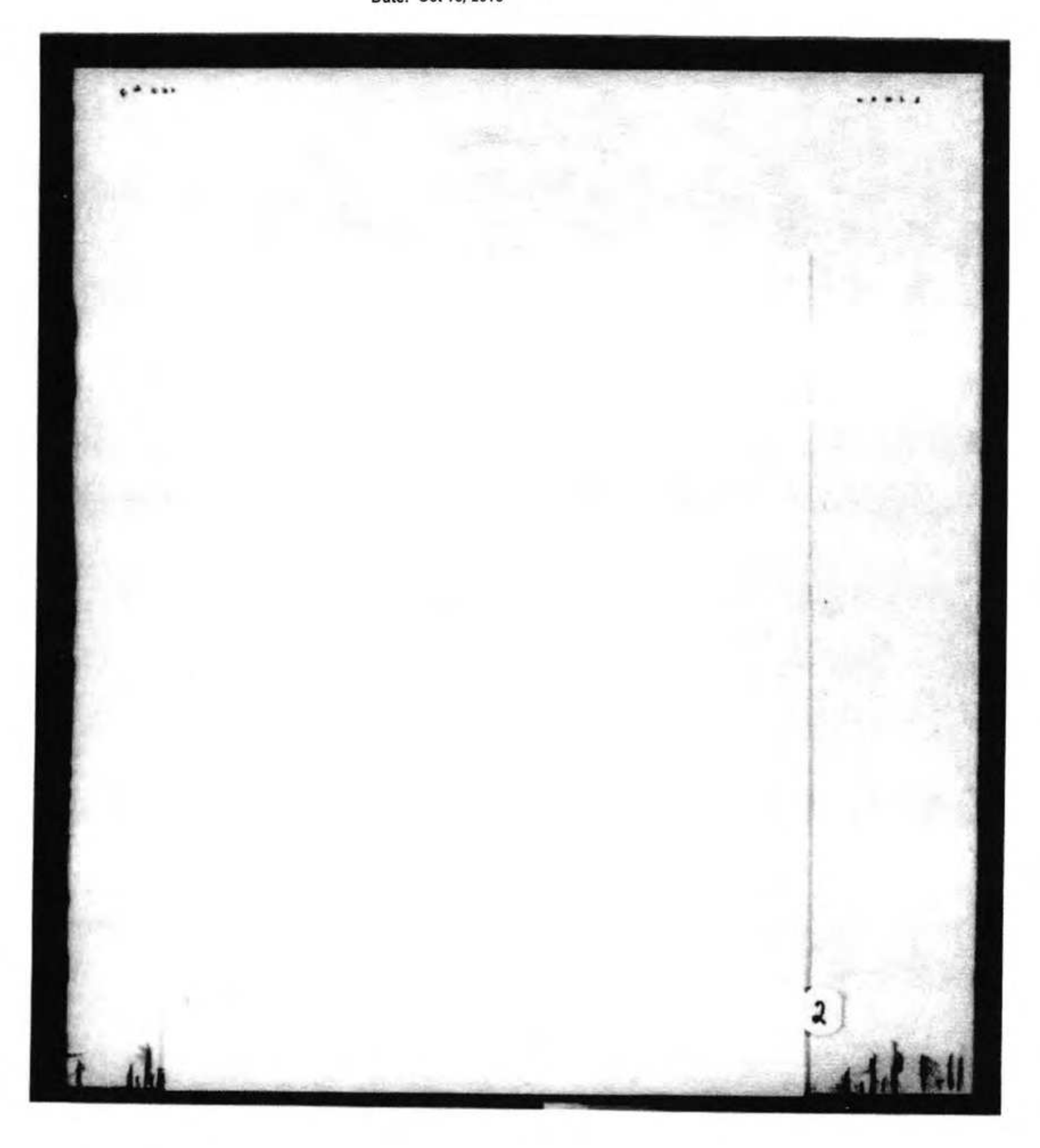
FOIA 5 U.S.C 552(b)(6)

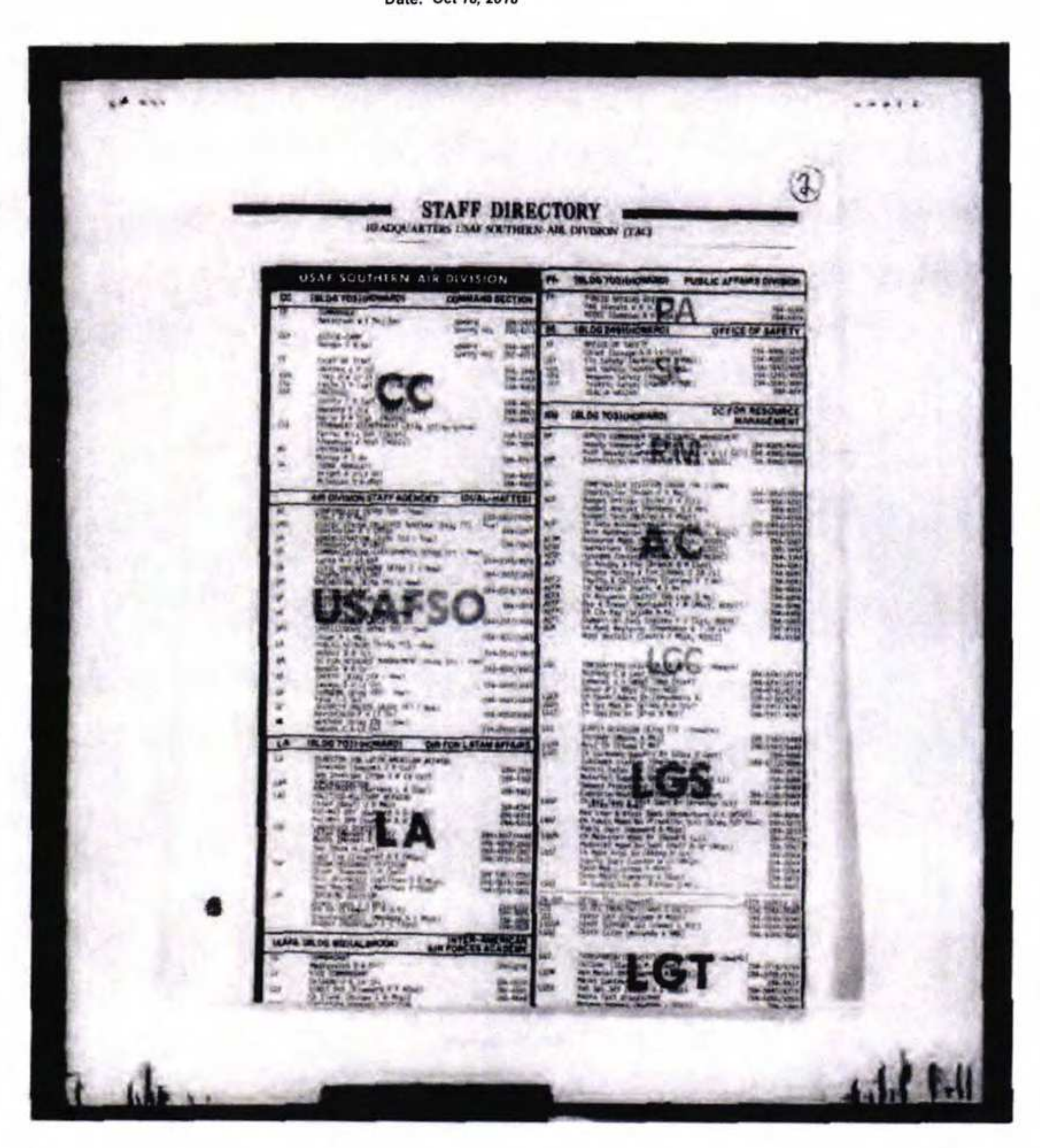
[illegible] [redacted] is appointed Commander, Detachment 1, [illegible], ESC, eff 1 September 1980. Authority: AFR 26-2.

FOR THE COMMANDER

[illegible], JR., [illegible]
Chief of Administration
Support Services Division

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2

STAFF DIRECTORY

HEADQUARTERS USAF SOUTHERN AIR DIVISION (TAC)

USAF SOUTHERN AIR DIVISION

COMMAND SECTION

CC

AIR DIVISION STAFF AGENCIES (DUAL-HATTED)

USAFSO

DIR FOR LATAM AFFAIRS

LA

INTER-AMERICAN AIR FORCES ACADEMY

PUBLIC AFFAIRS DIVISION

PA

OFFICE OF SAFETY

SE

DCS FOR RESOURCE MANAGEMENT

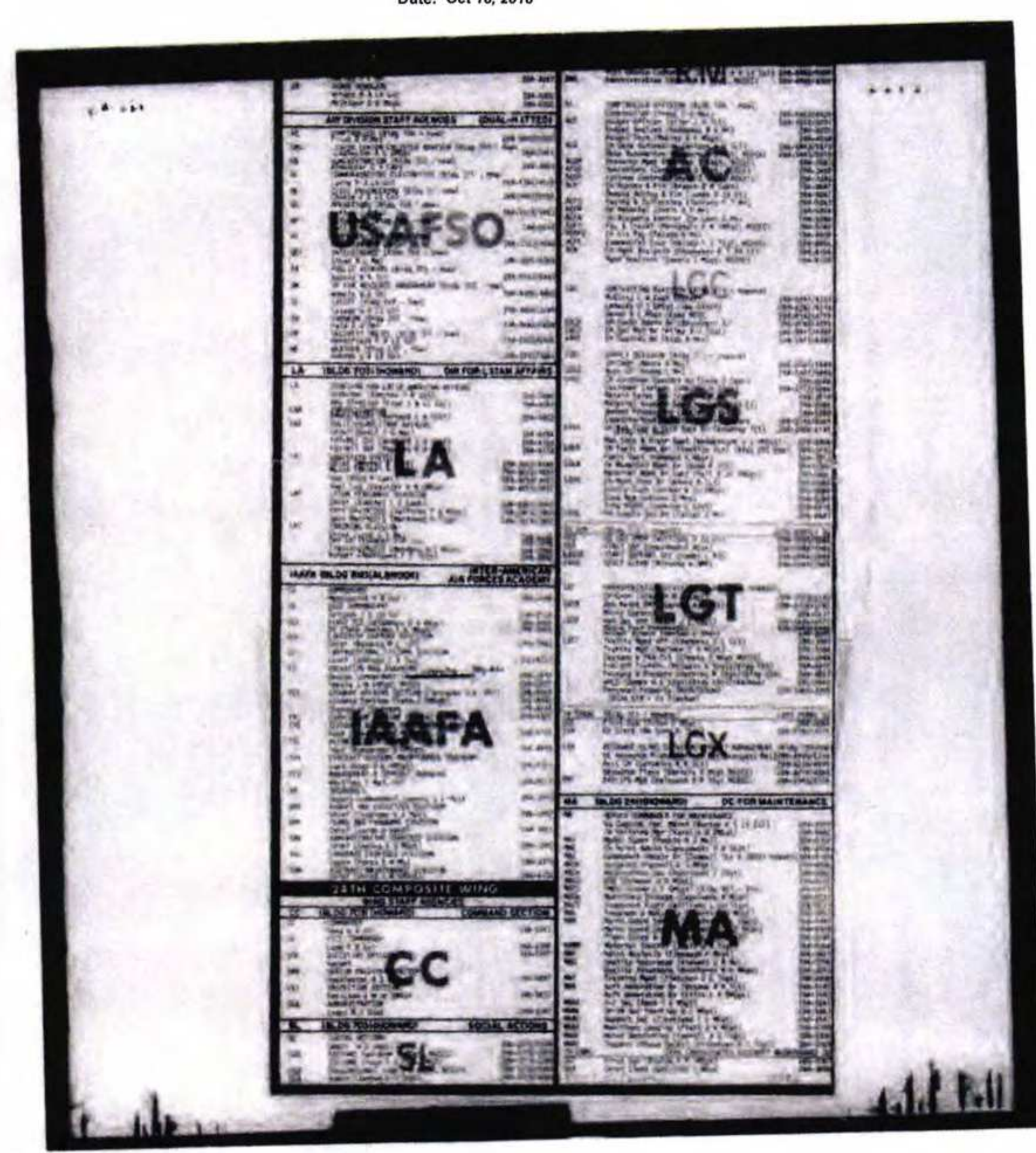
RM

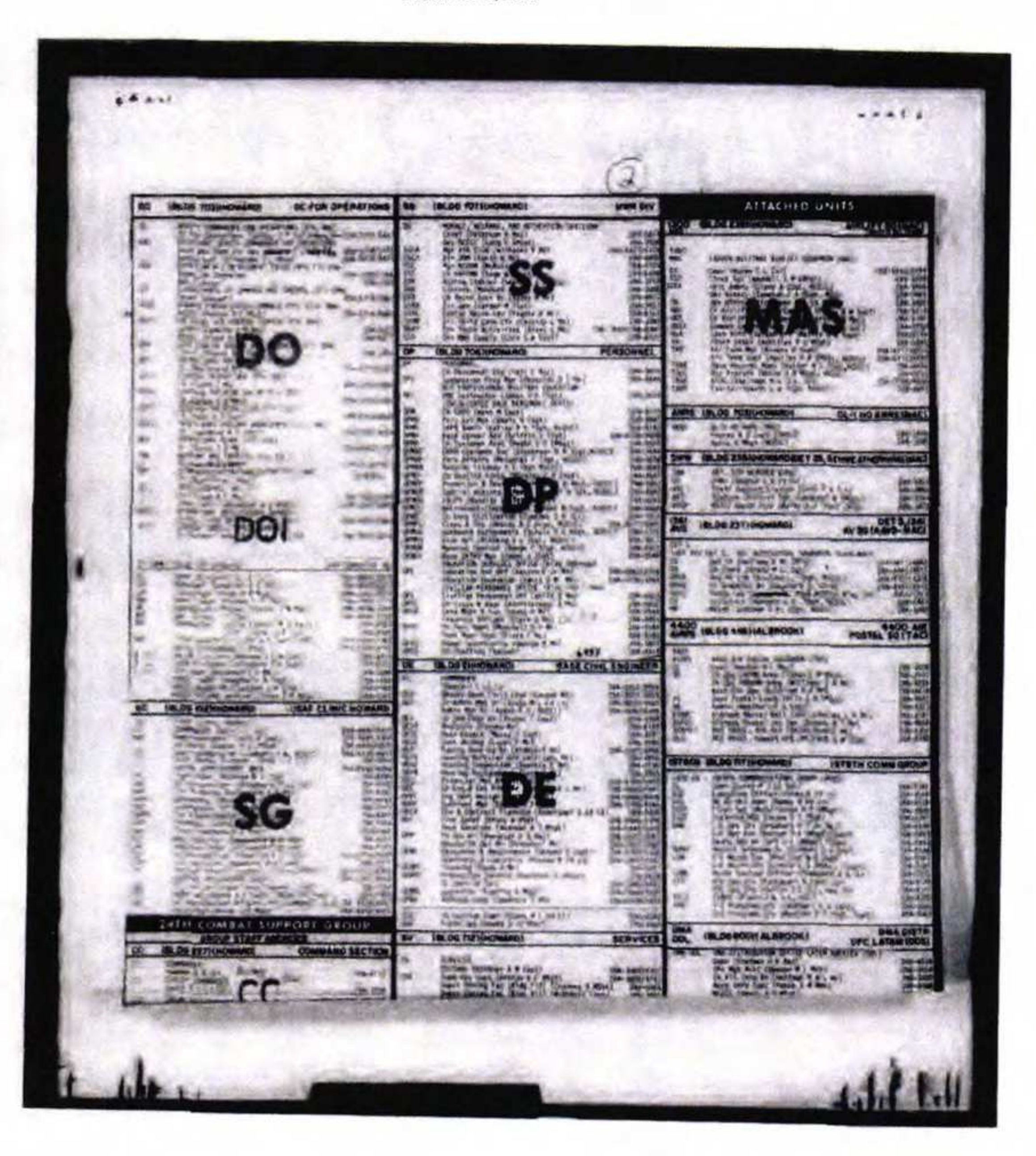
AC

LGC

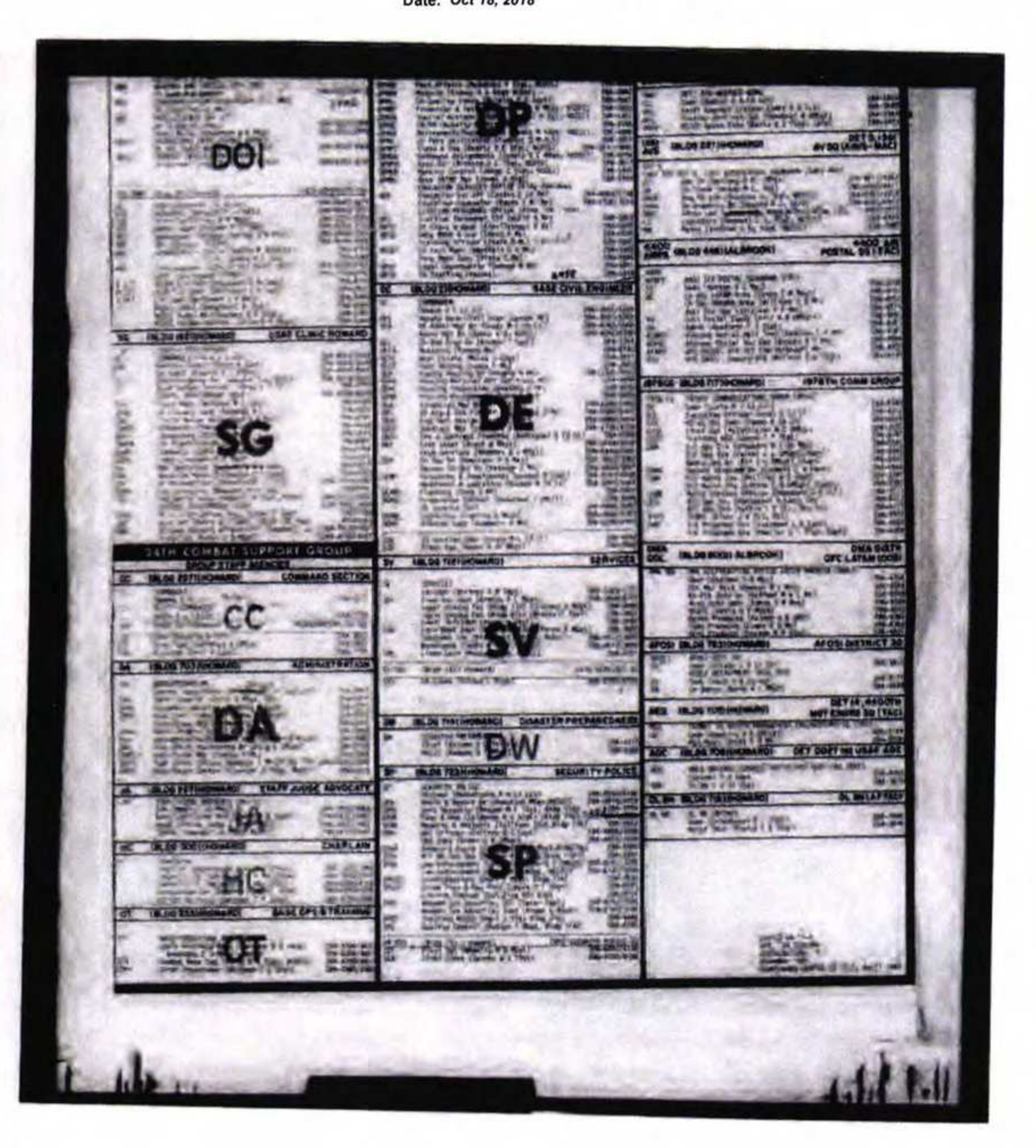
LGS

LGT


USAFSO
LA
IAAFA
24TH COMPOSITE WING
CC
SL
AC
LGC
LGS
LGT
LGX
MA


ATTACHED UNITS
DO
DOI
SS
PERSONNEL
DP
DE
SG
MAS
24TH COMBAT SUPPORT GROUP
SERVICES
CC

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DOI

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24TH COMBAT SUPPORT GROUP

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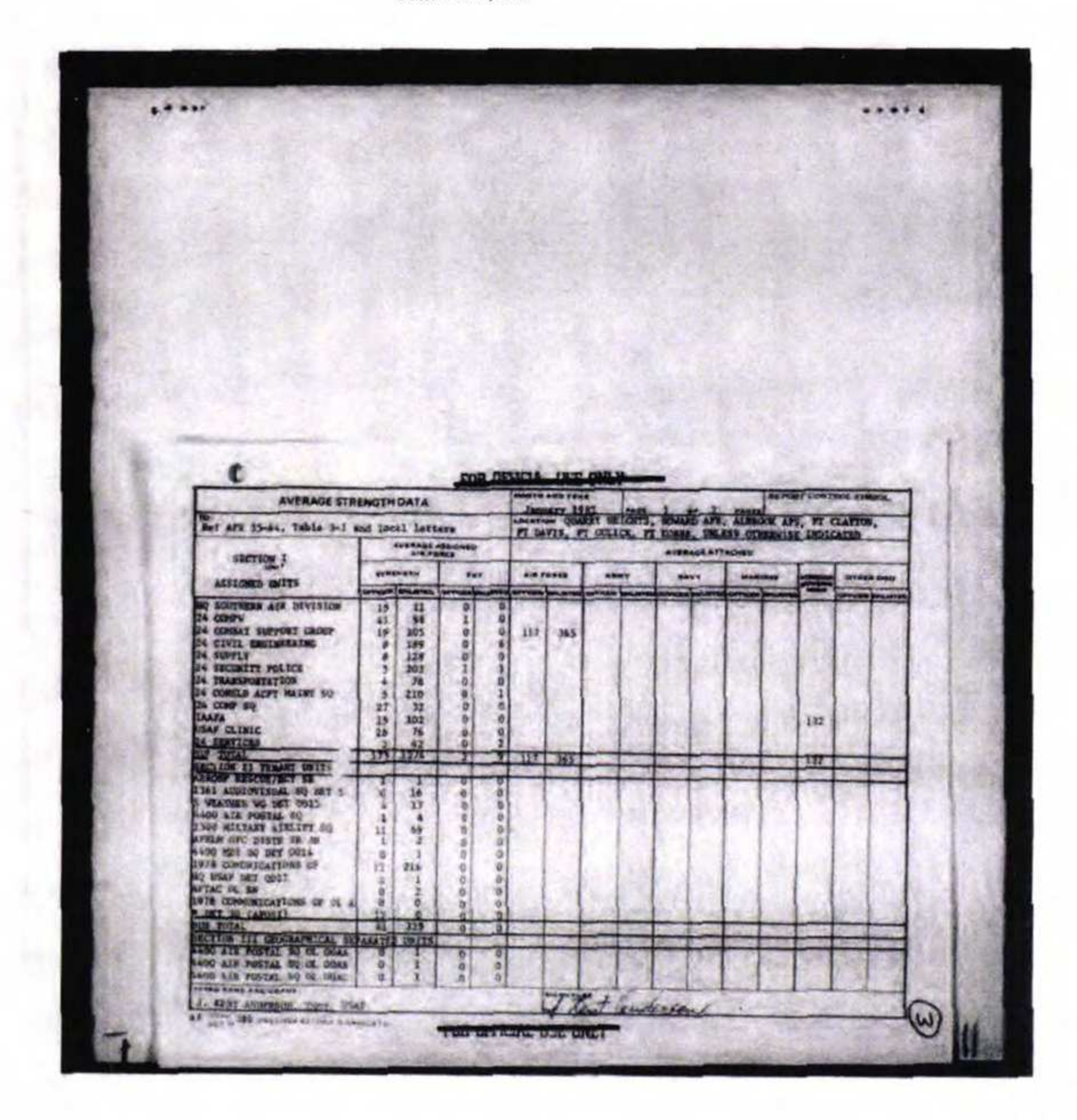
SV

DW

SP

3

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AVERAGE STRENGTH DATA

Month and Year: January 198[illegible] — Page 1 of 1 pages

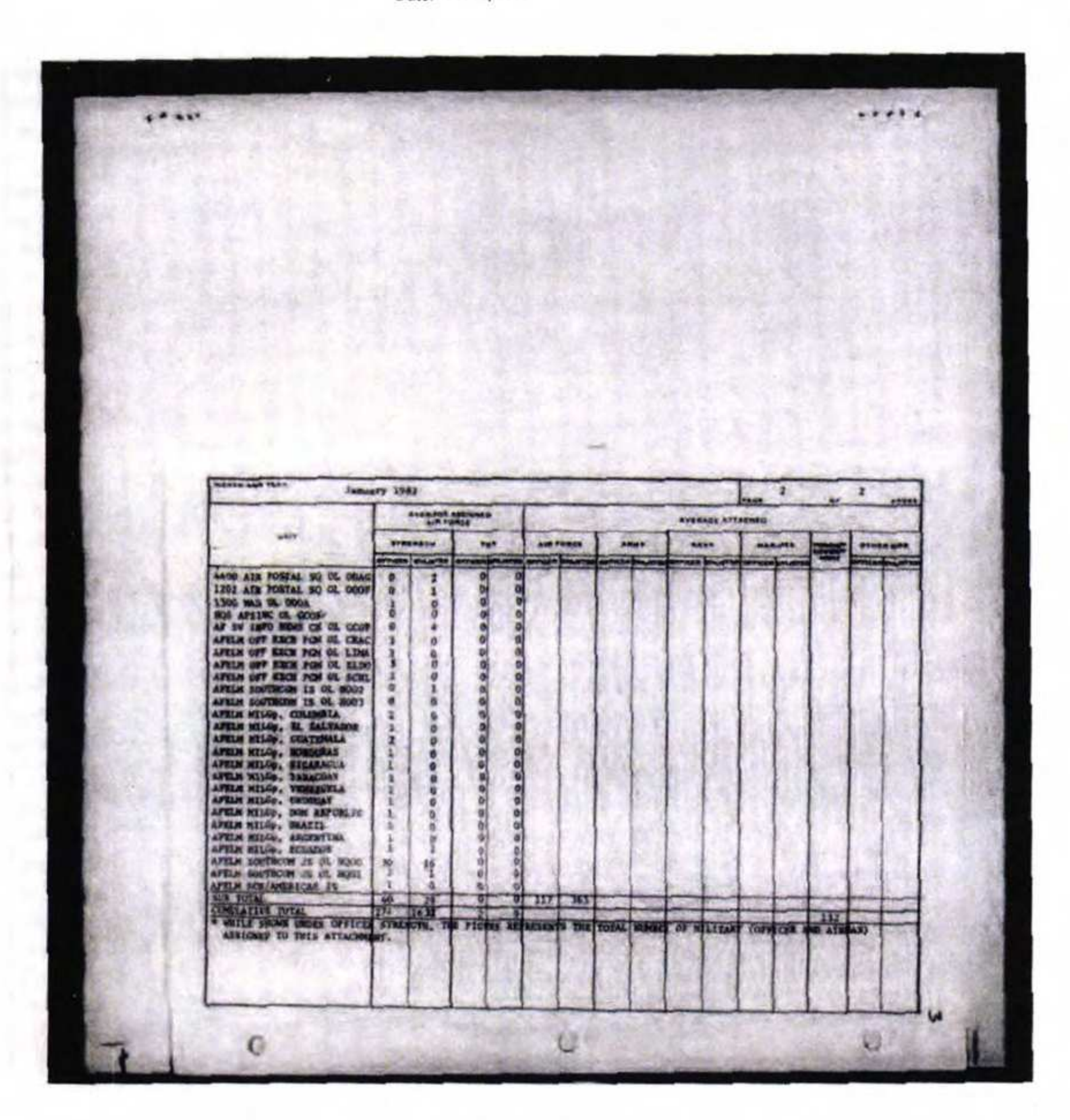
To: Ref AFR 35-64, Table 3-1 and local letters

Location: QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFS, FT CLAYTON, FT DAVIS, FT GULICK, FT KOBBE, UNLESS OTHERWISE INDICATED

SECTION I ASSIGNED UNITS	Avg Assigned Air Force Strength Officer	Strength Enlisted	Pay Officer	Pay Enlisted	Attached Air Force Officer	Air Force Enlisted	Army Officer	Army Enlisted	Navy Officer	Navy Enlisted	Marines Officer	Marines Enlisted	[illegible]	Other Officer	Other Enlisted
HQ SOUTHERN AIR DIVISION	15	11	0	0											
24 COMPW	41	58	1	0											
24 COMBAT SUPPORT GROUP	19	205	0	0	117	365									
24 CIVIL ENGINEERING	8	189	0	6											
24 SUPPLY	8	129	0	0											
24 SECURITY POLICE	3	303	1	3											
24 TRANSPORTATION	4	78	0	0											
24 CONSLD ACFT MAINT SQ	5	210	0	1											
24 COMP SQ	27	32	0	0											
IAAFA	15	302	0	0									132		
USAF CLINIC	26	76	0	0											
24 SERVICES	3	42	0	2											
SUB TOTAL	175	1275	2	[illegible]	117	365							132		
SECTION II TENANT UNITS															
AEROSP RESCUE/RECY SQ	1	1	0	0											
1361 AUDIOVISUAL SQ DET 5	[illegible]	16	0	0											
5 WEATHER WG DET 0015	[illegible]	17	0	0											
6400 AIR POSTAL SQ	1	4	0	0											
[illegible] MILITARY AIRLIFT SQ	11	69	0	0											
AFELM OFC DISTR [illegible]	1	2	0	0											
6400 [illegible] SQ DET 0014	0	1	0	0											
1978 COMMUNICATIONS GP	[illegible]	216	0	0											
HQ USAF DET 0007	[illegible]	1	0	0											
AFTAC [illegible]	0	2	0	0											
1978 COMMUNICATIONS GP [illegible]	0	0	0	0											
[illegible] DET [illegible]	[illegible]	0	0	0											
SUB TOTAL	41	339	0	0											
SECTION III GEOGRAPHICALLY SEPARATED UNITS															
6400 AIR POSTAL SQ OL [illegible]	0	1	0	0											
6400 AIR POSTAL SQ OL [illegible]	0	1	0	0											
6400 AIR POSTAL SQ OL [illegible]	0	1	0	0											

J. KENT ANDERSON, Capt, USAF — *J Kent Anderson*

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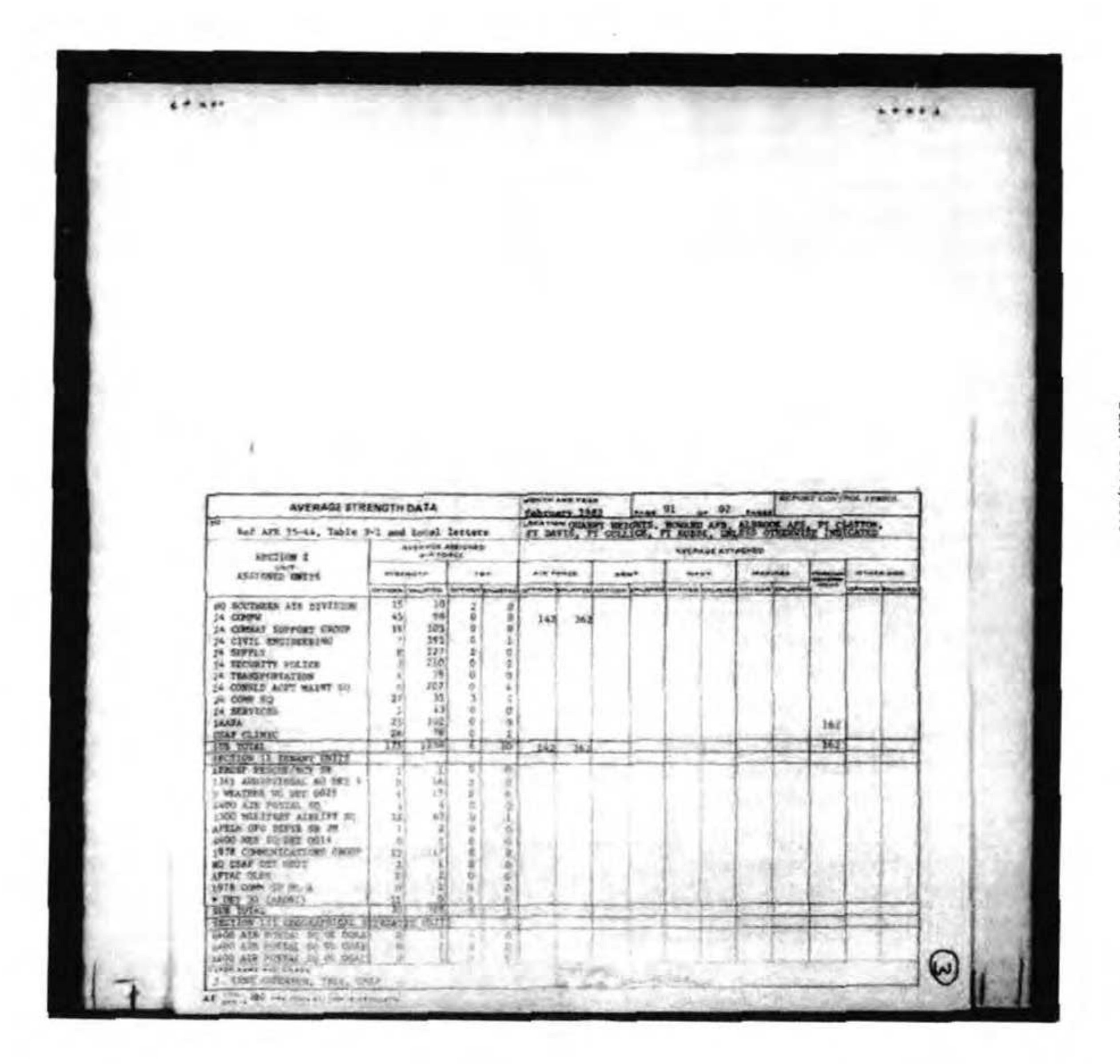


MONTH AND YEAR: January 1982 — PAGE 2 OF 2 PAGES

UNIT	AUTHORIZED ASSIGNED AIR FORCE: STRENGTH		TDY		AVERAGE ATTENDED: AIR FORCE		ARMY		NAVY		MARINES		[illegible]	OTHERS	
	OFFICERS	ENLISTED	OFFICERS	ENLISTED	OFFICERS	ENLISTED	OFFICERS	ENLISTED	OFFICERS	ENLISTED	OFFICERS	ENLISTED		OFFICERS	ENLISTED
4400 AIR POSTAL SQ OL ORAG	0	2	0	0											
1202 AIR POSTAL SQ OL OOOF	0	1	0	0											
1300 MAS OL OOOA	1	0	0	0											
HQS AFSINC OL OOOF	0	0	0	0											
AF SV INFO NEWS CS OL OOOF	0	4	0	0											
AFELM OFF EXCH PGM OL CRAC	1	0	0	0											
AFELM OFF EXCH PGM OL LIMA	1	0	0	0											
AFELM OFF EXCH PGM OL ELDO	1	0	0	0											
AFELM OFF EXCH PGM OL SCHL	1	0	0	0											
AFELM SOUTHCOM IS OL OOO2	0	1	0	0											
AFELM SOUTHCOM IS OL OOO3	0	0	0	0											
AFELM MILGP, COLOMBIA	2	0	0	0											
AFELM MILGP, EL SALVADOR	1	0	0	0											
AFELM MILGP, GUATEMALA	2	0	0	0											
AFELM MILGP, HONDURAS	1	0	0	0											
AFELM MILGP, NICARAGUA	1	0	0	0											
AFELM MILGP, PARAGUAY	1	0	0	0											
AFELM MILGP, VENEZUELA	1	0	0	0											
AFELM MILGP, URUGUAY	1	0	0	0											
AFELM MILGP, DOM REPUBLIC	1	0	0	0											
AFELM MILGP, BRAZIL	1	0	0	0											
AFELM MILGP, ARGENTINA	1	[illegible]	0	0											
AFELM MILGP, ECUADOR	1	[illegible]	0	0											
AFELM SOUTHCOM IS OL HQOO	30	16	0	0											
AFELM SOUTHCOM IS OL HQ01	3	1	0	0											
AFELM SCH/AMERICAS IS	1	0	0	0											
SUB TOTAL	46	28	0	0	117	363									
CUMULATIVE TOTAL	274	1632	2	3									132		

* WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY (OFFICER AND AIRMAN) ASSIGNED TO THIS ATTACHMENT.

Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*



AVERAGE STRENGTH DATA

Month and year: February 1983 — Page 01 of 02 Pages

Ref AFR 35-44, Table 9-1 and Local Letters

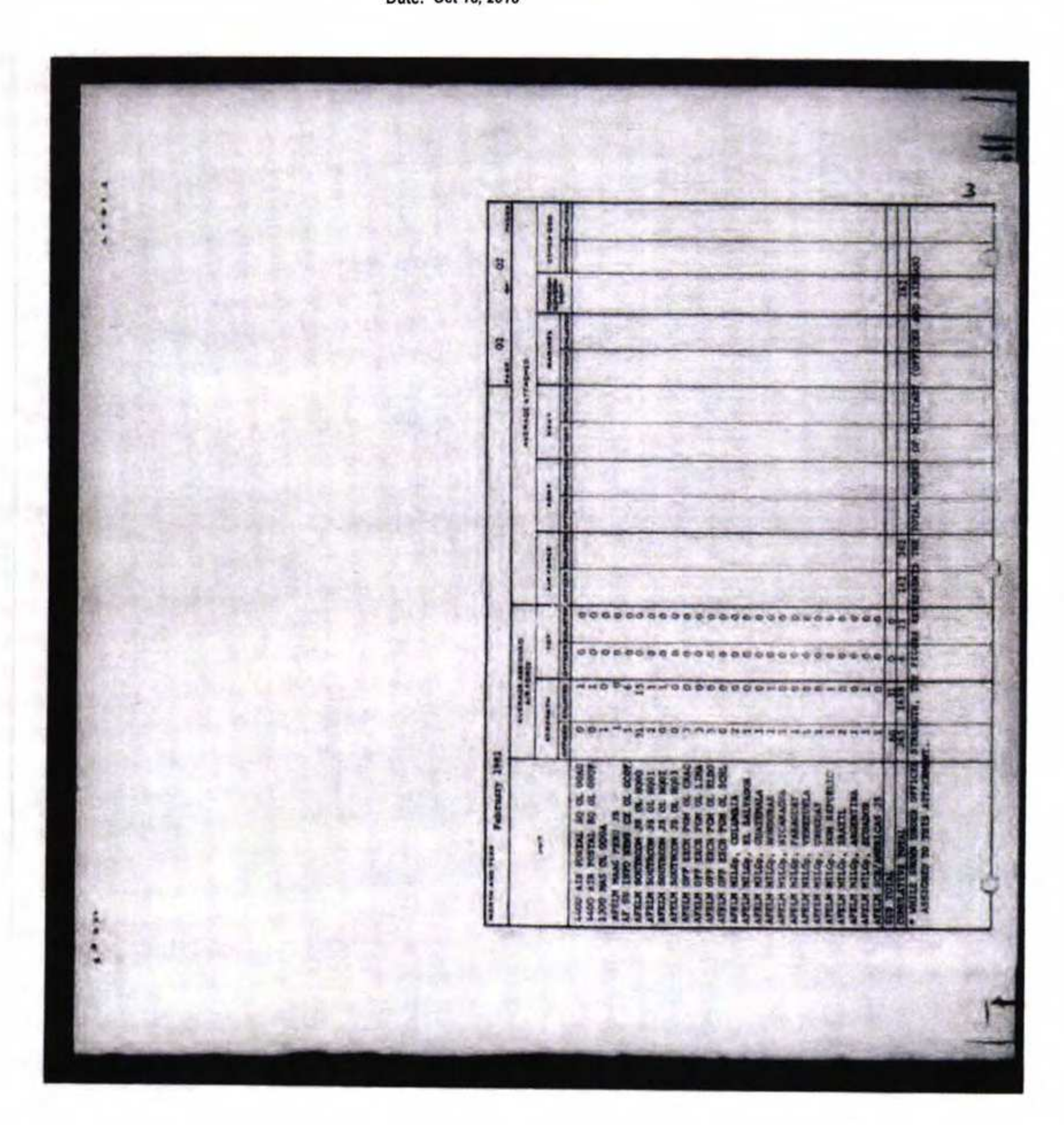
Location: [illegible] HEIGHTS, HOWARD AFB, ALBROOK AFS, FT CLAYTON, FT DAVIS, FT GULICK, FT KOBBE, [illegible]

Section I Unit Assigned Units	Average Assigned Air Force: Strength Officer	Strength Enlisted	TDY Officer	TDY Enlisted	Average Attached: Air Force Officer	Air Force Enlisted	Army Officer	Army Enlisted	Navy Officer	Navy Enlisted	Marines Officer	Marines Enlisted	[illegible]	Other Officer	Other Enlisted
HQ SOUTHERN AIR DIVISION	15	10	2	0											
24 COMPW	45	98	0	0	143	362									
24 COMBAT SUPPORT GROUP	18	105	0	0											
24 CIVIL ENGINEERING	7	392	0	1											
24 SUPPLY	8	227	2	0											
24 SECURITY POLICE	3	210	0	2											
24 TRANSPORTATION	4	78	0	0											
24 CONSLD ACFT MAINT SQ	8	307	0	4											
24 COMM SQ	27	35	3	[illegible]											
24 SERVICES	3	43	0	0											
IAAFA	25	102	0	0									162		
USAF CLINIC	28	78	0	1											
SUB TOTAL	175	[illegible]	8	10	142	362							162		
SECTION II TENANT UNITS															
[illegible] RESCUE/RCV SQ	1	1	0	0											
1343 AUDIOVISUAL [illegible]	0	16	2	0											
5 WEATHER SQ DET [illegible]	4	17	2	4											
1400 AIR POSTAL SQ	1	4	0	2											
1300 MILITARY AIRLIFT SQ	16	67	3	1											
AFELM [illegible]	1	2	0	0											
4400 MED SQ DET 0014	0	1	0	0											
1978 COMMUNICATIONS GROUP	12	[illegible]	8	2											
HQ USAF DET [illegible]	2	1	0	0											
AFTAC [illegible]	2	2	0	0											
1978 COMM GP OL-A	0	2	0	0											
* DET 30 [illegible]	11	0	[illegible]	[illegible]											
SUB TOTAL	[illegible]	[illegible]	[illegible]	[illegible]											
SECTION III GEOGRAPHICALLY SEPARATED UNITS															
[illegible] AIR POSTAL SQ [illegible]	[illegible]	[illegible]	[illegible]	[illegible]											
[illegible] AIR POSTAL SQ [illegible]	[illegible]	[illegible]	[illegible]	[illegible]											
[illegible] AIR POSTAL SQ [illegible]	[illegible]	[illegible]	[illegible]	[illegible]											

Typed name and grade: J. [illegible], TSgt, USAF

AF Form 180

(3)



AVERAGE STRENGTH DATA

MARCH 1982 — PAGE 01 OF 02

Ref AFR 35-46, Table 3-1 and local letters

LOCATION: QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFS, FT CLAYTON, FT DAVIS, FT GULLICK, FT KOBBE, UNLESS OTHERWISE INDICATED

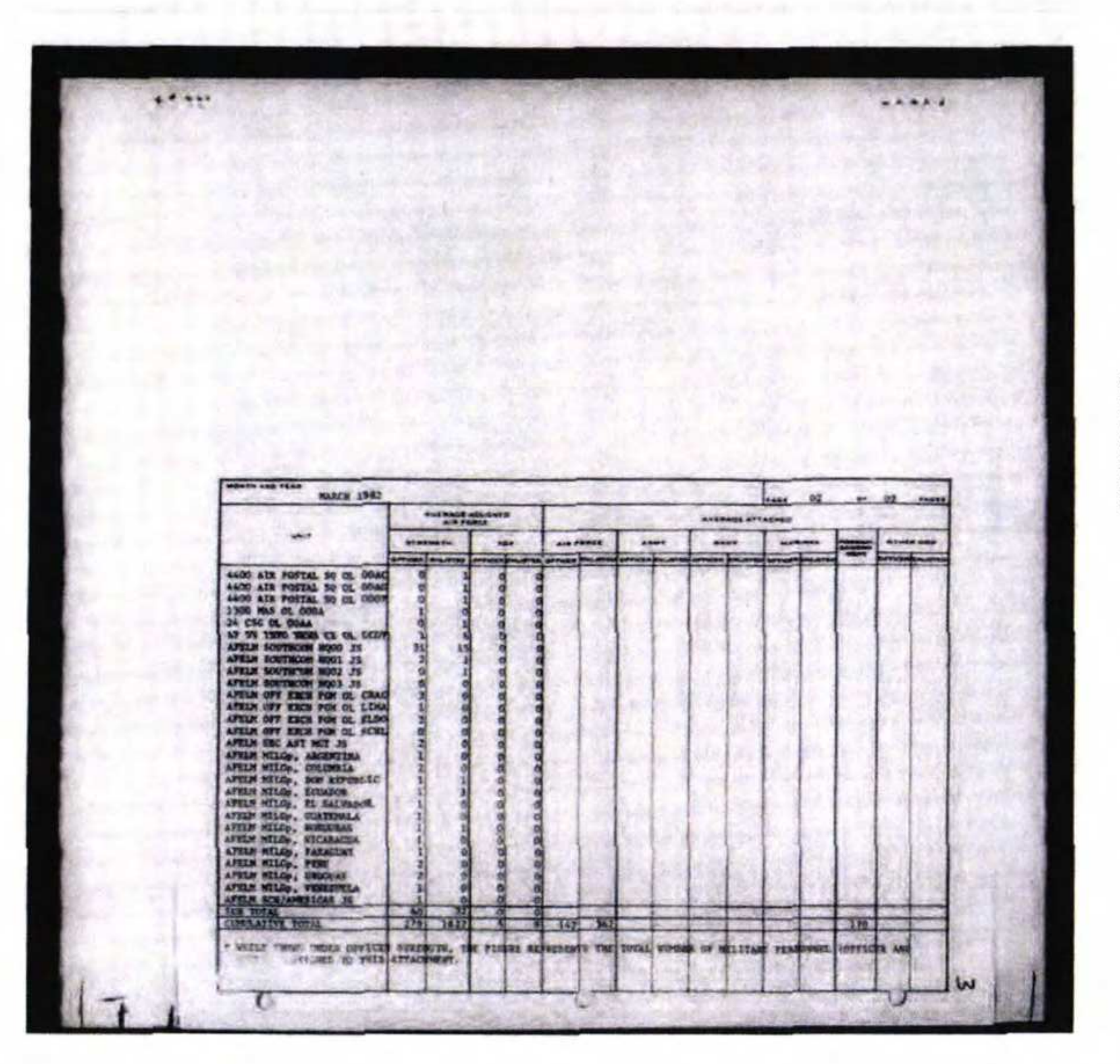
SECTION I ASSIGNED UNITS	AVERAGE ASSIGNED AIR FORCE: STRENGTH Officers	Enlisted	[illegible] Officers	Enlisted	AVERAGE ATTACHED: AIR FORCE Officers	Enlisted	ARMY Officers	Enlisted	NAVY Officers	Enlisted	MARINES Officers	Enlisted	[illegible]	[illegible] Officers	Enlisted
HQ SOUTHERN AIR DIVISION	13	10	0	0											
24 COMPW	44	95	2	0	142	362									
24 COMBAT SUPPORT GROUP	19	101	0	1											
24 CIVIL ENGINEERING	7	188	0	1											
24 SUPPLY	8	125	0	0											
24 SECURITY POLICE	3	211	0	1											
24 TRANSPORTATION	4	77	0	1											
24 CONSLD ACFT MAINT SQ	6	204	0	1											
24 COMP SQ	26	28	0	0											
24 SERVICES	2	43	4	0											
IAAFA	15	103	0	0									130		
USAF CLINIC	26	79	2	0											
SUB TOTAL	175	1262	4	5	142	362							120		
SECTION II TENANT UNITS															
AIRDEF RESCUE/RCY SQ	1	1	0	0											
1361 AUDIOVISUAL SQ DET 3	0	18	0	0											
5 WEATHER WING DET 0815	4	17	0	0											
4400 AIR POSTAL SQ	1	4	0	0											
1300 MILITARY AIRLIFT SQ	12	46	0	1											
AFSLM OPC DISTR SR JM	1	2	0	0											
4400 MSS SQ DET 0014	0	1	0	0											
1978 COMMUNICATIONS GROUP	11	314	3	2											
HQ USAF DET [illegible]	1	1	0	0											
AFIAC OL-BN	0	2	0	0											
1978 COMM GP OL A	0	0	0	0											
* DET 30 (AFOSI)	11	0	0	0											
SUB TOTAL	44	328	3	3											
SECTION III GEOGRAPHICAL SEPARATED UNITS															
4400 AIR POSTAL SQ OL [illegible]	0	1	0	0											
4400 AIR POSTAL SQ OL [illegible]	0	1	0	0											

[illegible] TSgt, USAF

(signature)

(3)

Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*



MONTH AND YEAR: MARCH 1982 — PAGE 02 OF 02 PAGES

UNIT	AVERAGE ASSIGNED AIR FORCE: STRENGTH Officer	STRENGTH Enlisted	[illegible] Officer	[illegible] Enlisted	AVERAGE ATTACHED: AIR FORCE Officer	AIR FORCE Enlisted	ARMY Officer	ARMY Enlisted	NAVY Officer	NAVY Enlisted	MARINES Officer	MARINES Enlisted	FOREIGN GOVERNMENT [illegible]	OTHER GOV Officer	OTHER GOV Enlisted
4400 AIR POSTAL SQ OL OOAC	0	1	0	0											
4400 AIR POSTAL SQ OL OOAG	0	1	0	0											
4400 AIR POSTAL SQ OL OOOY	0	1	0	0											
3300 MAS OL OOBA	1	0	0	0											
24 CSG OL OOAA	0	1	0	0											
AF TV TEPO TRNS CS OL OCDY	1	4	0	0											
AFELM SOUTHCOM HQ00 JS	31	15	0	0											
AFELM SOUTHCOM HQ01 JS	3	1	0	0											
AFELM SOUTHCOM HQ02 JS	9	1	0	0											
AFELM SOUTHCOM HQ03 JS	6	0	0	0											
AFELM OFF EXCH PGM OL CRAG	3	0	0	0											
AFELM OFF EXCH PGM OL LIMA	1	0	0	0											
AFELM OFF EXCH PGM OL ELDO	3	0	0	0											
AFELM OFF EXCH PGM OL SCHL	0	0	0	0											
AFELM SEC AST MGT JS	2	0	0	0											
AFELM MILGp, ARGENTINA	1	0	0	0											
AFELM MILGp, COLOMBIA	2	0	0	0											
AFELM MILGp, DOM REPUBLIC	1	1	0	0											
AFELM MILGp, ECUADOR	1	3	0	0											
AFELM MILGp, EL SALVADOR	1	0	0	0											
AFELM MILGp, GUATEMALA	1	0	0	0											
AFELM MILGp, HONDURAS	1	1	0	0											
AFELM MILGp, NICARAGUA	1	0	0	0											
AFELM MILGp, PARAGUAY	1	0	0	0											
AFELM MILGp, PERU	2	0	0	0											
AFELM MILGp, URUGUAY	2	0	0	0											
AFELM MILGp, VENEZUELA	1	0	0	0											
AFELM SCH/AMERICAS JS	1	0	0	0											
SUB TOTAL	40	32	0	0											
CUMULATIVE TOTAL	275	1832	5	8	147	363							170		

* WHILE THESE UNITS [illegible] OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICER AND [illegible] ASSIGNED TO THIS ATTACHMENT.

3

AVERAGE STRENGTH DATA — Month and Year: APRIL 1983 — Page 01 of 03 Pages — Report Control Symbol:

To: Ref AFR 35-44, Table 3-1 and local letters

Location: QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFS, FT CLAYTON, FT DAVIS, FT GULLICK, FT KOBBE, UNLESS OTHERWISE INDICATED

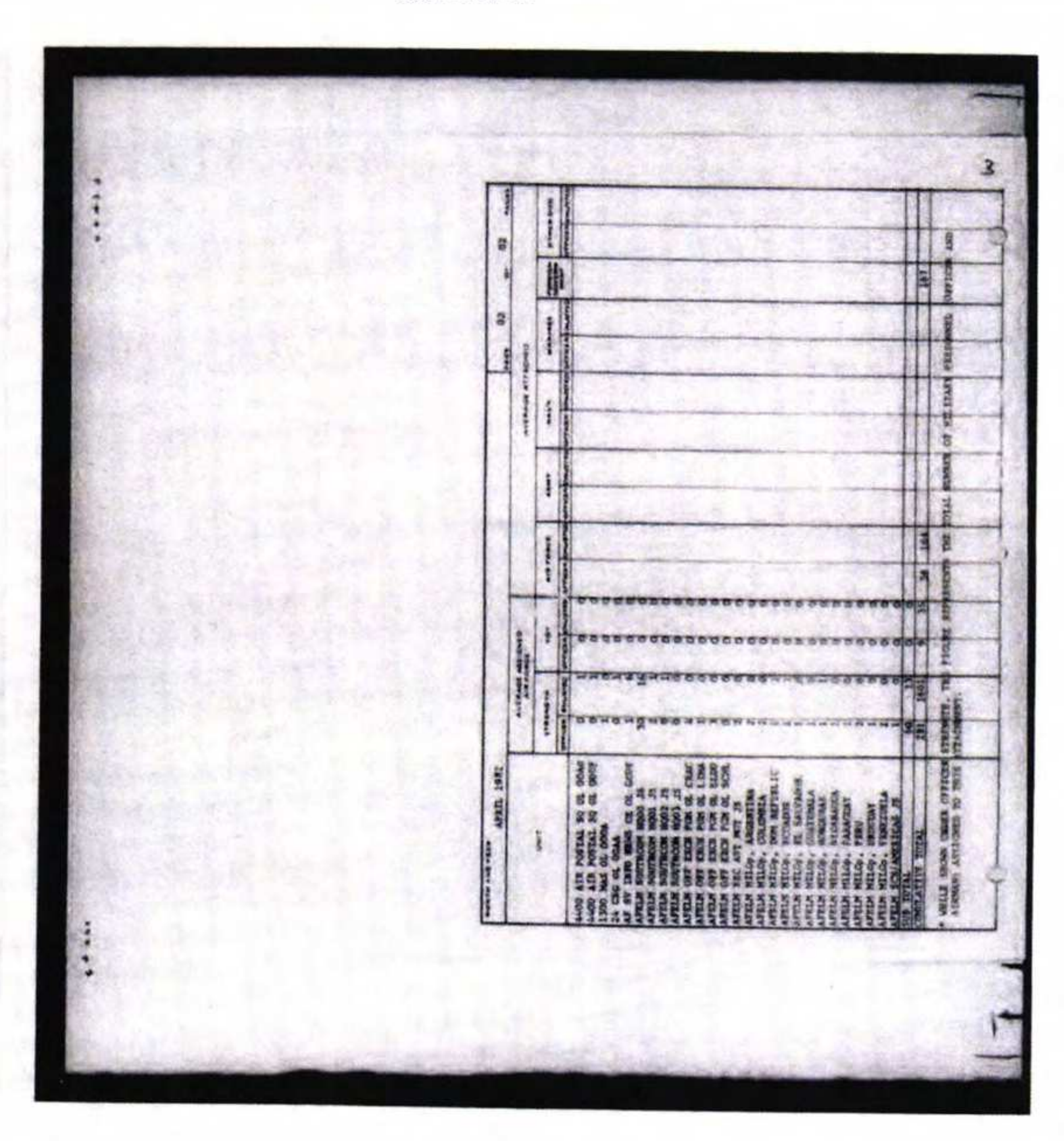
SECTION I UNIT ASSIGNED UNITS	Average Assigned Air Force: Strength Officer	Strength Enlisted	TDY Officer	TDY Enlisted	Average Attached: Air Force Officer	Air Force Enlisted	Army Officer	Army Enlisted	Navy Officer	Navy Enlisted	Marines Officer	Marines Enlisted	Foreign Govt	Other Officer	Other Enlisted
HQ SOUTHERN AIR DIVISION	15	30	1	2											
24 COMPW	45	95	3	2	56	164									
24 COMBAT SUPPORT GROUP	20	98	0	0											
24 CIVIL ENGINEERING	7	186	0	3											
24 SUPPLY	8	125	0	1											
24 SECURITY POLICE	3	207	0	4											
24 TRANSPORTATION	5	75	0	3											
24 CONSLD ACFT MAINT SQ	6	300	0	4											
24 COMP SQ	26	28	3	3											
24 SERVICES	3	43	0	3											
IAAFA	15	101	1	2									167		
USAF CLINIC	27	71	1	0											
SUB TOTAL	177	1261	9	26	56	164							167		
SECTION II TENANT UNITS															
AEROSP RESCUE/RCY SQ	1	2	0	0											
1361 AUDIOVISUAL SQ DET 5	0	17	0	0											
5 WEATHER WING DET 2021	4	28	0	0											
4400 AIR POSTAL SQ	1	3	0	0											
1300 MILITARY AIRLIFT SQ	17	[illegible]	[illegible]	[illegible]											
AFELM OPC DISTR SR [illegible]	1	2	[illegible]	[illegible]											
4400 MES SQ DET 0014	0	1	0	[illegible]											
1978 COMMUNICATIONS GROUP	13	214	0	[illegible]											
HQ USAF DET 0021	1	1	0	0											
1978 COMM GP OL A	0	0	0	0											
AFIAC OLEK	0	2	0	0											
* DET 30 (AFOSI)	12	0	0	0											
SUB TOTAL	44	327	[illegible]	[illegible]											
SECTION III GEOGRAPHICALLY SEPARATED UNITS															
4400 AIR POSTAL SQ OL [illegible]	0	1	0	0											
4400 AIR POSTAL SQ OL [illegible]	0	1	0	0											
4400 AIR POSTAL SQ OL [illegible]	0	1	0	0											

Typed name and grade: J. KENT ANDERSON, TSgt, USAF — Signature: J Kent Anderson

AF [illegible]

(3)

Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*

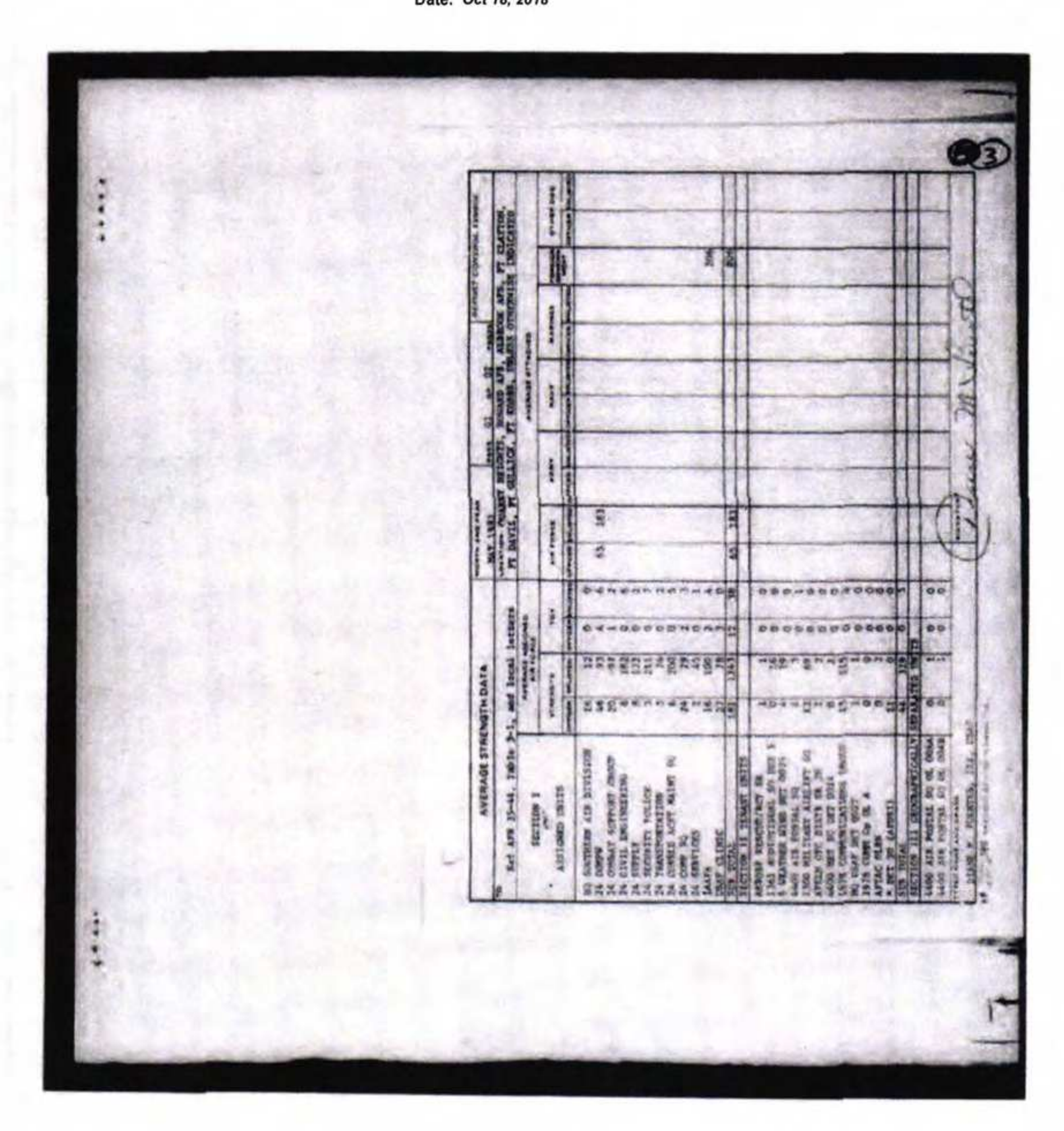


MONTH AND YEAR: APRIL 1982 — PAGE 02 OF 02 PAGES

UNIT	AVERAGE ASSIGNED AIR FORCE: STRENGTH		AVERAGE ASSIGNED AIR FORCE: VOT		AVERAGE ATTACHED: AIR FORCE		ARMY		NAVY		MARINES		FOREIGN NATIONALS	OTHER DOD	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED		OFFICER	ENLISTED
4400 AIR POSTAL SQ OL OOAO	0	1	0	0											
4400 AIR POSTAL SQ OL OOOF	0	1	0	0											
1300 MAS OL OOOA	1	0	0	0											
24 CSG OL OOAA	0	1	0	0											
AF SV INFO NEWS CE OL OOOF	1	6	0	0											
AFELM SOUTHCOM HQ00 JS	32	16	0	0											
AFELM SOUTHCOM HQ01 JS	2	1	0	0											
AFELM SOUTHCOM HQ02 JS	0	1	0	0											
AFELM SOUTHCOM HQ03 JS	0	0	0	0											
AFELM OFF EXCH PGM OL CRAC	4	0	0	0											
AFELM OFF EXCH PGM OL LIMA	1	0	0	0											
AFELM OFF EXCH PGM OL [illegible]	3	0	0	0											
AFELM OFF EXCH PGM OL SCHL	0	0	0	0											
AFELM SEC AST MGT JS	2	0	0	0											
AFELM MILGp, ARGENTINA	2	0	0	0											
AFELM MILGp, COLOMBIA	2	0	0	0											
AFELM MILGp, DOM REPUBLIC	[illegible]	[illegible]	0	0											
AFELM MILGp, ECUADOR	1	[illegible]	0	0											
AFELM MILGp, EL SALVADOR	1	[illegible]	0	0											
AFELM MILGp, GUATEMALA	1	[illegible]	0	0											
AFELM MILGp, HONDURAS	1	1	0	0											
AFELM MILGp, NICARAGUA	1	0	0	0											
AFELM MILGp, PARAGUAY	1	0	0	0											
AFELM MILGp, PERU	2	0	0	0											
AFELM MILGp, URUGUAY	1	0	0	0											
AFELM MILGp, VENEZUELA	2	0	0	0											
AFELM SCH/AMERICAS JS	1	0	0	0											
SUB TOTAL	50	13	0	0											
CUMULATIVE TOTAL	281	1601	9	35	36	164							187		

* WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICER AND AIRMAN) ASSIGNED TO THIS ATTACHMENT.

3



AVERAGE STRENGTH DATA

TO: Ref AFR 35-44, Table 3-1, and local letters

MONTH AND YEAR: MAY 1981 — PAGE 01 OF 02 PAGES — REPORT CONTROL SYMBOL

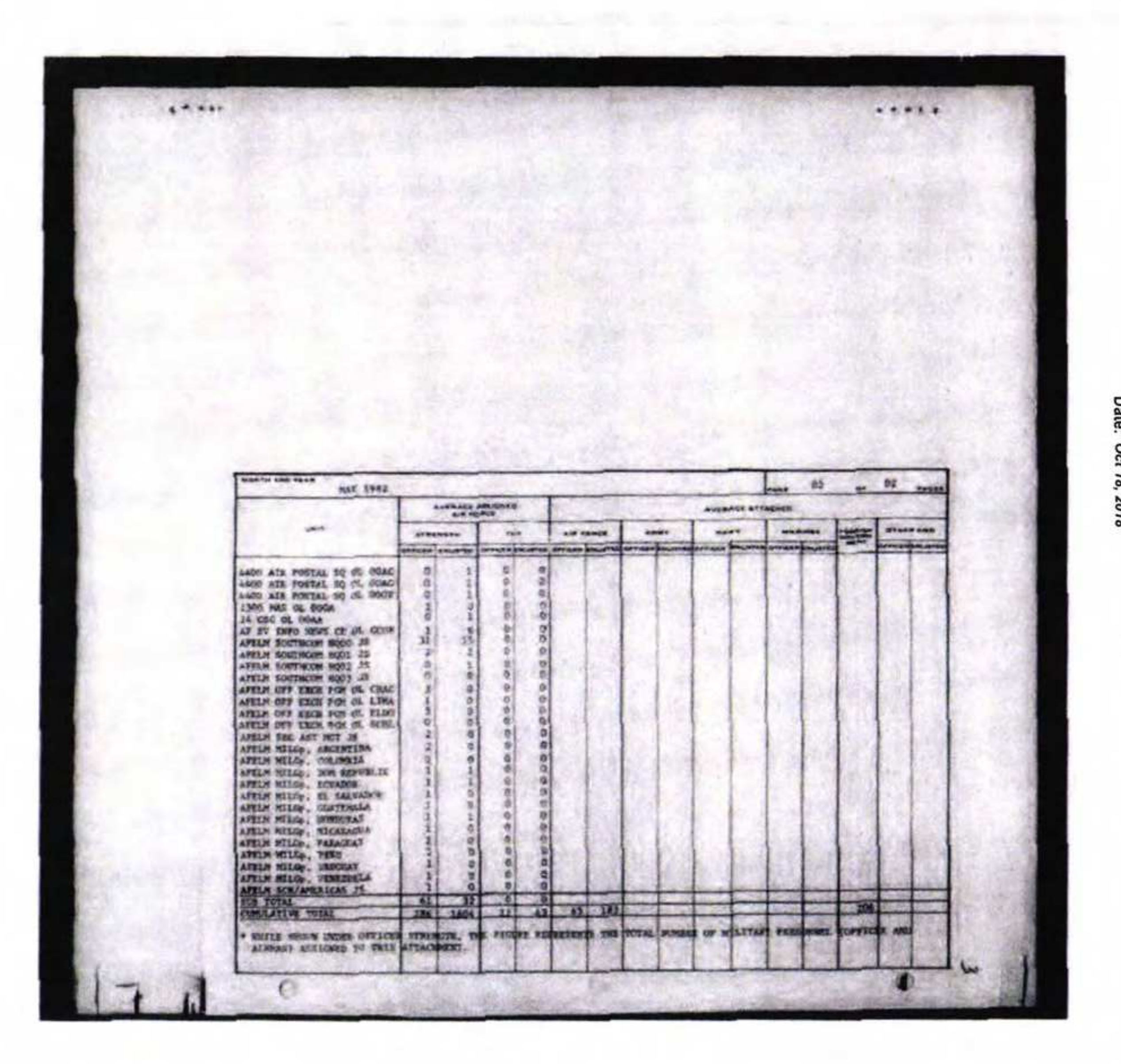
LOCATION: QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFS, FT CLAYTON, FT DAVIS, FT GULICK, FT KOBBE, UNLESS OTHERWISE INDICATED

SECTION I ASSIGNED UNITS	Average Assigned Air Force: Strength		TDY		Average Attached: Air Force		Army		Navy		Marines		Foreign	Other DOD	
	Officer	Enlisted	Officer	Enlisted	Officer	Enlisted	Officer	Enlisted	Officer	Enlisted	Officer	Enlisted		Officer	Enlisted
HQ SOUTHERN AIR DIVISION	16	12	0	0											
24 COMPW	46	93	4	6	65	183									
24 COMBAT SUPPORT GROUP	20	97	1	2											
24 CIVIL ENGINEERING	4	182	0	6											
24 SUPPLY	8	132	0	2											
24 SECURITY POLICE	3	211	0	7											
24 TRANSPORTATION	5	74	0	2											
24 CONSLD ACFT MAINT SQ	6	200	0	5											
24 COMM SQ	24	79	2	3											
24 SERVICES	2	45	0	1											
IAAFA	16	100	2	4									206		
USAF CLINIC	27	78	3	0											
SUB TOTAL	181	1343	12	38	65	183							206		
SECTION II TENANT UNITS															
AEROSP RESCUE/RCY SQ	1	1	0	0											
1361 AUDIOVISUAL SQ DET 5	0	16	0	0											
5 WEATHER WING DET [illegible]	4	19	0	0											
6400 AIR POSTAL SQ	4	3	0	1											
1300 MILITARY AIRLIFT GP	12	69	0	0											
AFELM OTC DISTR SR [illegible]	2	2	0	0											
6400 DET SC DET [illegible]	0	2	0	0											
1978 COMMUNICATIONS GROUP	15	115	0	4											
HQ USAF DET [illegible]	1	1	0	0											
1978 COMM Gp OL A	0	0	0	0											
AFTAC OLBN	0	2	0	0											
* DET 30 (AFOSI)	11	0	0	0											
SUB TOTAL	44	319	0	5											
SECTION III GEOGRAPHICALLY SEPARATED UNITS															
6400 AIR POSTAL SQ OL 004A	0	1	0	0											
6400 AIR POSTAL SQ OL 004B	0	1	0	0											

TYPED NAME AND GRADE: DIANE M. FUENTES, 1Lt, USAF

SIGNATURE: Diane M Fuentes

3



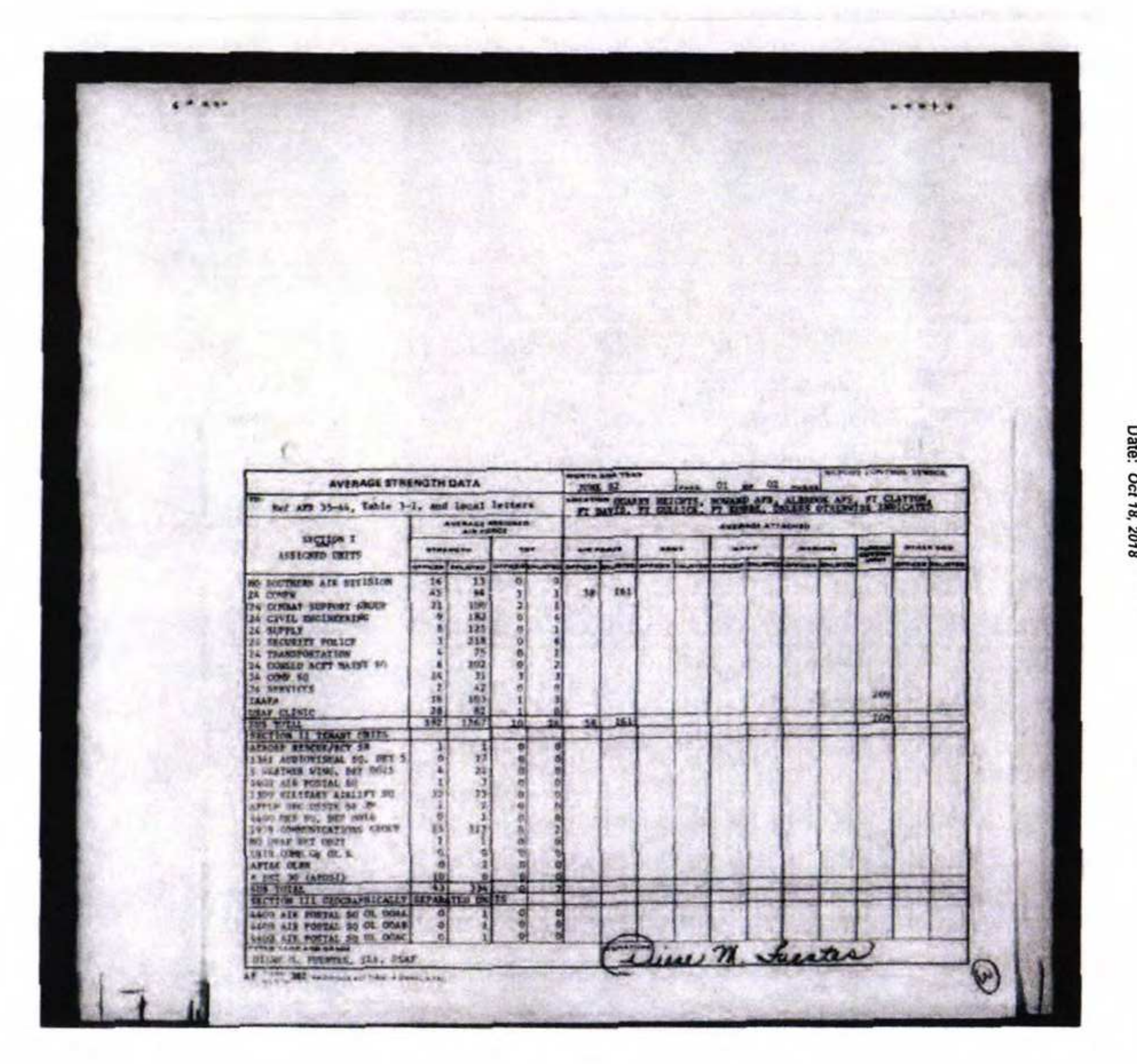
MONTH AND YEAR: MAY 1952

PAGE 85 OF 92 PAGES

UNIT	AUTHORIZED ASSIGNED AIR FORCE: STRENGTH – OFFICER	STRENGTH – ENLISTED	TDY – OFFICER	TDY – ENLISTED	AUGMENTED ATTACHED: AIR FORCE – OFFICER	AIR FORCE – ENLISTED	ARMY – OFFICER	ARMY – ENLISTED	NAVY – OFFICER	NAVY – ENLISTED	MARINES – OFFICER	MARINES – ENLISTED	[illegible]	[illegible] – OFFICER	[illegible] – ENLISTED
1400 AIR POSTAL SQ OL OGAC	0	1	0	0											
1400 AIR POSTAL SQ OL OGAC	0	1	0	0											
1400 AIR POSTAL SQ OL OGOF	0	1	0	0											
1300 MAS OL OGGA	3	0	0	0											
24 CSG OL OGAA	0	1	0	0											
AF SV INFO NEWS CE OL OGON	1	6	0	0											
AFELM SOUTHCOM HQ00 JS	31	15	0	0											
AFELM SOUTHCOM HQ01 JS	2	2	0	0											
AFELM SOUTHCOM HQ02 JS	0	1	0	0											
AFELM SOUTHCOM HQ03 JS	0	0	0	0											
AFELM OFF EXCH PGM OL CHAC	3	0	0	0											
AFELM OFF EXCH PGM OL LIMA	1	0	0	0											
AFELM OFF EXCH PGM OL ELDO	3	0	0	0											
AFELM OFF EXCH PGM OL [illegible]	0	0	0	0											
AFELM SEC AST MGT JS	2	0	0	0											
AFELM MILGP, ARGENTINA	2	0	0	0											
AFELM MILGP, COLOMBIA	0	0	0	0											
AFELM MILGP, DOM REPUBLIC	1	1	0	0											
AFELM MILGP, ECUADOR	1	1	0	0											
AFELM MILGP, EL SALVADOR	1	0	0	0											
AFELM MILGP, GUATEMALA	1	0	0	0											
AFELM MILGP, HONDURAS	1	1	0	0											
AFELM MILGP, NICARAGUA	1	0	0	0											
AFELM MILGP, PARAGUAY	1	0	0	0											
AFELM MILGP, PERU	1	0	0	0											
AFELM MILGP, URUGUAY	1	0	0	0											
AFELM MILGP, VENEZUELA	1	0	0	0											
AFELM SCH/AMERICAS JS	2	0	0	0											
SUB TOTAL	61	32	0	0											
CUMULATIVE TOTAL	286	1604	11	43	63	183							206		

* WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICER AND AIRMAN) ASSIGNED TO THIS ATTACHMENT.

Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: Oct 18, 2018



AVERAGE STRENGTH DATA

MONTH AND YEAR: JUNE 82 — PAGE 01 OF 05 PAGES — REPORT CONTROL SYMBOL

TO: Ref AFR 35-44, Table 3-1, and local letters

LOCATION: QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFS, FT CLAYTON, FT DAVIS, FT GULICK, FT KOBBE, UNLESS OTHERWISE INDICATED

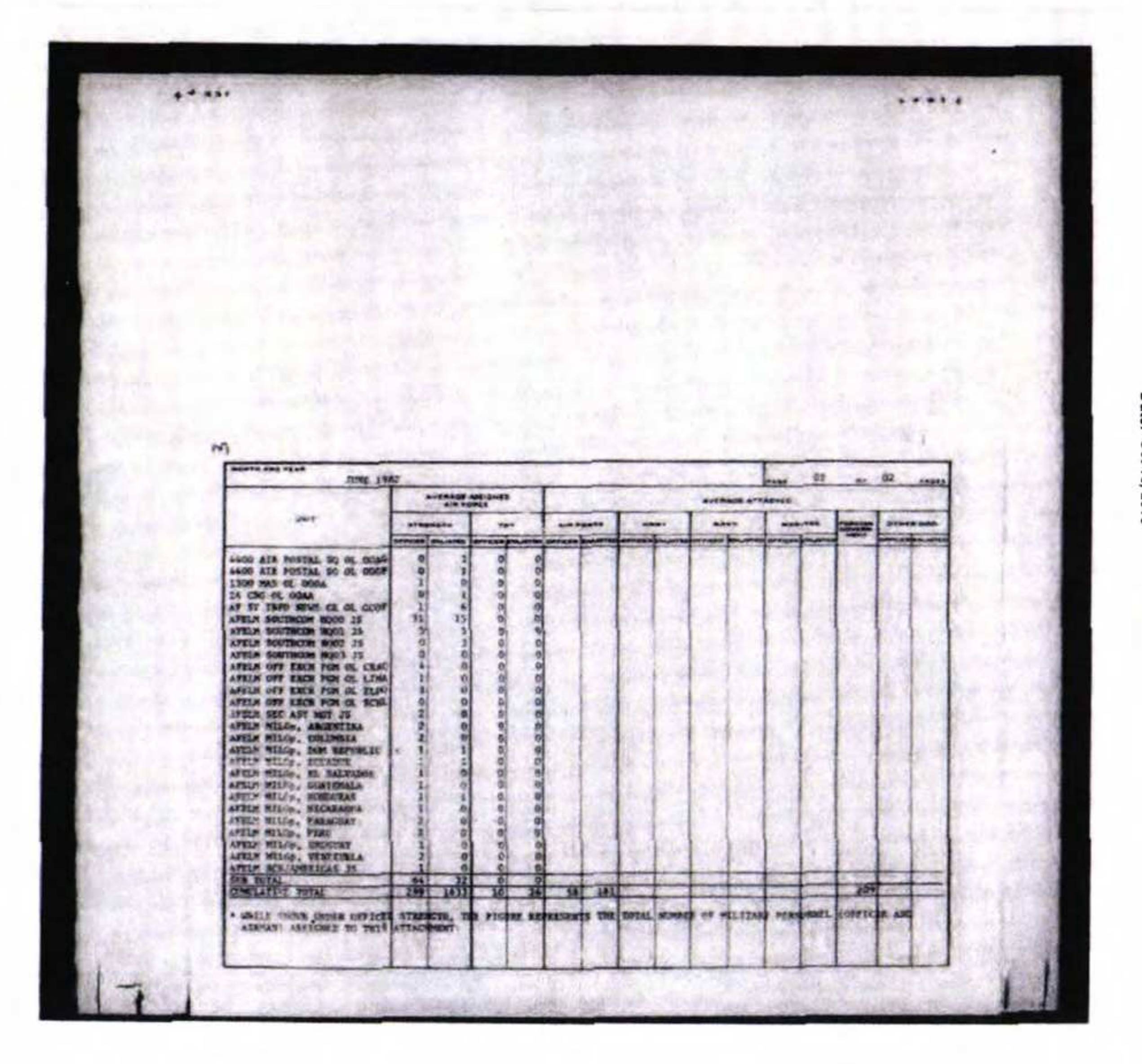
SECTION I ASSIGNED UNITS	Average Assigned Air Force: Strength Officer	Strength Enlisted	TDY Officer	TDY Enlisted	Average Attached: Air Force Officer	Air Force Enlisted	Army Officer	Army Enlisted	Navy Officer	Navy Enlisted	Marines Officer	Marines Enlisted	[illegible]	Other Svc Officer	Other Svc Enlisted
HQ SOUTHERN AIR DIVISION	16	13	0	0											
24 COMPW	43	94	3	3	58	161									
24 COMBAT SUPPORT GROUP	21	109	2	1											
24 CIVIL ENGINEERING	9	182	0	6											
24 SUPPLY	8	125	0	3											
24 SECURITY POLICE	3	218	0	6											
24 TRANSPORTATION	4	75	0	3											
24 CONSLD ACFT MAINT SQ	8	302	0	2											
24 COMP SQ	26	31	3	3											
24 SERVICES	2	42	0	0									209		
IAAFA	39	103	1	3											
USAF CLINIC	28	82	1	0											
SUB TOTAL	192	1767	10	26	58	161							209		
SECTION II TENANT UNITS															
AEROSP RESCUE/RCY SQ	1	1	0	0											
1361 AUDIOVISUAL SQ. DET 5	0	37	0	0											
5 WEATHER WING, DET [illegible]	4	21	0	0											
6602 AIR POSTAL SQ	1	3	0	0											
1300 MILITARY AIRLIFT SQ	32	73	0	0											
[illegible]	1	2	0	0											
6400 [illegible]	0	1	0	0											
1978 COMMUNICATIONS GROUP	15	327	0	2											
HQ USAF [illegible] UNIT	1	1	0	0											
1978 COMM Gp OL [illegible]	0	5	0	0											
AFTAC OL [illegible]	0	2	0	0											
[illegible] DET 30 (AFOSI)	10	0	0	0											
SUB TOTAL	43	334	0	2											
SECTION III GEOGRAPHICALLY SEPARATED UNITS															
6400 AIR POSTAL SQ OL OOAA	0	1	0	0											
6400 AIR POSTAL SQ OL OOAB	0	1	0	0											
6402 AIR POSTAL SQ OL OOAC	0	1	0	0											

TYPED NAME AND GRADE: DIANE M. FUENTES, 1Lt, USAF

SIGNATURE: Diane M. Fuentes

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(3)

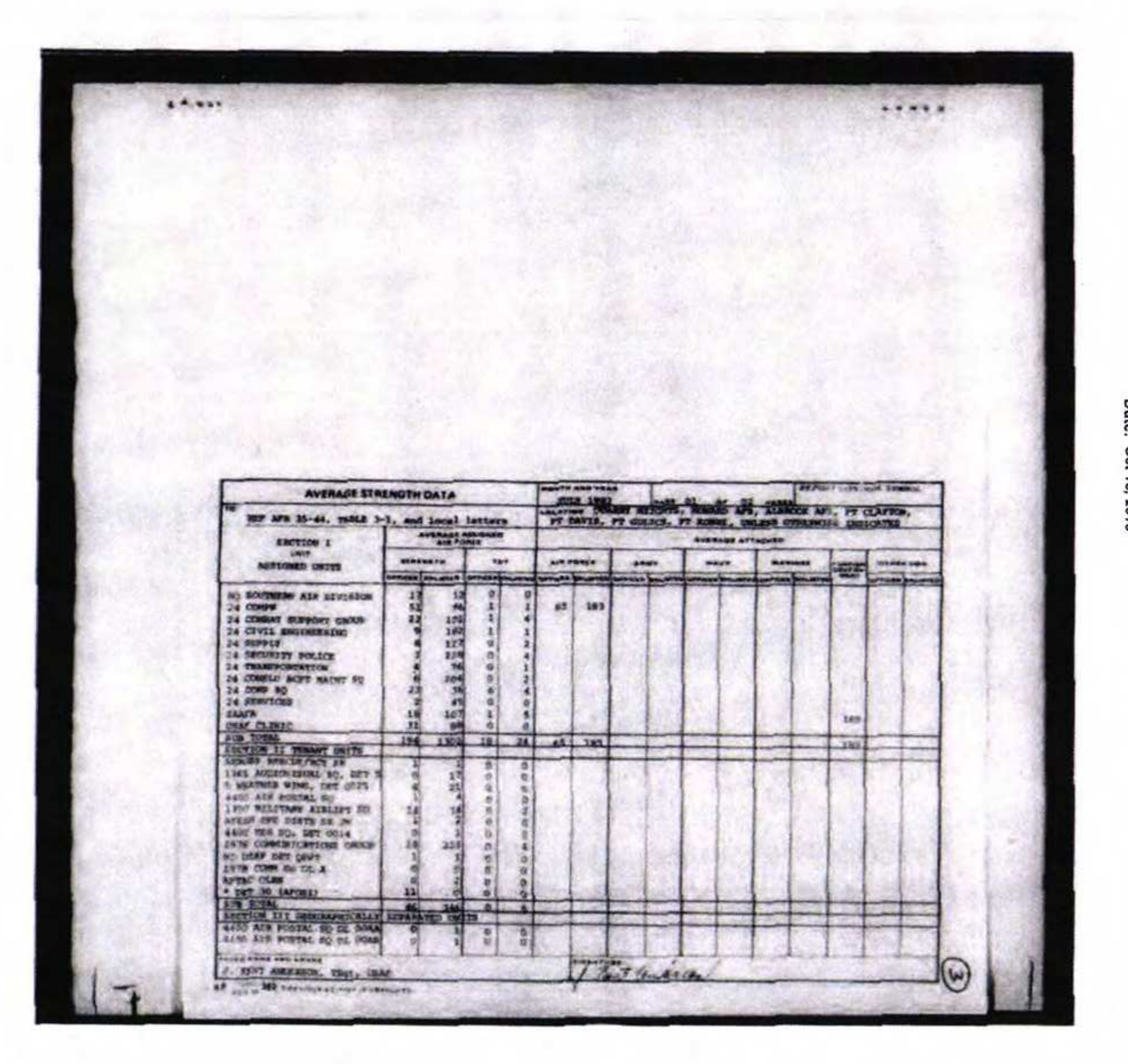


MONTH AND YEAR: JUNE 1982															PAGE 02 OF 02 PAGES	
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED											
	STRENGTH		TDY		[illegible]		ARMY		NAVY		MARINES		[illegible]	[illegible]		
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED		OFFICER	ENLISTED	
4400 AIR POSTAL SQ OL GOAG	0	1	0	0												
4400 AIR POSTAL SQ OL GOOP	0	1	0	0												
1300 MAS OL GOOA	1	0	0	0												
IA CNC OL GOAA	0	1	0	0												
AF ST INFO NEWS CE OL GOOF	1	4	0	0												
AFELM SOUTHCOM HQ00 JS	31	15	0	0												
AFELM SOUTHCOM HQ01 JS	5	3	0	0												
AFELM SOUTHCOM HQ02 JS	0	3	0	0												
AFELM SOUTHCOM HQ03 JS	0	0	0	0												
AFELM OFF EXCH PGM OL CRAC	4	0	0	0												
AFELM OFF EXCH PGM OL LIMA	1	0	0	0												
AFELM OFF EXCH PGM OL [illegible]	1	0	0	0												
AFELM OFF EXCH PGM OL SCHL	0	0	0	0												
AFELM SEC AST MGT JS	2	0	0	0												
AFELM MILGP, ARGENTINA	2	0	0	0												
AFELM MILGP, COLOMBIA	2	0	0	0												
AFELM MILGP, DOM REPUBLIC	1	1	0	0												
AFELM MILGP, ECUADOR	1	1	0	0												
AFELM MILGP, EL SALVADOR	1	0	0	0												
AFELM MILGP, GUATEMALA	1	0	0	0												
AFELM MILGP, HONDURAS	1	1	0	0												
AFELM MILGP, NICARAGUA	1	0	0	0												
AFELM MILGP, PARAGUAY	2	0	0	0												
AFELM MILGP, PERU	3	0	0	0												
AFELM MILGP, URUGUAY	1	0	0	0												
AFELM MILGP, VENEZUELA	2	0	0	0												
AFELM SCH/AMERICAS JS	1	0	0	0												
SUB TOTAL	64	32	0	0												
CUMULATIVE TOTAL	299	1633	10	26	58	181							207*			

* WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICER AND AIRMAN) ASSIGNED TO THIS ATTACHMENT.

Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*

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Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: Oct 18, 2018



AVERAGE STRENGTH DATA

MONTH AND YEAR: JULY 1982

TO: REF AFR 35-44, TABLE 3-1, and local letters

LOCATION: HOWARD AFB, ALBROOK AFS, FT CLAYTON, FT DAVIS, FT GULICK, FT KOBBE, UNLESS OTHERWISE INDICATED

SECTION I UNIT ASSIGNED UNITS	Average Assigned Air Force: Strength Officer	Strength Enlisted	TDY Officer	TDY Enlisted	Average Attached: Air Force Officer	Air Force Enlisted	Army Officer	Army Enlisted	Navy Officer	Navy Enlisted	Marines Officer	Marines Enlisted	[illegible]	Others Officer	Others Enlisted
HQ SOUTHERN AIR DIVISION	17	12	0	0											
24 COMPW	51	96	1	1	65	183									
24 COMBAT SUPPORT GROUP	22	175	1	4											
24 CIVIL ENGINEERING	9	182	1	1											
24 SUPPLY	6	127	0	2											
24 SECURITY POLICE	3	229	0	4											
24 TRANSPORTATION	4	76	0	1											
24 CONSLD ACFT MAINT SQ	6	204	0	2											
24 COMM SQ	23	36	6	4											
24 SERVICES	2	45	0	0											
SAAFA	18	107	1	5									169		
USAF CLINIC	31	[illegible]	0	0											
SUB TOTAL	196	1302	10	24	65	183							169		
SECTION II TENANT UNITS															
[illegible]	1	1	0	0											
1361 AUDIOVISUAL SQ, DET 5	0	17	0	0											
5 WEATHER WING, DET [illegible]	6	21	0	0											
4400 AIR POSTAL SQ	1	4	0	0											
[illegible] MILITARY AIRLIFT SQ	14	16	0	2											
[illegible]	1	2	0	0											
[illegible] SQ, DET 0014	0	1	0	0											
1978 COMMUNICATIONS GROUP	18	223	0	4											
HQ USAF DET [illegible]	1	1	0	0											
1978 COMM [illegible]	0	[illegible]	0	0											
[illegible]	0	[illegible]	0	0											
* DET 30 (AFOSI)	11	[illegible]	0	0											
SUB TOTAL	46	[illegible]	0	6											
SECTION III GEOGRAPHICALLY SEPARATED UNITS															
4450 AIR POSTAL SQ [illegible]	0	1	0	0											
[illegible] AIR POSTAL SQ [illegible]	0	1	0	0											

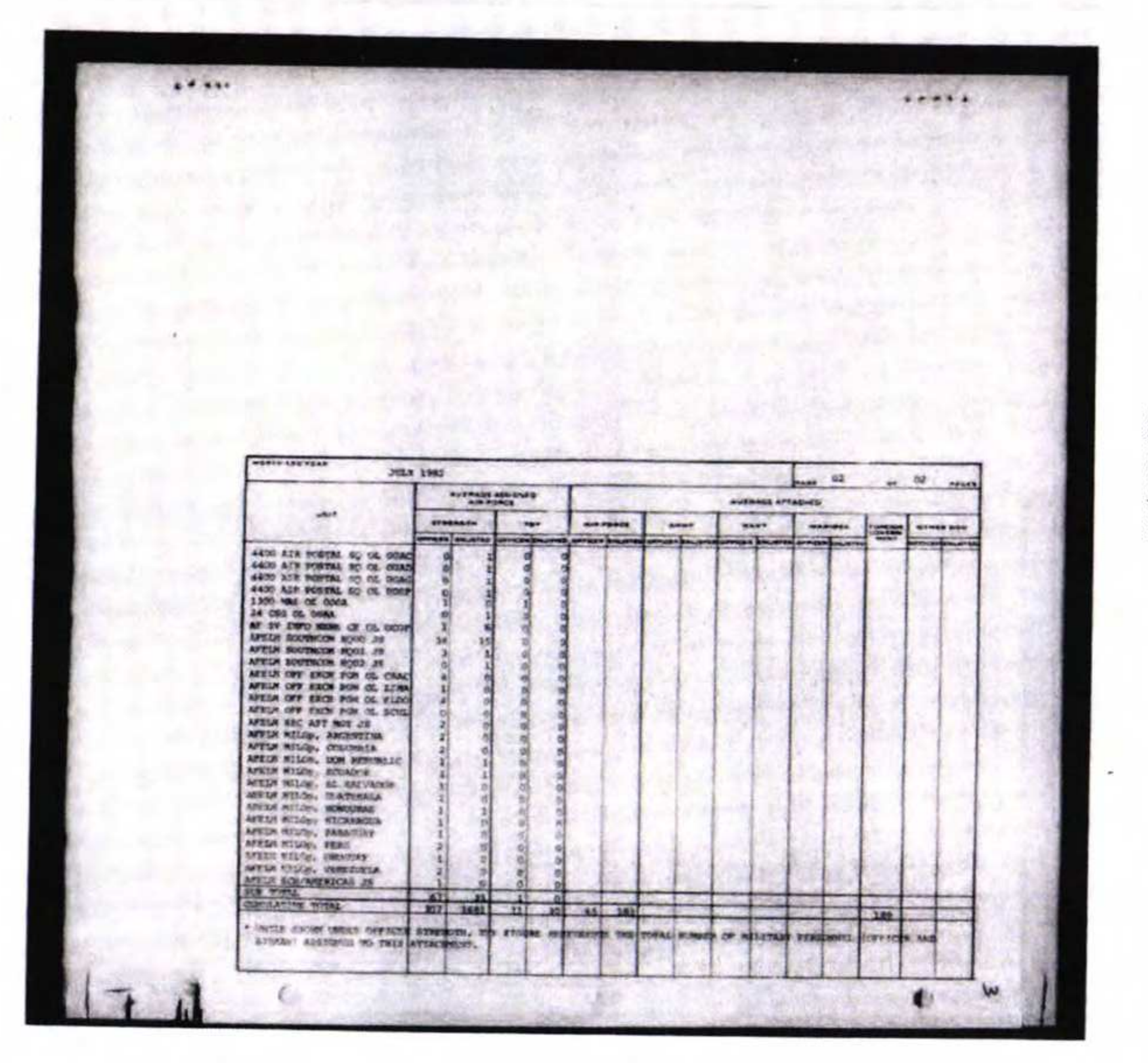
TYPED NAME AND GRADE: J. KENT ANDERSON, TSgt, USAF

SIGNATURE: [signature]

AF FORM 382

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IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*



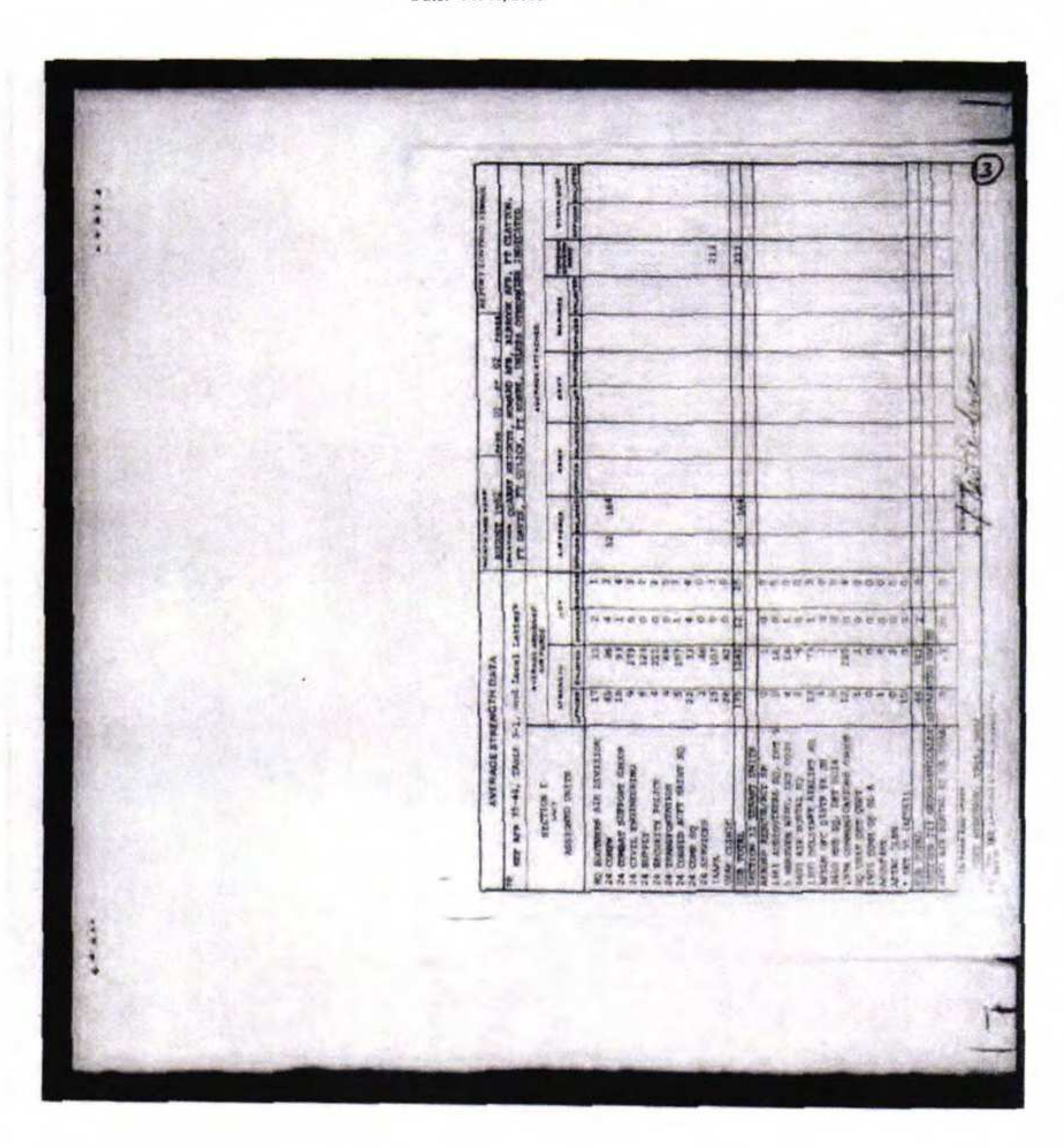
MONTH AND YEAR: JULY 1962 — PAGE 02 OF 02 PAGES

UNIT	AVERAGE ASSIGNED AIR FORCE: STRENGTH Officers	STRENGTH Enlisted	TDY Officers	TDY Enlisted	AVERAGE ATTACHED: AIR FORCE Officers	AIR FORCE Enlisted	ARMY Officers	ARMY Enlisted	NAVY Officers	NAVY Enlisted	MARINES Officers	MARINES Enlisted	FOREIGN [illegible]	OTHER DOD Officers	OTHER DOD Enlisted
4400 AIR POSTAL SQ OL GOAC	0	1	0	0											
4400 AIR POSTAL SQ OL GOAD	0	1	0	0											
4400 AIR POSTAL SQ OL GOAG	0	1	0	0											
4400 AIR POSTAL SQ OL GOEP	0	1	0	0											
1300 [illegible] OL GOGA	1	[illegible]	1	0											
24 CSG OL GOAA	0	1	0	0											
AF SV INFO [illegible] OL GOOP	1	6	0	0											
AFSLM SOUTHCOM HQ00 JS	14	15	0	0											
AFSLM SOUTHCOM HQ01 JS	3	1	0	0											
AFSLM SOUTHCOM HQ02 JS	0	1	0	0											
AFSLM OFF EXCH PGM OL CHAC	4	0	0	0											
AFSLM OFF EXCH PGM OL LIMA	1	0	0	0											
AFSLM OFF EXCH PGM OL [illegible]	4	0	0	0											
AFSLM OFF EXCH PGM OL [illegible]	0	0	0	0											
AFSLM SEC ASST MGT JS	2	0	0	0											
AFSLM MILGP, ARGENTINA	2	0	0	0											
AFSLM MILGP, COLOMBIA	2	0	0	0											
AFSLM MILGP, DOM REPUBLIC	1	1	0	0											
AFSLM MILGP, ECUADOR	4	1	0	0											
AFSLM MILGP, EL SALVADOR	3	0	0	0											
AFSLM MILGP, GUATEMALA	2	0	0	0											
AFSLM MILGP, HONDURAS	1	1	0	0											
AFSLM MILGP, NICARAGUA	1	1	0	0											
AFSLM MILGP, PARAGUAY	1	0	0	0											
AFSLM MILGP, PERU	2	0	0	0											
AFSLM MILGP, URUGUAY	1	0	0	0											
AFSLM MILGP, VENEZUELA	2	0	0	0											
AFSLM SOL/AMERICAS JS	1	0	0	0											
SUB TOTAL	47	31	1	0											
CUMULATIVE TOTAL	327	1681	11	10	45	161							180		

* [illegible] SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICER AND [illegible]) ASSIGNED TO THIS ATTACHMENT.

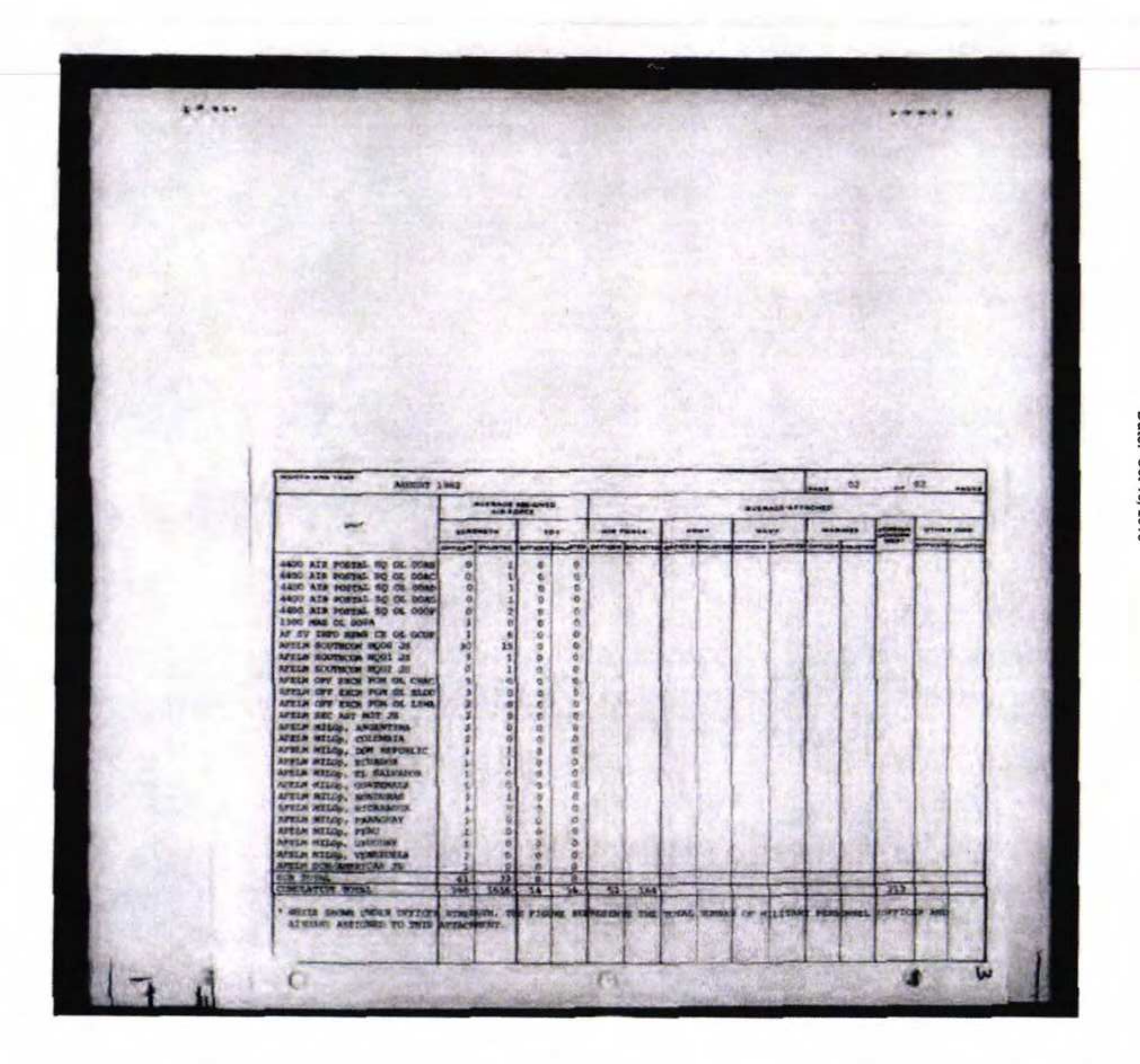
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IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*



AVERAGE STRENGTH DATA

Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*

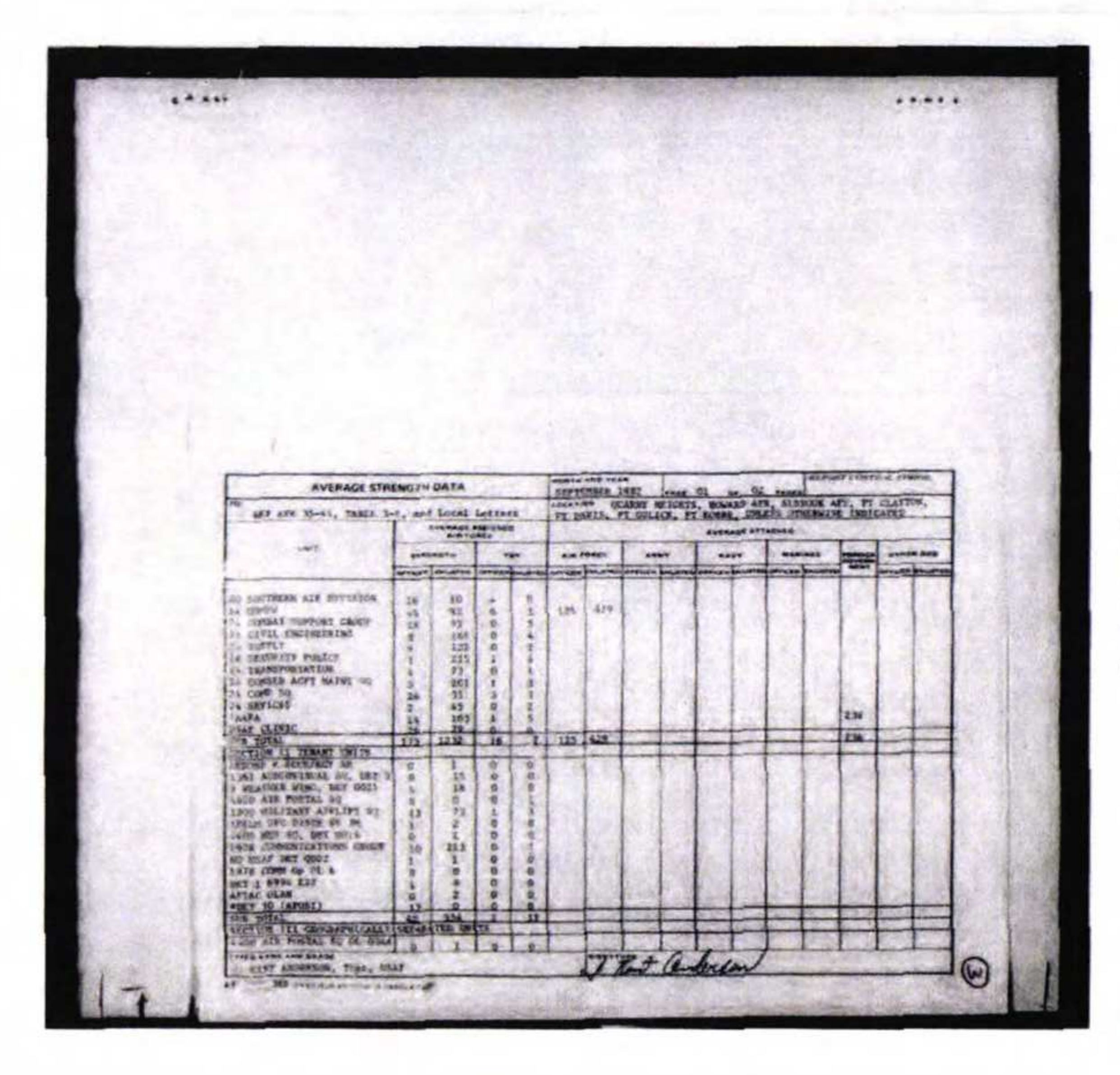


MONTH AND YEAR: AUGUST 1962 — PAGE 02 OF 02 PAGES

UNIT	AVERAGE ASSIGNED AIR FORCE: STRENGTH Officer	STRENGTH Enlisted	TDY Officer	TDY Enlisted	AVERAGE ATTACHED: AIR FORCE Officer	AIR FORCE Enlisted	ARMY Officer	ARMY Enlisted	NAVY Officer	NAVY Enlisted	MARINES Officer	MARINES Enlisted	[illegible]	OTHER [illegible] Officer	OTHER [illegible] Enlisted
4400 AIR POSTAL SQ OL [illegible]	0	2	0	0											
4400 AIR POSTAL SQ OL DOAC	0	1	0	0											
4400 AIR POSTAL SQ OL [illegible]	0	1	0	0											
4400 AIR POSTAL SQ OL [illegible]	0	1	0	0											
4400 AIR POSTAL SQ OL [illegible]	0	2	0	0											
1300 MAS OL DOPA	3	0	0	0											
AF SV INFO NEWS CE OL [illegible]	1	6	0	0											
AFELM SOUTHCOM HQ00 JS	30*	15	0	0											
AFELM SOUTHCOM HQ01 JS	9	1	0	0											
AFELM SOUTHCOM HQ[illegible] JS	0	1	0	0											
AFELM OFF EXCH PGM OL [illegible]	5	0	0	0											
AFELM OFF EXCH PGM OL [illegible]	3	0	0	0											
AFELM OFF EXCH PGM OL LIMA	2	0	0	0											
AFELM SEC AST [illegible] JS	3	0	0	0											
AFELM MILGP, ARGENTINA	3	0	0	0											
AFELM MILGP, COLOMBIA	2	0	0	0											
AFELM MILGP, DOM REPUBLIC	1	1	0	0											
AFELM MILGP, ECUADOR	1	1	0	0											
AFELM MILGP, EL SALVADOR	1	0	0	0											
AFELM MILGP, GUATEMALA	5	0	0	0											
AFELM MILGP, HONDURAS	3	1	0	0											
AFELM MILGP, NICARAGUA	4	0	0	0											
AFELM MILGP, PARAGUAY	3	0	0	0											
AFELM MILGP, PERU	2	0	0	0											
AFELM MILGP, URUGUAY	1	0	0	0											
AFELM MILGP, VENEZUELA	2	0	0	0											
AFELM [illegible] JS	2	0	0	0											
SUB TOTAL	61	33	0	0											
CUMULATIVE TOTAL	366	1656	14	14	53	144							213		

* WHERE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICER AND AIRMEN) ASSIGNED TO THIS ATTACHMENT.

3



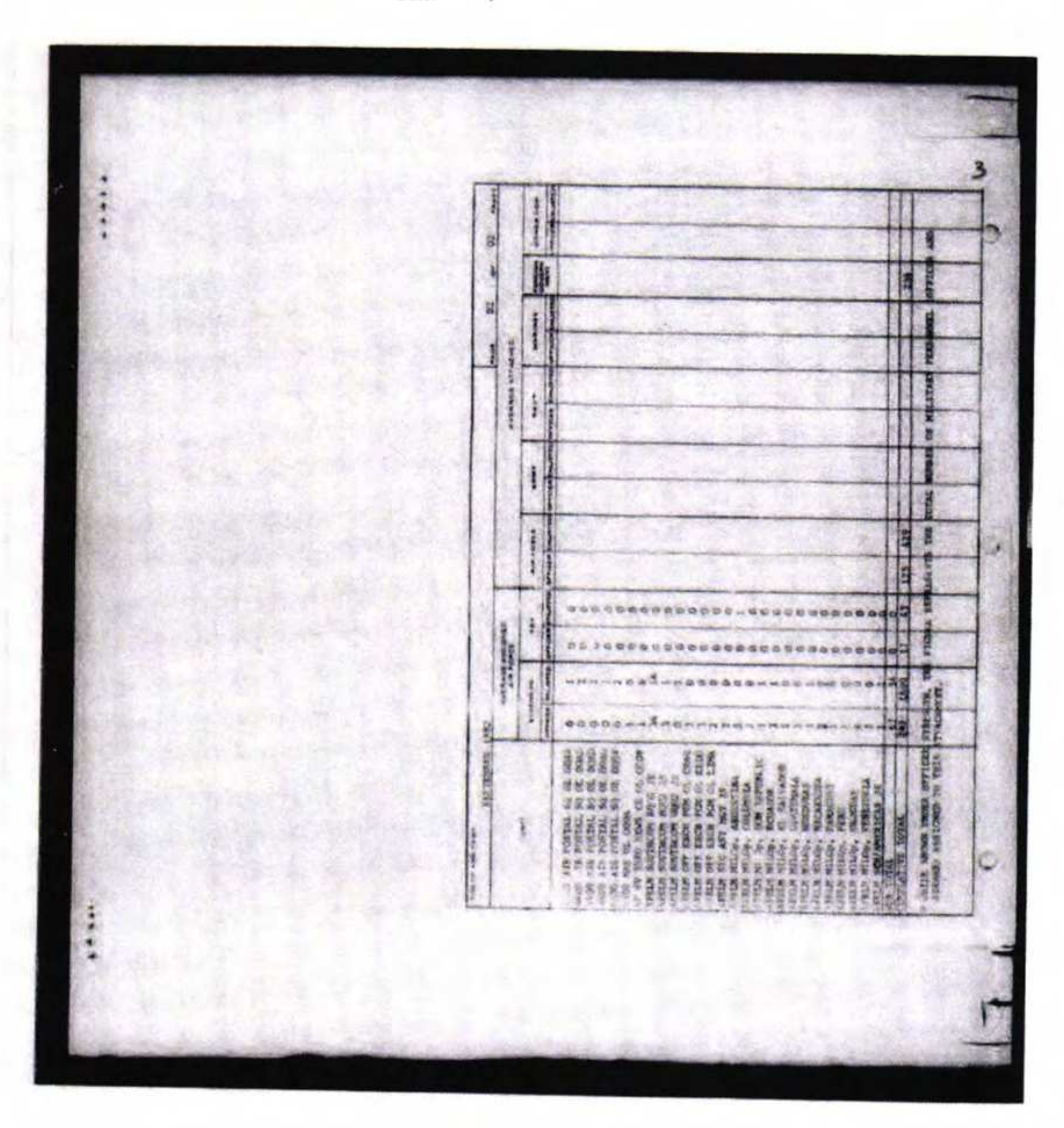
AVERAGE STRENGTH DATA					MONTH AND YEAR: SEPTEMBER 1982	PAGE 01 OF 02 PAGES						REPORT CONTROL SYMBOL			
TO: AFR 35-41, TABLE 3-?, and Local Letters					LOCATION: QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFS, FT CLAYTON, FT DAVIS, FT GULICK, FT KOBBE, UNLESS OTHERWISE INDICATED										
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED										
	ASSIGNED		TDY		AIR FORCE		ARMY		NAVY		MARINES		[illegible]	[illegible]	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED		OFFICER	ENLISTED
HQ SOUTHERN AIR DIVISION	16	10	4	8											
24 COMPW	45	92	6	1	125	429									
24 COMBAT SUPPORT GROUP	18	93	0	3											
24 CIVIL ENGINEERING	8	168	0	4											
24 SUPPLY	4	123	0	2											
24 SECURITY POLICE	1	225	1	4											
24 TRANSPORTATION	4	73	0	1											
24 CONSOLIDATED ACFT MAINT SQ	5	201	1	3											
24 COMP SQ	26	31	3	1											
24 SERVICES	2	45	0	2											
IAAFA	14	103	1	5									236		
USAF CLINIC	26	29	0	0											
SUB TOTAL	173	1232	16	2	125	429							236		
SECTION II TENANT UNITS															
[illegible]	0	1	0	0											
1361 AUDIOVISUAL SQ, DET ?	0	15	0	0											
? WEATHER WING, DET 0021	1	18	0	0											
[illegible] AIR POSTAL SQ	1	0	0	1											
[illegible] MILITARY AIRLIFT SQ	13	73	1	1											
[illegible]	1	2	0	0											
[illegible] DET [illegible]	0	1	0	0											
1978 COMMUNICATIONS GROUP	10	213	0	1											
HQ USAF DET 0002	1	1	0	0											
1978 COMM Gp [illegible]	0	0	0	0											
DET 1 [illegible]	1	4	0	0											
AFTAC [illegible]	0	2	0	0											
DET 10 (AFOSI)	13	0	0	0											
SUB TOTAL	42	334	2	13											
SECTION III GEOGRAPHICALLY SEPARATED UNITS															
[illegible] AIR POSTAL SQ OL-[illegible]	0	1	0	0											

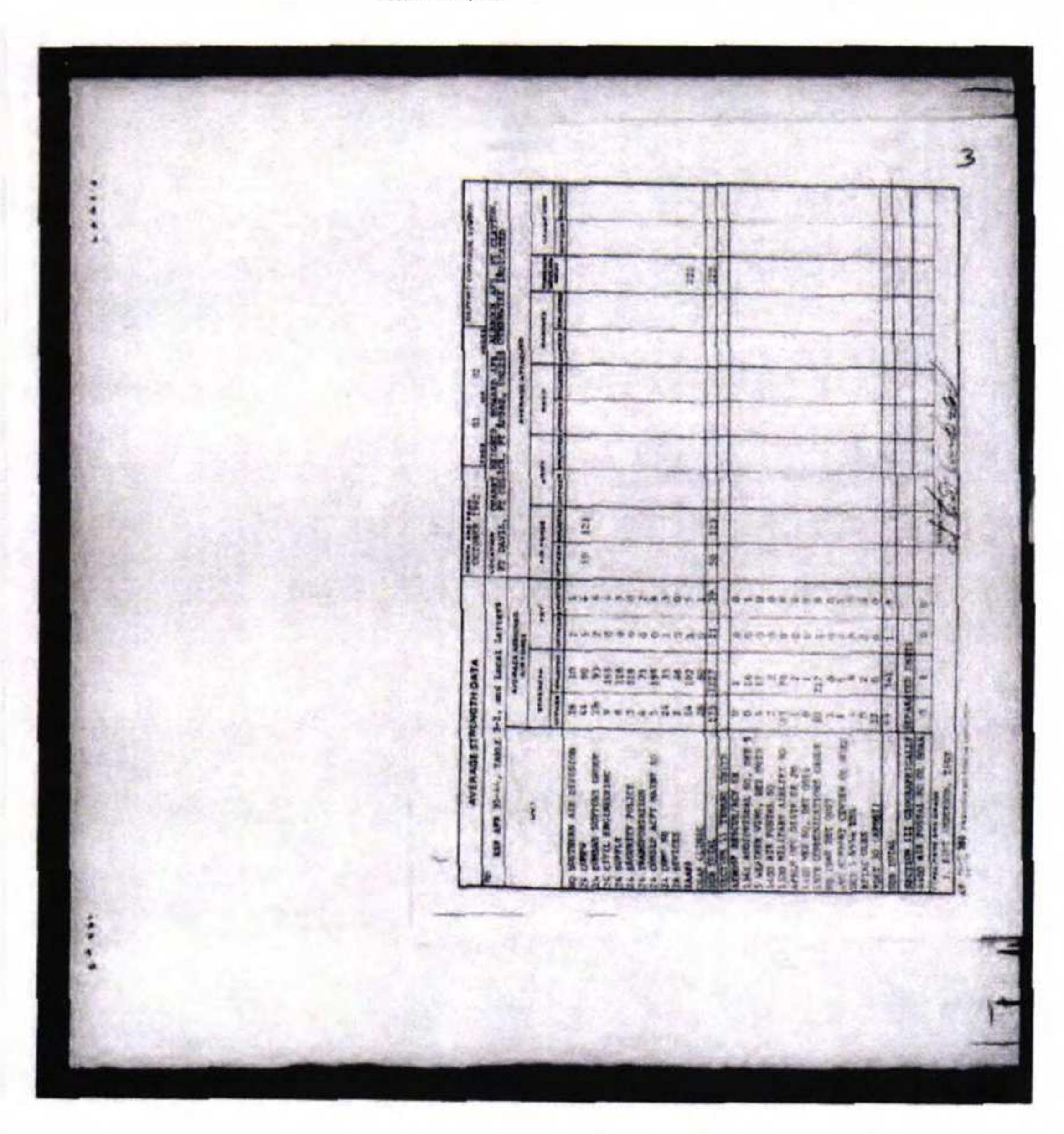
TYPED NAME AND GRADE: J. KENT ANDERSON, TSgt, USAF

SIGNATURE: J Kent Anderson

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(W)

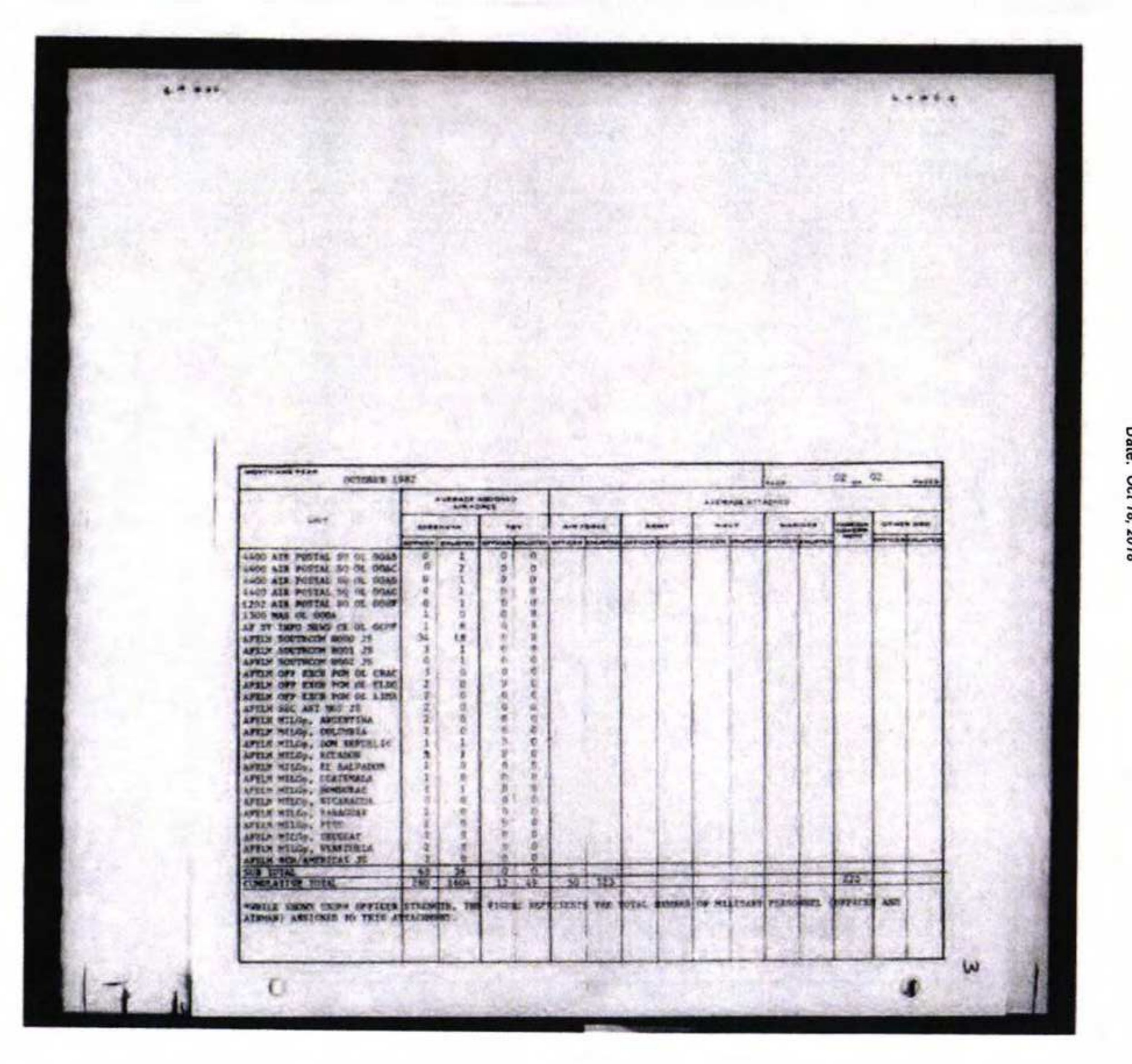




AVERAGE STRENGTH DATA

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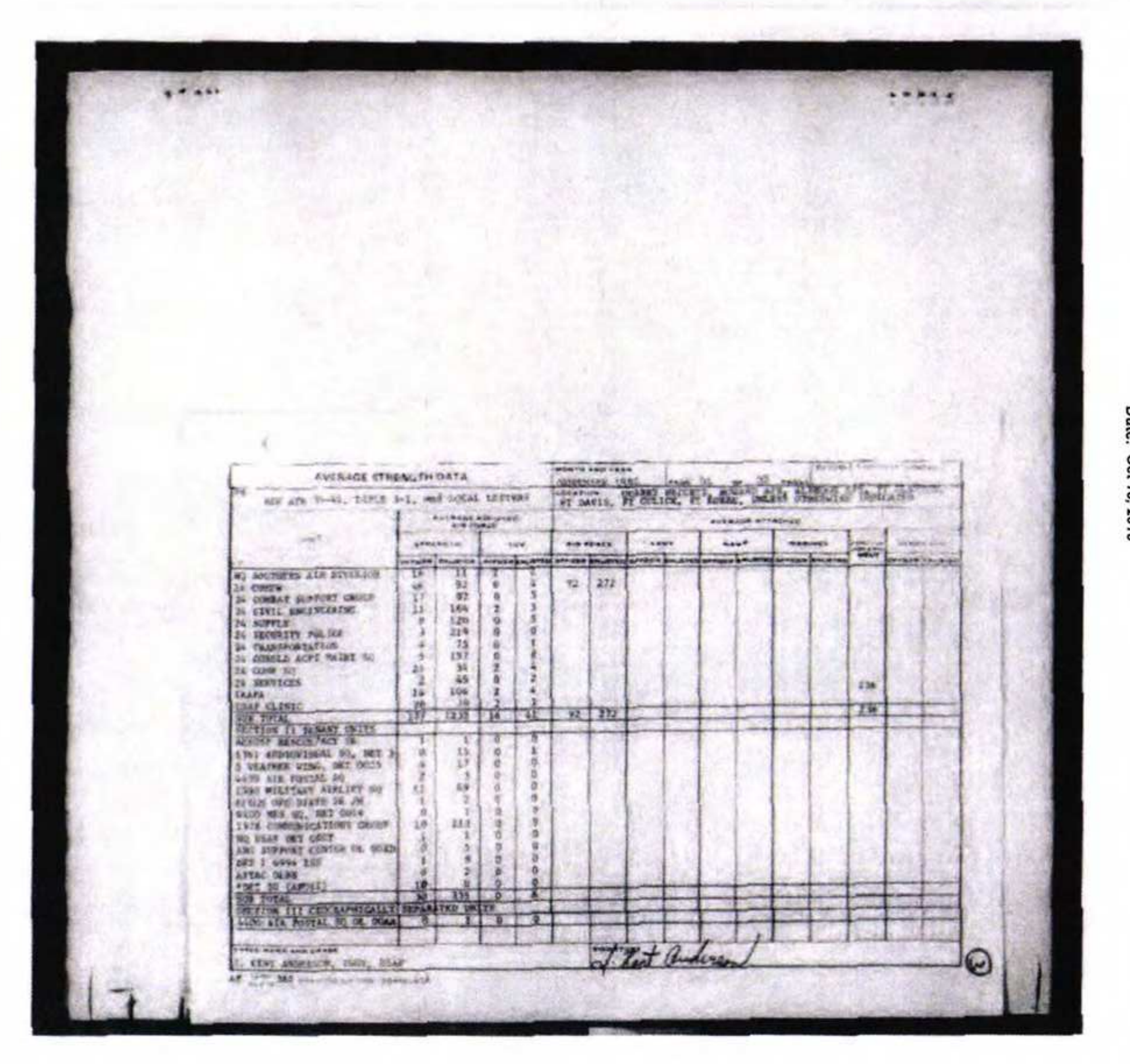
MONTH AND YEAR: OCTOBER 1962 — PAGE 02 OF 02 PAGES

UNIT	AVERAGE ASSIGNED AIR FORCE: STRENGTH Officer	STRENGTH Enlisted	TDY Officer	TDY Enlisted	AVERAGE ATTACHED: AIR FORCE Officer	AIR FORCE Enlisted	ARMY Officer	ARMY Enlisted	NAVY Officer	NAVY Enlisted	MARINES Officer	MARINES Enlisted	[illegible]	OTHER ORG Officer	OTHER ORG Enlisted
4400 AIR POSTAL SQ OL OOAB	0	1	0	0											
4400 AIR POSTAL SQ OL OOAC	0	2	0	0											
4400 AIR POSTAL SQ OL OOAD	0	1	0	0											
4400 AIR POSTAL SQ OL OOAE	0	1	0	0											
1202 AIR POSTAL SQ OL OOAF	0	1	0	0											
1300 MAS OL OODA	1	0	0	0											
AF ST INFO SERV CE OL OOFF	1	4	0	0											
AFELM SOUTHCOM 0000 25	34	18	0	0											
AFELM SOUTHCOM 0001 25	3	1	0	0											
AFELM SOUTHCOM 0002 25	0	1	0	0											
AFELM OFF EXCH POR OL CRAC	3	0	0	0											
AFELM OFF EXCH POR OL ELDC	2	0	0	0											
AFELM OFF EXCH POR OL LIMA	2	0	0	0											
AFELM SEC AST TNG 25	2	0	0	0											
AFELM MILGp, ARGENTINA	2	0	0	0											
AFELM MILGp, COLOMBIA	2	0	0	0											
AFELM MILGp, DOM REPUBLIC	1	1	0	0											
AFELM MILGp, ECUADOR	3	1	0	0											
AFELM MILGp, EL SALVADOR	1	0	0	0											
AFELM MILGp, GUATEMALA	1	0	0	0											
AFELM MILGp, HONDURAS	1	1	0	0											
AFELM MILGp, NICARAGUA	0	0	0	0											
AFELM MILGp, PARAGUAY	1	0	0	0											
AFELM MILGp, PERU	1	0	0	0											
AFELM MILGp, URUGUAY	1	0	0	0											
AFELM MILGp, VENEZUELA	2	0	0	0											
AFELM NOR/AMERICAS 25	1	0	0	0											
SUB TOTAL	63	36	0	0											
CUMULATIVE TOTAL	180	1404	12	43	50	123							322		

*WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICERS AND AIRMEN) ASSIGNED TO THIS ATTACHMENT.

3

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Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: Oct 18, 2018



AVERAGE STRENGTH DATA

REF AFR [illegible], TABLE 3-1, and LOCAL LETTERS

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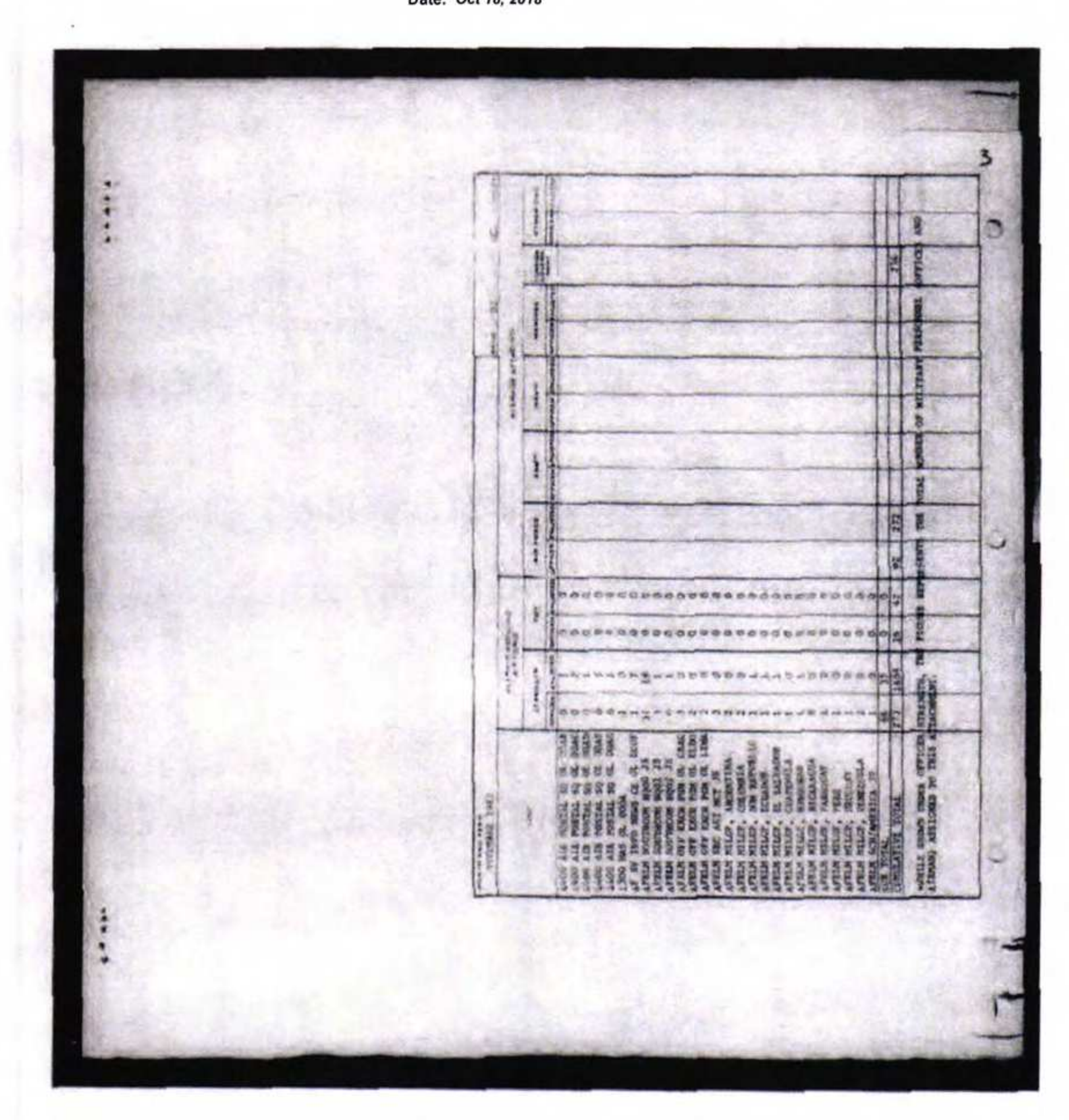
UNIT	Average Assigned Air Force: Strength Officer	Strength Enlisted	TDY Officer	TDY Enlisted	Average Attached: Air Force Officer	Air Force Enlisted	Army Officer	Army Enlisted	Navy Officer	Navy Enlisted	Marines Officer	Marines Enlisted	[illegible]	[illegible]
HQ SOUTHERN AIR DIVISION	14	11	1	[illegible]										
24 COMPW	46	92	9	1	92	272								
24 COMBAT SUPPORT GROUP	17	87	0	5										
24 CIVIL ENGINEERING	11	166	2	3										
24 SUPPLY	9	120	0	5										
24 SECURITY POLICE	3	219	0	0										
24 TRANSPORTATION	4	75	0	1										
24 CONSLD ACFT MAINT SQ	5	137	0	8										
24 COMM SQ	21	34	2	4										
24 SERVICES	2	45	0	2									236	
IAAFA	16	106	2	4										
USAF CLINIC	28	16	2	3										
SUB TOTAL	177	1233	14	41	92	272							236	
SECTION II TENANT UNITS														
AUDIT AGENCY [illegible]	1	1	0	0										
1361 AUDIOVISUAL SQ, DET 3	8	15	0	1										
5 WEATHER WING, DET 0025	4	17	0	0										
[illegible] AIR POSTAL SQ	2	5	0	0										
1300 MILITARY AIRLIFT SQ	12	69	0	0										
[illegible]	1	2	0	0										
[illegible] SQ, DET 0014	0	1	0	0										
1978 COMMUNICATIONS GROUP	10	213	0	0										
HQ USAF DET [illegible]	1	1	0	0										
ARC SUPPORT CENTER [illegible]	0	5	0	0										
DET 1 6994 [illegible]	1	4	0	0										
AFTAC [illegible]	0	2	0	0										
*DET 30 [illegible]	10	0	0	0										
SUB TOTAL	30	335	0	4										
SECTION III GEOGRAPHICALLY SEPARATED UNITS														
[illegible] AIR POSTAL SQ [illegible]	0	1	0	0										

TYPED NAME AND GRADE: T. KENT ANDERSON, [illegible], USAF

SIGNATURE: T. Kent Anderson

AF [illegible] 382 [illegible]

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IAW EO 13526, Section 3.5
Date: Oct 18, 2018



NOVEMBER 1962

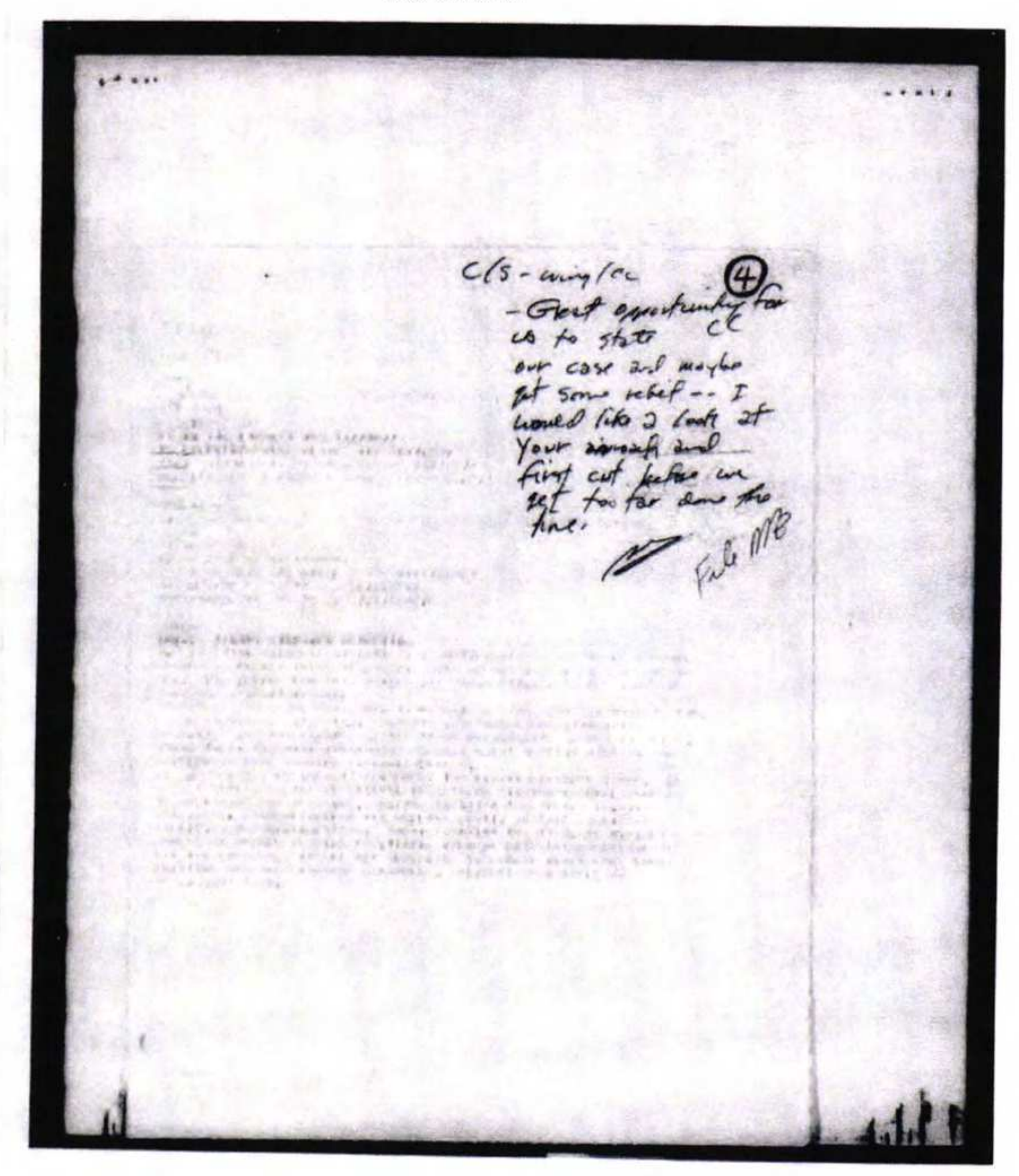
UNIT	ASSIGNED AIR FORCE: STRENGTH (Officer)	STRENGTH (Airmen)	[illegible] (Officer)	[illegible] (Airmen)	ATTACHED: AIR FORCE (Officer)	AIR FORCE (Airmen)	ARMY	NAVY	MARINES	[illegible]	OTHER [illegible]
1400 AIR POSTAL SQ OL [illegible]	[illegible]	[illegible]	[illegible]	[illegible]							
1400 AIR POSTAL SQ OL [illegible]	[illegible]	[illegible]	[illegible]	[illegible]							
1400 AIR POSTAL SQ OL [illegible]	[illegible]	[illegible]	[illegible]	[illegible]							
1400 AIR POSTAL SQ OL [illegible]	[illegible]	[illegible]	[illegible]	[illegible]							
1400 AIR POSTAL SQ OL [illegible]	[illegible]	[illegible]	[illegible]	[illegible]							
1300 [illegible] OL [illegible]	[illegible]	[illegible]	[illegible]	[illegible]							
AF SV INFO NEWS CE OL [illegible]	[illegible]	[illegible]	[illegible]	[illegible]							
AFELM SOUTHCOM HQ [illegible]	[illegible]	[illegible]	[illegible]	[illegible]							
AFELM SOUTHCOM HQ [illegible]	[illegible]	[illegible]	[illegible]	[illegible]							
AFELM SOUTHCOM HQ [illegible]	[illegible]	[illegible]	[illegible]	[illegible]							
AFELM OFF EXCH PON OL [illegible]	[illegible]	[illegible]	[illegible]	[illegible]							
AFELM OFF EXCH PON OL [illegible]	[illegible]	[illegible]	[illegible]	[illegible]							
AFELM OFF EXCH PON OL LIMA	[illegible]	[illegible]	[illegible]	[illegible]							
AFELM SEC [illegible]	[illegible]	[illegible]	[illegible]	[illegible]							
AFELM MILGP, ARGENTINA	[illegible]	[illegible]	[illegible]	[illegible]							
AFELM MILGP, COLOMBIA	[illegible]	[illegible]	[illegible]	[illegible]							
AFELM MILGP, DOM REPUBLIC	[illegible]	[illegible]	[illegible]	[illegible]							
AFELM MILGP, ECUADOR	[illegible]	[illegible]	[illegible]	[illegible]							
AFELM MILGP, EL SALVADOR	[illegible]	[illegible]	[illegible]	[illegible]							
AFELM MILGP, GUATEMALA	[illegible]	[illegible]	[illegible]	[illegible]							
AFELM MILGP, HONDURAS	[illegible]	[illegible]	[illegible]	[illegible]							
AFELM MILGP, NICARAGUA	[illegible]	[illegible]	[illegible]	[illegible]							
AFELM MILGP, PARAGUAY	[illegible]	[illegible]	[illegible]	[illegible]							
AFELM MILGP, PERU	[illegible]	[illegible]	[illegible]	[illegible]							
AFELM MILGP, URUGUAY	[illegible]	[illegible]	[illegible]	[illegible]							
AFELM MILGP, VENEZUELA	[illegible]	[illegible]	[illegible]	[illegible]							
AFELM SCH/AMERICA [illegible]	[illegible]	[illegible]	[illegible]	[illegible]							
SUB TOTAL	46	37	0	0							
CUMULATIVE TOTAL	273	1434	26	47	92	272				716	

*WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICERS AND AIRMEN) ASSIGNED TO THIS ATTACHMENT.

3

4

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C/S - wing/cc (4)

- Great opportunity for us to state CC our case and maybe get some relief -- I would like a look at Your [illegible] and first cut before we get too far down the line.

File MB

(4)

5



DEPARTMENT OF THE AIR FORCE
HEADQUARTERS TACTICAL AIR COMMAND
LANGLEY AIR FORCE BASE VA 23665

5

14 APR 1982

XPM

Panama Manpower Ceiling

HQ USAF/MPM

1. The Congressionally mandated manpower ceiling in Panama is a major concern to TAC. The growing political and military interest in Central and South America warrant a re-evaluation of this arbitrary ceiling and we appreciate the opportunity to comment.

2. As you know, the TAC portion of the Panama reduction was 240 spaces. Those spaces are off the books now, but it was not an easy chore. As requested, we are providing rationale for return of some of those spaces to meet mission needs in Panama as seen by Major General Masterson and his subordinate commanders (Atch 1). Of course, we understand that if the ceiling were to be raised, TAC would have to provide any spaces added back.

3. Our ultimate objective should be to lift the ceiling altogether. We believe that an arbitrary ceiling in Panama is inappropriate not only for military and political reasons, but also for reasons which cause difficulty in the proper utilization of total command manpower resources. At a time when activity within USSOUTHCOM is in the national spotlight, it is conceivable that additional manpower could be required to meet unforeseen requirements. We see no rationale to continue treating Howard AFB differently from other TAC bases. Eliminating the ceiling would enable equal and consistent treatment of manpower management policy throughout TAC and allow for unencumbered allocation of spaces to meet validated needs. We appreciate your interest and support in raising or abolishing the Panama manpower ceiling.

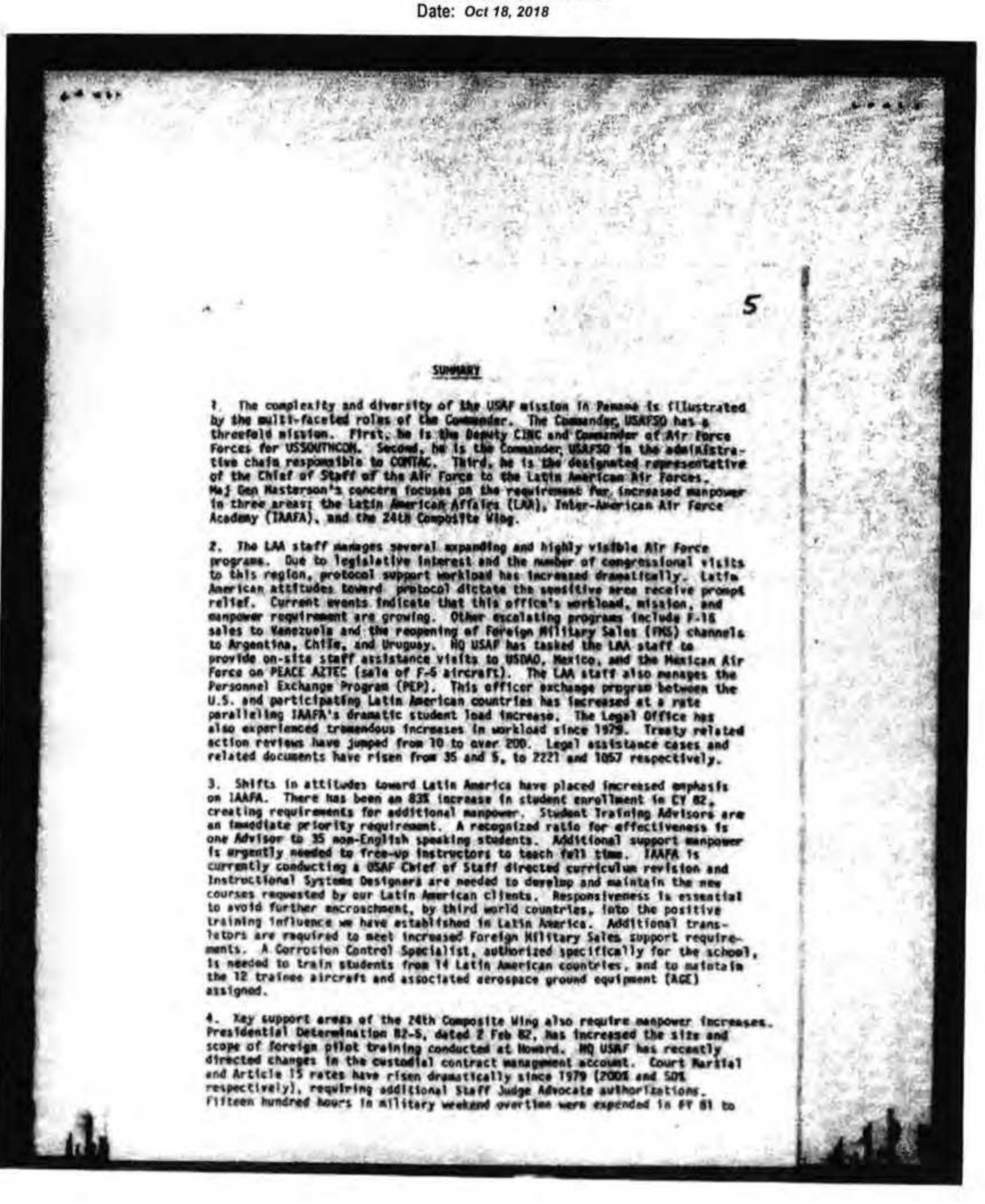
FOR THE COMMANDER

SERGI L. DEMCHUK, Colonel, USAF
Director, Manpower & Orgn
DCS/Plans

1 Atch
Summary

Cy to: TACMET 14, 4400 MES/CC

Readiness is our Profession



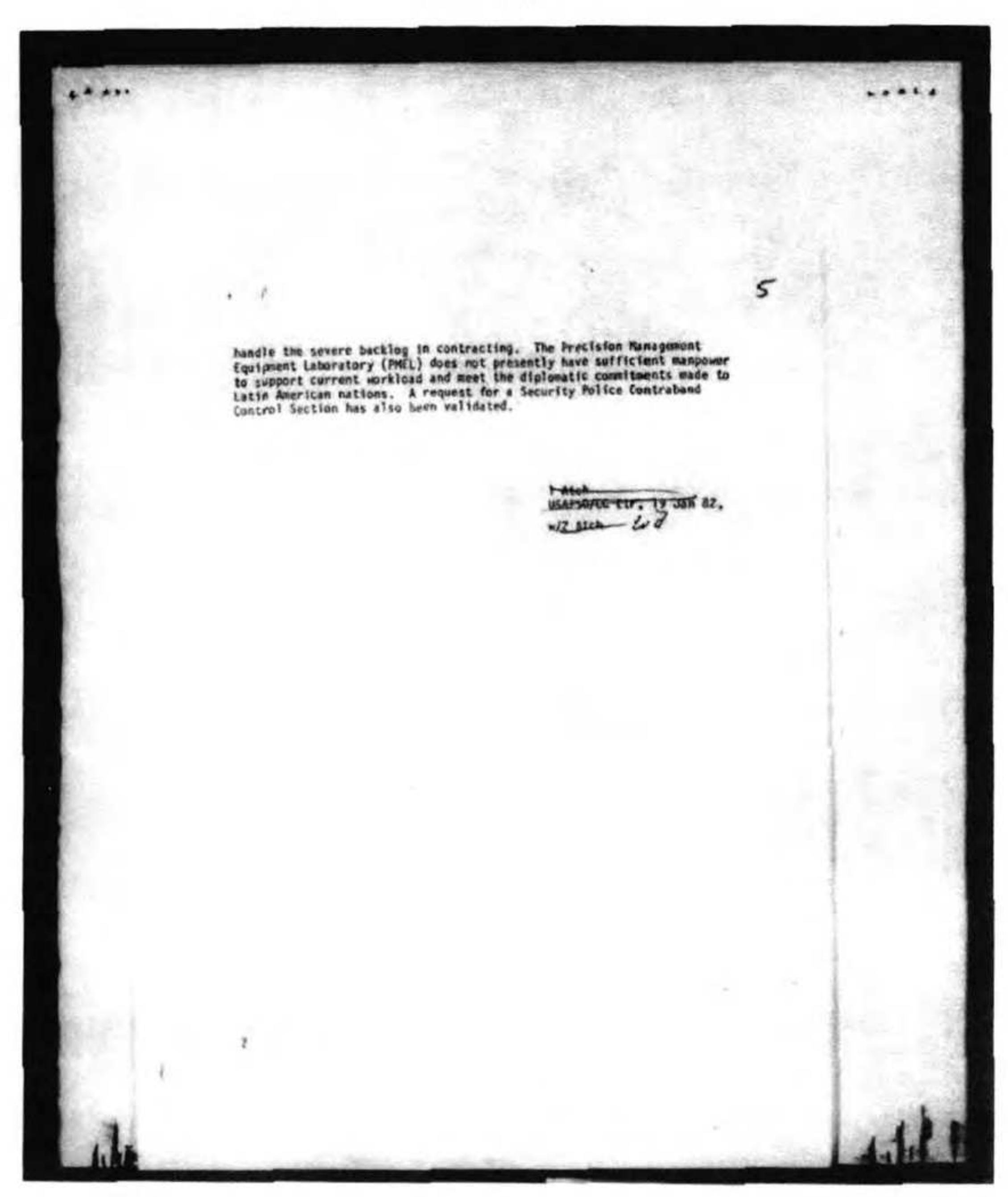
SUMMARY

1. The complexity and diversity of the USAF mission in Panama is illustrated by the multi-faceted roles of the Commander. The Commander, USAFSO has a threefold mission. First, he is the Deputy CINC and Commander of Air Force Forces for USSOUTHCOM. Second, he is the Commander, USAFSO in the administrative chain responsible to CONTAC. Third, he is the designated representative of the Chief of Staff of the Air Force to the Latin American Air Forces. Maj Gen Masterson's concern focuses on the requirement for increased manpower in three areas; the Latin American Affairs (LAA), Inter-American Air Force Academy (IAAFA), and the 24th Composite Wing.

2. The LAA staff manages several expanding and highly visible Air Force programs. Due to legislative interest and the number of congressional visits to this region, protocol support workload has increased dramatically. Latin American attitudes toward protocol dictate the sensitive area receive prompt relief. Current events indicate that this office's workload, mission, and manpower requirement are growing. Other escalating programs include F-16 sales to Venezuela and the reopening of Foreign Military Sales (FMS) channels to Argentina, Chile, and Uruguay. HQ USAF has tasked the LAA staff to provide on-site staff assistance visits to USDAO, Mexico, and the Mexican Air Force on PEACE AZTEC (sale of F-5 aircraft). The LAA staff also manages the Personnel Exchange Program (PEP). This officer exchange program between the U.S. and participating Latin American countries has increased at a rate paralleling IAAFA's dramatic student load increase. The Legal Office has also experienced tremendous increases in workload since 1979. Treaty related action reviews have jumped from 10 to over 200. Legal assistance cases and related documents have risen from 35 and 5, to 2221 and 1057 respectively.

3. Shifts in attitudes toward Latin America have placed increased emphasis on IAAFA. There has been an 83% increase in student enrollment in CY 82, creating requirements for additional manpower. Student Training Advisors are an immediate priority requirement. A recognized ratio for effectiveness is one Advisor to 35 non-English speaking students. Additional support manpower is urgently needed to free-up instructors to teach full time. IAAFA is currently conducting a USAF Chief of Staff directed curriculum revision and Instructional Systems Designers are needed to develop and maintain the new courses requested by our Latin American clients. Responsiveness is essential to avoid further encroachment, by third world countries, into the positive training influence we have established in Latin America. Additional translators are required to meet increased Foreign Military Sales support requirements. A Corrosion Control Specialist, authorized specifically for the school, is needed to train students from 14 Latin American countries, and to maintain the 12 trainee aircraft and associated aerospace ground equipment (AGE) assigned.

4. Key support areas of the 24th Composite Wing also require manpower increases. Presidential Determination 82-5, dated 2 Feb 82, has increased the size and scope of foreign pilot training conducted at Howard. HQ USAF has recently directed changes in the custodial contract management account. Court Martial and Article 15 rates have risen dramatically since 1979 (200% and 50% respectively), requiring additional Staff Judge Advocate authorizations. Fifteen hundred hours in military weekend overtime were expended in FY 81 to



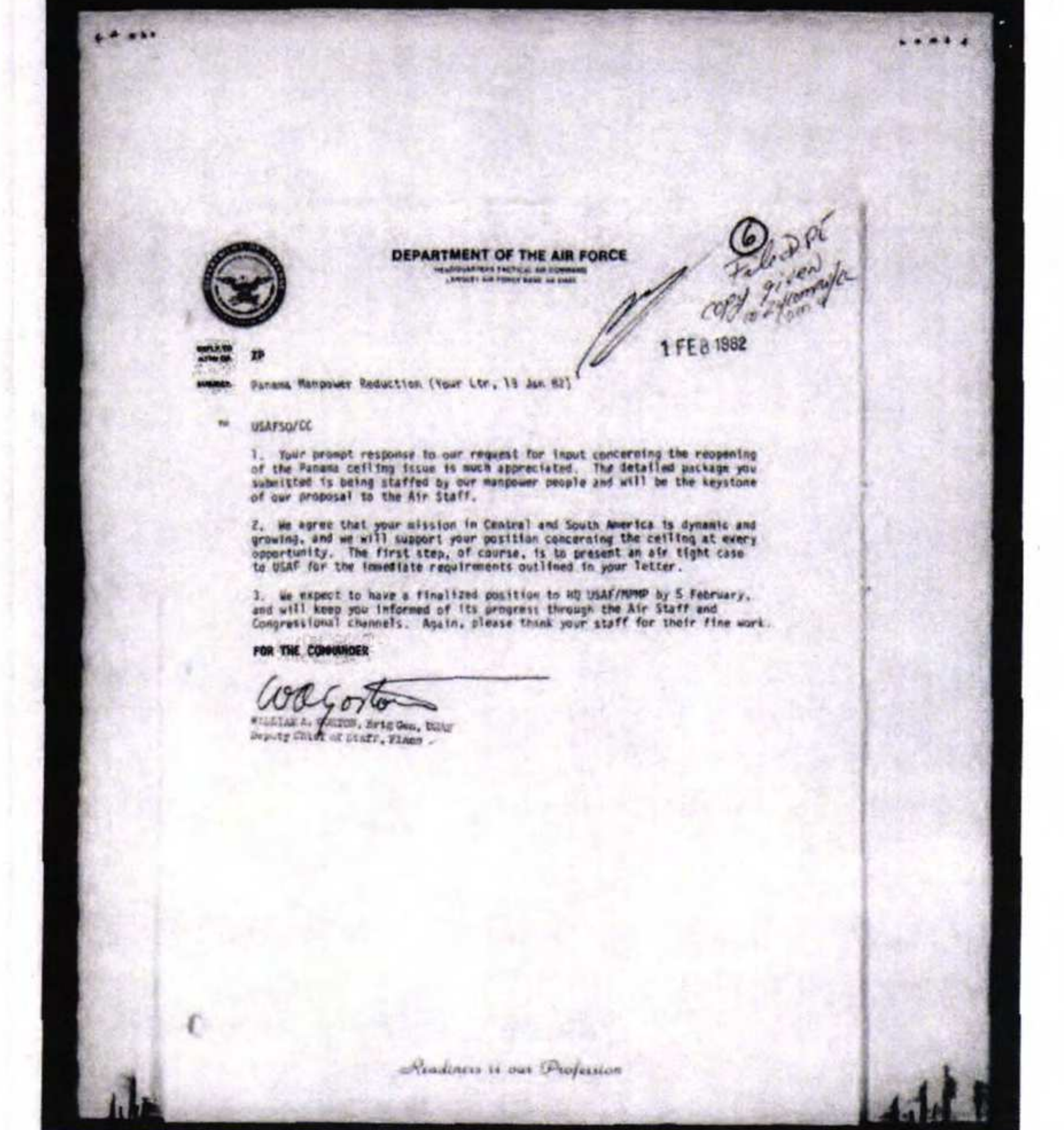
5

handle the severe backlog in contracting. The Precision Management Equipment Laboratory (PMEL) does not presently have sufficient manpower to support current workload and meet the diplomatic commitments made to Latin American nations. A request for a Security Police Contraband Control Section has also been validated.

~~1 Atch~~
~~USAFSO/CC Ltr, 19 JAN~~ 82,
~~w/2 Atch~~ ~~2~~

2

6



DEPARTMENT OF THE AIR FORCE

(6)

1 FEB 1982

XP

Panama Manpower Reduction (Your Ltr, 13 Jan 82)

USAFSO/CC

1. Your prompt response to our request for input concerning the reopening of the Panama ceiling issue is much appreciated. The detailed package you submitted is being staffed by our manpower people and will be the keystone of our proposal to the Air Staff.

2. We agree that your mission in Central and South America is dynamic and growing, and we will support your position concerning the ceiling at every opportunity. The first step, of course, is to present an air tight case to USAF for the immediate requirements outlined in your letter.

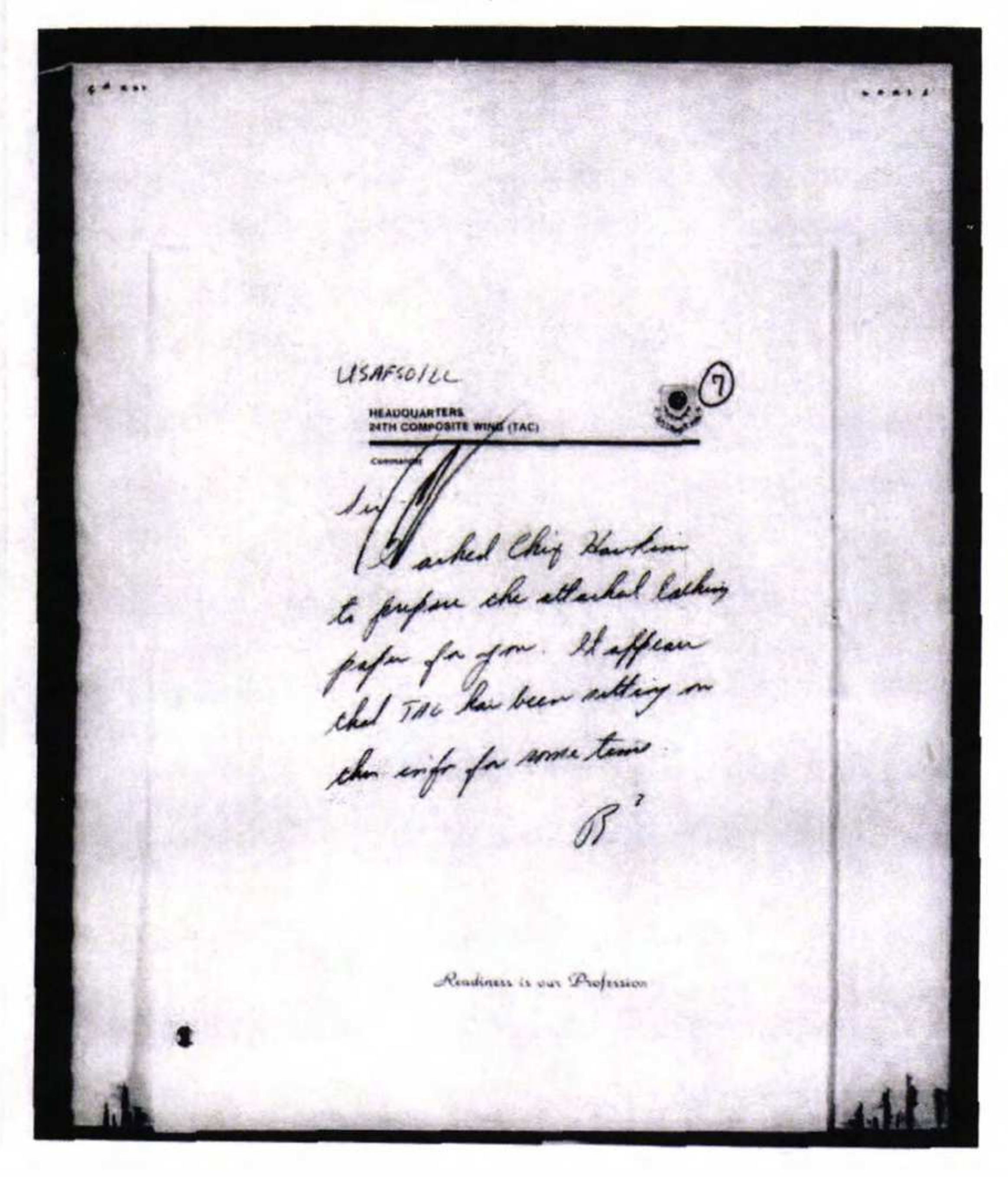
3. We expect to have a finalized position to HQ USAF/MPMP by 5 February, and will keep you informed of its progress through the Air Staff and Congressional channels. Again, please thank your staff for their fine work.

FOR THE COMMANDER

WILLIAM A. GORTON, Brig Gen, USAF
Deputy Chief of Staff, Plans

Readiness is our Profession

7



USAFSO/CC

(7)

HEADQUARTERS
24TH COMPOSITE WING (TAC)

Commander

Sir -

I asked Chief Hawkins to prepare the attached talking paper for you. It appears that TAC has been sitting on this info for some time.

B

Readiness is our Profession

7

13 Aug 8[illegible]

File [illegible] Man Pwr DPE

"TALKING PAPER"

(CONSOLIDATION/PANAMA CEILING)

On the 23rd of July, I was discussing a problem in Civil Engineering with the Support Branch of the TAC Manpower and Organization Requirements Division. The Support folks could not answer my question and had to obtain an answer from HQ TAC/[illegible]. At that time, they were informed by the [illegible] representative that they were not too concerned about Howard because we were supposed to "consolidate" with the Army. This was the first Manpower or myself had heard of consolidation.

The evening of 23 July, I attended a social function along with Colonel [illegible]. I asked him what he had heard concerning the consolidation of our CE function with the Army's Civil Engineering function. He informed me that we had been directed to consolidate our Housing Management and Real Property Maintenance functions with the Army and Navy.

On Monday, 28 July, I called HQ TAC/XPMR (Manpower Resources/Programs) to inquire as to what they knew about consolidation. This was also the first they had heard of it but, would check it out for me. Also, during the conversation I was informed that HPW had granted permission to TAC to increase our ceiling by 51 or 53 based on our request for 69. However, in addition to TAC having to "fund" those increases (which we were already aware of), [illegible] also injected another stipulation.....if in fact TAC did increase the strength at Howard, any further reductions (at Howard) would be lost from the Command. I was also asked to keep this information "under my belt", which I did. Later that same day, I received a call from XPMR and was informed that CE had in fact been directed to consolidate and a team from the Logistics Management Institute was down here to study other areas for consolidation and would I please find out as much information concerning this matter as possible.

Later on in the week, I received a call from the new Director of Manpower and Organization, Colonel Roberts. He assumed the duties 1 Aug. He also wanted to know about the consolidation and what the LMI Team had recommended. I informed him that this was the initial contact for study of consolidating the following functions: Civilian Personnel, Base Contracting, Security Police, Vehicle Maintenance and [illegible]. I also informed him that the CE consolidation was to take place but could give no details as to how, when, or where. I took this opportunity to ask him about the increase in the ceiling and if they intended to inform the [illegible]/CC of HPW's decision. He said that no, they had not and did not plan to at this time because they didn't know how this consolidation situation would affect us. I informed him that some of the increases were for the Southern Air Division and LANTA. I also recommended that they notify the USAFSO/CC because MAC and Comm would be getting the word and I felt that the TAC organizations should also be informed. I also recommended that we "lay all of our cards on the table", so to speak.

a. Increases had to be funded from Command Resources (TAC had X amount to offer.

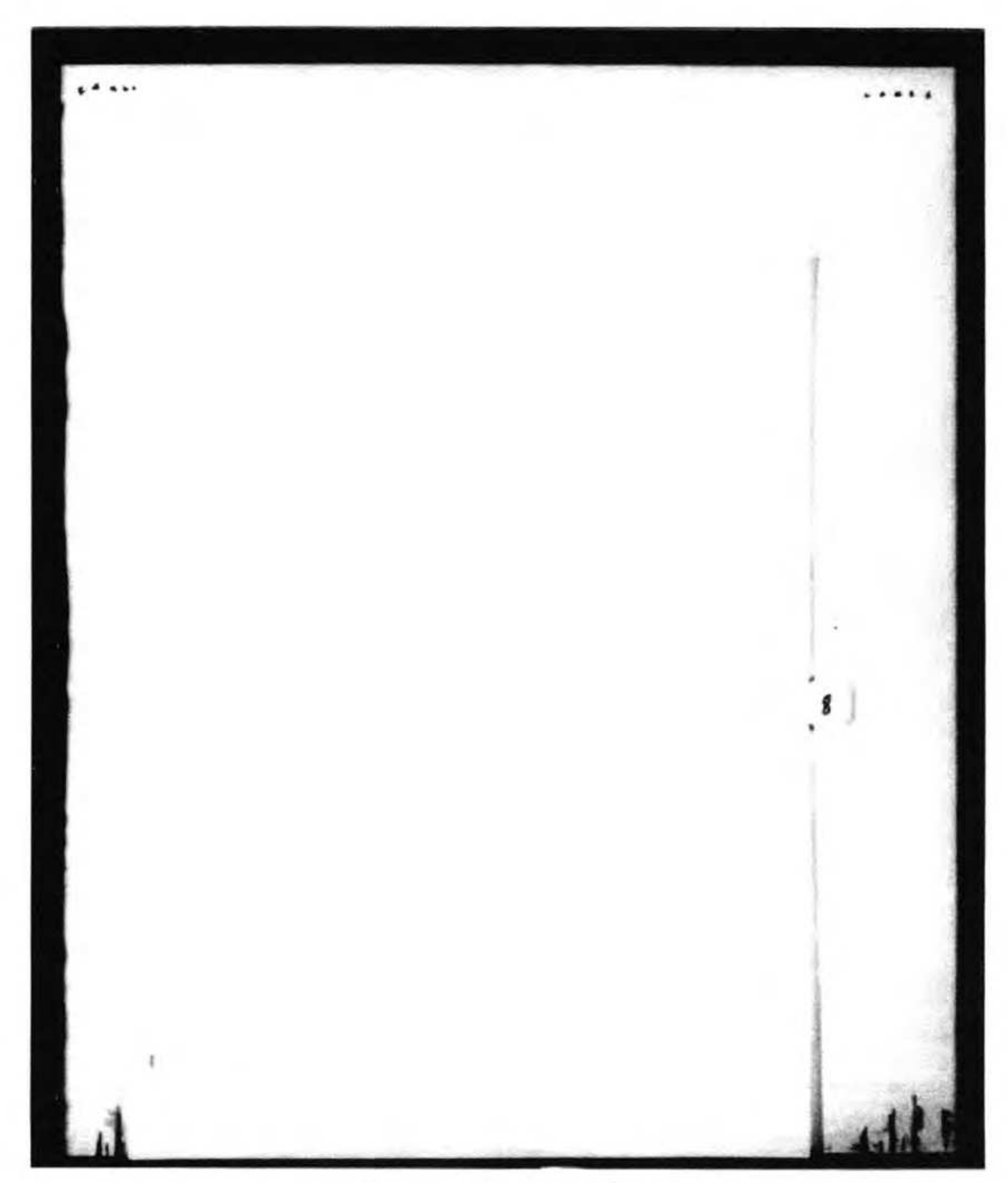
b. Any future reductions at Howard would result in a loss to TAC.

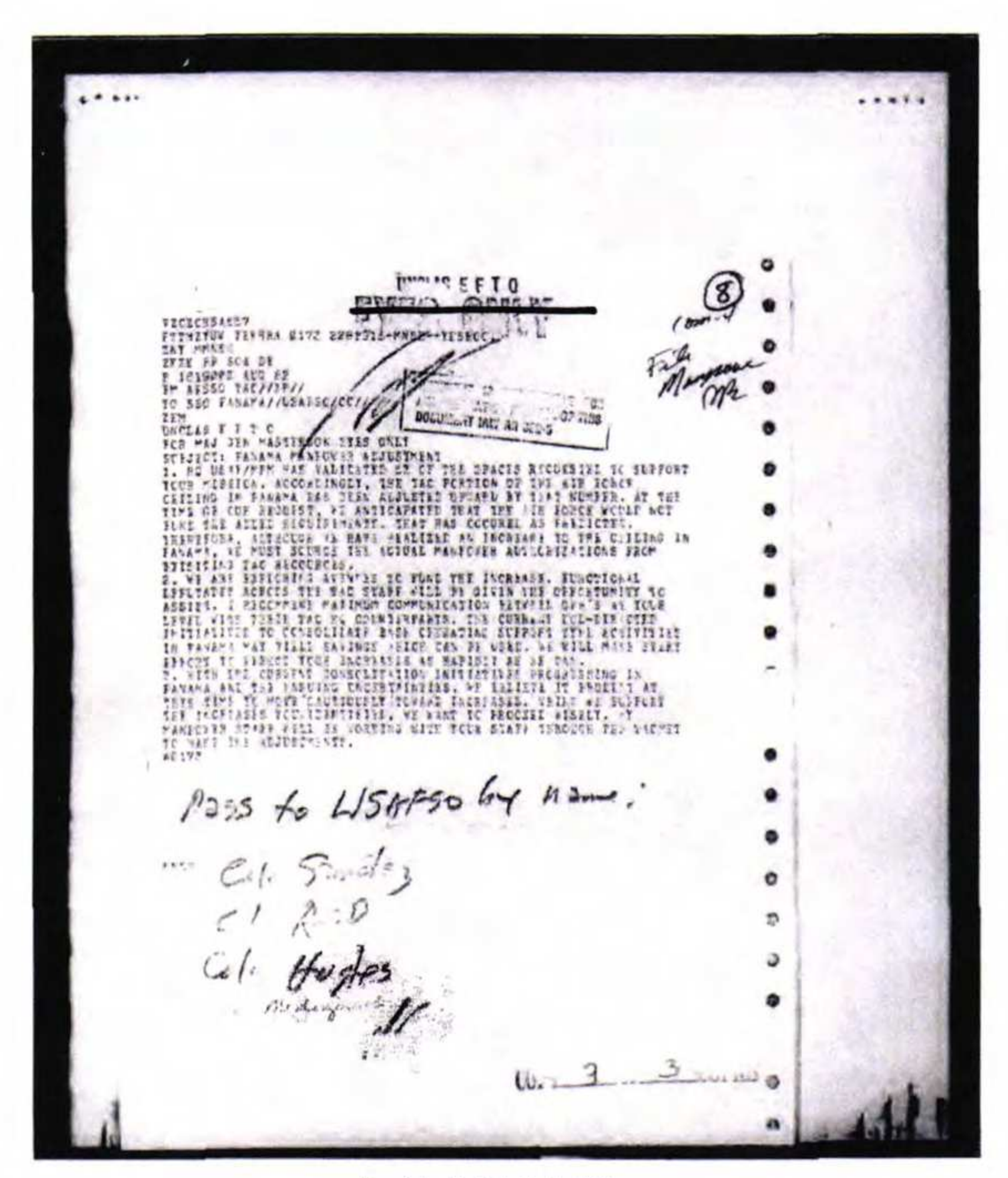
c. We did not want to put the increases into Base Operating Support areas until the consolidation issue was finalized.

7

I felt that this action would let it be known that we were attempting to solve some of the Manpower problems for Howard and also make up for the way we handled the request in the beginning. Colonel Roberts informed me that he would consider my recommendations and also asked me if I thought the USAFSO/CC already knew about MPM's decision. I did not think so because I had not heard anything concerning the situation. Also, I am not aware of any attempt to inform USAFSO/CC or Base Officials of MPM's decision, at this time.

ROBERT R. HAWKINS, TSgt. USAF
Oct 14, 1400 HRS





(8)

UNCLAS EFTO

[illegible]

VZCZCHSA557
PTTMZYUW RUWTHA 0172 228[illegible]-MNNN--RUEBCC.
ZNY MMNSH
ZFF PP SOA DE
P 161900Z AUG 82
FM AFSSO TAC//DP//
TO SSO PANAMA//USAFSO/CC//
ZEM
UNCLAS E F T O
FOR MAJ GEN [illegible] EYES ONLY
SUBJECT: PANAMA MANPOWER ADJUSTMENT
1. HQ USAF/PRM HAS VALIDATED [illegible] OF THE SPACES NECESSARY TO SUPPORT YOUR MISSION. ACCORDINGLY, THE TAC PORTION OF THE AIR FORCE CEILING IN PANAMA HAS BEEN ADJUSTED UPWARD BY THAT NUMBER. AT THE TIME OF OUR REQUEST, WE ANTICIPATED THAT THE AIR FORCE WOULD NOT FUND THE ADDED REQUIREMENTS. THAT HAS OCCURRED AS PREDICTED. THEREFORE, ALTHOUGH WE HAVE REALIZED AN INCREASE TO THE CEILING IN PANAMA, WE MUST SOURCE THE ACTUAL MANPOWER AUTHORIZATIONS FROM EXISTING TAC RESOURCES.
2. WE ARE SEARCHING ACTIVITIES TO FUND THE INCREASE. FUNCTIONAL EVALUATORS ACROSS THE TAC STAFF WILL BE GIVEN THE OPPORTUNITY TO ASSIST. I RECOMMEND MAXIMUM COMMUNICATION BETWEEN OPR'S AT YOUR LEVEL WITH THEIR TAC HQ COUNTERPARTS. THE CURRENT [illegible]-DIRECTED INITIATIVE TO CONSOLIDATE BASE OPERATING SUPPORT TYPE ACTIVITIES IN PANAMA MAY YIELD SAVINGS WHICH CAN BE USED. WE WILL MAKE EVERY EFFORT TO SOURCE YOUR INCREASES AS RAPIDLY AS WE CAN.
3. WITH THE CURRENT CONSOLIDATION INITIATIVES PROGRESSING IN PANAMA AND THE ENSUING UNCERTAINTIES, WE BELIEVE IT PRUDENT AT THIS TIME TO MOVE CAUTIOUSLY TOWARD INCREASES. WHILE WE SUPPORT THE INCREASES YOU IDENTIFIED, WE WANT TO PROCEED WISELY. MY MANPOWER STAFF WILL BE WORKING WITH YOUR STAFF THROUGH THE [illegible] TO MAKE THE ADJUSTMENTS.
#0172

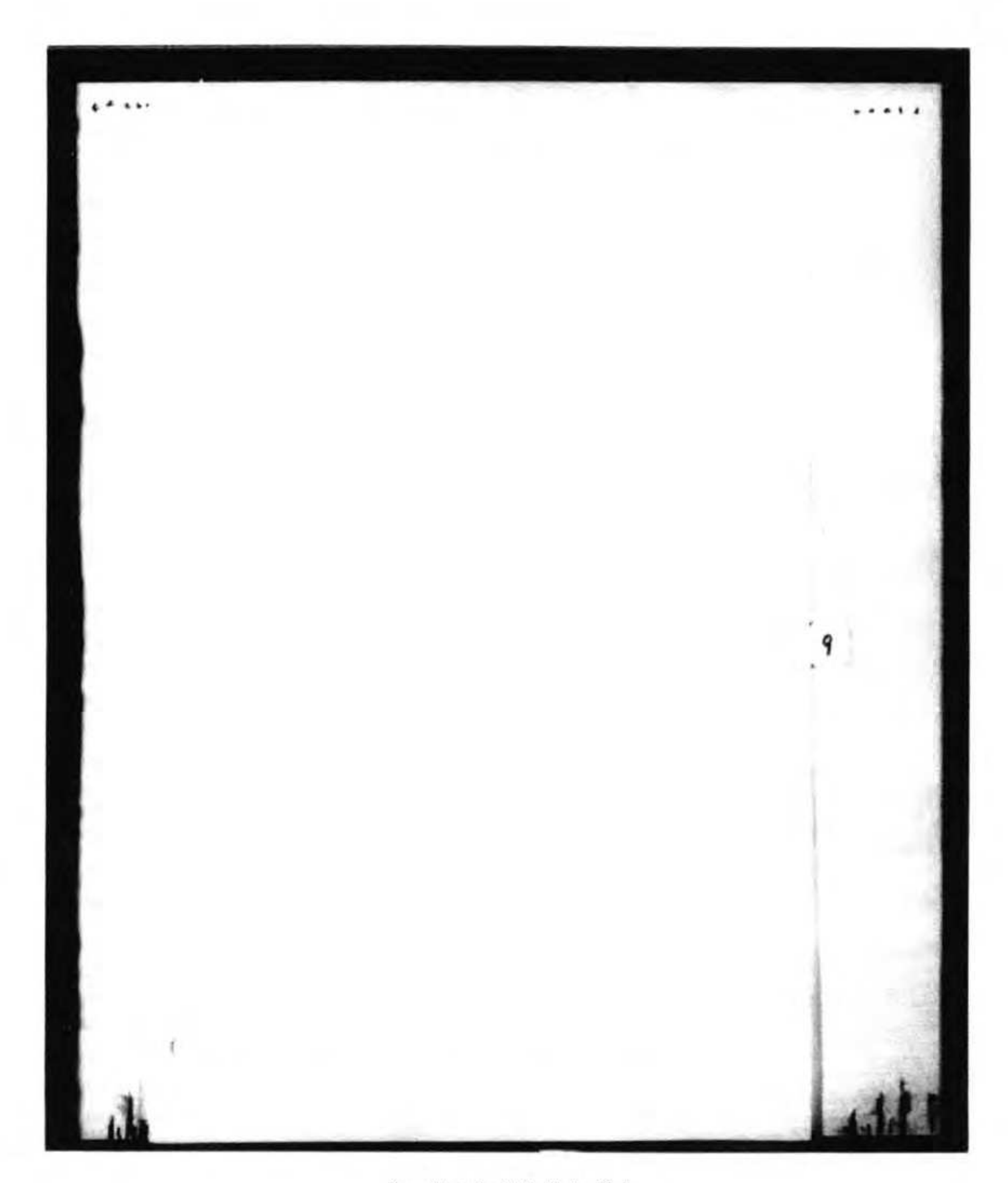
DOCUMENT [illegible]

File Manpower OPR

Pass to USAFSO by name:

Col. Standley
Col R[illegible]
Col. Hughes

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DEPARTMENT OF THE AIR FORCE

[illegible]

File Manpower [illegible] (9)

CC

[illegible] Manpower Adjustments (Your Ltr, 10 Sep 1982)

[illegible] TAC/XP

1. I appreciate your efforts to fund the approved increased ceiling for [illegible]. [illegible] here has informed me that the three authorizations for [illegible] have already been placed on the books along with two authorizations for our [illegible] and one for Labor/Employee Management Relations. Also concur with your proposal to provide five Munitions authorizations since the increase in Munitions and Munition Handling Unit Trailers will triple our current inventories.

2. I understand your concern with placing any additional authorizations in the Civil Engineering areas because of proposed Consolidation efforts and [illegible] of our approved increases are in this area; however, I would point out that current information indicates Consolidation could very well cost additional manpower spaces (current Army estimate is 50 additional) and thus we had best not base any planning or manpower actions on perceived Consolidation savings. In addition the whole idea of Consolidation here is being reviewed. Since our original request was submitted, we have acquired an additional piece of fire fighting equipment which has increased the Fire Operations manpower requirement by eight authorizations. The Crash and Rescue function will not be consolidated in any case and, therefore, we will need eight of our requested eleven to man our Fire Operations function.

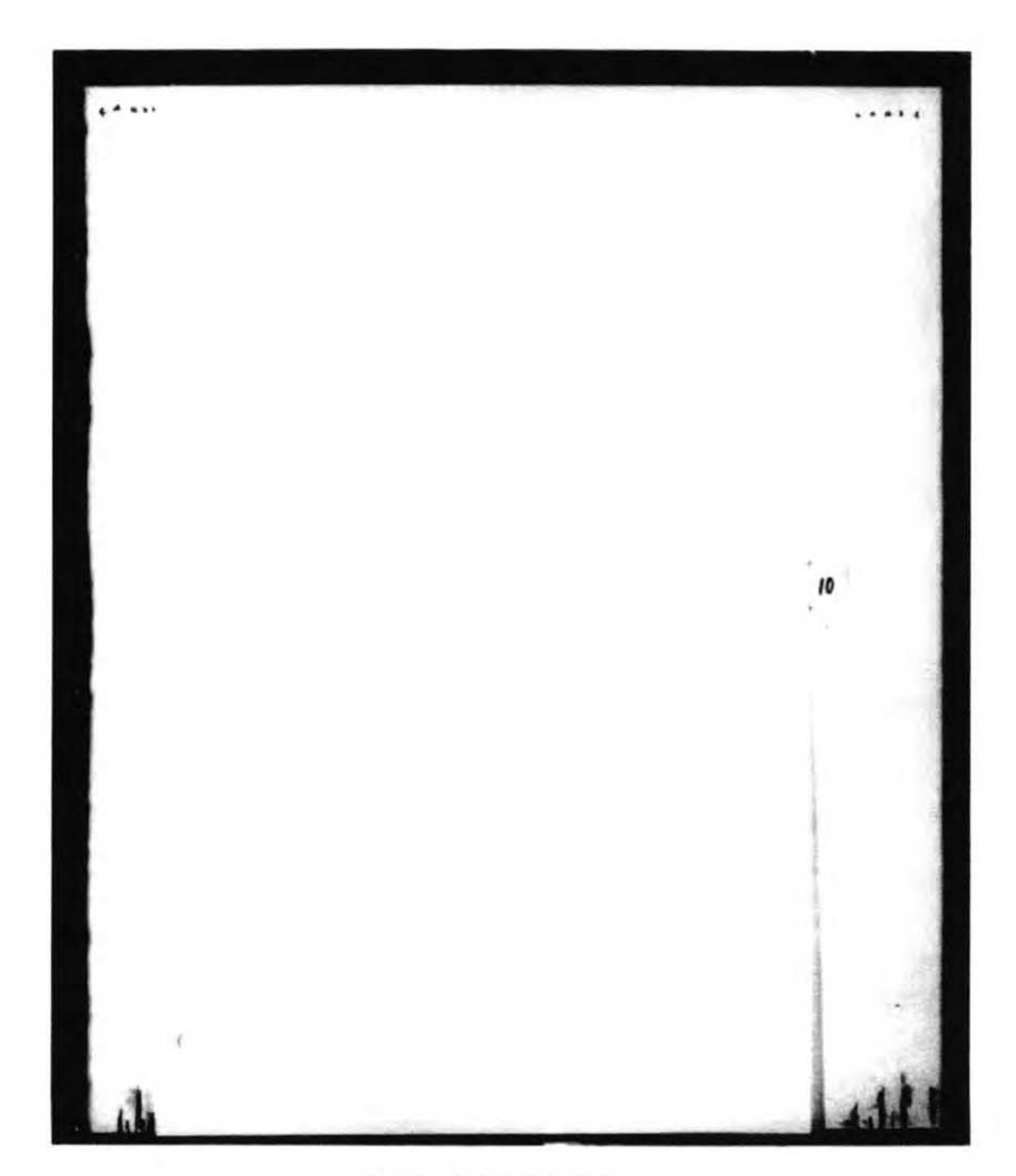
3. Again, I appreciate your assistance in obtaining the six authorizations and for providing the additional Munitions Authorizations in advance of the increased workload -- request you continue efforts to fill the remaining 42 requirements. As I stated previously, our original request was a bare bone list that I consider essential to fulfill our mission in this theater.

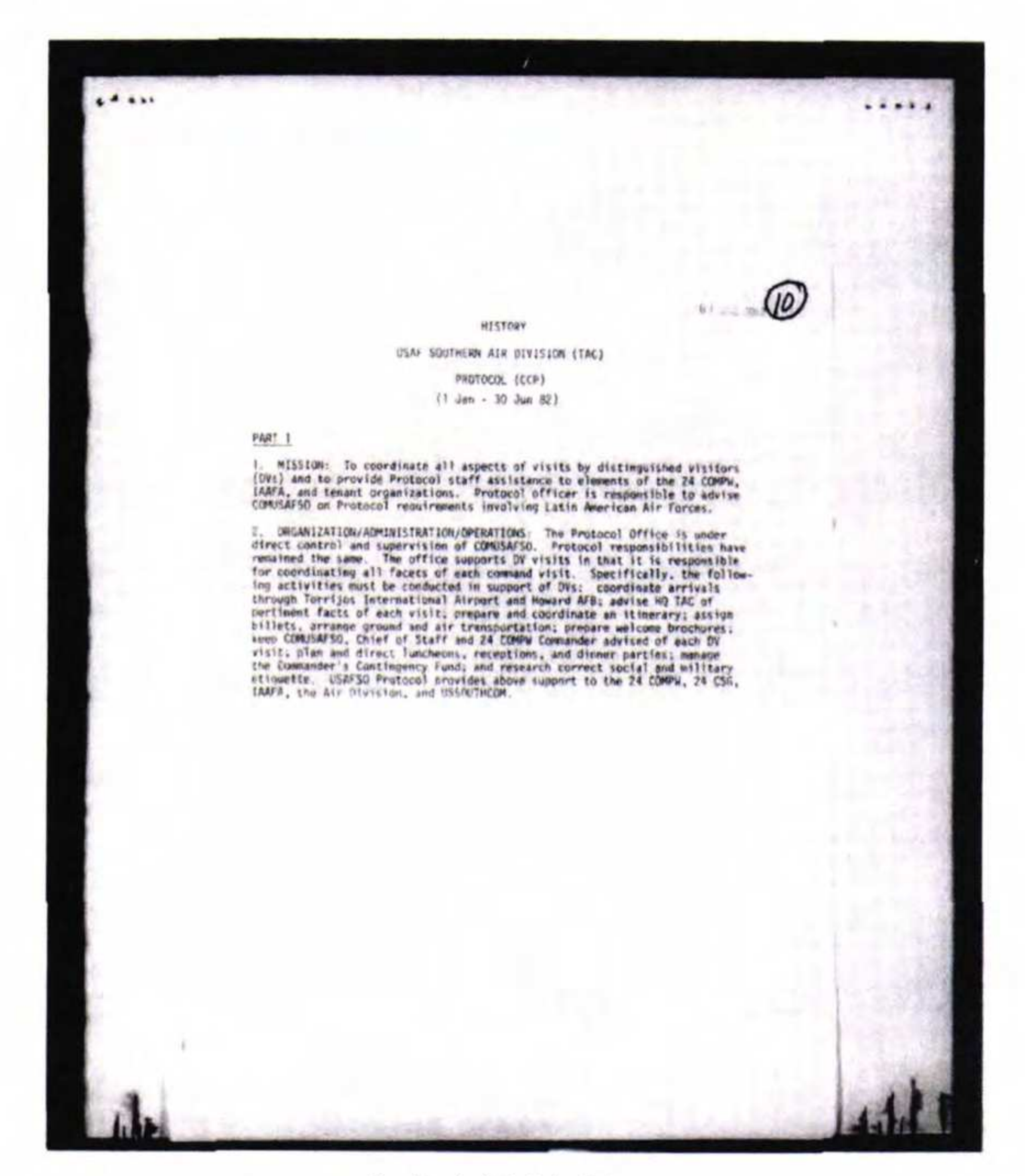
William E. Matterson

WILLIAM E. MATTERSON
Major General, USAF
Commander

Readiness is our Profession

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(10)

HISTORY

USAF SOUTHERN AIR DIVISION (TAC)

PROTOCOL (CCP)

(1 Jan - 30 Jun 82)

PART 1

1. MISSION: To coordinate all aspects of visits by distinguished visitors (DVs) and to provide Protocol staff assistance to elements of the 24 COMPW, IAAFA, and tenant organizations. Protocol officer is responsible to advise COMUSAFSO on Protocol requirements involving Latin American Air Forces.

2. ORGANIZATION/ADMINISTRATION/OPERATIONS: The Protocol Office is under direct control and supervision of COMUSAFSO. Protocol responsibilities have remained the same. The office supports DV visits in that it is responsible for coordinating all facets of each command visit. Specifically, the following activities must be conducted in support of DVs: coordinate arrivals through Torrijos International Airport and Howard AFB; advise HQ TAC of pertinent facts of each visit; prepare and coordinate an itinerary; assign billets, arrange ground and air transportation; prepare welcome brochures; keep COMUSAFSO, Chief of Staff and 24 COMPW Commander advised of each DV visit; plan and direct luncheons, receptions, and dinner parties; manage the Commander's Contingency Fund; and research correct social and military etiquette. USAFSO Protocol provides above support to the 24 COMPW, 24 CSG, IAAFA, the Air Division, and USSOUTHCOM.

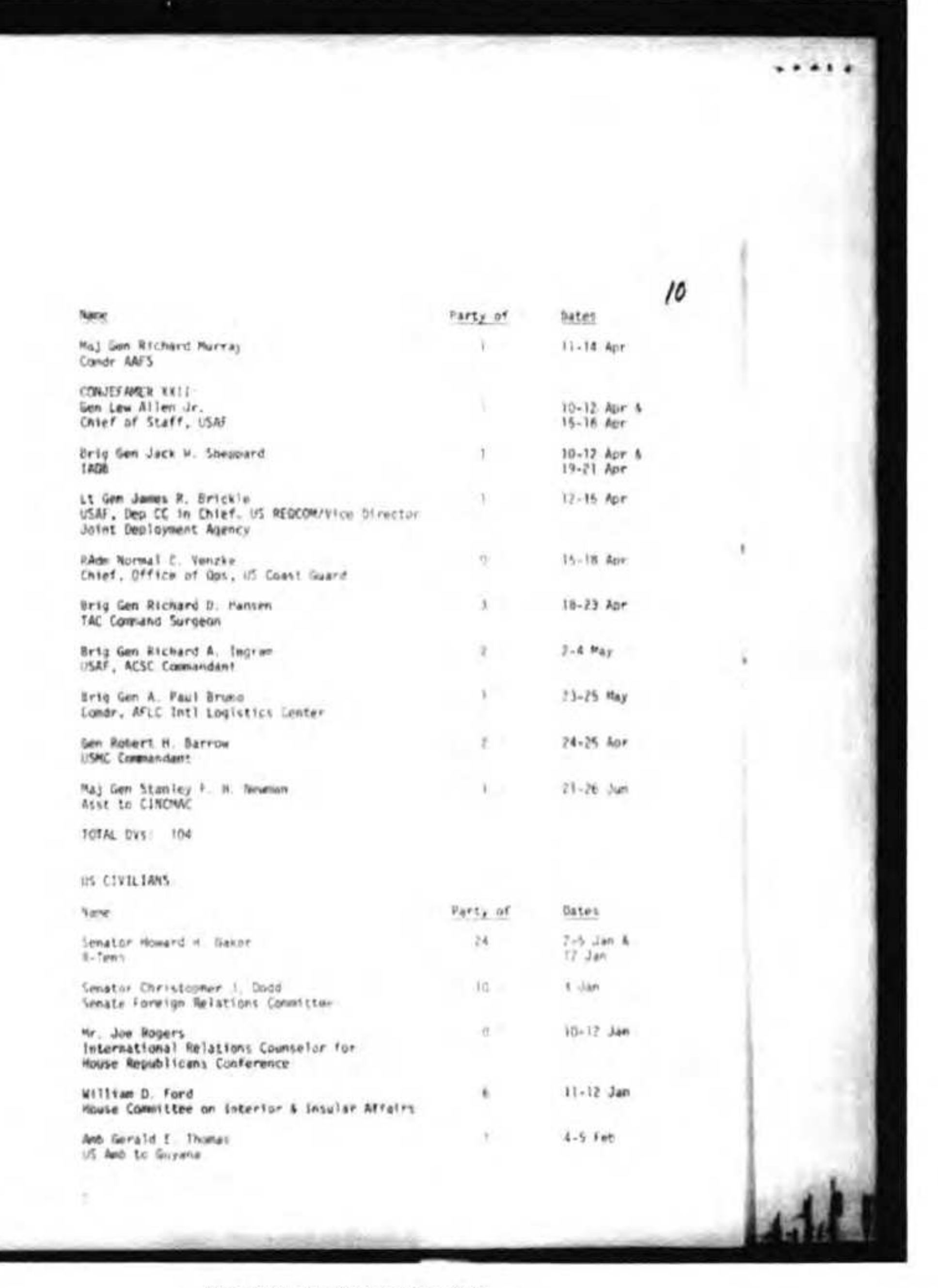
10

PART II

HISTORICAL DATA:	US Mil DVs	104
	US Civ DVs	90
	Foreign Mil DVs	233
	Foreign Civ DVs	2
	TOTAL	429

US MILITARY

Name	Party of	Dates
Brig Gen(Ret) Robert Ashworth	3	8-9 Jan
Gen Edward C. Myer Chief of Staff, USA	[illegible]	9-14 Jan
Maj Gen John B. Conaway Director, Air National Guard (USAF)	13	10-12 Jan
Vice Adm Thomas J. Kilcline COMNAVAIRLANT, Norfolk	[illegible]	11-13 Jan
RAdm L. F. Eggert USN, IG, CINCLANT	5	7-12 Feb
Gen Donn A. Starry USA, Comdr in Chief, US Readiness Comd	4	3-12 Feb
RAdm Joseph S. Donnell, III USN, Dep Director, Current Ops J-3/JCS	1	9-12 Feb
Brig Gen John L. France Adjutant General, State of Colorado	[illegible]	13-17 Mar
Gen David C. Jones USAF, Chairman Joint Chiefs of Staff	28	13-14 Mar
Gen T. R. Milton USAF(Ret), Journalist for Air Force Magazine	[illegible]	14-17 Mar
Lt Gen Philip C. Gast USAF, Dir, J3(Ops) Joint Chiefs of Staff	[illegible]	26Mar-1Apr
Maj Gen Walter R. Longanecker, Jr Reserve Advisor & Mobilization Augmentee to ACSI/HQ USAF	[illegible]	28-29 Mar
VAdm James R. Sanderson USN, Dep Comdr in Chief, US Atlantic Command	0	4-7 Apr
Brig Gen Donald J. Delandro USA, Executive Dir, Mil Postal Service Agency/Dep AG for Administrative Services	[illegible]	6-9 Apr



Name	Party of	Dates
Maj Gen Richard Murray Comdr AAFS	1	11-14 Apr
CONJEFAMER XXII: Gen Lew Allen Jr. Chief of Staff, USAF	1	10-12 Apr & 15-16 Apr
Brig Gen Jack W. Sheppard IADB	1	10-12 Apr & 19-21 Apr
Lt Gen James R. Brickle USAF, Dep CC in Chief, US REDCOM/Vice Director Joint Deployment Agency	1	12-15 Apr
RAdm Normal C. Venzke Chief, Office of Ops, US Coast Guard	0	15-18 Apr
Brig Gen Richard D. Hansen TAC Command Surgeon	3	18-23 Apr
Brig Gen Richard A. Ingram USAF, ACSC Commandant	2	2-4 May
Brig Gen A. Paul Bruno Comdr, AFLC Intl Logistics Center	1	23-25 May
Gen Robert H. Barrow USMC Commandant	2	24-25 Apr
Maj Gen Stanley F. H. Newman Asst to CINCMAC	1	21-26 Jun

TOTAL DVs: 104

US CIVILIANS

Name	Party of	Dates
Senator Howard H. Baker R-Tenn	24	2-5 Jan & 12 Jan
Senator Christopher J. Dodd Senate Foreign Relations Committee	10	8 Jan
Mr. Joe Rogers International Relations Counselor for House Republicans Conference	0	10-12 Jan
William D. Ford House Committee on Interior & Insular Affairs	6	11-12 Jan
Amb Gerald E. Thomas US Amb to Guyana	1	4-5 Feb

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Name	Party of	Dates
Amb Thomas Aranda US Amb to Uruguay	6	19-19 Feb
Senator Jeremia Denton	10	20-21 Feb
Mr. Jack Flynt National CC of American Legion	6	27Feb-3Mar
Mr. Robert E. Rich Asst Dep Dir for Operations, DoD	1	2-7 Apr
Codel Jim Wright House of Rep Majority Leader	20	10-12 Apr
Mr. Terry Peel Staff Dir Mil Construction Subcommittee House Committee on Appropriations	3	14-15 Apr
Amb Anthony C. E. Quainton US Amb to Nicaragua	3	10-11 May

TOTAL DVs 90

FOREIGN MILITARY:

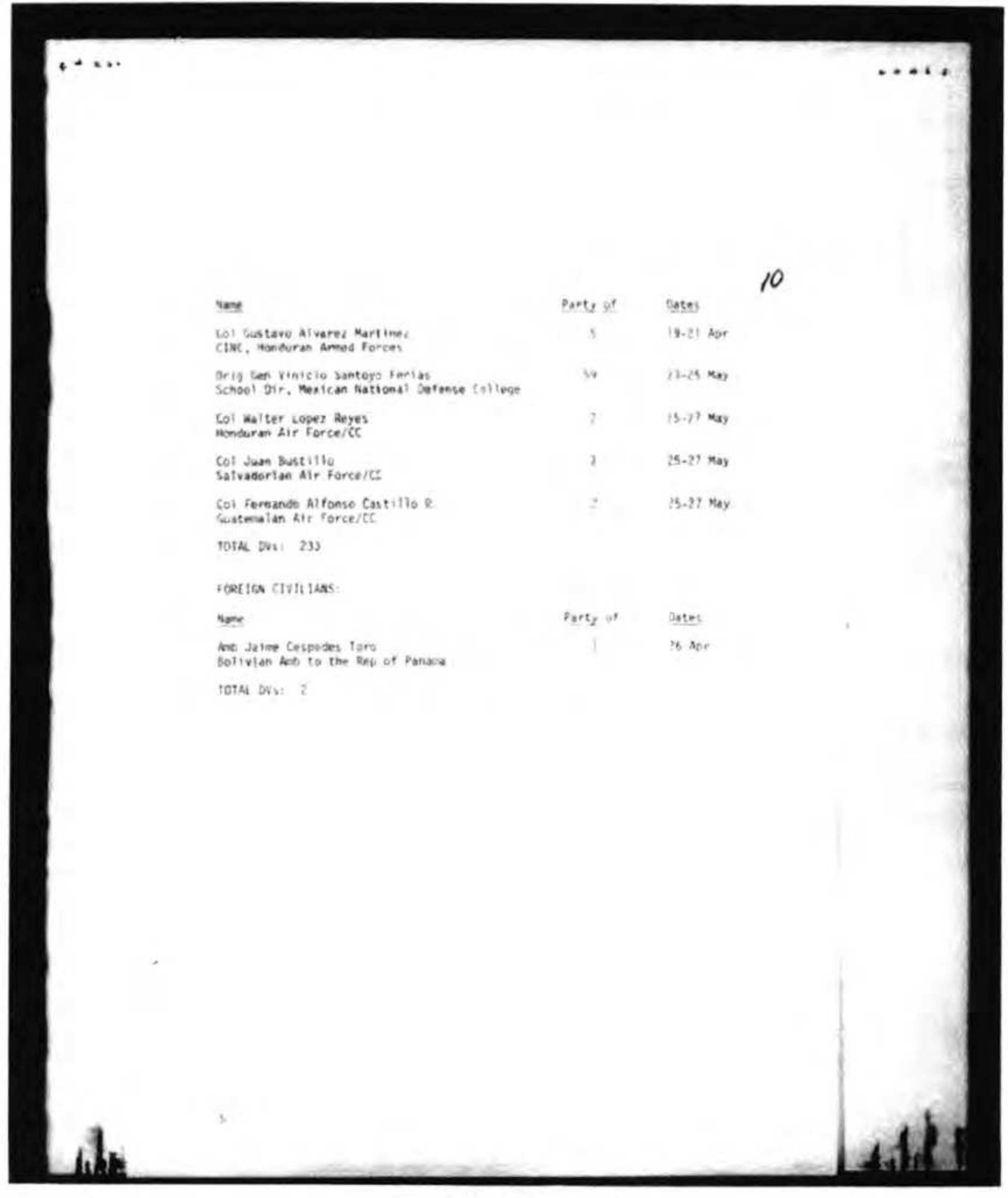
Name	Party of	Dates
Brig Gen Salvador Martinez Lopez Chief of Staff Mexican AF	1	10-12 Jan
PREPLAN XXII:		
Argentina - Brig Gen Alfredo R. Berastegui Dir Mil Air School Argentine AF	5	13-27 Jan
Bolivia - Col Mario Guzman Moreno	1	
Brazil - Col Luiz Carlos Palma L.	1	
Colombia - Lt Col Jose Fesid Delgado	1	
Chile - Col Jorge Barrenechea Fernandez	1	
Ecuador - Lt Col Julio Burgos	8	
El Sal - Lt Col Saul Zelaya Campos	3	
Guatemala - Col Mario Gilberto Cabrera	6	
Honduras - Col Edgardo Mejia Ramirez	1	
Nicaragua - Capt Augusto Montealegria	1	

10

Name	Party of	Dates
Panama - Capt Ramon A. Adames	1	
Paraguay - Maj Fernando Ugarte	1	
Peru - Col Jaime Garcia M	[illegible]	
Guyana - Maj Charles Hudson	3	
Mexico - Gen Humberto Lucero Nevares	1	
Dom Rep - Col Pascual Vittini	1	
Uruguay - Col Virginio Vega	1	
Venezuela - Col Juan Paz Rangel	1	
Jamaica - Lt Col Torrance Lewis	1	
LATAM Honor Graduates	9	29Jan-2Feb
Brig Gen Raul Vargas Del Campo Comd II Air Brigade, Chilean AF	11	1-4 Mar
Maj Gen Humberto Alcalde Alvarez IG, Venezuelan Army	6	16-19 Mar

CONJEFAMER XXII:

Name	Party of	Dates
El Sal - Col Juan Bustillo	[illegible]	19-12 Apr & 19-22 Apr
Guatemala - Col Fernando Alfonso Castillo R.	2	
Honduras - Col Walter Lopez Reyes	2	
Panama - Maj Augusto Villalaz Cordero	7	
Dom Rep - Maj Gen Pablo I. Garrido M.	2	
Argentina - Maj Gen Ricardo Augusto Pena	[illegible]	
Colombia - Maj Gen Raul Alberto Paredes D.	2	
Guyana - Maj Larry London	[illegible]	
Jamaica - Lt Col Terrence Lewis	1	
Mexico - Brig Gen Salvador Martinez Lopez	1	
Haiti - Col Roger Cazeaw	1	
Nicaragua - Comandante Raul Venerio	[illegible]	



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Name	Party of	Dates
Col Gustavo Alvarez Martinez CINC, Honduran Armed Forces	5	19-21 Apr
Brig Gen Vinicio Santoyo Ferias School Dir, Mexican National Defense College	59	23-25 May
Col Walter Lopez Reyes Honduran Air Force/CC	2	25-27 May
Col Juan Bustillo Salvadorian Air Force/CC	3	25-27 May
Col Fernando Alfonso Castillo R. Guatemalan Air Force/CC	2	25-27 May

TOTAL DVs: 233

FOREIGN CIVILIANS:

Name	Party of	Dates
Amb Jaime Cespedes Toro Bolivian Amb to the Rep of Panama	1	26 Apr

TOTAL DVs: 2

5

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PART III

PERSONNEL:

1. Authorized and Assigned Strength

a. Protocol Officer Personnel

Authorized	1	Maj	7016	Chief of Protocol
Assigned	1	Capt	7011	Capt Leonard R. Garcia
Authorized	1	Capt	7024	Asst Chief of Protocol
Assigned	1	Capt	7024	Capt Edna G. Guevara

b. Protocol Enlisted Personnel

Authorized	1	TSgt	70270	NCOIC, Protocol
Assigned	1	TSgt	70270	TSgt Vincent R. Gayle

c. Protocol Civilian Personnel

Authorized	1	NM-5	70251	Clerk-Translator (Steno)
Assigned	1	NM-5	70251	Nelly G. Farias

2. Submitted documentation to establish E-9 (702XX Spanish qualified) position in Protocol (see Atch 1).

LEONARD R. GARCIA, Capt, USAF
Chief of Protocol

10

HISTORY

USAF SOUTHERN AIR DIVISION (TAC)

PROTOCOL (CCP)

(1 Jul - 31 Dec 82)

PART I

1. MISSION: To coordinate all aspects of visits by distinguished visitors (DVs) and to provide Protocol staff assistance to elements of the 24 COMPW, IAAFA, and tenant organizations. Protocol officer is responsible to advise COMUSAFSO on Protocol requirements involving Latin American Air Forces.

2. ORGANIZATION/ADMINISTRATION/OPERATIONS: The Protocol Office is under direct control and supervision of COMUSAFSO. Protocol responsibilities have remained the same. The office supports DV visits in that it is responsible for coordinating all facets of each command visit. Specifically, the following activities must be conducted in support of DVs: coordinate arrivals through Torrijos International Airport and Howard AFB; advise HQ TAC of pertinent facts of each visit; prepare and coordinate an itinerary; assign billets, arrange ground and air transportation; prepare welcome brochures; keep COMUSAFSO, Chief of Staff and 24 COMPW Commander advised of each DV visit; plan and direct luncheons, receptions, and dinner parties; manage the Commander's Contingency Fund; and research correct social and military etiquette. USAFSO Protocol provides above support to the 24 COMPW, 24 CSG, IAAFA, the Air Division, and USSOUTHCOM.

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PART II

HISTORICAL DATA:		
	US Mil DVs	77
	US Civ DVs	77
	Foreign Mil DVs	97
	Foreign Civ DVs	47
	TOTAL:	298

US MILITARY:

Name	Party of	Dates
Lt Gen Richard J. Seitz US Army	1	3-10 Jul 82
Maj Gen Thomas H. Bruton Judge Advocate General	3	6-10 Jul 82
RAdm Clinton W. Taylor, USN Commander, Training Command, US Atlantic Fleet	3	14-18 Aug 82
Brig Gen Regis F. A. Urschler, USAF Vice Commander, ESC	2	29 Aug-2 Sep 82
General John W. Vessey, Jr., USA Chairman, JCS	3	21-23 Aug 82
Maj Gen Richard Bodycombe Chief of AFRES, and Commander, AFRES	3	18-25 Sep 82
Lt Gen James R. Brickel Dep Commander in Chief, USRED Command & Vice Director Joint Deployment Agency	3	28-30 Sep 82
Brig Gen Charles E. Jones, III, USAFR 459 TAW/CC	5	29-30 Sep 82
Brig Gen Bobby W. Hodges, USAF 136 TAW/CC, Texas ANG	3	2-3 Oct 82
Brig Gen Paul A. Bruno, USAF Commander, AF Logistics Command	1	19-20 Oct 82
RAdm A. G. Paulson, USN, Acting Chief of Staff of DIA & Chairman of the Caribbean Basin in Intelligence Working Group	1	17-26 Nov 82
Maj Gen T. M. Sadler 21AF/CC	6	18-25 Nov 82
Maj Gen Richard A. Wegner, USAF Mobilization Assistant to CINCMAC/CV	8	7-11 Dec 82
Lt Gen Emmett H. Walker, Jr., USAF Chief, National Guard Bureau	10	12-14 Dec 82

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NAME	Party of	Dates
Maj Gen G. L. Prather, Director of Command & Control and Telecommunications Office of the Dep Chief of Staff Plans & Operations	1	12-15 Dec 82
Brig Gen Edward Power, USAF, Assistant Adjutant General, Ohio Air National Guard	2	18-19 Dec 82

TOTAL DVs: 77

US CIVILIANS:

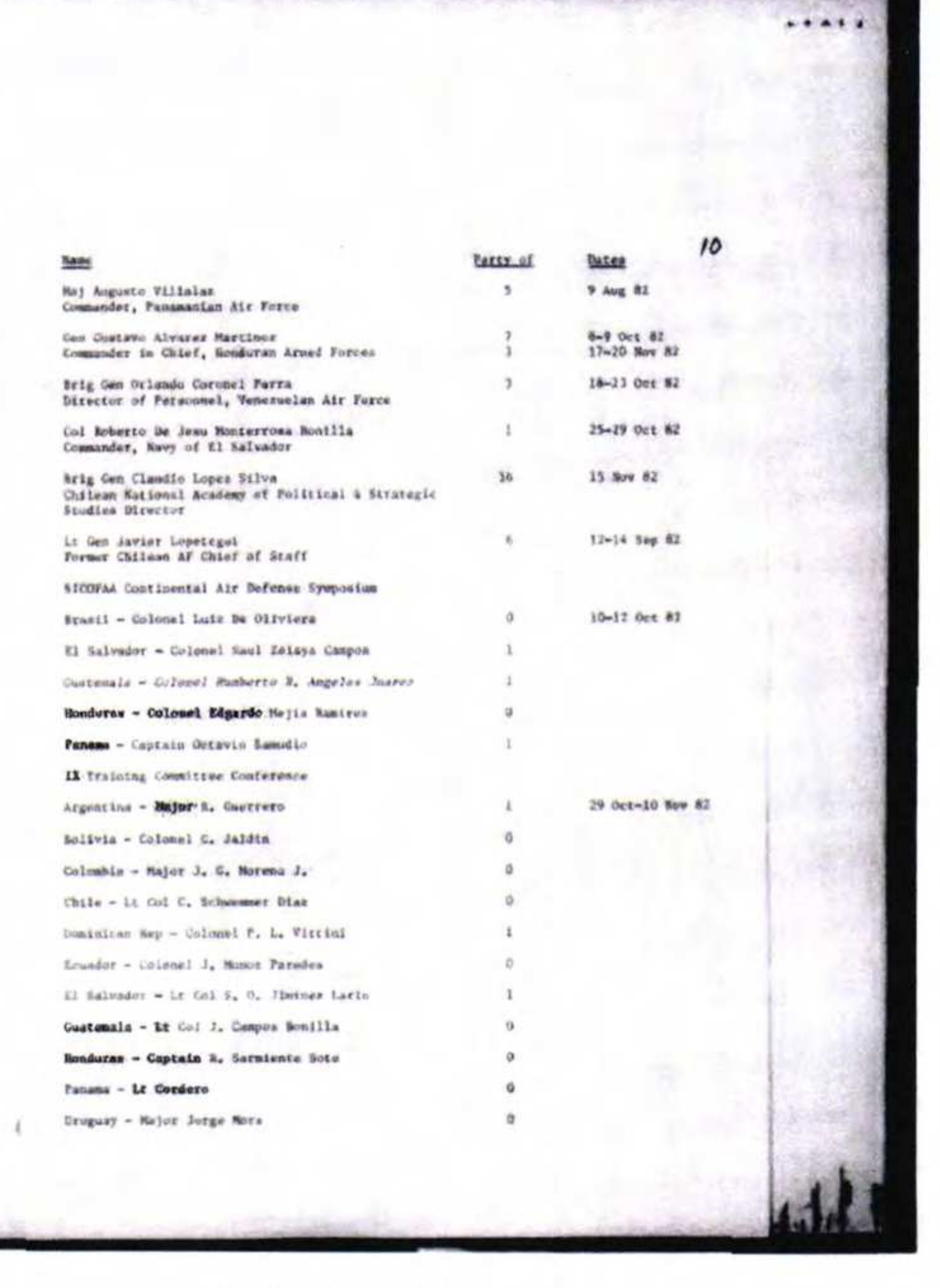
Name	Party of	Dates
Hon William R. Gianelli, Assistant Secretary of the Army (Civil Works) Chairman, Board of Directors, PCC	5	13-16 Jul 82
Hon George W. Landau US Ambassador to Venezuela	1	19-24 Aug 82
Mr. Sheppard C. Lowman, US Dep Chief of Mission in Honduras	1	18-24 Aug 82
Amb Robert Warne, US Amb to Kingston, Jamaica (Charge D/affairs)	0	21-23 Sep 82
Amb Thomas Aranda US Ambassador to Uruguay	1	29 Sep-1 Oct 82
Amb R. W. Duemling US Ambassador to Suriname	1	19-22 Oct 82
Mansfield, Ohio, Civic Leaders/News Media Representatives to cover/observe 179 TAG Volant Oak Participation	23	22-24 Oct 82
Dr. Fred C. Ikle, Under Secretary of Defense for Policy	5	26-27 Oct 82
Ms. Annette Smiley, Professional Staff Member, Permanent Section Committee on Intelligence	1	31 Oct-3 Nov 82
Rep Daniel Rostenkowski (D-Ill) Chairman, House Committee on Ways & Means	27	17 Nov 82

TOTAL DVs: [illegible]

FOREIGN MILITARY:

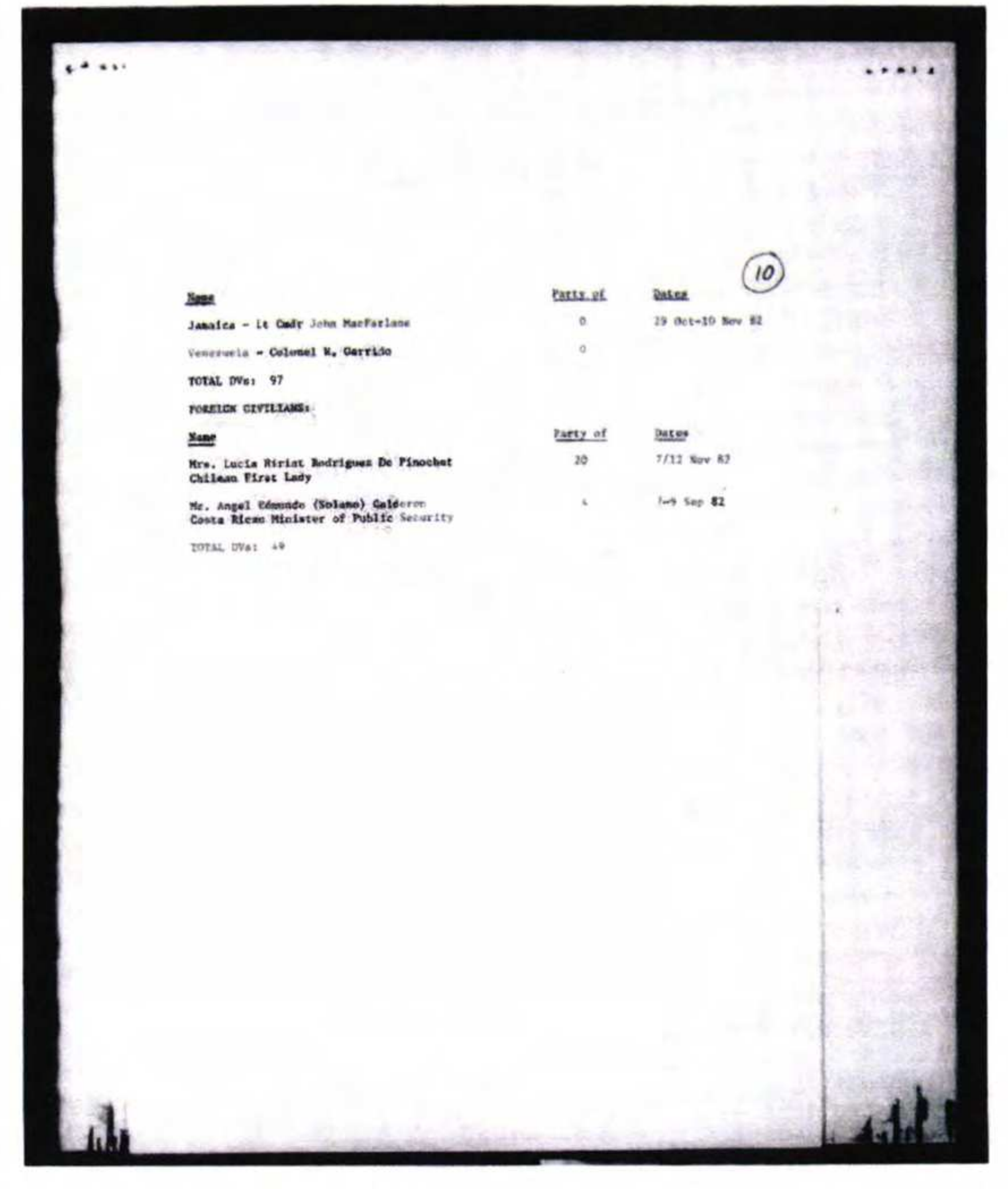
Name	Party of	Dates
Brig Gen Gonzalo Saavedra Espinoza Comptroller, Bolivian Air Force	3	8-11 Jul 82
Lt Commander John MacFarlane Commanding Officer, Jamaican Defense Force Air Wing	0	27-28 Jul 82

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Name	Party of	Dates
Maj Augusto Villalaz Commander, Panamanian Air Force	5	9 Aug 82
Gen Gustavo Alvarez Martinez Commander in Chief, Honduran Armed Forces	7 3	8-9 Oct 82 17-20 Nov 82
Brig Gen Orlando Coronel Parra Director of Personnel, Venezuelan Air Force	3	18-23 Oct 82
Col Roberto De Jesu Monterrosa Bonilla Commander, Navy of El Salvador	1	25-29 Oct 82
Brig Gen Claudio Lopez Silva Chilean National Academy of Political & Strategic Studies Director	36	15 Nov 82
Lt Gen Javier Lopetegui Former Chilean AF Chief of Staff	6	12-14 Sep 82
SICOFAA Continental Air Defense Symposium		
Brasil - Colonel Luiz De Oliviera	0	10-12 Oct 82
El Salvador - Colonel Saul Zelaya Campos	1	
Guatemala - Colonel Humberto R. Angeles Juarez	1	
Honduras - Colonel Edgardo Mejia Ramirez	0	
Panama - Captain Octavio Samudio	1	
IX Training Committee Conference		
Argentina - Major R. Guerrero	1	29 Oct-10 Nov 82
Bolivia - Colonel C. Jaldin	0	
Colombia - Major J. G. Morena J.	0	
Chile - Lt Col C. Schwemmer Diaz	0	
Dominican Rep - Colonel F. L. Vittini	1	
Ecuador - Colonel J. Munoz Paredes	0	
El Salvador - Lt Col S. O. Jiminez Lario	1	
Guatemala - Lt Col J. Campos Bonilla	0	
Honduras - Captain R. Sarmiento Soto	0	
Panama - Lt Cordero	0	
Uruguay - Major Jorge Mora	0	



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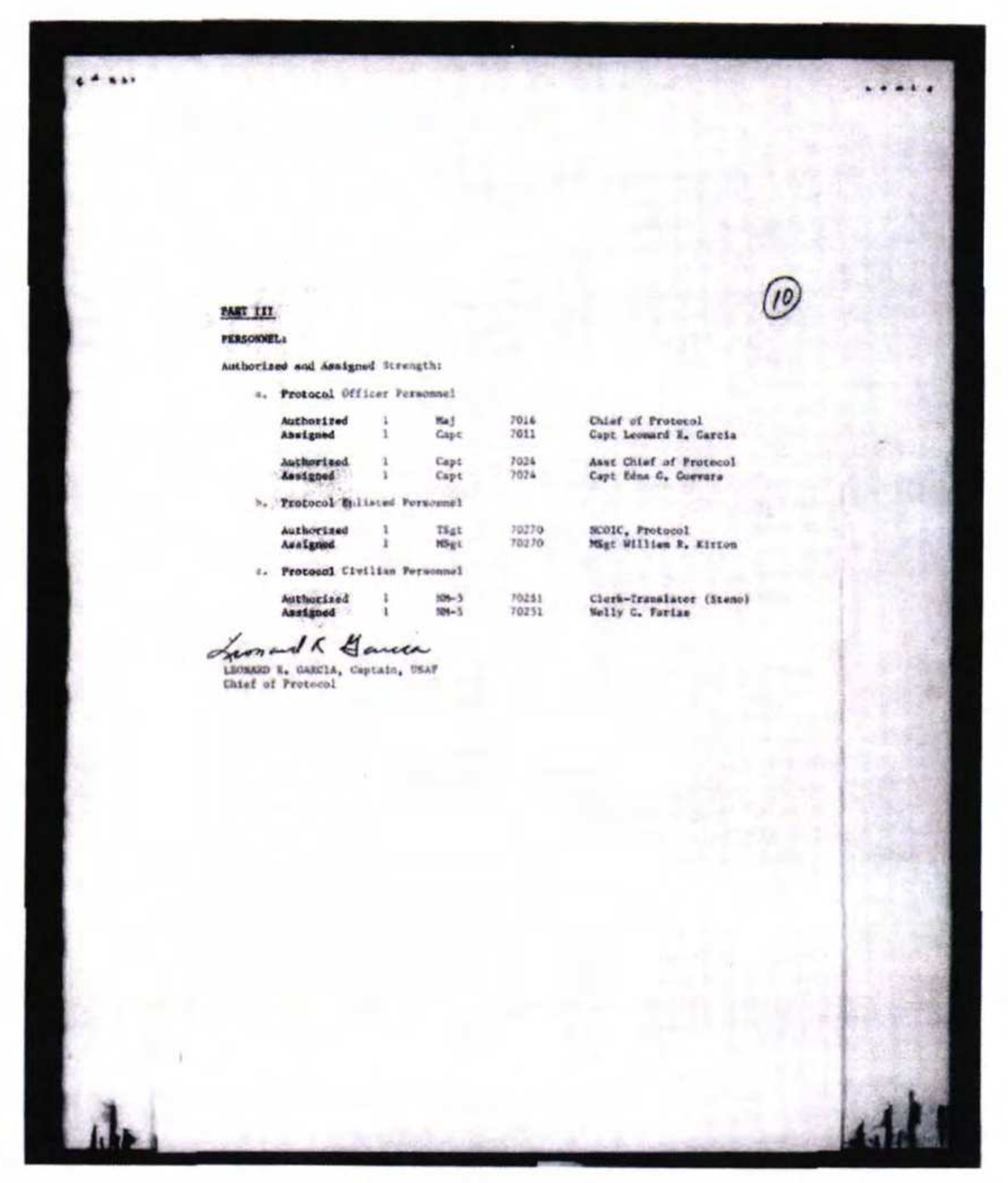
Name	Party of	Dates
Jamaica - Lt Cmdr John MacFarlane	0	29 Oct-10 Nov 82
Venezuela - Colonel W. Garrido	0	

TOTAL DVs: 97

FOREIGN CIVILIANS:

Name	Party of	Dates
Mrs. Lucia Ririat Rodriguez De Pinochet Chilean First Lady	20	7/12 Nov 82
Mr. Angel Edmundo (Solano) Calderon Costa Rican Minister of Public Security	4	7-9 Sep 82

TOTAL DVs: 49



(10)

PART III

PERSONNEL:

Authorized and Assigned Strength:

a. Protocol Officer Personnel

Authorized	1	Maj	7016	Chief of Protocol
Assigned	1	Capt	7011	Capt Leonard R. Garcia
Authorized	1	Capt	7024	Asst Chief of Protocol
Assigned	1	Capt	7024	Capt Edna G. Guevara

b. Protocol Enlisted Personnel

Authorized	1	TSgt	70270	NCOIC, Protocol
Assigned	1	MSgt	70270	MSgt William R. Kirton

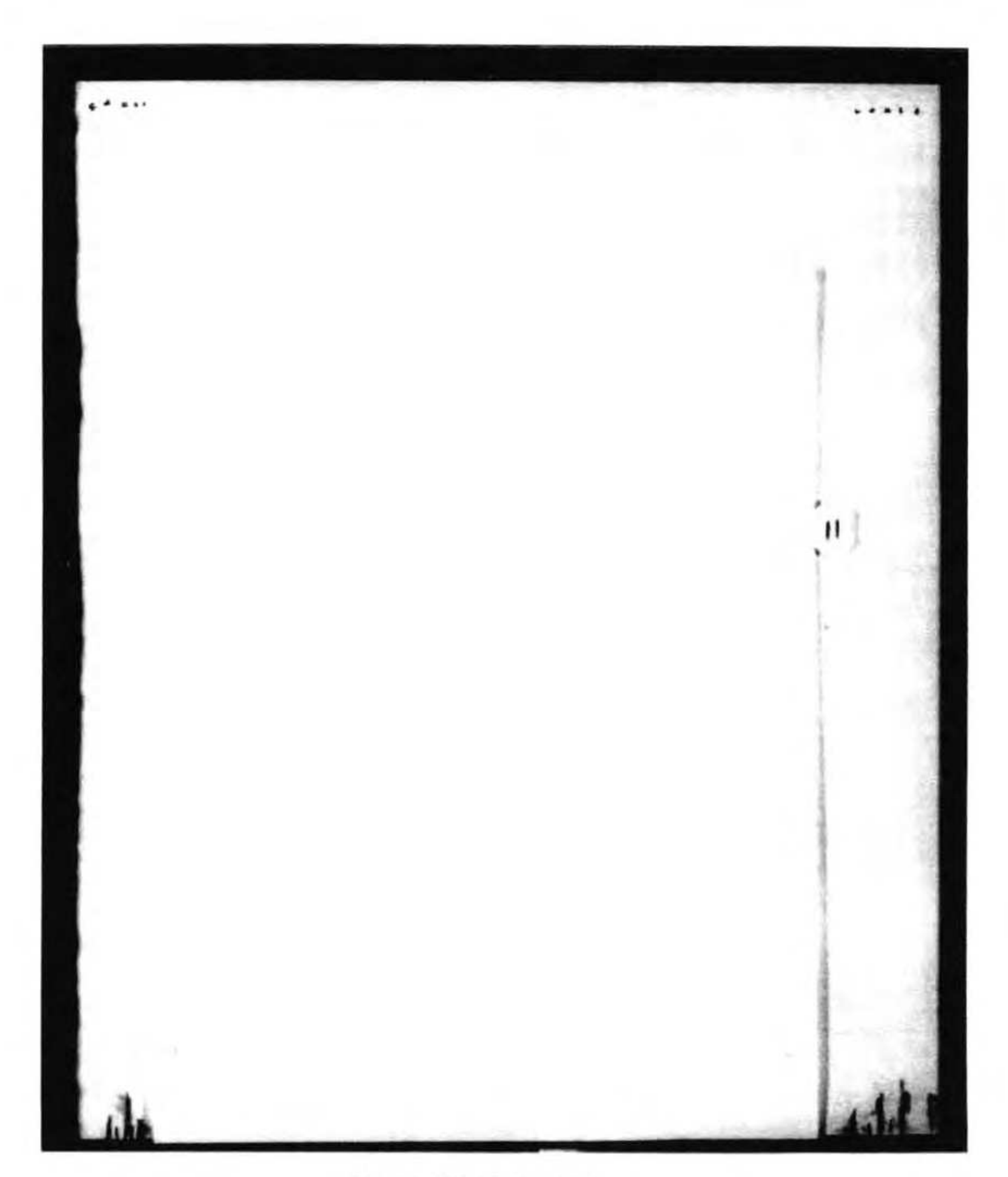
c. Protocol Civilian Personnel

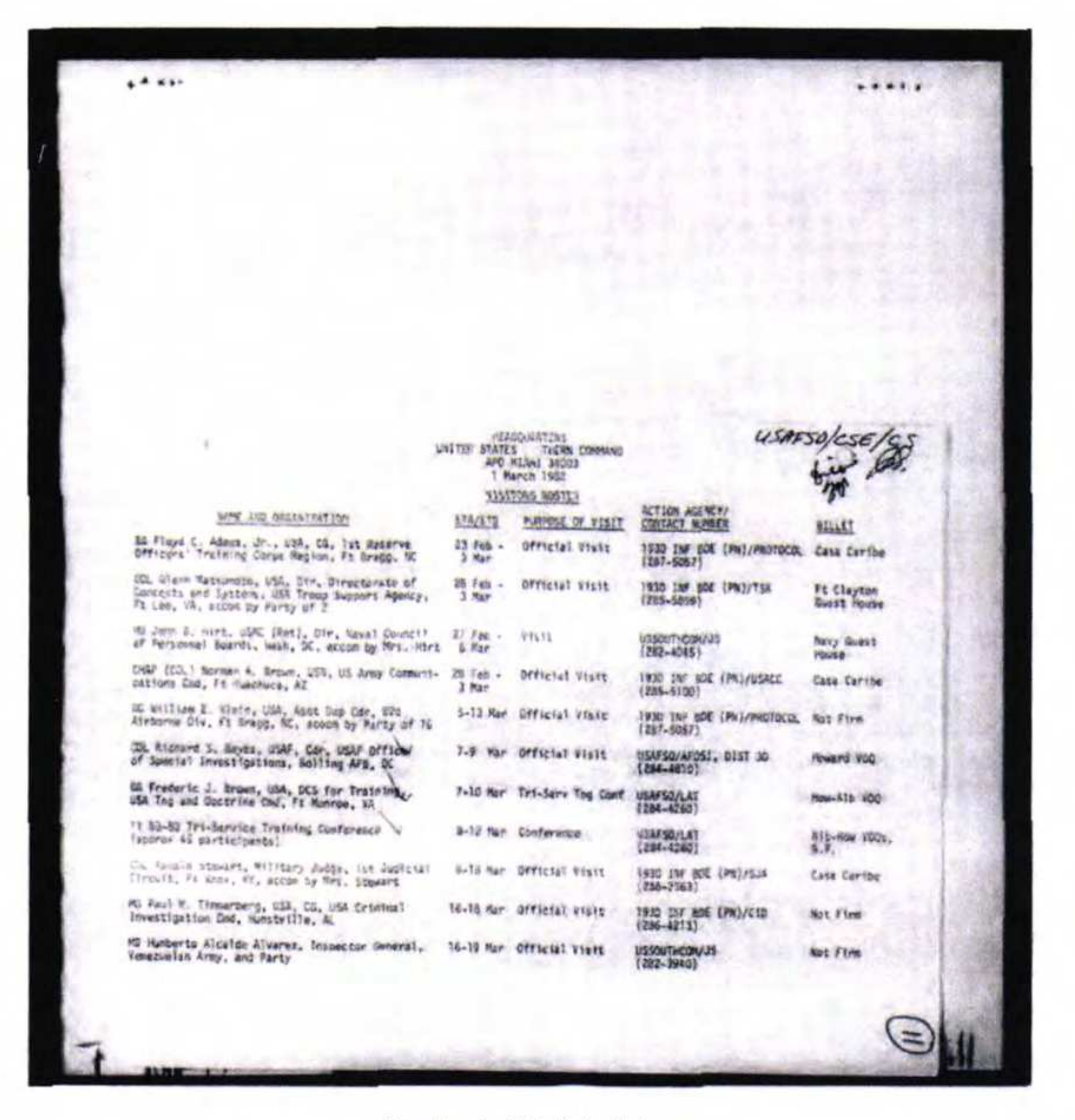
Authorized	1	NM-5	70251	Clerk-Translator (Steno)
Assigned	1	NM-5	70251	Nelly C. Farias

Leonard R Garcia

LEONARD R. GARCIA, Captain, USAF
Chief of Protocol

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HEADQUARTERS
UNITED STATES [illegible]THERN COMMAND
APO MIAMI 34003
1 March 1982

VISITORS ROSTER

USAFSO/CSE/CS

NAME AND ORGANIZATION	ETA/ETD	PURPOSE OF VISIT	ACTION AGENCY/ CONTACT NUMBER	BILLET
BG Floyd C. Adams, Jr., USA, CG, 1st Reserve Officers' Training Corps Region, Ft Bragg, NC	23 Feb - 3 Mar	Official Visit	193D INF BDE (PN)/PROTOCOL (287-5057)	Casa Caribe
COL Glenn Matsumoto, USA, Dir, Directorate of Concepts and Systems, USA Troop Support Agency, Ft Lee, VA, accom by Party of 2	28 Feb - 3 Mar	Official Visit	193D INF BDE (PN)/TSA (285-5050)	Ft Clayton Guest House
MG John D. [illegible], USMC (Ret), Dir, Naval Council of Personnel Boards, Wash, DC, accom by Mrs. [illegible]	27 Feb - 6 Mar	Visit	USSOUTHCOM/J3 (282-4045)	Navy Guest House
CHAP (COL) Norman A. Brown, USA, US Army Communications Cmd, Ft Huachuca, AZ	28 Feb - 3 Mar	Official Visit	193D INF BDE (PN)/USACC (285-6100)	Casa Caribe
BG William E. Klein, USA, Asst Div Cdr, 82d Airborne Div, Ft Bragg, NC, accom by Party of 16	5-13 Mar	Official Visit	193D INF BDE (PN)/PROTOCOL (287-5057)	Not Firm
COL Richard S. [illegible], USAF, Cdr, USAF Office of Special Investigations, Bolling AFB, DC	7-9 Mar	Official Visit	USAFSO/AFOSI, DIST 30 (284-4810)	Howard VOQ
BG Frederic J. Brown, USA, DCS for Training, USA Tng and Doctrine Cmd, Ft Monroe, VA	7-10 Mar	Tri-Serv Tng Conf	USAFSO/LAT (284-4260)	How-Alb VOQ
FY 83-85 Tri-Service Training Conference (approx 45 participants)	8-12 Mar	Conference	USAFSO/LAT (284-4260)	Alb-How VOQs, S.F.
COL [illegible] Stewart, Military Judge, 1st Judicial Circuit, Ft Knox, KY, accom by Mrs. Stewart	8-18 Mar	Official Visit	193D INF BDE (PN)/SJA (286-2563)	Casa Caribe
MG Paul R. Timmerberg, USA, CG, USA Criminal Investigation Cmd, Huntsville, AL	16-18 Mar	Official Visit	193D INF BDE (PN)/CID (286-4213)	Not Firm
MG Humberto Alcalde Alvarez, Inspector General, Venezuelan Army, and Party	16-19 Mar	Official Visit	USSOUTHCOM/J5 (282-3940)	Not Firm

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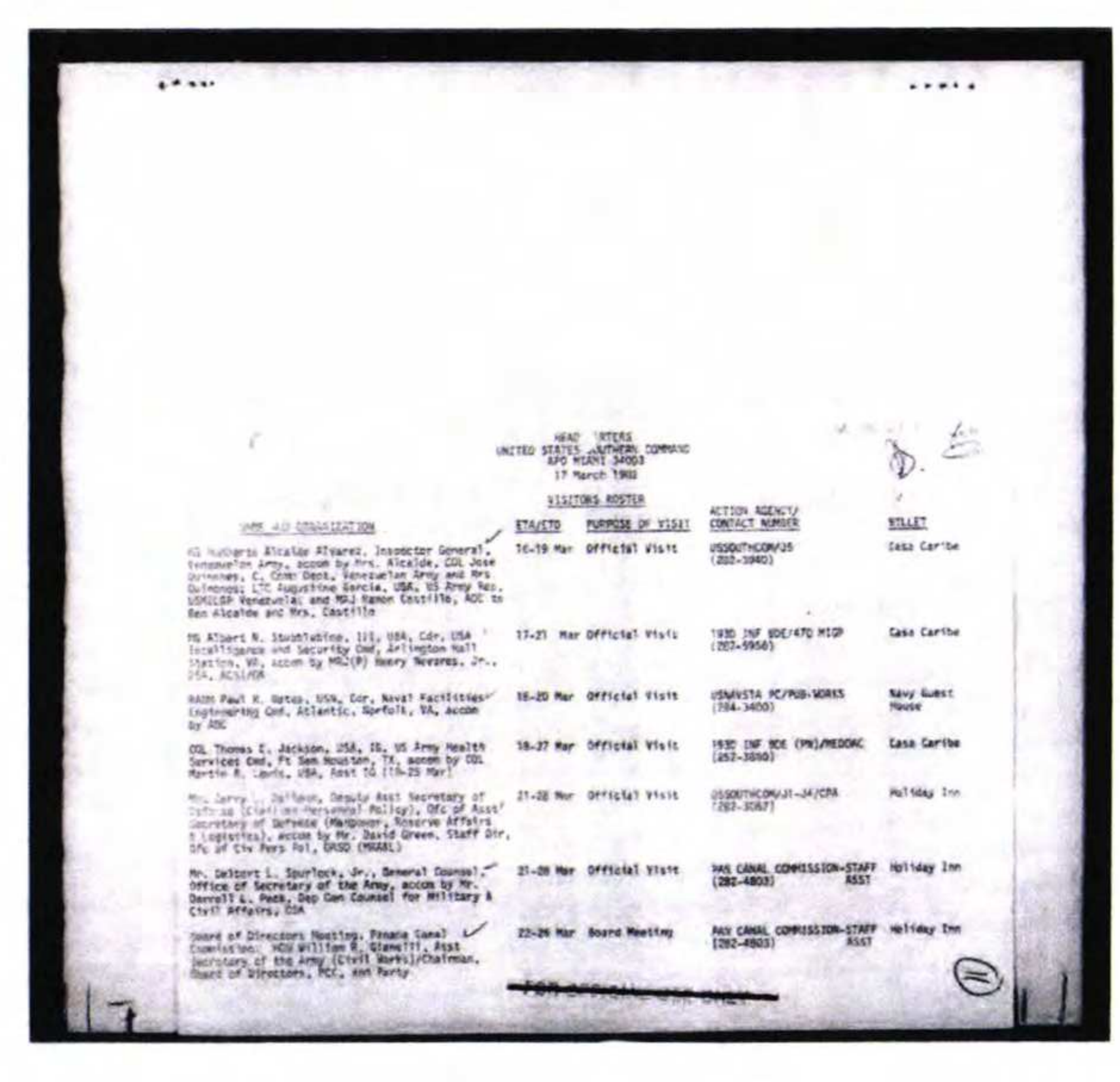
NAME AND ORGANIZATION	ETA/ETD	PURPOSE OF VISIT	ACT[illegible]/ CONTACT NUMBER	BILLET
COL Myron [illegible] Burr, USAF, Dean, School of Associate Programs, Air War College, Maxwell AFB, AL	17-19 Mar	Official Visit	USAFSO/DPE (284-5814)	Not Firm
[illegible] Albert [illegible] Stubblebine, III, USA, Cdr, USA Intelligence and Security Cmd, Arlington Hall Station, [illegible], accom by MAJ(P) Henry Navarez, Jr., [illegible], ACSI/DA	17-21 Mar	Official Visit	193D INF BDE/470 MIGP (287-5956)	Casa Caribe
RADM Paul R. [illegible]tes, USN, Cdr, Naval Facilities Engineering Cmd Atlantic, Norfolk, VA, accom by ADC	18-20 Mar	Official Visit	USNAVSTA PC/PUBLIC WORKS (284-3400)	Navy Guest House
Board of Directors Meeting, Panama Canal Commission: HON William R. Gianelli, Asst Secretary of the Army (Civil Works)/Chairman, Board of Directors, PCC, and Party	22-26 Mar	Board Meeting	PC COMMISSION/STAFF ASST (282-4803)	PCC Housing
National Defense University 1982 Field Studies-National War College, Ft McNair, DC Mr. Ray A. Warren, SES-4, Department of State, Trip Director, accom by Party of 13	24-27 Mar	Official Visit	USSOUTHCOM/J5 (282-3015)	Not Firm
Mr. Jerry L. Calhoun, Dep Asst Secretary of Defense (Civilian Personnel Policy), Ofc of Asst Secretary of Defense (Manpower, Reserve Affairs & Logistics)	24-28 Mar	Official Visit	USSOUTHCOM/CPA (282-3067)	Not Firm
[illegible], USAF, Dir, J3 (Operations), Joint Chiefs of Staff, Wash, DC	28 Mar - 1 Apr	Official Visit	USSOUTHCOM/J3 (282-4806)	Qtrs 16, Alb
MG Walter R. Longanecker, Jr., Reserve Advisor and Mobilization Augmentee to ACSI/HQ, USAF	28-29 Mar	Official Visit	USSOUTHCOM/J2 (282-4544)	Not Firm
USS PORTLAND Port Visit: VADM James R. Sanderson, USN, Dep Commander in Chief, US Atlantic Command, Norfolk, VA	4-7 Apr	Official Visit	AMEMBASSY PANAMA/USDAO (227-2717)	NA



NAME AND ORGANIZATION	ETA/ETD	PURPOSE OF VISIT	ACTION AGENCY/ CONTACT NUMBER	BILLET
BG Donald J. Delandro, USA, Executive Dir, Military Postal Service Agency/Dep AG for Administrative Systems	6-9 Apr	Official Visit	USAFSO/4400 AIRPS (286-3107)	Not Firm
Lt Gen James R. Brickel, USAF, Dep Commander in Chief, USREDCOM/Vice Director, Joint Deployment Agency, MacDill AFB, FL, accom by MAJ Mark E. Bridges, USAF, Ex Off/Dep CINC REDCOM	12-15 Apr	Official Visit	USSOUTHCOM/CS (282-3211)	Not Firm

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United States Southern Command

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HEADQUARTERS
UNITED STATES SOUTHERN COMMAND
APO MIAMI 34003
17 March 1980

VISITORS ROSTER

NAME AND ORGANIZATION	ETA/ETD	PURPOSE OF VISIT	ACTION AGENCY/ CONTACT NUMBER	BILLET
MG [illegible] Alcalde Alvarez, Inspector General, Venezuelan Army, accom by Mrs. Alcalde, COL Jose Quinones, C, Comm Dept, Venezuelan Army and Mrs Quinones; LTC Augustine Garcia, USA, US Army Rep, USMILGP Venezuela; and MAJ Ramon Castillo, ADC to Gen Alcalde and Mrs. Castillo	16-19 Mar	Official Visit	USSOUTHCOM/J5 (282-3940)	Casa Caribe
MG Albert N. Stubblebine, III, USA, Cdr, USA Intelligence and Security Cmd, Arlington Hall Station, VA, accom by MAJ(P) Henry Nevares, Jr., USA, ACSI/OA	17-21 Mar	Official Visit	193D INF BDE/470 MIGP (287-5956)	Casa Caribe
RADM Paul K. Gates, USN, Cdr, Naval Facilities Engineering Cmd, Atlantic, Norfolk, VA, accom by ADC	18-20 Mar	Official Visit	USNAVSTA PC/PUB-WORKS (284-3400)	Navy Guest House
COL Thomas E. Jackson, USA, IG, US Army Health Services Cmd, Ft Sam Houston, TX, accom by COL Martin R. Lewis, USA, Asst IG (19-25 Mar)	18-27 Mar	Official Visit	193D INF BDE (PN)/MEDDAC (252-3800)	Casa Caribe
Mr. Larry [illegible], Deputy Asst Secretary of Defense (Civilian Personnel Policy), Ofc of Asst Secretary of Defense (Manpower, Reserve Affairs & Logistics), accom by Mr. David Green, Staff Dir, Ofc of Civ Pers Pol, OASD (MRA&L)	21-28 Mar	Official Visit	USSOUTHCOM/J1-J4/CPA (282-3087)	Holiday Inn
Mr. Delbert L. Spurlock, Jr., General Counsel, Office of Secretary of the Army, accom by Mr. Darrell L. Peck, Dep Gen Counsel for Military & Civil Affairs, OSA	21-28 Mar	Official Visit	PAN CANAL COMMISSION-STAFF ASST (282-4803)	Holiday Inn
Board of Directors Meeting, Panama Canal Commission: HON William R. Gianelli, Asst Secretary of the Army (Civil Works)/Chairman, Board of Directors, PCC, and Party	22-26 Mar	Board Meeting	PAN CANAL COMMISSION-STAFF ASST (282-4803)	Holiday Inn

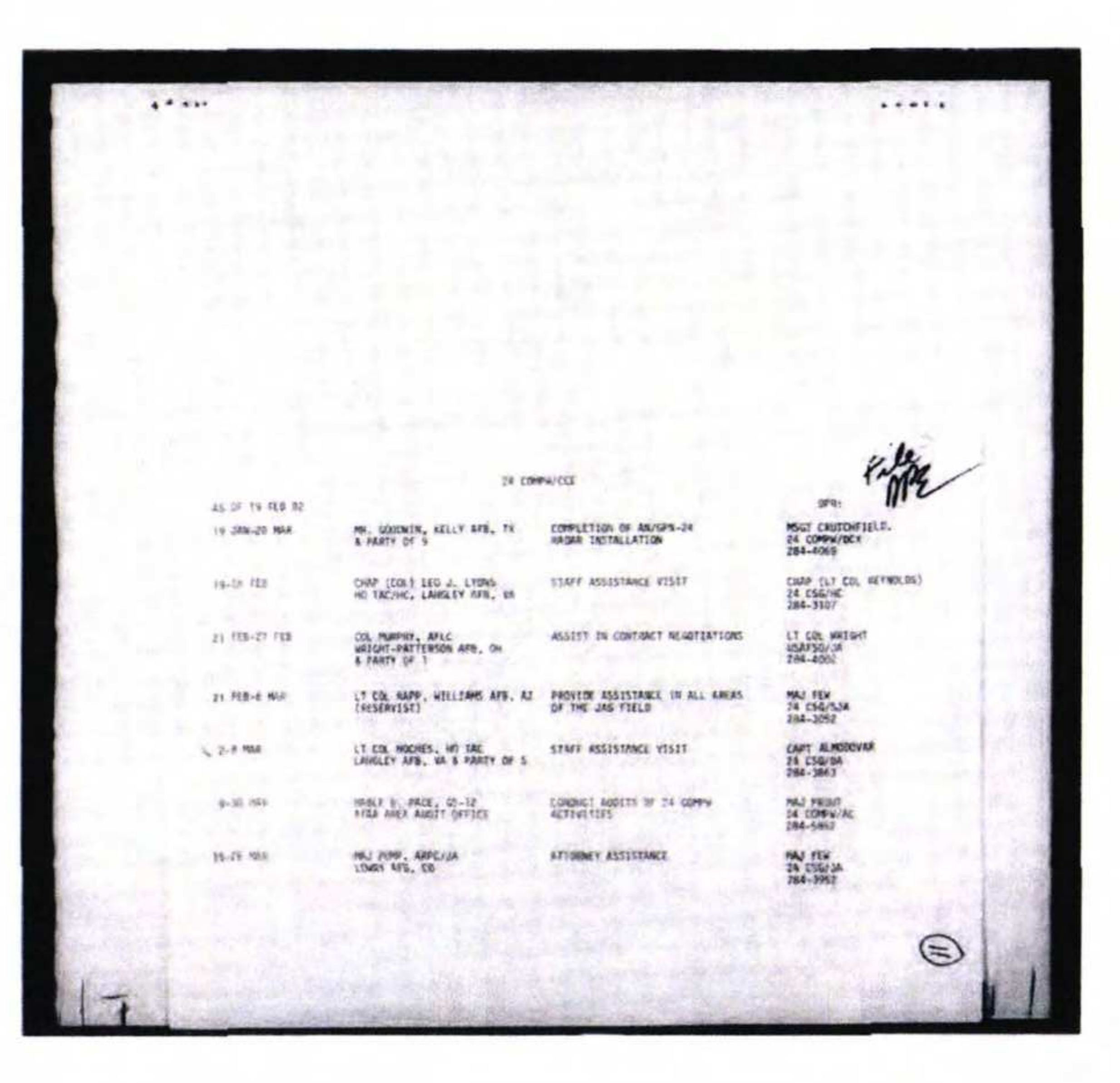
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NAME AND ORGANIZATION	ETA/ETD	PURPOSE OF VISIT	ACTION AGENCY/ CONTACT NUMBER	BILLET
National Defense University 1982 Field Studies-National War College, Ft McNair, DC Mr. Ray A. Warren, SIS-4, Department of State, Trip Director, accom by Party of 15	24-28 Mar	Official Visit	USSOUTHCOM/J5 (282-3356)	Holiday Inn
LTG Philip C. Gast, USAF, Dir, J3 (Operations), Joint Chiefs of Staff, Wash, DC, accom by Mrs. Gast	26 Mar - 1 Apr	Official Visit	USSOUTHCOM/J3 (282-4606)	Casa Caribe
MG Walter R. Longanecker, Jr., Reserve Advisor and Mobilization Augmentee to ACSI/HQ, USAF	28-29 Mar	Official Visit	USAFSO/IN (284-3501)	Alb Guest House
USS PORTLAND Port Visit: VADM James P. Sanderson, USN, Deputy Commander in Chief, US Atlantic Command, Norfolk, VA (4-8 Apr)	4-7 Apr	Official Visit	AMEMBASSY PANAMA/USDAO (227-2717)	NA
BG Donald J. Delandro, USA, Executive Dir, Military Postal Service Agency/Dep AG for Administrative Systems	6-9 Apr	Official Visit	USAFSO/4400 AIRPS (286-3107)	Not Firm
BG Frederick C. Sionsson, USA, Commanding General, Eisenhower Medical Center, Ft Gordon, GA, accom by Party of 3	11-15 Apr	Official Visit	193D INF BDE (PM)/MEDDAC (252-3880)	Casa Caribe
LTG James R. Brickel, USAF, Dep Commander in Chief, USREDCOM/Vice Director, Joint Deployment Agency, MacDill AFB, FL, accom by MAJ Mark E. Bridges, USAF, Ex Off/Dep CINC REDCOM	12-15 Apr	Official Visit	USSOUTHCOM/CS (282-3970)	Alb Guest House
RADM Peter [illegible] Hedges, USN, Commander, US Naval Forces Caribbean, Roosevelt Roads, Puerto Rico	15-19 Apr	Official Visit	USNAVSTA PC (283-[illegible])	Not Firm
BG Joseph E. Hopkins, USMC, Asst Div Commander, 2d Marine Div, Camp Lejeune, NC, accom by Party of 1	24-26 Apr	Official Visit	USNAVSTA PC/MARINE BARRACKS (284-5465)	Casa Caribe

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United States Southern Command

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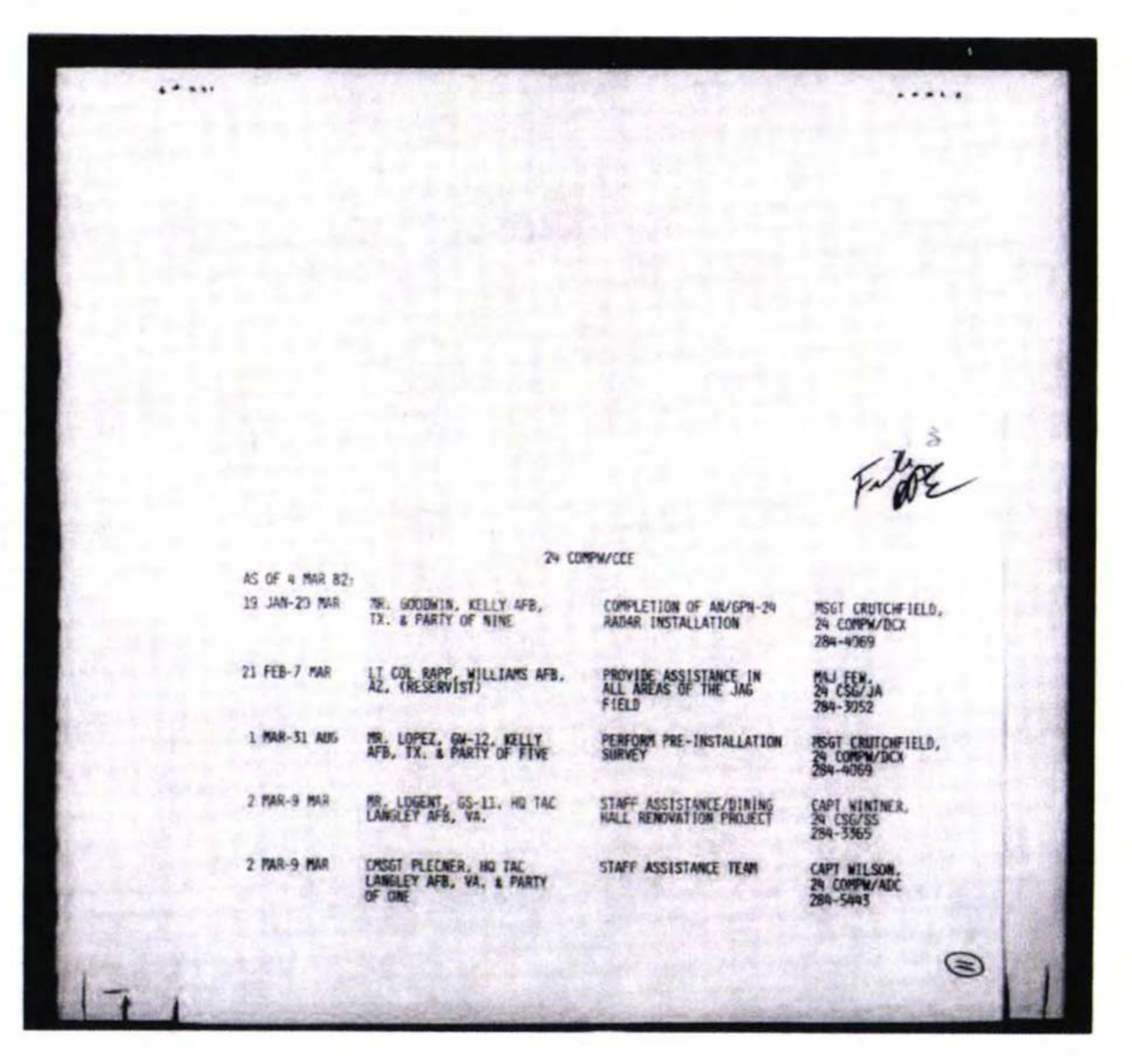
24 COMPW/CCE

AS OF 19 FEB 82

			OPR:
19 JAN-20 MAR	MR. GOODWIN, KELLY AFB, TX & PARTY OF 5	COMPLETION OF AN/GPN-24 RADAR INSTALLATION	MSGT CRUTCHFIELD. 24 COMPW/DCX 284-4069
19-19 FEB	CHAP (COL) LEO J. LYONS HQ TAC/HC, LANGLEY AFB, VA	STAFF ASSISTANCE VISIT	CHAP (LT COL REYNOLDS) 24 CSG/HC 284-3107
21 FEB-27 FEB	COL MURPHY, AFLC WRIGHT-PATTERSON AFB, OH & PARTY OF 1	ASSIST IN CONTRACT NEGOTIATIONS	LT COL WRIGHT USAFSO/JA 284-4002
21 FEB-6 MAR	LT COL RAPP, WILLIAMS AFB, AZ (RESERVIST)	PROVIDE ASSISTANCE IN ALL AREAS OF THE JAG FIELD	MAJ FEW 24 CSG/SJA 284-3052
2-8 MAR	LT COL HOCHES, HQ TAC LANGLEY AFB, VA & PARTY OF 5	STAFF ASSISTANCE VISIT	CAPT ALMODOVAR 24 CSG/DA 284-3863
9-30 MAR	HARLEY E. PRICE, GS-12 AFAA AREA AUDIT OFFICE	CONDUCT AUDITS OF 24 COMPW ACTIVITIES	MAJ PROUT 24 COMPW/AC 284-5462
15-26 MAR	MAJ PUMP, ARPC/JA LOWRY AFB, CO	ATTORNEY ASSISTANCE	MAJ FEW 24 CSG/JA 284-3952

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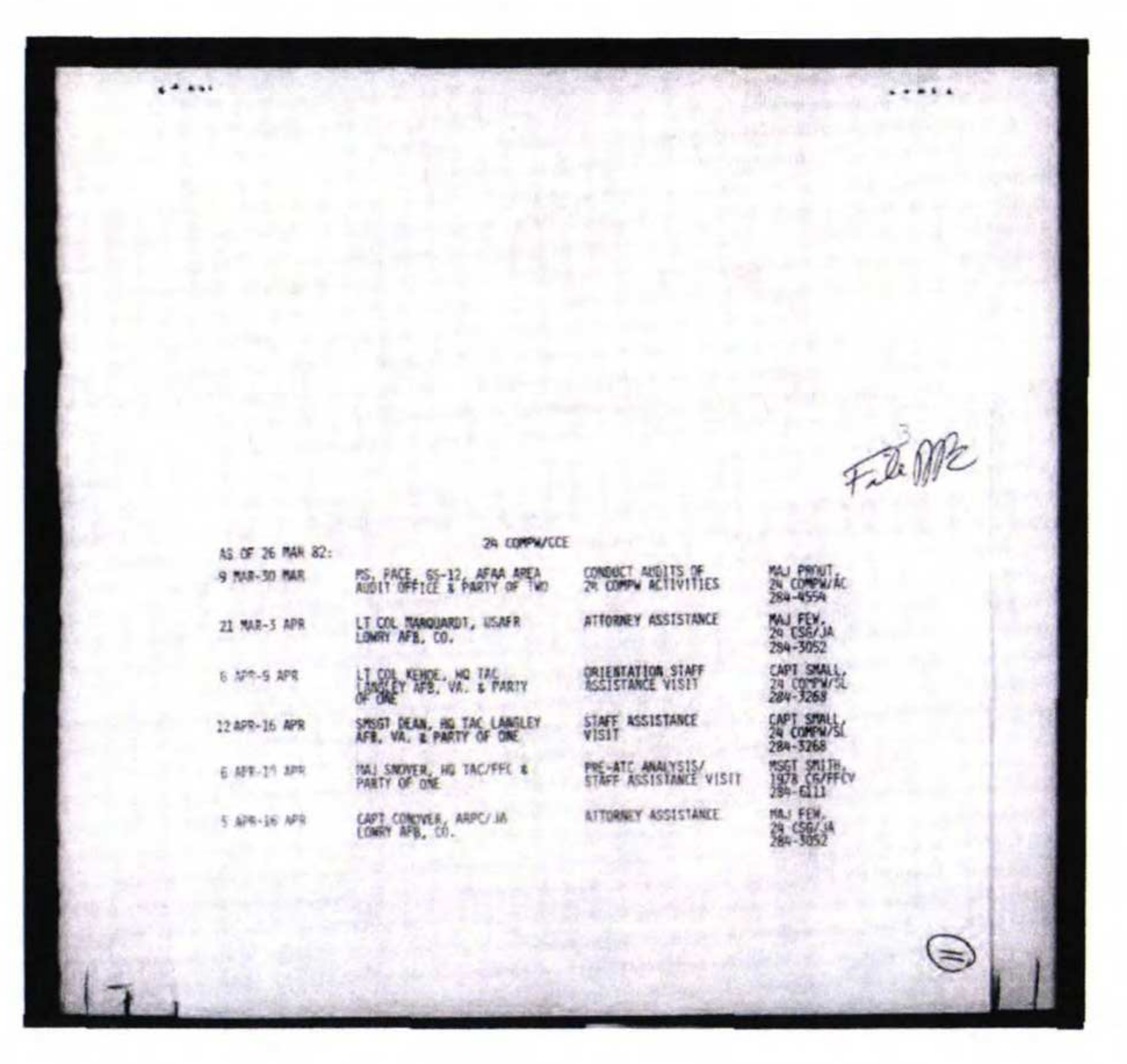
24 COMPW/CCE

AS OF 4 MAR 82:

19 JAN-23 MAR	MR. GOODWIN, KELLY AFB, TX. & PARTY OF NINE	COMPLETION OF AN/GPN-24 RADAR INSTALLATION	MSGT CRUTCHFIELD, 24 COMPW/DCX 284-4069
21 FEB-7 MAR	LT COL RAPP, WILLIAMS AFB, AZ. (RESERVIST)	PROVIDE ASSISTANCE IN ALL AREAS OF THE JAG FIELD	MAJ FEW, 24 CSG/JA 284-3052
1 MAR-31 AUG	MR. LOPEZ, GW-12, KELLY AFB, TX. & PARTY OF FIVE	PERFORM PRE-INSTALLATION SURVEY	MSGT CRUTCHFIELD, 24 COMPW/DCX 284-4069
2 MAR-9 MAR	MR. LOGENT, GS-11, HQ TAC LANGLEY AFB, VA.	STAFF ASSISTANCE/DINING HALL RENOVATION PROJECT	CAPT WINTNER, 24 CSG/SS 284-3365
2 MAR-9 MAR	CMSGT PLECNER, HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	STAFF ASSISTANCE TEAM	CAPT WILSON, 24 COMPW/ADC 284-5443

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24 COMPW/CCE

AS OF 26 MAR 82:

9 MAR-30 MAR	MS. PACE, GS-12, AFAA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 24 COMPW ACTIVITIES	MAJ PROUT, 24 COMPW/AC 284-4554
21 MAR-3 APR	LT COL MARQUARDT, USAFR LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
6 APR-9 APR	LT COL KEHOE, HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	ORIENTATION STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SL 284-3268
12 APR-16 APR	SMSGT DEAN, HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SL 284-3268
6 APR-19 APR	MAJ SNOVER, HQ TAC/FFC & PARTY OF ONE	PRE-ATC ANALYSIS/ STAFF ASSISTANCE VISIT	MSGT SMITH, 1978 CG/FFCV 284-6111
5 APR-16 APR	CAPT CONOVER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052

File MR

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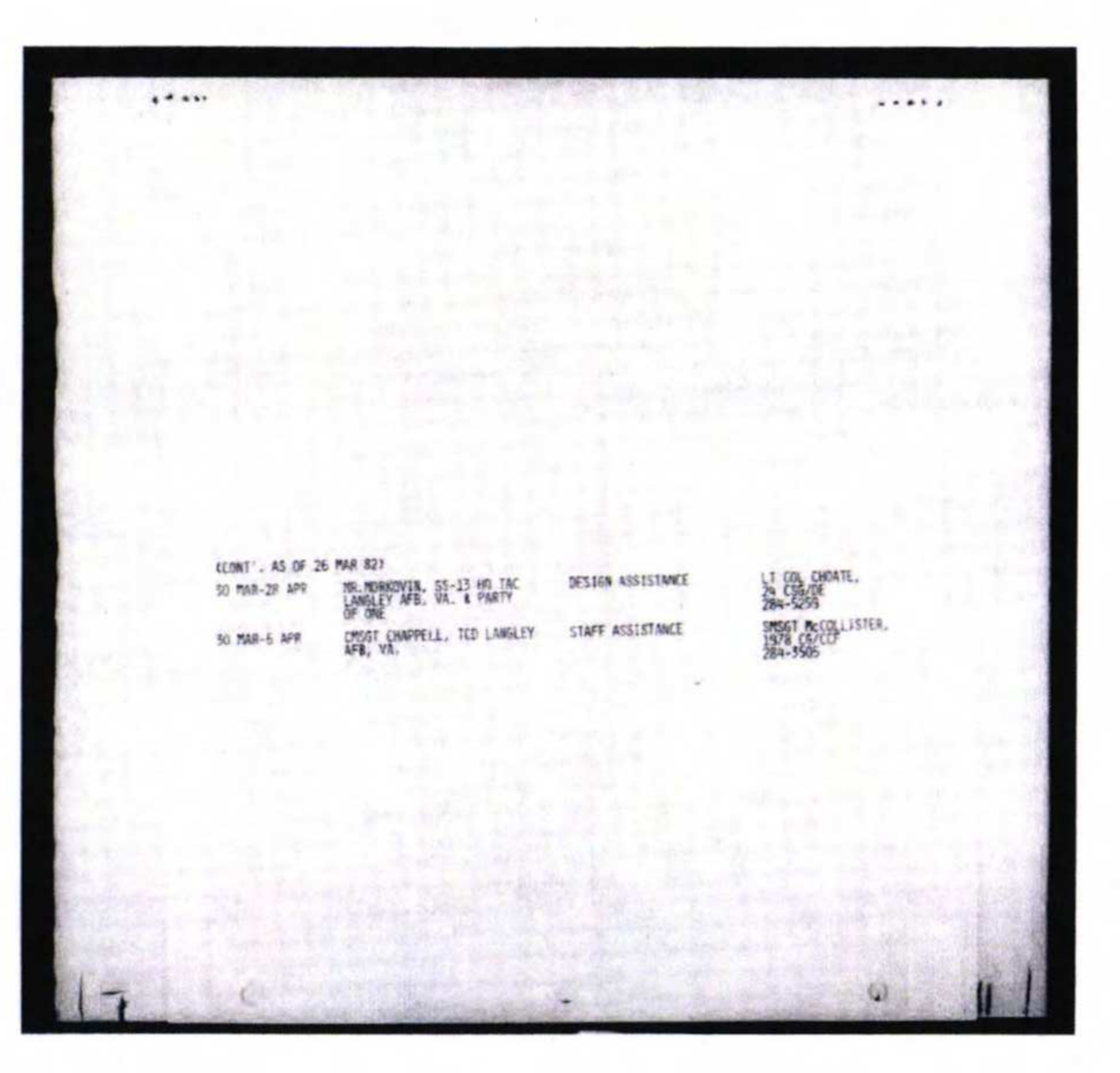
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24 COMPW/CCE

AS OF 26 MAR 82:

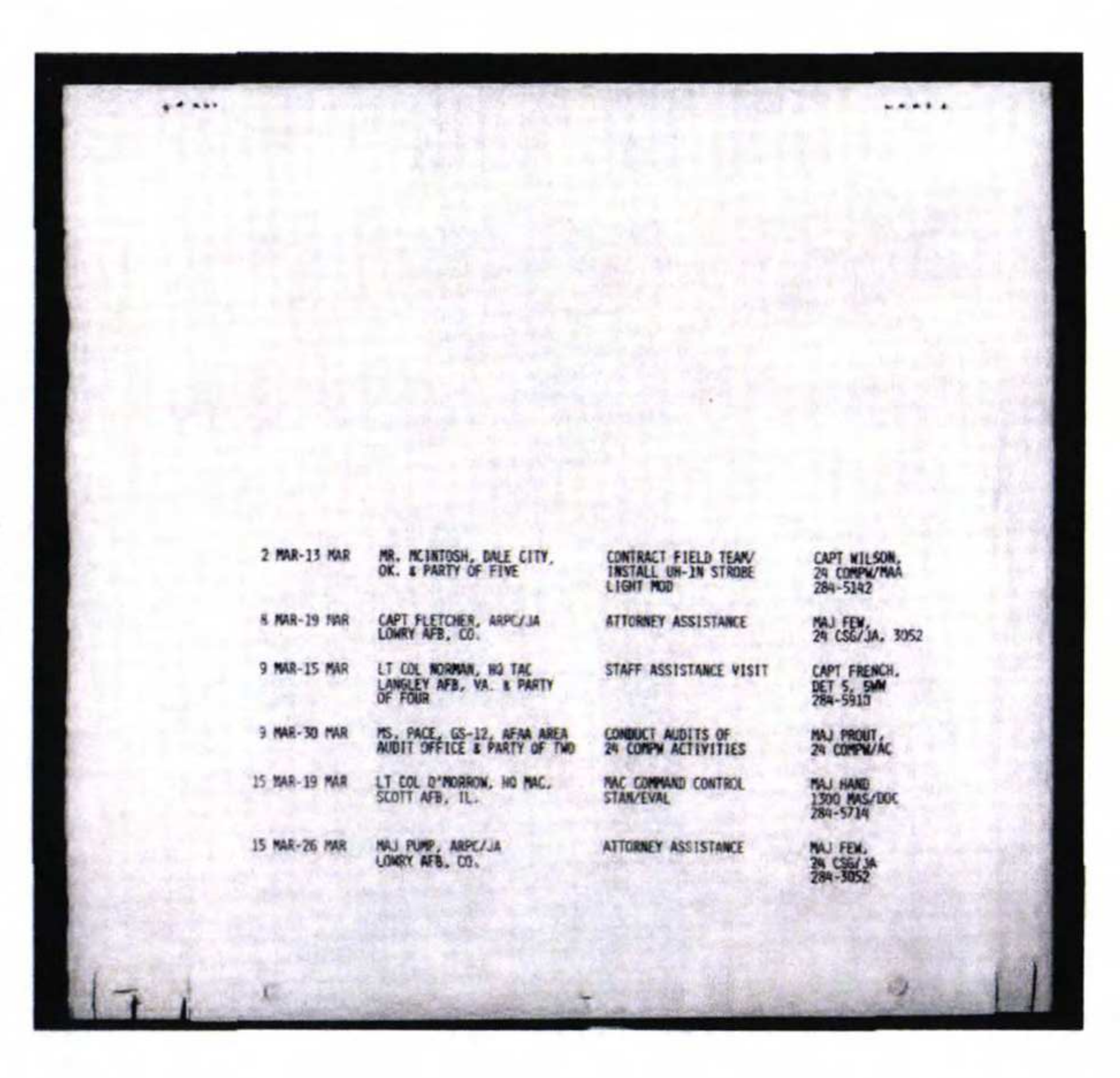
9 MAR-30 MAR	MS. PACE, GS-12, AFAA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 24 COMPW ACTIVITIES	MAJ PROUT, 24 COMPW/AC 284-4554
21 MAR-3 APR	LT COL MARQUARDT, USAFR LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
6 APR-9 APR	LT COL KEHOE, HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	ORIENTATION STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SL 284-3268
12 APR-16 APR	SMSGT DEAN, HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SL 284-3268
6 APR-17 APR	MAJ SNYDER, HQ TAC/FFC & PARTY OF ONE	PRE-ATC ANALYSIS/ STAFF ASSISTANCE VISIT	MSGT SMITH, 1978 CG/FFCV 284-6111
5 APR-16 APR	CAPT CONOVER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052

(11)

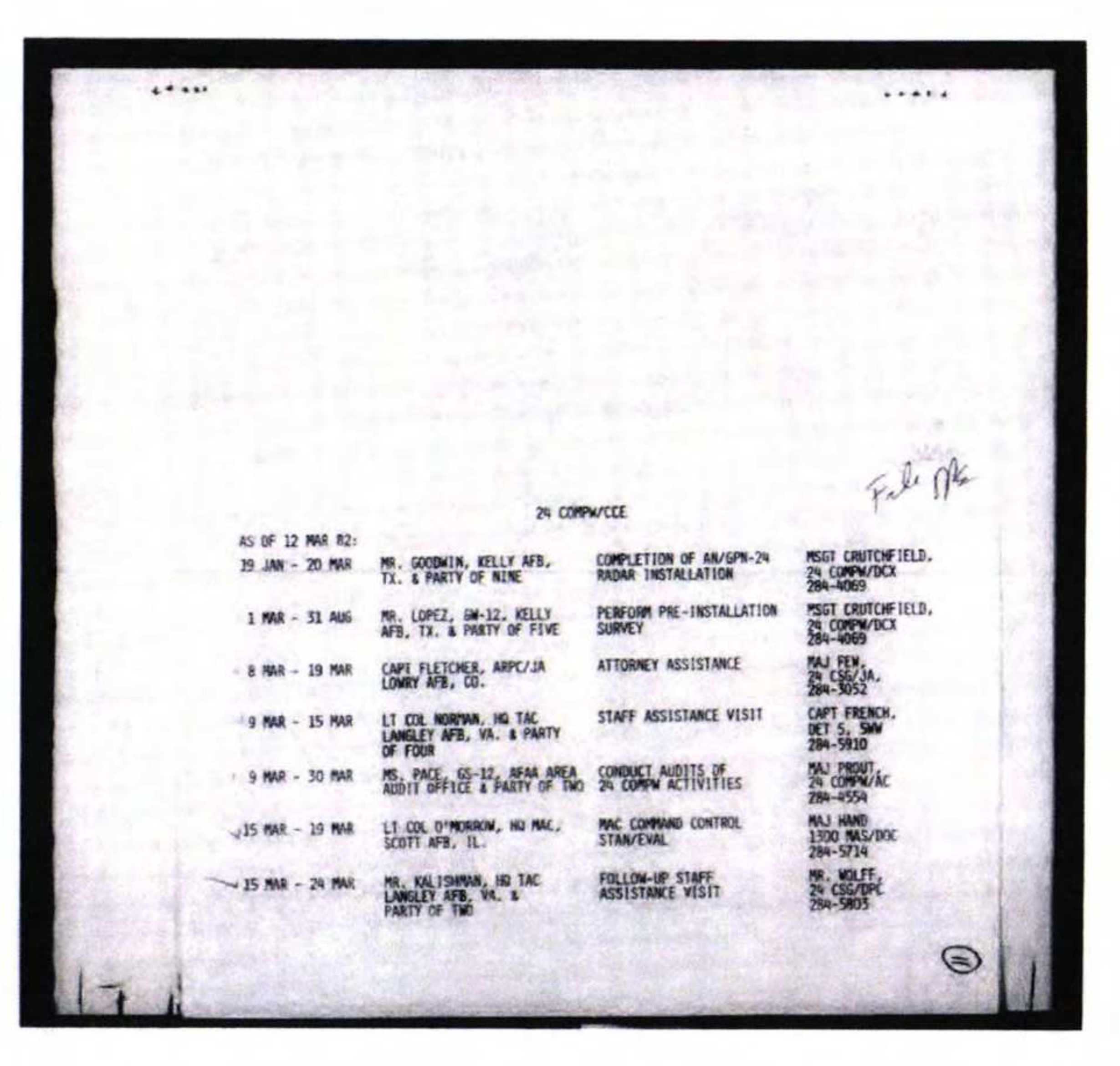


(CONT'. AS OF 26 MAR 82)

30 MAR-28 APR	MR. MORKOVIN, SS-13 HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	DESIGN ASSISTANCE	LT COL CHOATE, 24 CSG/DE 284-5259
30 MAR-5 APR	CMSGT CHAPPELL, TCD LANGLEY AFB, VA.	STAFF ASSISTANCE	SMSGT McCOLLISTER, 1978 CS/CCF 284-3505



2 MAR-13 MAR	MR. MCINTOSH, DALE CITY, OK. & PARTY OF FIVE	CONTRACT FIELD TEAM/ INSTALL UH-1N STROBE LIGHT MOD	CAPT WILSON, 24 COMPW/MAA 284-5142
8 MAR-19 MAR	CAPT FLETCHER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA, 3052
9 MAR-15 MAR	LT COL NORMAN, HQ TAC LANGLEY AFB, VA. & PARTY OF FOUR	STAFF ASSISTANCE VISIT	CAPT FRENCH, DET 5, 5WW 284-5913
9 MAR-30 MAR	MS. PACE, GS-12, AFAA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 24 COMPW ACTIVITIES	MAJ PROUT, 24 COMPW/AC
15 MAR-19 MAR	LT COL O'MORROW, HQ MAC, SCOTT AFB, IL.	MAC COMMAND CONTROL STAN/EVAL	MAJ HAND 1300 MAS/DOC 284-5714
15 MAR-26 MAR	MAJ PUMP, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052



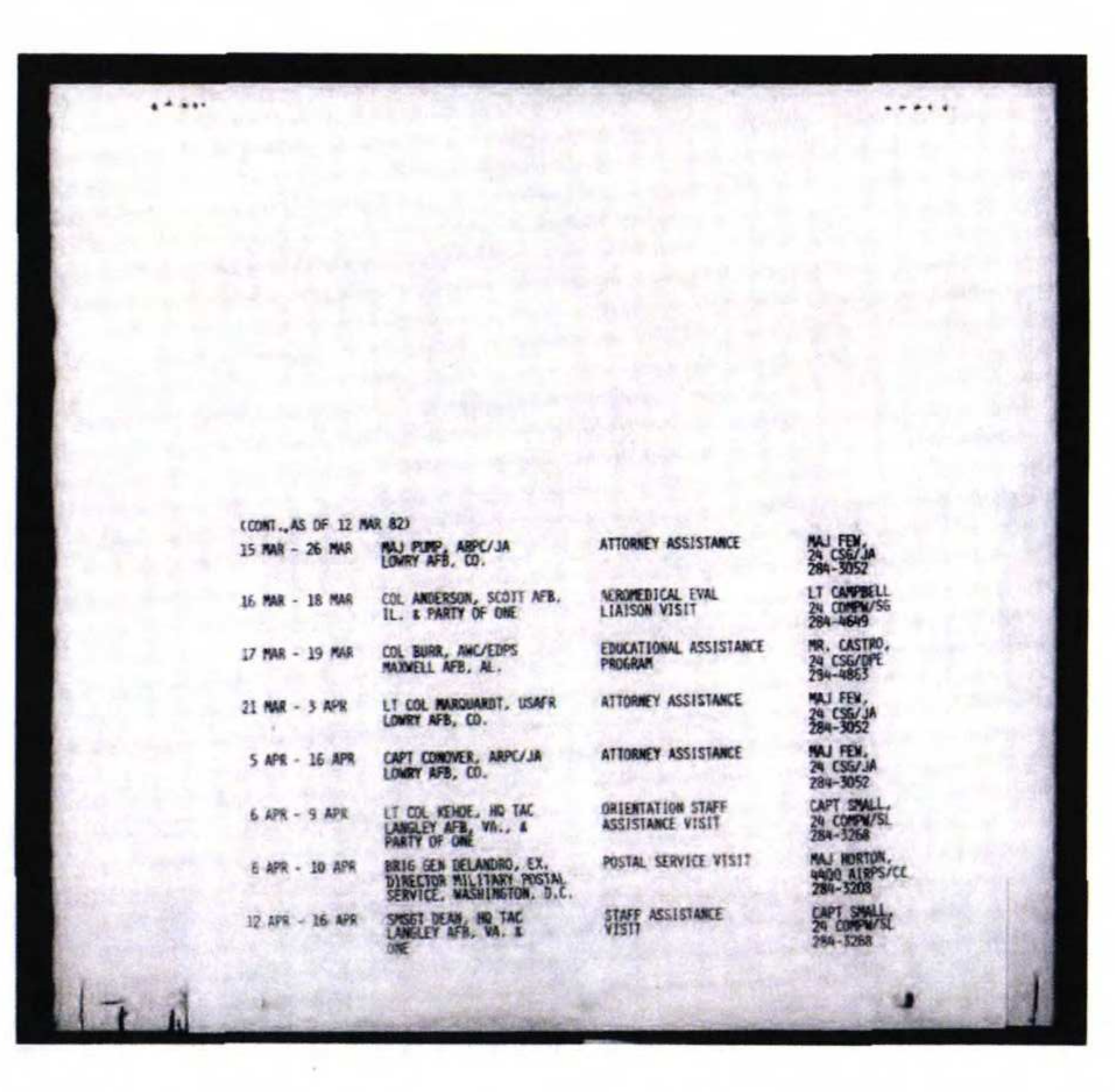
24 COMPW/CCE

AS OF 12 MAR 82:

19 JAN - 20 MAR	MR. GOODWIN, KELLY AFB, TX. & PARTY OF NINE	COMPLETION OF AN/GPN-24 RADAR INSTALLATION	MSGT CRUTCHFIELD, 24 COMPW/DCX 284-4069
1 MAR - 31 AUG	MR. LOPEZ, GM-12, KELLY AFB, TX. & PARTY OF FIVE	PERFORM PRE-INSTALLATION SURVEY	MSGT CRUTCHFIELD, 24 COMPW/DCX 284-4069
8 MAR - 19 MAR	CAPT FLETCHER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA, 284-3052
9 MAR - 15 MAR	LT COL NORMAN, HQ TAC LANGLEY AFB, VA. & PARTY OF FOUR	STAFF ASSISTANCE VISIT	CAPT FRENCH, DET 5, SWW 284-5910
9 MAR - 30 MAR	MS. PACE, GS-12, AFAA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 24 COMPW ACTIVITIES	MAJ PROUT, 24 COMPW/AC 284-4554
15 MAR - 19 MAR	LT COL O'MORROW, HQ MAC, SCOTT AFB, IL.	MAC COMMAND CONTROL STAN/EVAL	MAJ HAND 1300 MAS/DOC 284-5714
15 MAR - 24 MAR	MR. KALISHMAN, HQ TAC LANGLEY AFB, VA. & PARTY OF TWO	FOLLOW-UP STAFF ASSISTANCE VISIT	MR. WOLFF, 24 CSG/DPC 284-5803

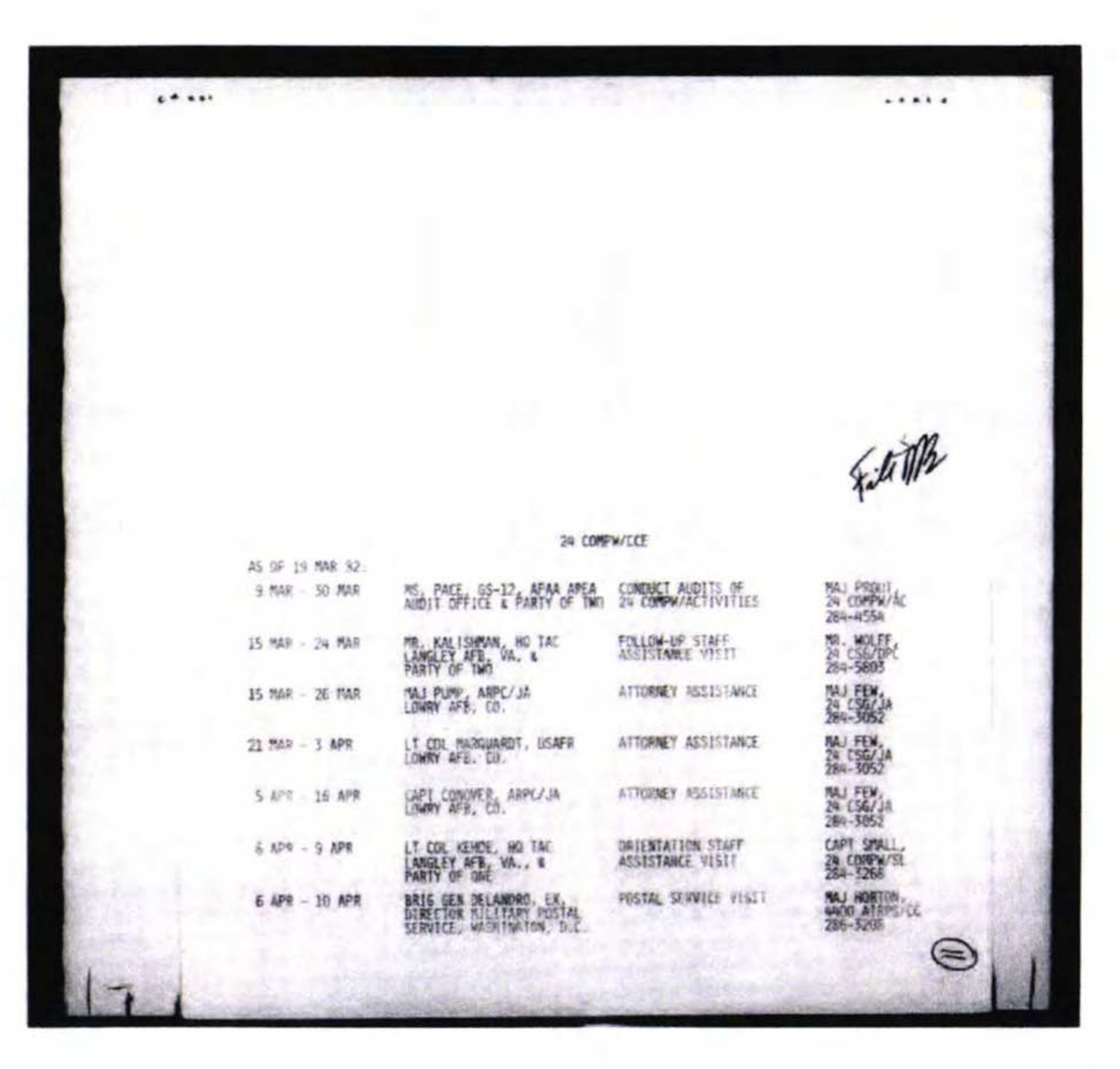
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(CONT., AS OF 12 MAR 82)

15 MAR - 26 MAR	MAJ PUMP, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
16 MAR - 18 MAR	COL ANDERSON, SCOTT AFB, IL. & PARTY OF ONE	AEROMEDICAL EVAL LIAISON VISIT	LT CAMPBELL 24 COMPW/SG 284-4649
17 MAR - 19 MAR	COL BURR, AWC/EDPS MAXWELL AFB, AL.	EDUCATIONAL ASSISTANCE PROGRAM	MR. CASTRO, 24 CSG/DPE 284-4863
21 MAR - 3 APR	LT COL MARQUARDT, USAFR LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
5 APR - 16 APR	CAPT CONOVER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
6 APR - 9 APR	LT COL KEHOE, HQ TAC LANGLEY AFB, VA., & PARTY OF ONE	ORIENTATION STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SL 284-3268
8 APR - 10 APR	BRIG GEN DELANDRO, EX. DIRECTOR MILITARY POSTAL SERVICE, WASHINGTON, D.C.	POSTAL SERVICE VISIT	MAJ HORTON, 4400 AIRPS/CC 284-3208
12 APR - 16 APR	SMSGT DEAN, HQ TAC LANGLEY AFB, VA. & ONE	STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SL 284-3268

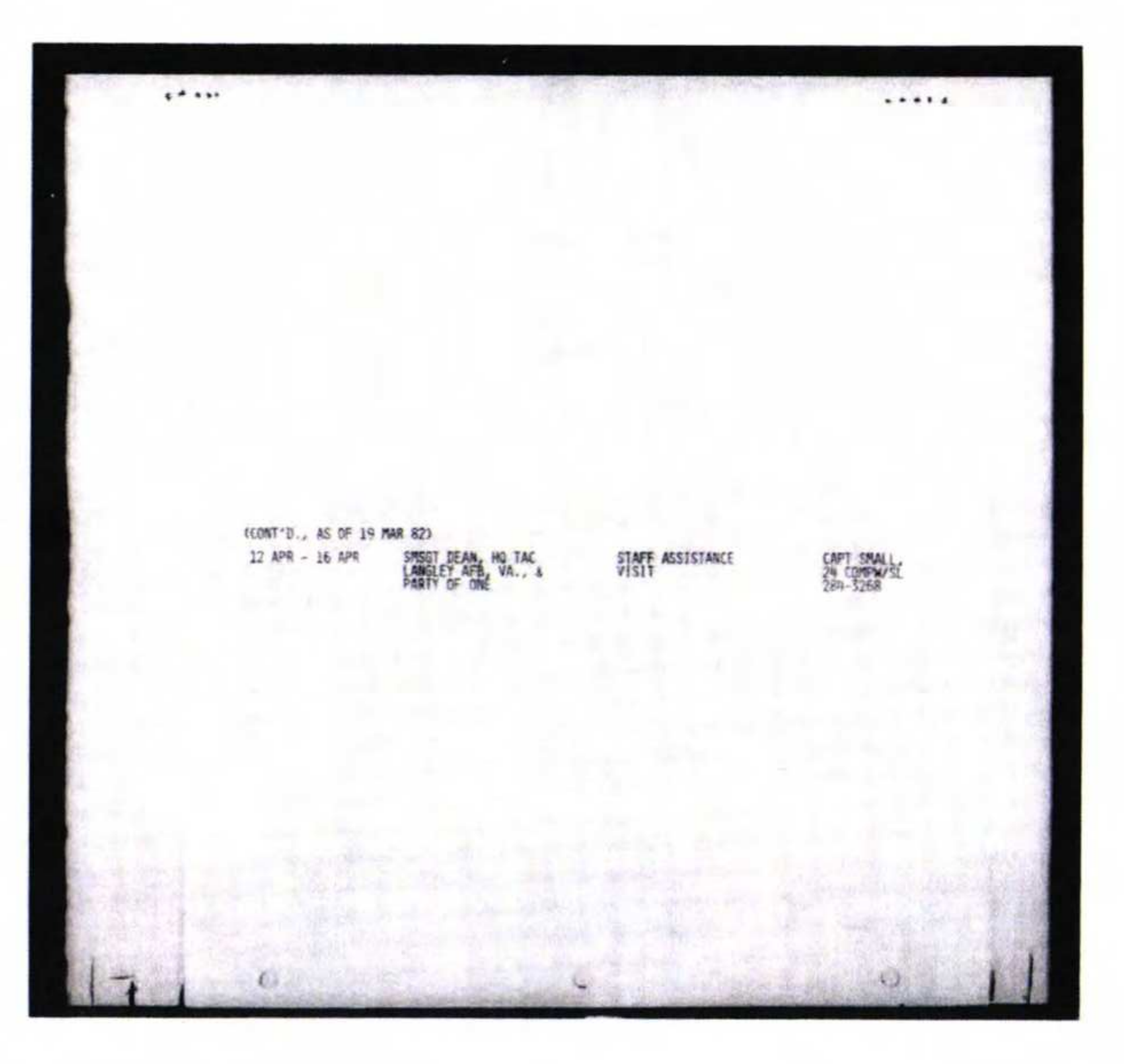


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24 COMPW/CCE

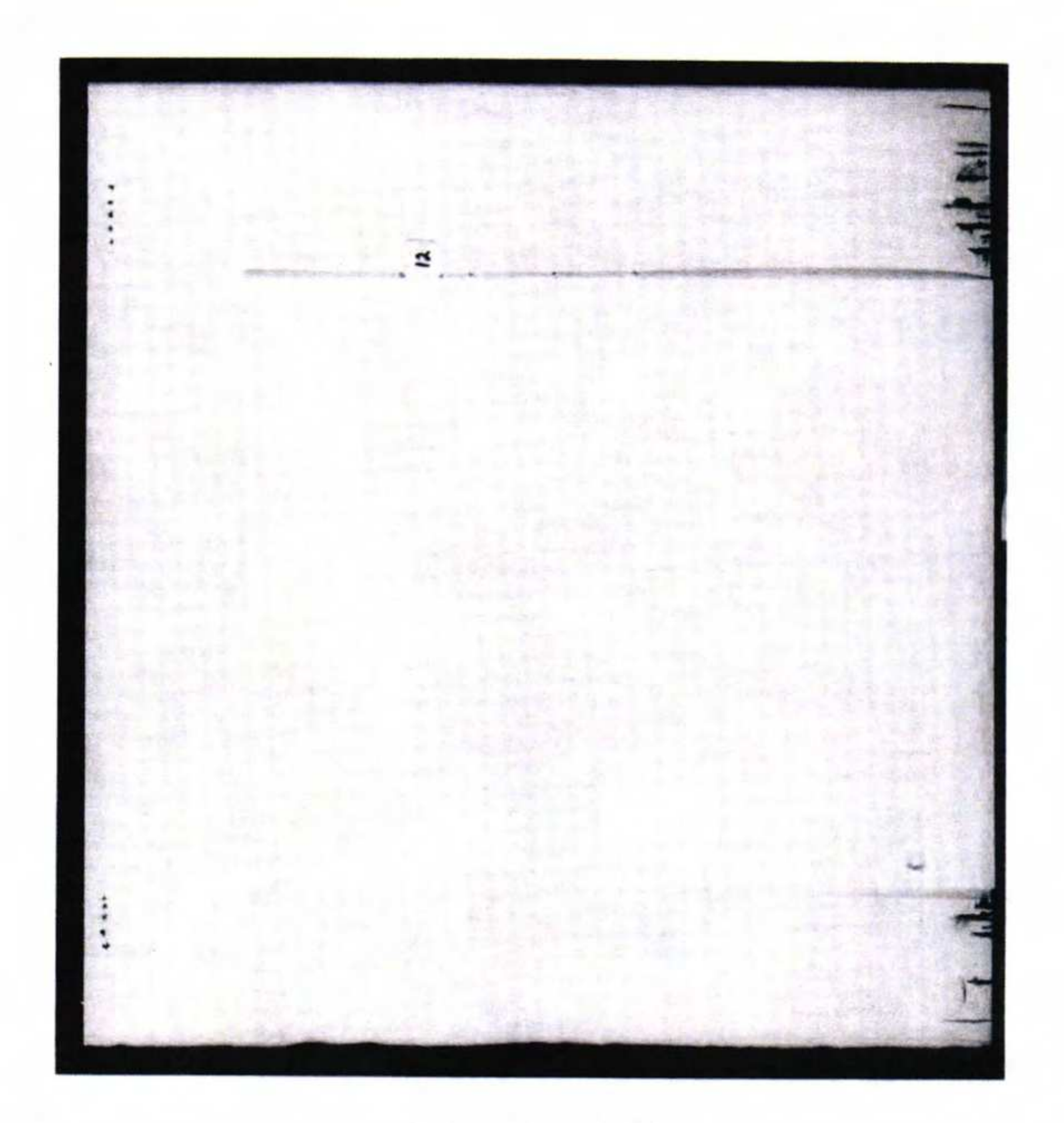
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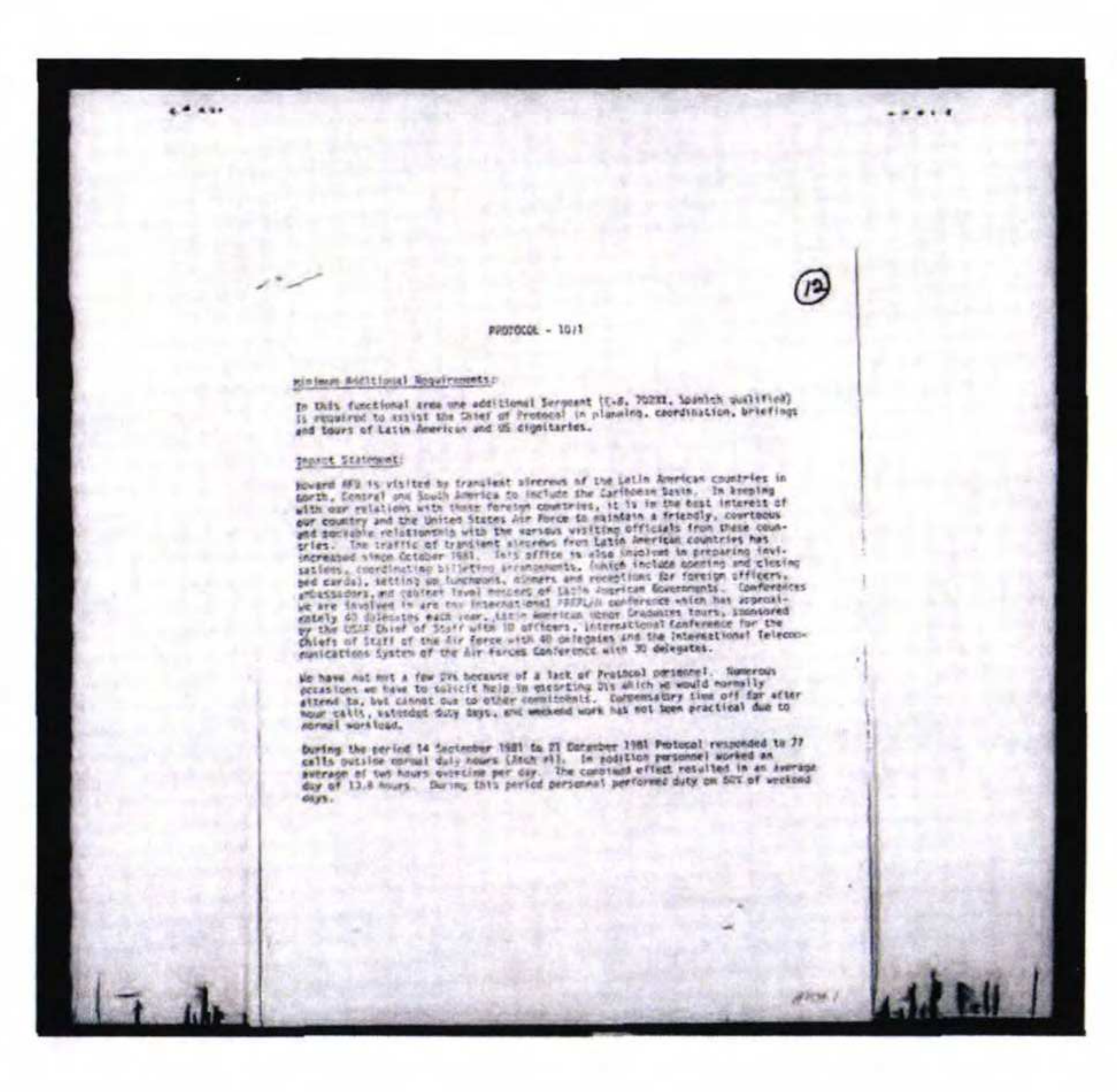
9 MAR - 30 MAR	MS. PACE, GS-12, AFAA APEA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 24 COMPW/ACTIVITIES	MAJ PROUT, 24 COMPW/AC 284-4558
15 MAR - 24 MAR	MR. KALISHMAN, HQ TAC LANGLEY AFB, VA. & PARTY OF TWO	FOLLOW-UP STAFF ASSISTANCE VISIT	MR. WOLFF, 24 CSG/DPC 284-5803
15 MAR - 26 MAR	MAJ PUMP, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
21 MAR - 3 APR	LT COL MARQUARDT, USAFR LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
5 APR - 16 APR	CAPT CONOVER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
6 APR - 9 APR	LT COL KEHOE, HQ TAC LANGLEY AFB, VA., & PARTY OF ONE	ORIENTATION STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SL 284-3268
6 APR - 10 APR	BRIG GEN DELANDRO, EX. DIRECTOR MILITARY POSTAL SERVICE, WASHINGTON, D.C.	POSTAL SERVICE VISIT	MAJ HORTON, 4400 AIRPS/CC 286-3208



(CONT'D., AS OF 19 MAR 82)

12 APR - 16 APR	SMSGT DEAN, HQ TAC LANGLEY AFB, VA., & PARTY OF ONE	STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SL 284-3268





(12)

PROTOCOL - 10/1

Minimum Additional Requirements:

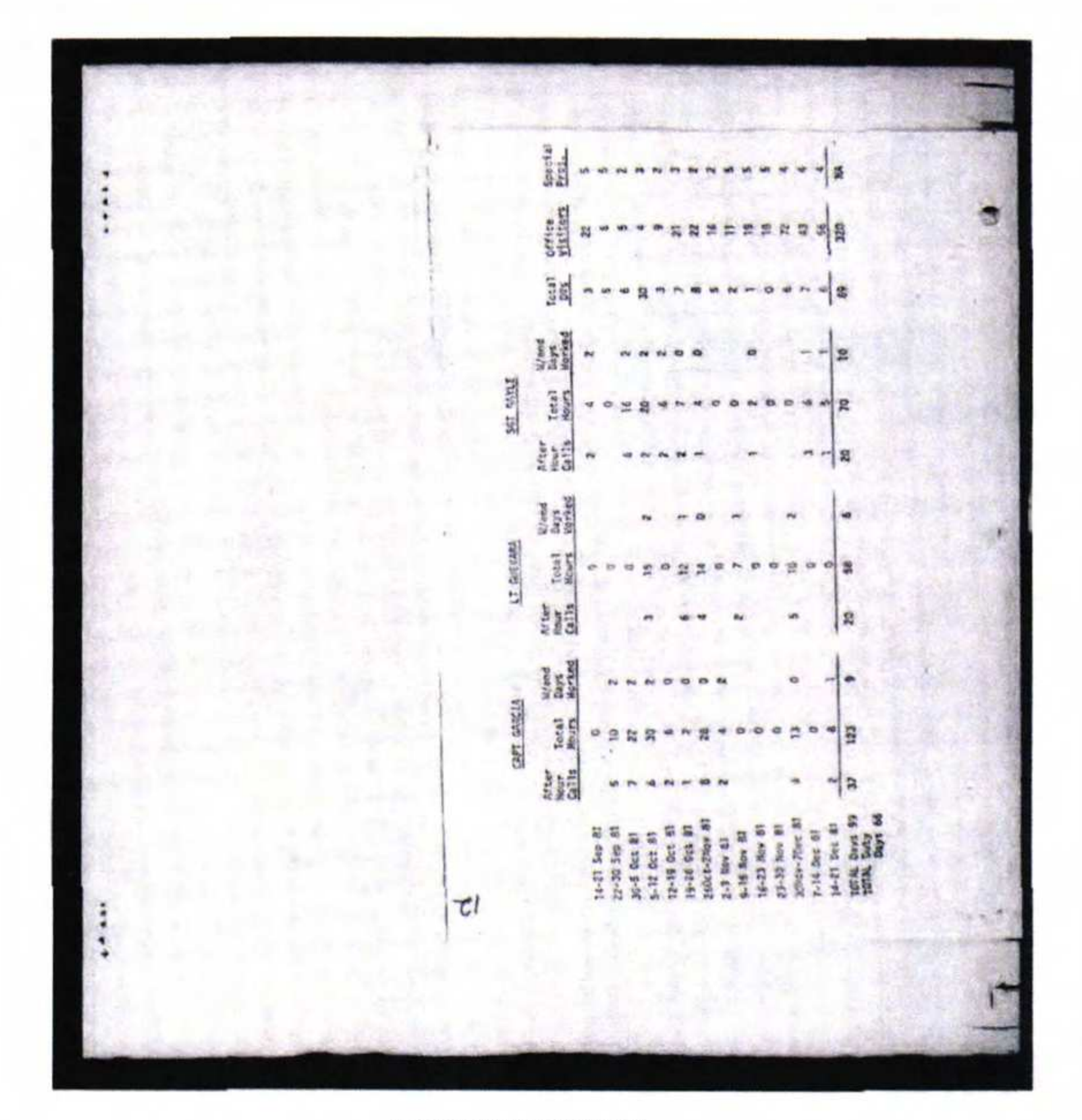
In this functional area one additional Sergeant (E-5, 702XX, Spanish qualified) is required to assist the Chief of Protocol in planning, coordination, briefings and tours of Latin American and US dignitaries.

Impact Statement:

Howard AFB is visited by transient aircrews of the Latin American countries in North, Central and South America to include the Caribbean Basin. In keeping with our relations with these foreign countries, it is in the best interest of our country and the United States Air Force to maintain a friendly, courteous and sociable relationship with the various visiting officials from these countries. The traffic of transient aircrews from Latin American countries has increased since October 1981. This office is also involved in preparing invitations, coordinating billeting arrangements, (which include opening and closing bed cards), setting up luncheons, dinners and receptions for foreign officers, ambassadors, and cabinet level members of Latin American Governments. Conferences we are involved in are the International FIDPLAN conference which has approximately 40 delegates each year, Latin American Honor Graduates tours, sponsored by the USAF Chief of Staff with 10 officers, International Conference for the Chiefs of Staff of the Air Force with 40 delegates and the International Telecommunications System of the Air Forces Conference with 30 delegates.

We have not met a few DVs because of a lack of Protocol personnel. Numerous occasions we have to solicit help in escorting DVs which we would normally attend to, but cannot due to other commitments. Compensatory time off for after hour calls, extended duty days, and weekend work has not been practical due to normal workload.

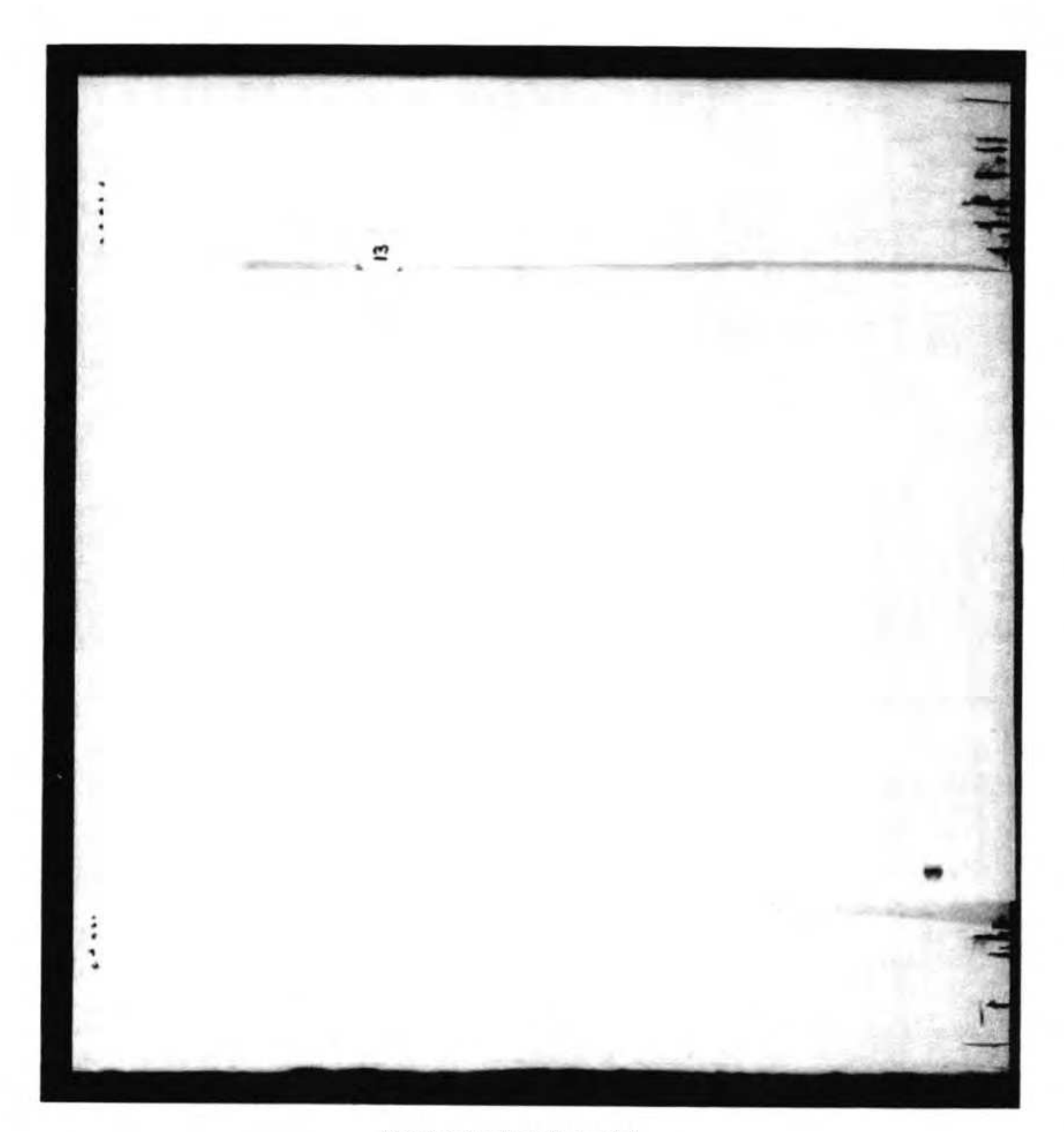
During the period 14 September 1981 to 21 December 1981 Protocol responded to 77 calls outside normal duty hours (Atch #1). In addition personnel worked an average of two hours overtime per day. The combined effect resulted in an average day of 13.0 hours. During this period personnel performed duty on 50% of weekend days.

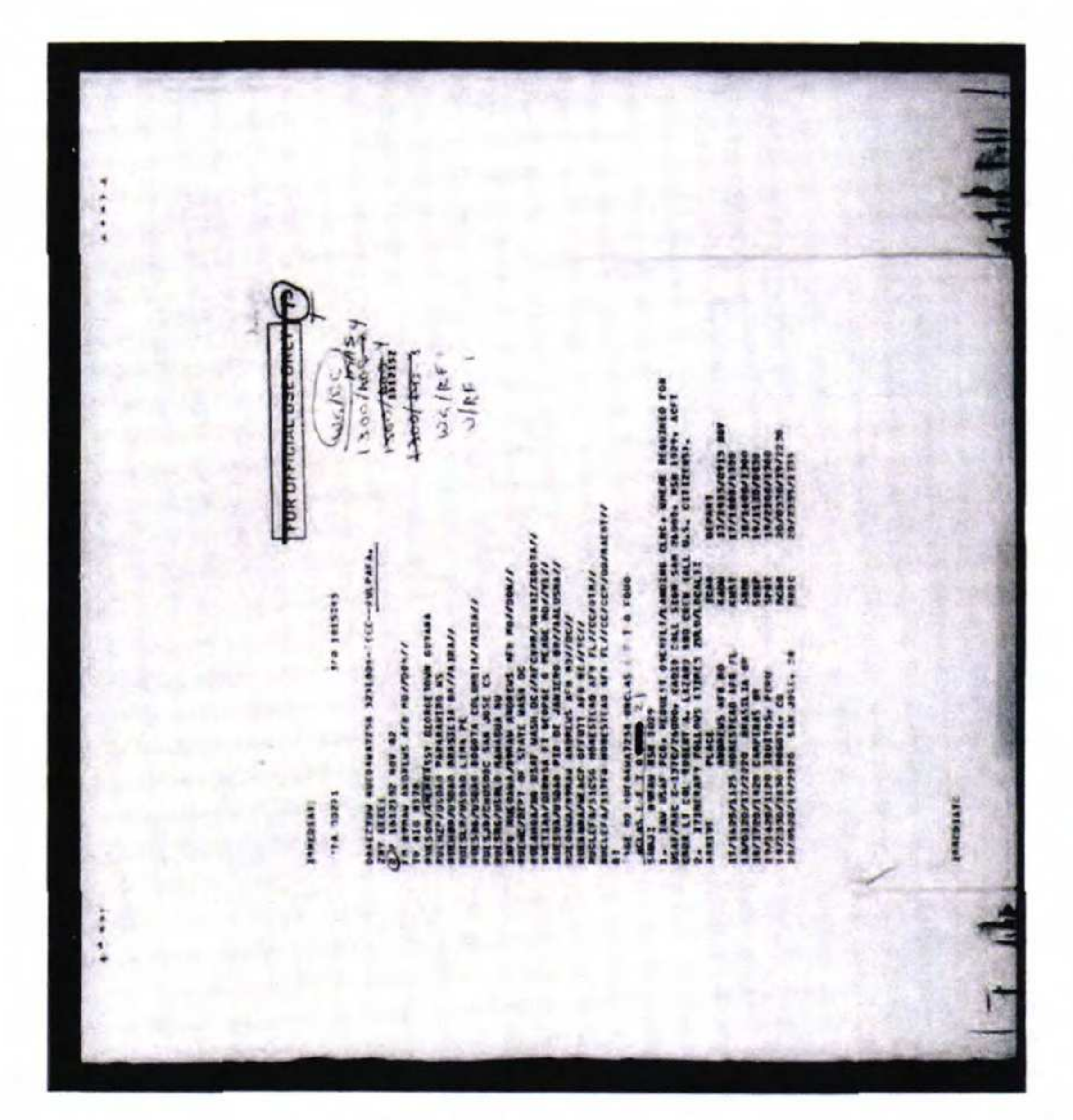


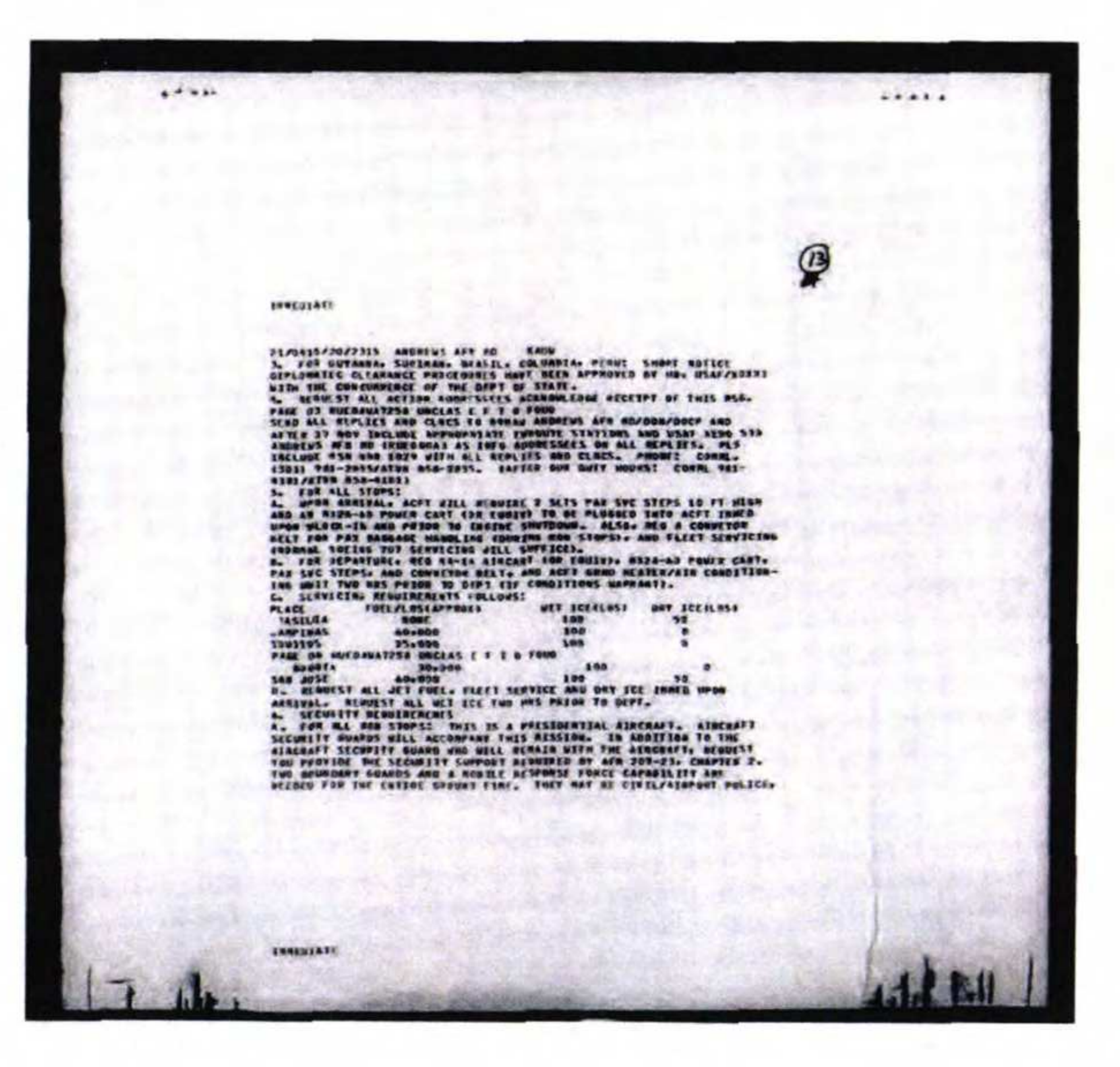
12

	CAPT GARCIA			LT GUEVARA			SGT MAYLE					
	After Hour Calls	Total Hours	W/end Days Worked	After Hour Calls	Total Hours	W/end Days Worked	After Hour Calls	Total Hours	W/end Days Worked	Total DDs	Office Visitors	Special Proj.
14-21 Sep 81		0			5		2	4	2	3	22	5
22-30 Sep 81	5	10	2		0			0		5	5	5
30-5 Oct 81	7	22	2		0		4	16	2	6	5	2
5-12 Oct 81	6	30	2	3	15	2	2	20	2	30	4	3
12-19 Oct 81	2	6	0		0		2	6	2	3	9	2
19-26 Oct 81	1	2	0	6	12	1	2	7	0	7	21	3
26Oct-2Nov 81	8	28	0	4	14	0	1	4	0	8	22	2
2-9 Nov 81	2	4	2		0			0		5	16	2
9-16 Nov 81		0		2	7	1		0		2	11	5
16-23 Nov 81		0			9		1	2	0	1	19	5
23-30 Nov 81		0			0			0		0	10	5
30Nov-7Dec 81	4	13	0	5	10	2		0		6	72	4
7-14 Dec 81		0			0		3	6	1	7	43	4
14-21 Dec 81	2	8	1		0		1	5	1	6	56	4
TOTAL Days 99 TOTAL Duty Days 66	37	123	9	20	98	6	20	70	10	89	320	NA

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IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*




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IMMEDIATE

21/0435/20/2315 ANDREWS AFB MD KADW

3. FOR GUYANA, SURINAM, BRASIL, COLOMBIA, PERU: SHORT NOTICE DIPLOMATIC CLEARANCE PROCEDURES HAVE BEEN APPROVED BY HQ. USAF/[illegible] WITH THE CONCURRENCE OF THE DEPT OF STATE.

4. REQUEST ALL ACTION ADDRESSEES ACKNOWLEDGE RECEIPT OF THIS MSG.

PAGE 03 RUCDAWA7258 UNCLAS E F T O FOUO

SEND ALL REPLIES AND CLNCS TO [illegible] ANDREWS AFB MD/DON/DOCP AND AFTER 27 NOV INCLUDE APPROPRIATE ENROUTE STATIONS AND USAF [illegible] ANDREWS AFB MD [illegible] AS INFO ADDRESSEES ON ALL REPLIES. PLS INCLUDE [illegible] WITH ALL REPLIES AND CLNCS. PHONE: COMML (301) 981-2055/ATVN 858-2055. (AFTER DUTY HOURS: COMML 981-[illegible]/ATVN 858-[illegible])

5. FOR ALL STOPS:

A. UPON ARRIVAL, ACFT WILL REQUIRE 2 SETS PAX SVC STEPS 10 FT HIGH AND AN M32A-60 POWER CART (OR EQUIV) TO BE PLUGGED INTO ACFT IMMED UPON BLOCK-IN AND PRIOR TO ENGINE SHUTDOWN. ALSO, REQ A CONVEYOR BELT FOR PAX BAGGAGE HANDLING (DURING RON STOPS), AND FLEET SERVICING (NORMAL BOEING 707 SERVICING WILL SUFFICE).

B. FOR DEPARTURE, REQ [illegible] AIRCART (OR EQUIV), M32A-60 POWER CART, PAX SVC STEPS, AND CONVEYOR BELT, AND ACFT GRND HEATER/AIR CONDITIONING UNIT TWO HRS PRIOR TO DEPT (IF CONDITIONS WARRANT).

C. SERVICING REQUIREMENTS FOLLOWS:

PLACE	FUEL/LBS(APPROX)	WET ICE(LBS)	DRY ICE(LBS)
BRASILIA	NONE	100	50
CAMPINAS	60,000	100	0
[illegible]	25,000	100	0

PAGE 04 RUCDAWA7258 UNCLAS E F T O FOUO

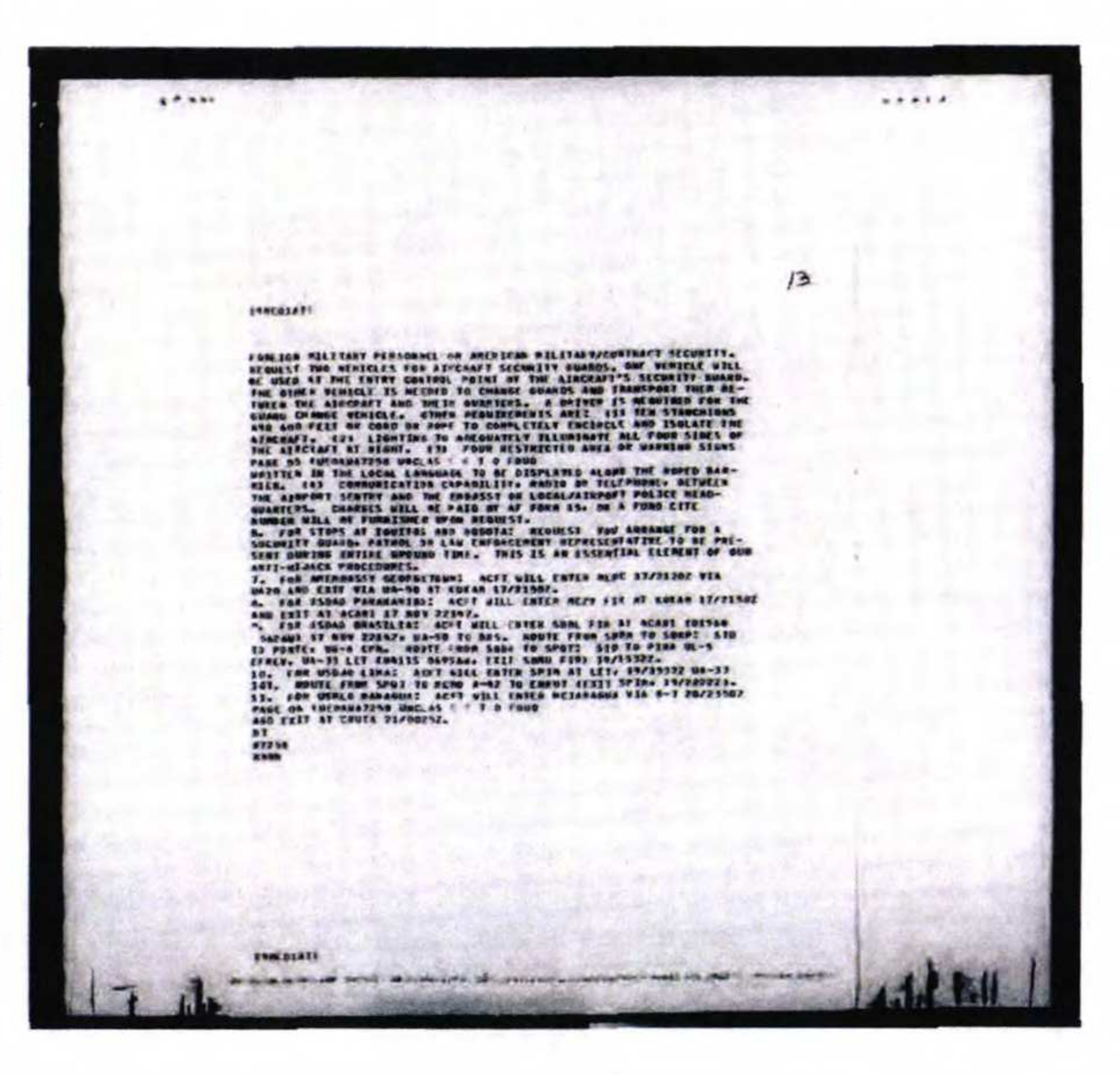
BOGOTA	30,000	100	0
SAN JOSE	60,000	100	50

D. REQUEST ALL JET FUEL, FLEET SERVICE AND DRY ICE IMMED UPON ARRIVAL. REQUEST ALL WET ICE TWO HRS PRIOR TO DEPT.

6. SECURITY REQUIREMENTS

A. FOR ALL RON STOPS: THIS IS A PRESIDENTIAL AIRCRAFT. AIRCRAFT SECURITY GUARDS WILL ACCOMPANY THIS MISSION. IN ADDITION TO THE AIRCRAFT SECURITY GUARD WHO WILL REMAIN WITH THE AIRCRAFT, REQUEST YOU PROVIDE THE SECURITY SUPPORT REQUIRED BY AFR 207-23, CHAPTER 2. TWO BOUNDARY GUARDS AND A MOBILE RESPONSE FORCE CAPABILITY ARE NEEDED FOR THE ENTIRE GROUND TIME. THEY MAY BE CIVIL/AIRPORT POLICE,

IMMEDIATE



IMMEDIATE

FOREIGN MILITARY PERSONNEL OR AMERICAN MILITARY/CONTRACT SECURITY. REQUEST TWO VEHICLES FOR AIRCRAFT SECURITY GUARDS. ONE VEHICLE WILL BE USED AT THE ENTRY CONTROL POINT OF THE AIRCRAFT'S SECURITY GUARD. THE OTHER VEHICLE IS NEEDED TO CHANGE GUARDS AND TRANSPORT THEM BETWEEN THE AIRCRAFT AND THEIR QUARTERS. A DRIVER IS REQUIRED FOR THE GUARD CHANGE VEHICLE. OTHER REQUIREMENTS ARE: (1) TEN STANCHIONS AND 600 FEET OF CORD OR ROPE TO COMPLETELY ENCIRCLE AND ISOLATE THE AIRCRAFT. (2) LIGHTING TO ADEQUATELY ILLUMINATE ALL FOUR SIDES OF THE AIRCRAFT AT NIGHT. (3) FOUR RESTRICTED AREA OR WARNING SIGNS

PAGE 05 [illegible] UNCLAS E F T O FOUO

WRITTEN IN THE LOCAL LANGUAGE TO BE DISPLAYED ALONG THE ROPED BARRIER. (4) COMMUNICATION CAPABILITY, RADIO OR TELEPHONE, BETWEEN THE AIRPORT SENTRY AND THE EMBASSY OR LOCAL/AIRPORT POLICE HEADQUARTERS. CHARGES WILL BE PAID BY AF FORM 15, OR A FUND CITE NUMBER WILL BE FURNISHED UPON REQUEST.

6. FOR STOPS AT IQUITOS AND BOGOTA: REQUEST YOU ARRANGE FOR A SECURITY GUARD, PATROL OR LAW ENFORCEMENT REPRESENTATIVE TO BE PRESENT DURING ENTIRE GROUND TIME. THIS IS AN ESSENTIAL ELEMENT OF OUR ANTI-HIJACK PROCEDURES.

7. FOR AMEMBASSY GEORGETOWN: ACFT WILL ENTER [illegible] 17/2[illegible]Z VIA [illegible] AND EXIT VIA UA-[illegible] AT [illegible] 17/2[illegible]Z.

8. FOR USDAO PARAMARIBO: ACFT WILL ENTER [illegible] FIR AT [illegible] 17/2[illegible]Z AND EXIT AT ACARI 17 NOV 22[illegible]Z.

9. FOR USDAO BRASILIA: ACFT WILL ENTER [illegible] FIR AT ACARI [illegible] [illegible] 17 NOV 22[illegible]Z, UA-[illegible] TO [illegible]. ROUTE FROM [illegible] TO [illegible]: [illegible] TO [illegible]: [illegible] [illegible] [illegible]. ROUTE FROM [illegible] TO [illegible]: [illegible] TO [illegible] [illegible] [illegible], UA-[illegible] [illegible] [illegible]. EXIT [illegible] FIR [illegible] 19/1[illegible]Z.

10. FOR USDAO LIMA: ACFT WILL ENTER [illegible] AT [illegible], 19/1[illegible]Z UA-[illegible] [illegible]. ROUTE FROM [illegible] TO [illegible] [illegible] TO [illegible] [illegible] [illegible], 19/2[illegible]Z.

11. FOR USDLO MANAGUA: ACFT WILL ENTER NICARAGUA VIA [illegible] 20/2[illegible]Z

PAGE 06 [illegible] UNCLAS E F T O FOUO

AND EXIT AT [illegible] 21/00[illegible]Z.

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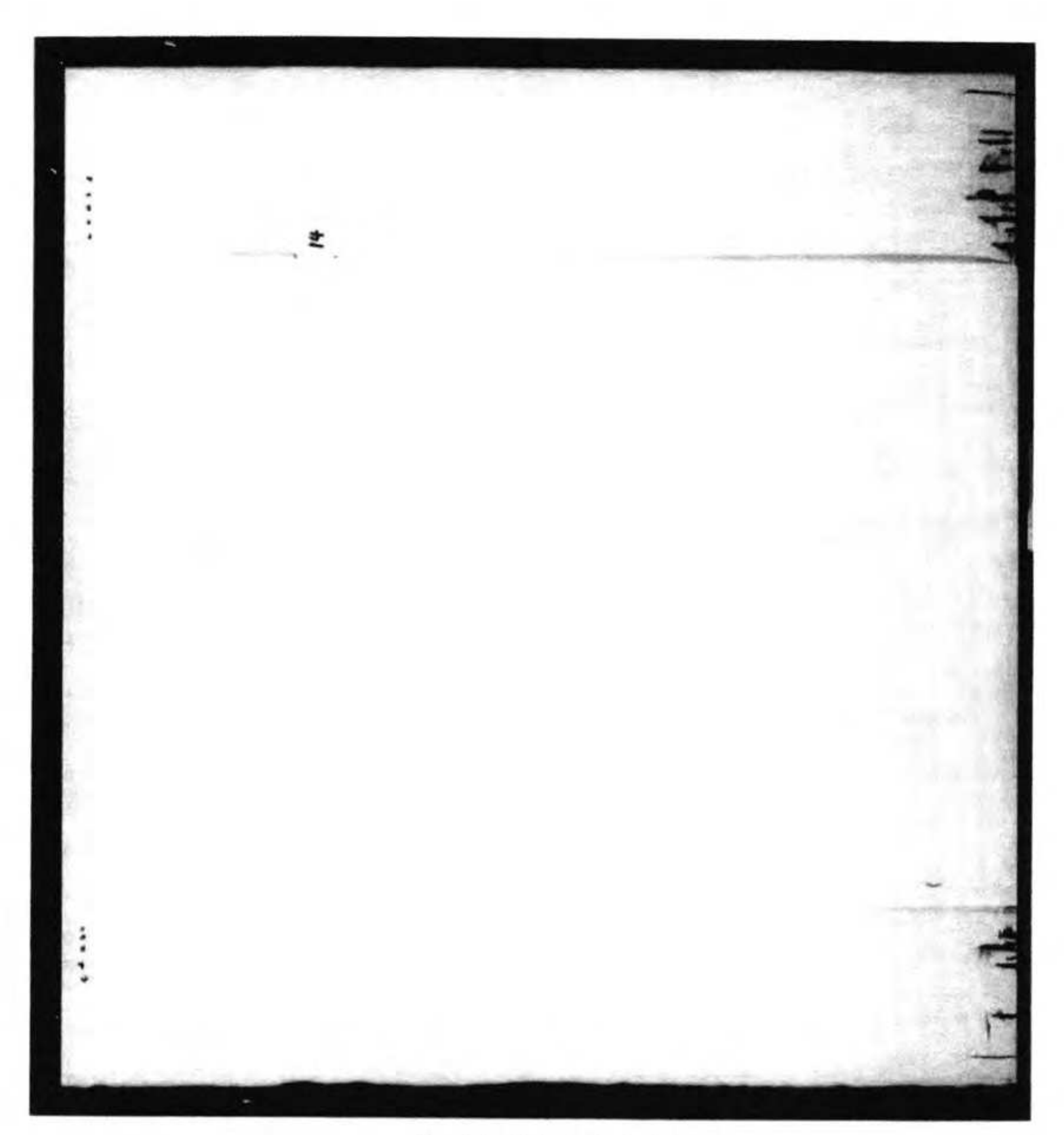
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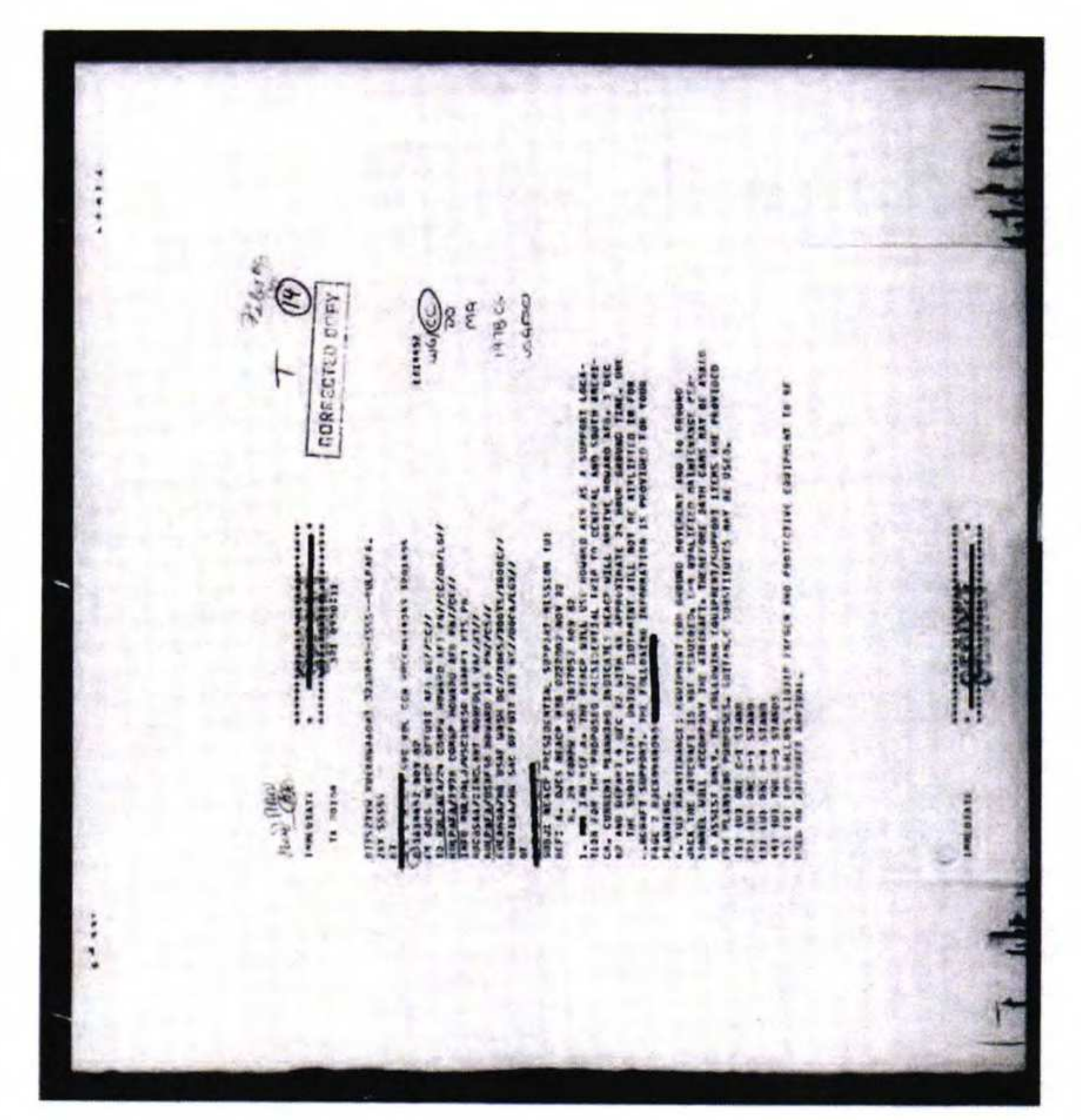
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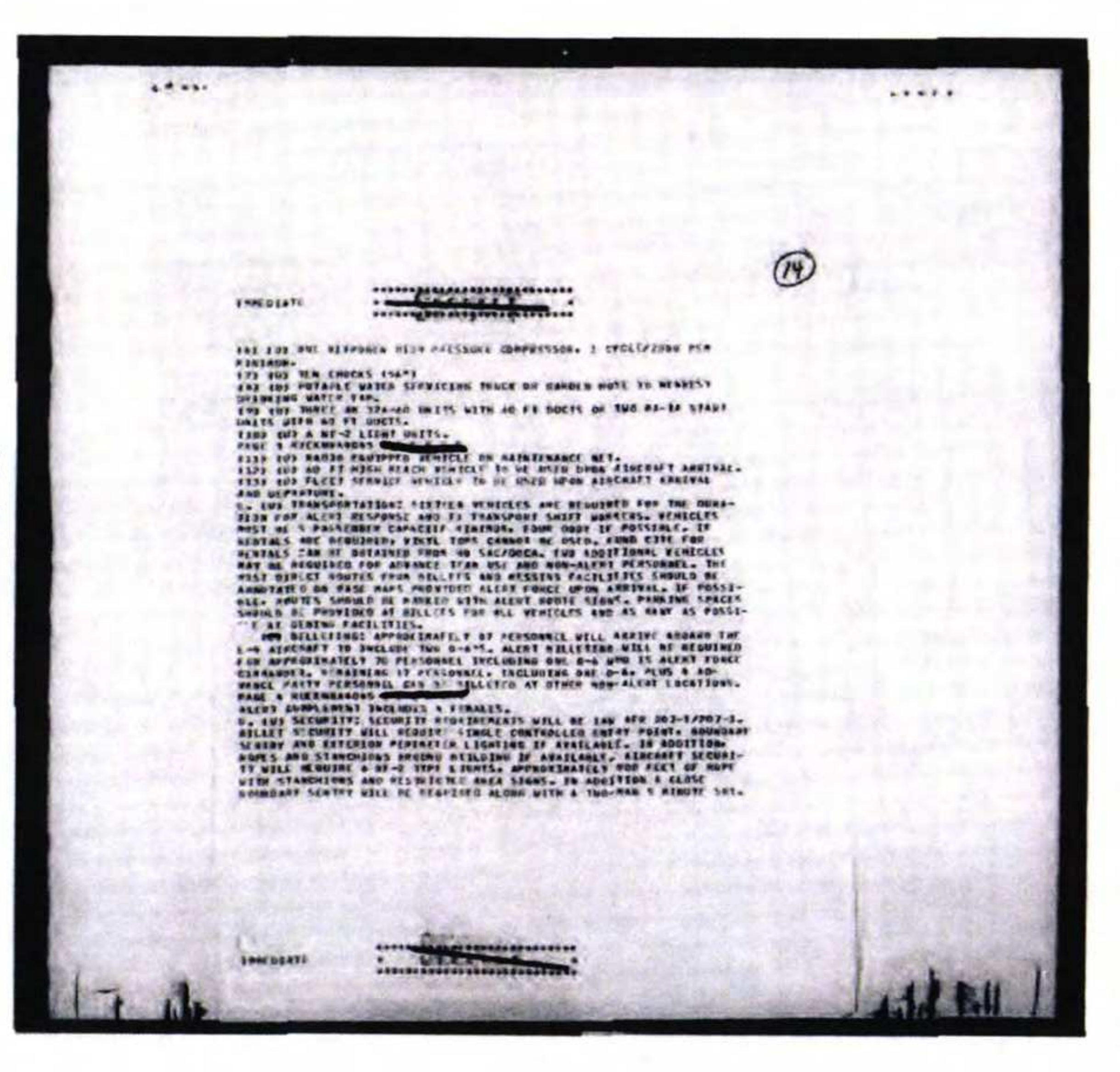
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Date: *Oct 18, 2018*





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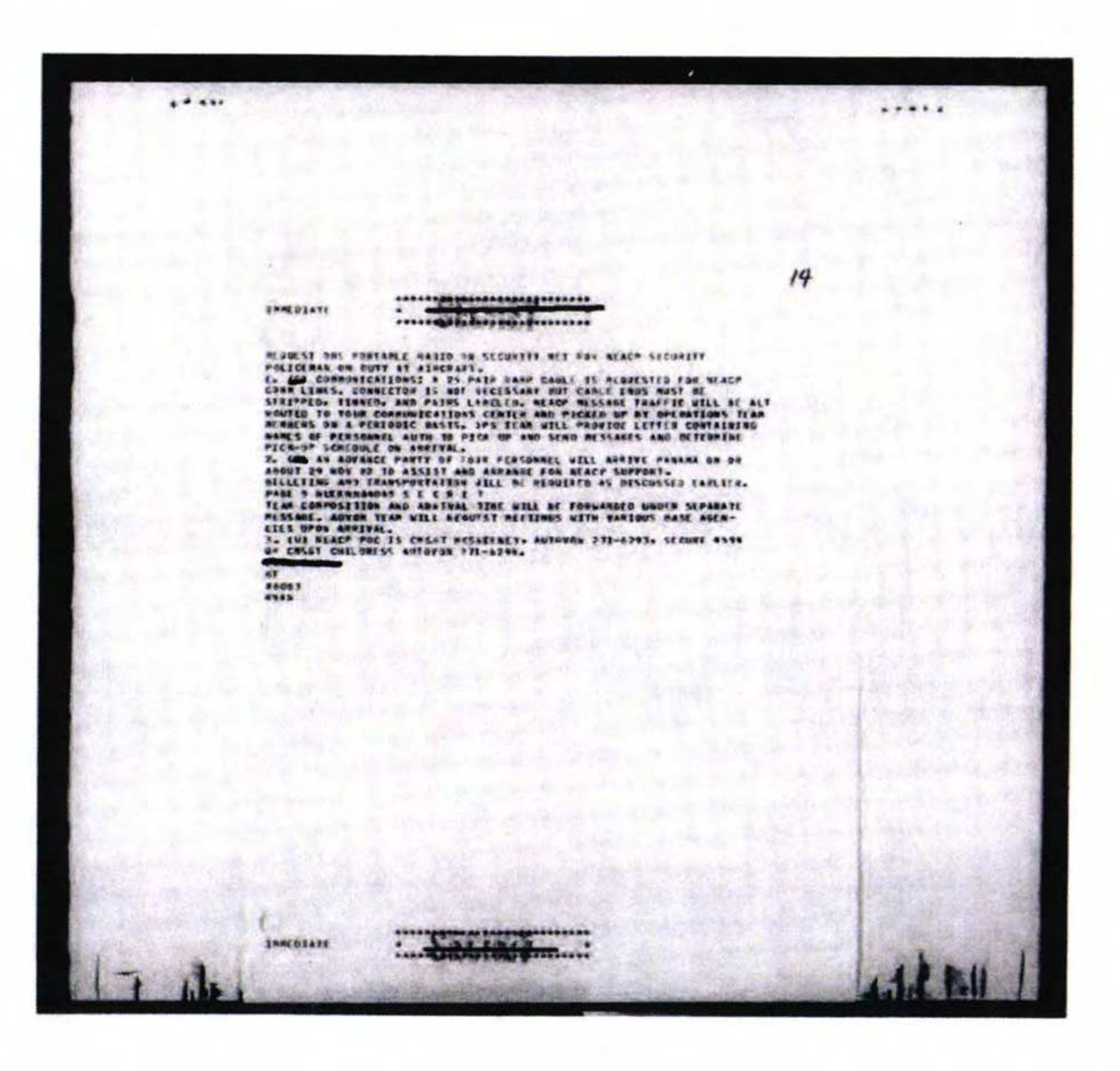


(14)

IMMEDIATE [redacted]

(6) (U) ONE KIPPOREN HIGH PRESSURE COMPRESSOR. 1 CYCLE/2000 PSI MINIMUM.
(7) (U) TEN CHOCKS (56")
(8) (U) POTABLE WATER SERVICING TRUCK OR GARDEN HOSE TO NEAREST DRINKING WATER TAP.
(9) (U) THREE AM 32A-60 UNITS WITH 40 FT DUCTS OR TWO MA-1A START UNITS WITH 40 FT DUCTS.
(10) (U) A NF-2 LIGHT UNITS.
PAGE 4 RUCKNHA0085 [redacted]
(11) (U) RADIO EQUIPPED VEHICLE ON MAINTENANCE NET.
(12) (U) 40 FT HIGH REACH VEHICLE TO BE USED UPON AIRCRAFT ARRIVAL.
(13) (U) FLEET SERVICE VEHICLE TO BE USED UPON AIRCRAFT ARRIVAL AND DEPARTURE.
5. (U) TRANSPORTATION: SIXTEEN VEHICLES ARE REQUIRED FOR THE DURATION FOR ALERT RESPONSE AND TO TRANSPORT SHIFT WORKERS. VEHICLES MUST BE 5 PASSENGER CAPACITY MINIMUM, FOUR DOOR IF POSSIBLE. IF RENTALS ARE REQUIRED, VINYL TOPS CANNOT BE USED. FUND CITE FOR RENTALS CAN BE OBTAINED FROM HQ SAC/DOCA. TWO ADDITIONAL VEHICLES MAY BE REQUIRED FOR ADVANCE TEAM USE AND NON-ALERT PERSONNEL. THE MOST DIRECT ROUTES FROM BILLETS AND MESSING FACILITIES SHOULD BE ANNOTATED ON BASE MAPS PROVIDED ALERT FORCE UPON ARRIVAL. IF POSSIBLE, ROUTES SHOULD BE MARKED WITH ALERT ROUTE SIGNS. PARKING SPACES SHOULD BE PROVIDED AT BILLETS FOR ALL VEHICLES AND AS MANY AS POSSIBLE AT DINING FACILITIES.
[redacted] BILLETING: APPROXIMATELY 87 PERSONNEL WILL ARRIVE ABOARD THE E-4 AIRCRAFT TO INCLUDE TWO O-6'S. ALERT BILLETING WILL BE REQUIRED FOR APPROXIMATELY 70 PERSONNEL INCLUDING ONE O-6 WHO IS ALERT FORCE COMMANDER. REMAINING 17 PERSONNEL, INCLUDING ONE O-6, PLUS 4 ADVANCE PARTY PERSONNEL CAN BE BILLETED AT OTHER NON-ALERT LOCATIONS.
PAGE 5 RUCKNHA0085 [redacted]
ALERT COMPLEMENT INCLUDES 4 FEMALES.
8. (U) SECURITY: SECURITY REQUIREMENTS WILL BE IAW AFR 207-1/207-3. BILLET SECURITY WILL REQUIRE SINGLE CONTROLLED ENTRY POINT, BOUNDARY SENTRY AND EXTERIOR PERIMETER LIGHTING IF AVAILABLE. IN ADDITION, ROPES AND STANCHIONS AROUND BUILDING IF AVAILABLE. AIRCRAFT SECURITY WILL REQUIRE 6 NF-2 TYPE LIGHTS, APPROXIMATELY 900 FEET OF ROPE WITH STANCHIONS AND RESTRICTED AREA SIGNS. IN ADDITION A CLOSE BOUNDARY SENTRY WILL BE REQUIRED ALONG WITH A TWO-MAN 5 MINUTE SRT.

IMMEDIATE [redacted]

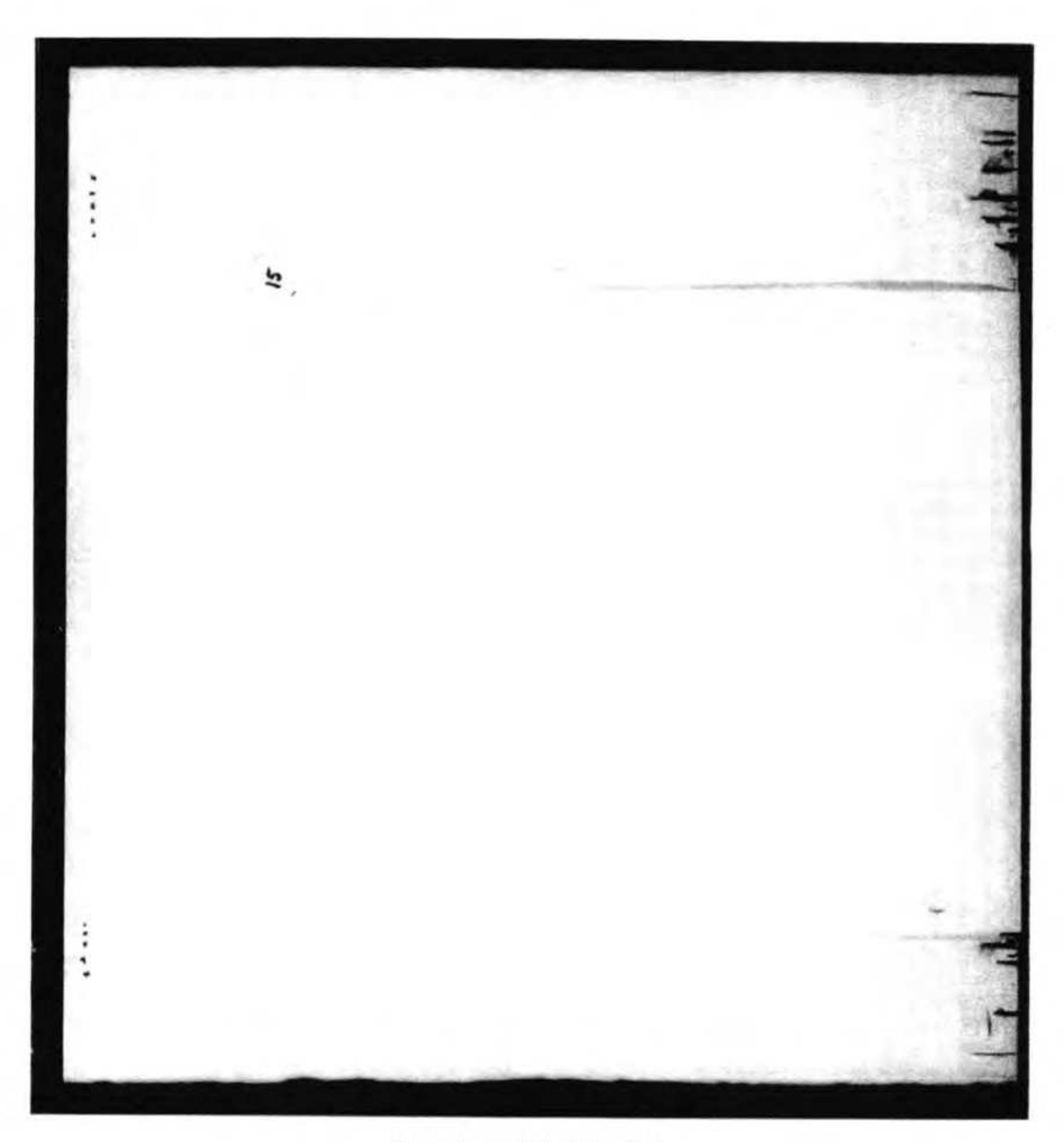


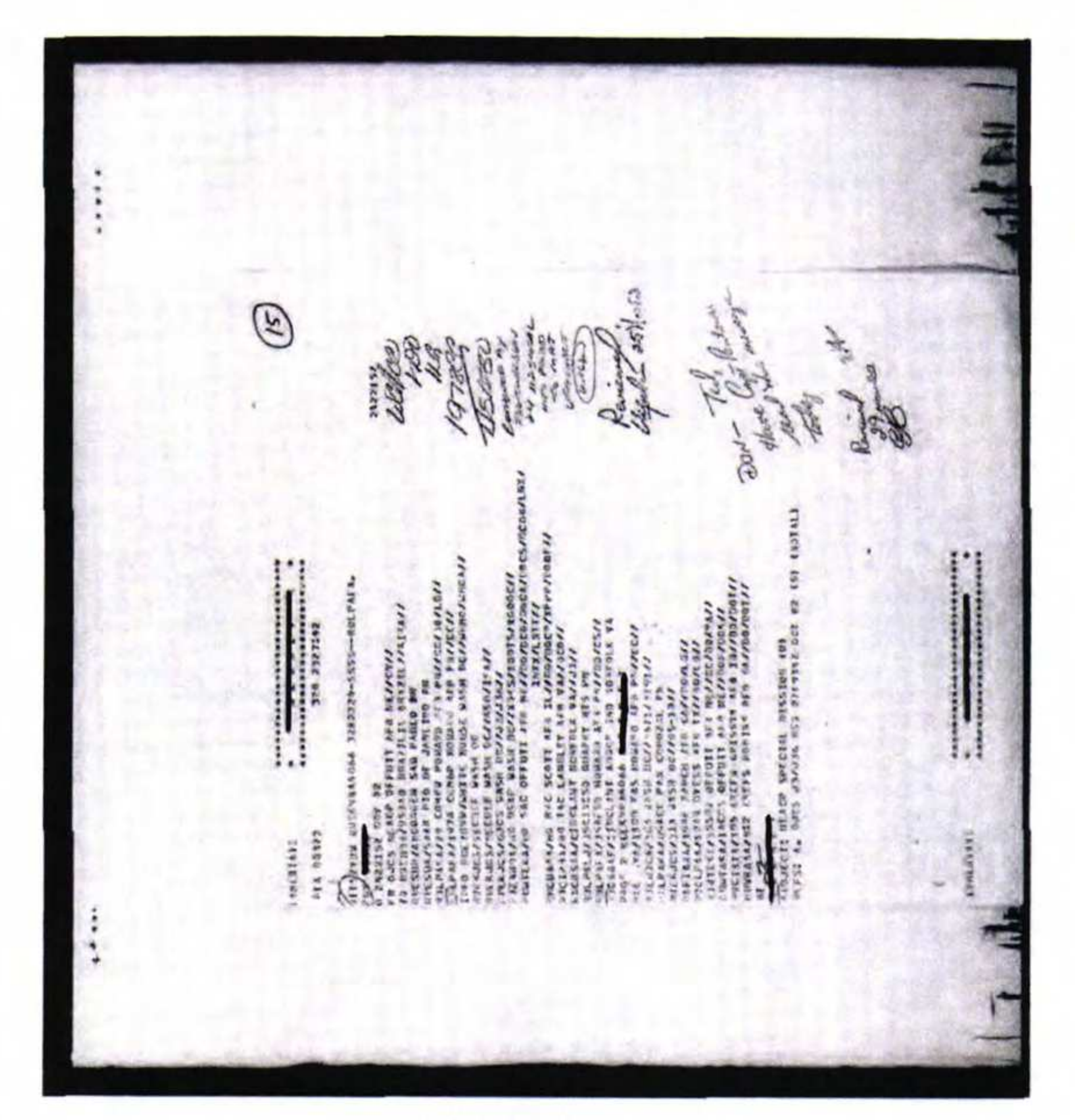
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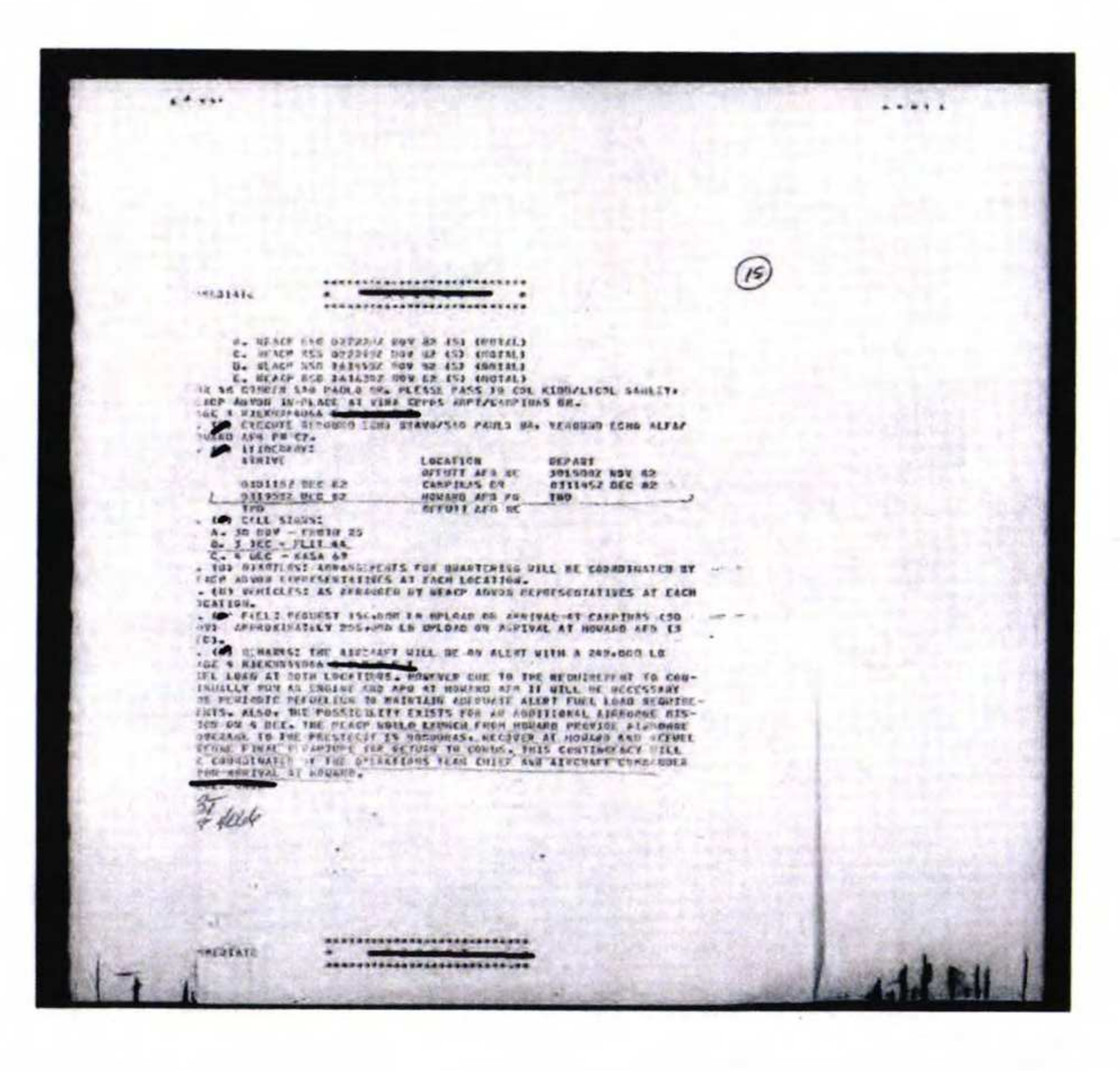
REQUEST ONE PORTABLE RADIO ON SECURITY NET FOR NEACP SECURITY
POLICEMAN ON DUTY AT AIRCRAFT.
I. [redacted] COMMUNICATIONS: A 25 PAIR RAMP CABLE IS REQUESTED FOR NEACP
COMM LINES. CONNECTOR IS NOT NECESSARY BUT CABLE ENDS MUST BE
STRIPPED, TINNED, AND PAIRS LABELED. NEACP MESSAGE TRAFFIC WILL BE ALT
ROUTED TO YOUR COMMUNICATIONS CENTER AND PICKED UP BY OPERATIONS TEAM
MEMBERS ON A PERIODIC BASIS. OPS TEAM WILL PROVIDE LETTER CONTAINING
NAMES OF PERSONNEL AUTH TO PICK UP AND SEND MESSAGES AND DETERMINE
PICK-UP SCHEDULE ON ARRIVAL.
2. [redacted] AN ADVANCE PARTY OF FOUR PERSONNEL WILL ARRIVE PANAMA ON OR
ABOUT 29 NOV 82 TO ASSIST AND ARRANGE FOR NEACP SUPPORT.
BILLETING AND TRANSPORTATION WILL BE REQUIRED AS DISCUSSED EARLIER.
PAGE 5 RUEKNMA0045 S E C R E T
TEAM COMPOSITION AND ARRIVAL TIME WILL BE FORWARDED UNDER SEPARATE
MESSAGE. ADVON TEAM WILL REQUEST MEETINGS WITH VARIOUS BASE AGEN-
CIES UPON ARRIVAL.
3. (U) NEACP POC IS CMSGT MCSWEENEY, AUTOVON 271-6293, SECURE 4599
OR CMSGT CHILDRESS AUTOVON 271-6294.
[redacted]
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Date: *Oct 18, 2018*



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[redacted]

(15)

B. NEACP [illegible] NOV 82 (S) (NOTAL)
C. NEACP [illegible] NOV 82 (S) (NOTAL)
D. NEACP [illegible] NOV 82 (S) (NOTAL)
E. NEACP [illegible] NOV 82 (S) (NOTAL)

[illegible] SAO PAOLO BR. PLEASE PASS TO COL KIDD/LTCOL [illegible].
NEACP ADVON IN-PLACE AT VIRA COPOS ARPT/CAMPINAS BR.
[illegible] [redacted]
[redacted] EXECUTE [illegible] ECHO BRAVO/SAO PAULO BR. [illegible] ECHO ALFA/HOWARD AFB PN CZ.
[redacted] ITINERARY:

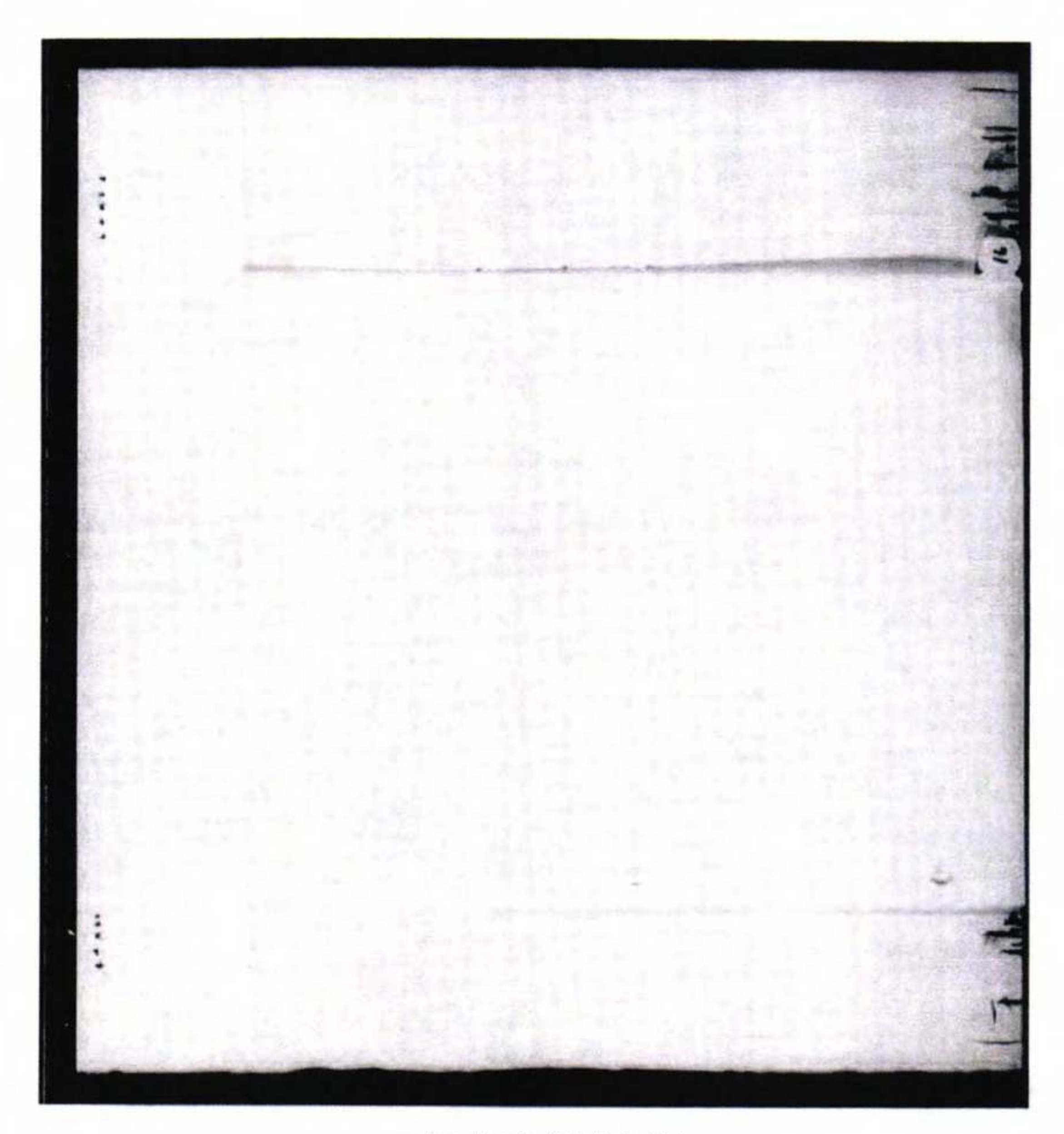
ARRIVE	LOCATION	DEPART
	OFFUTT AFB NE	301500Z NOV 82
[illegible] DEC 82	CAMPINAS BR	031145Z DEC 82
[illegible] DEC 82	HOWARD AFB PN	TBD
TBD	OFFUTT AFB NE	

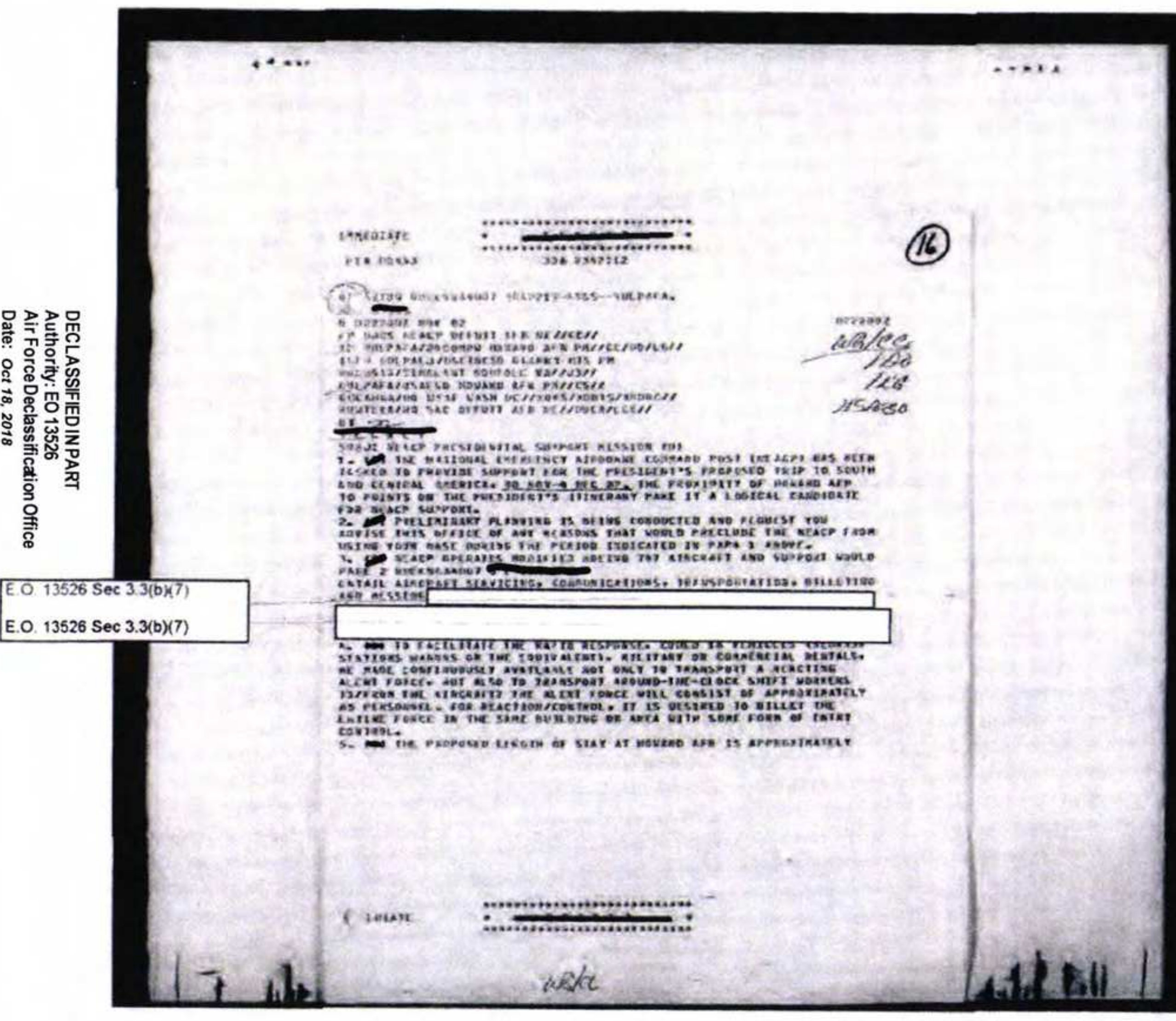
[redacted] CALL SIGNS:
A. 30 NOV - [illegible] 25
B. 3 DEC - [illegible]
C. 4 DEC - KASA 69
(U) BILLETING: ARRANGEMENTS FOR QUARTERING WILL BE COORDINATED BY NEACP ADVON REPRESENTATIVES AT EACH LOCATION.
(U) VEHICLES: AS ARRANGED BY NEACP ADVON REPRESENTATIVES AT EACH LOCATION.
[redacted] FUEL: REQUEST [illegible] LB UPLOAD ON ARRIVAL AT CAMPINAS (SO [illegible]) APPROXIMATELY [illegible] LB UPLOAD ON ARRIVAL AT HOWARD AFB (S [illegible]).
[redacted] REMARKS: THE AIRCRAFT WILL BE ON ALERT WITH A [illegible] LB [illegible] [redacted]
[illegible] LOAD AT BOTH LOCATIONS. HOWEVER DUE TO THE REQUIREMENT TO CONTINUALLY RUN AN ENGINE AND APU AT HOWARD AFB IT WILL BE NECESSARY [illegible] PERIODIC REFUELING TO MAINTAIN ADEQUATE ALERT FUEL LOAD REQUIREMENTS. ALSO, THE POSSIBILITY EXISTS FOR AN ADDITIONAL AIRBORNE MISSION ON 4 DEC. THE NEACP WOULD LAUNCH FROM HOWARD PROVIDE AIRBORNE COVERAGE TO THE PRESIDENT IN HONDURAS, RECOVER AT HOWARD AND RECEIVE [illegible] FINAL [illegible] FOR RETURN TO CONUS. THIS CONTINGENCY WILL BE COORDINATED BY THE OPERATIONS TEAM CHIEF AND AIRCRAFT COMMANDER FOR ARRIVAL AT HOWARD.
[redacted]

[illegible]

IMMEDIATE

[redacted]





IMMEDIATE [redacted]

[illegible] 336 [illegible]

[illegible]

[redacted]

[illegible]

BT [redacted]

SUBJ: NEACP PRESIDENTIAL SUPPORT MISSION [illegible]

1. [redacted] THE NATIONAL EMERGENCY AIRBORNE COMMAND POST (NEACP) HAS BEEN TASKED TO PROVIDE SUPPORT FOR THE PRESIDENT'S PROPOSED TRIP TO SOUTH AND CENTRAL AMERICA, 30 NOV-4 DEC 82. THE PROXIMITY OF HOWARD AFB TO POINTS ON THE PRESIDENT'S ITINERARY MAKE IT A LOGICAL CANDIDATE FOR NEACP SUPPORT.

2. [redacted] PRELIMINARY PLANNING IS BEING CONDUCTED AND REQUEST YOU ADVISE THIS OFFICE OF ANY REASONS THAT WOULD PRECLUDE THE NEACP FROM USING YOUR BASE DURING THE PERIOD INDICATED IN PARA 1 ABOVE.

3. [redacted] NEACP OPERATES MODIFIED BOEING 747 AIRCRAFT AND SUPPORT WOULD

PAGE 2 [illegible] [redacted]

ENTAIL AIRCRAFT SERVICING, COMMUNICATIONS, TRANSPORTATION, BILLETING AND MESSING [redacted]

4. [redacted] TO FACILITATE THE RAPID RESPONSE, [illegible] STATIONS WAGONS OR THE EQUIVALENT), MILITARY OR COMMERCIAL RENTALS, BE MADE CONTINUOUSLY AVAILABLE NOT ONLY TO TRANSPORT A REACTING ALERT FORCE, BUT ALSO TO TRANSPORT AROUND-THE-CLOCK SHIFT WORKERS TO/FROM THE AIRCRAFT. THE ALERT FORCE WILL CONSIST OF APPROXIMATELY [illegible] PERSONNEL. FOR REACTION/CONTROL, IT IS DESIRED TO BILLET THE ENTIRE FORCE IN THE SAME BUILDING OR AREA WITH SOME FORM OF ENTRY CONTROL.

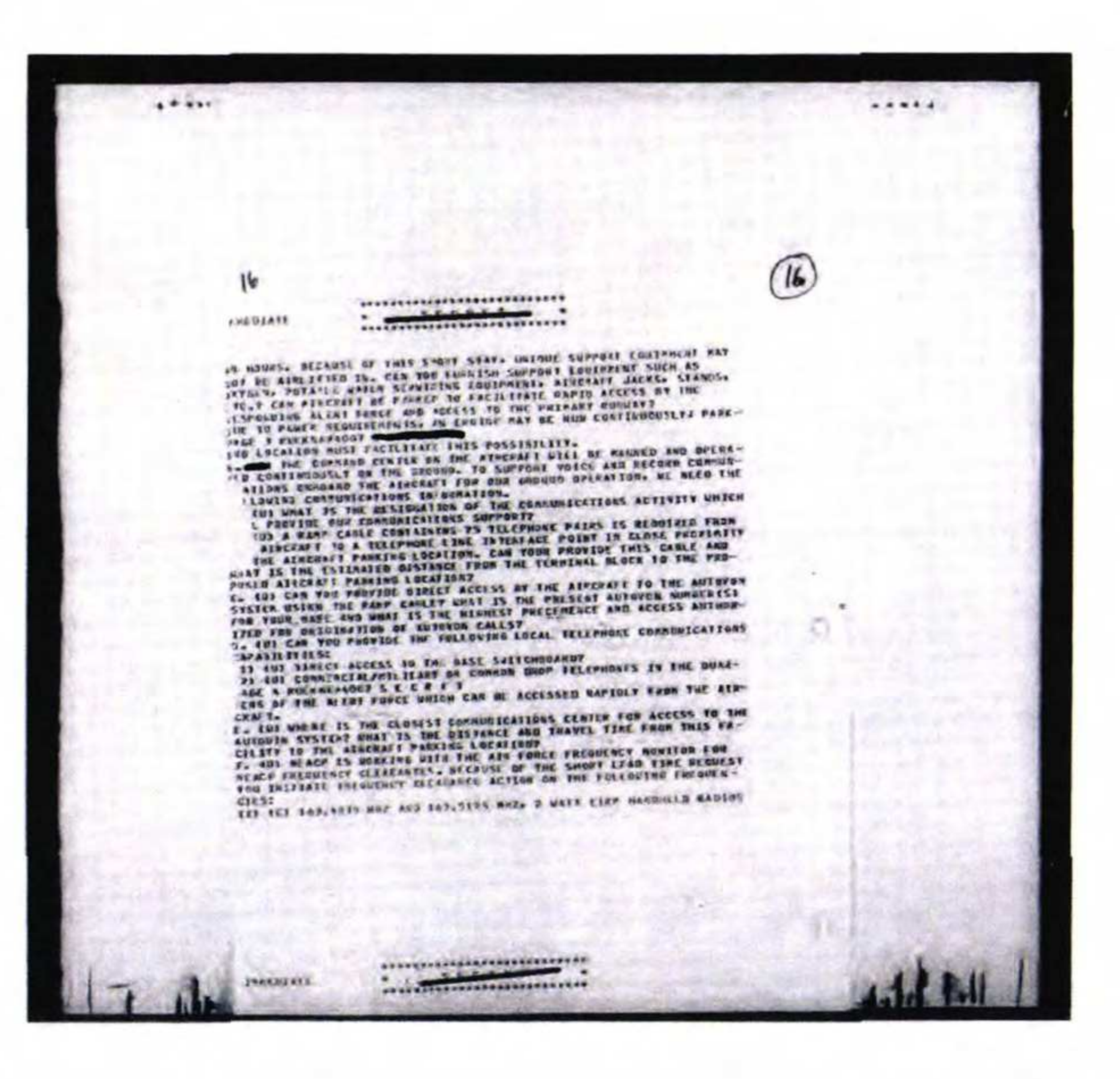
5. [redacted] THE PROPOSED LENGTH OF STAY AT HOWARD AFB IS APPROXIMATELY

[illegible] [redacted]

E.O. 13526 Sec 3.3(b)(7)

E.O. 13526 Sec 3.3(b)(7)

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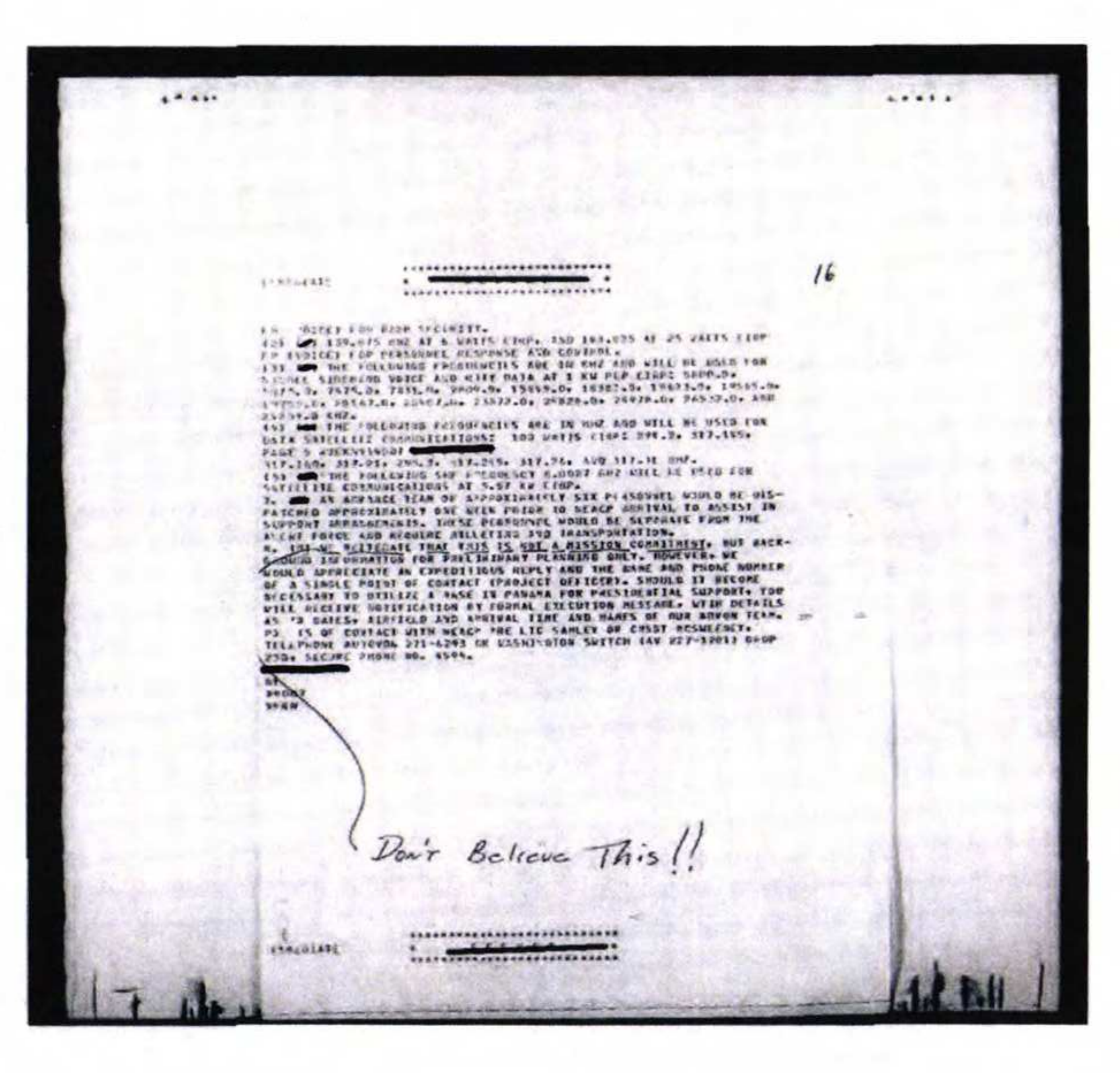
(16)

*MEDIATE [redacted]

.4 HOURS. BECAUSE OF THIS SHORT STAY, UNIQUE SUPPORT EQUIPMENT MAY
NOT BE AIRLIFTED IN. CAN YOU FURNISH SUPPORT EQUIPMENT SUCH AS
OXYGEN, POTABLE WATER SERVICING EQUIPMENT, AIRCRAFT JACKS, STANDS,
ETC.? CAN AIRCRAFT BE PARKED TO FACILITATE RAPID ACCESS BY THE
RESPONDING ALERT FORCE AND ACCESS TO THE PRIMARY RUNWAY?
DUE TO POWER REQUIREMENTS, AN ENGINE MAY BE RUN CONTINUOUSLY. PARK-
PAGE 3 RUCKSAFOOO7 [redacted]
ING LOCATION MUST FACILITATE THIS POSSIBILITY.
B. [redacted] THE COMMAND CENTER ON THE AIRCRAFT WILL BE MANNED AND OPERA-
TED CONTINUOUSLY ON THE GROUND. TO SUPPORT VOICE AND RECORD COMMUN-
ICATIONS ONBOARD THE AIRCRAFT FOR OUR GROUND OPERATION, WE NEED THE
FOLLOWING COMMUNICATIONS INFORMATION.
(U) WHAT IS THE DESIGNATION OF THE COMMUNICATIONS ACTIVITY WHICH
L PROVIDE OUR COMMUNICATIONS SUPPORT?
(U) A RAMP CABLE CONTAINING 75 TELEPHONE PAIRS IS REQUIRED FROM
AIRCRAFT TO A TELEPHONE LINE INTERFACE POINT IN CLOSE PROXIMITY
THE AIRCRAFT PARKING LOCATION. CAN YOUR PROVIDE THIS CABLE AND
WHAT IS THE ESTIMATED DISTANCE FROM THE TERMINAL BLOCK TO THE PRO-
POSED AIRCRAFT PARKING LOCATION?
C. (U) CAN YOU PROVIDE DIRECT ACCESS BY THE AIRCRAFT TO THE AUTOVON
SYSTEM USING THE RAMP CABLE? WHAT IS THE PRESENT AUTOVON NUMBER(S)
FOR YOUR BASE AND WHAT IS THE HIGHEST PRECEDENCE AND ACCESS AUTHOR-
IZED FOR ORIGINATION OF AUTOVON CALLS?
D. (U) CAN YOU PROVIDE THE FOLLOWING LOCAL TELEPHONE COMMUNICATIONS
CAPABILITIES:
1) (U) DIRECT ACCESS TO THE BASE SWITCHBOARD?
2) (U) COMMERCIAL/MILITARY OR COMMON DROP TELEPHONES IN THE QUAR-
AGE 4 RUCKNEFOOO7 S E C R E T
ERS OF THE ALERT FORCE WHICH CAN BE ACCESSED RAPIDLY FROM THE AIR-
CRAFT.
E. (U) WHERE IS THE CLOSEST COMMUNICATIONS CENTER FOR ACCESS TO THE
AUTODIN SYSTEM? WHAT IS THE DISTANCE AND TRAVEL TIME FROM THIS FA-
CILITY TO THE AIRCRAFT PARKING LOCATION?
F. (U) NEACP IS WORKING WITH THE AIR FORCE FREQUENCY MONITOR FOR
NEACP FREQUENCY CLEARANCES. BECAUSE OF THE SHORT LEAD TIME REQUEST
YOU INITIATE FREQUENCY CLEARANCE ACTION ON THE FOLLOWING FREQUEN-
CIES:
(1) (C) 163.4875 MHZ AND 163.5125 MHZ, 2 WATT CIRP HANDHELD RADIOS

IMMEDIATE [redacted]

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[illegible] [redacted]

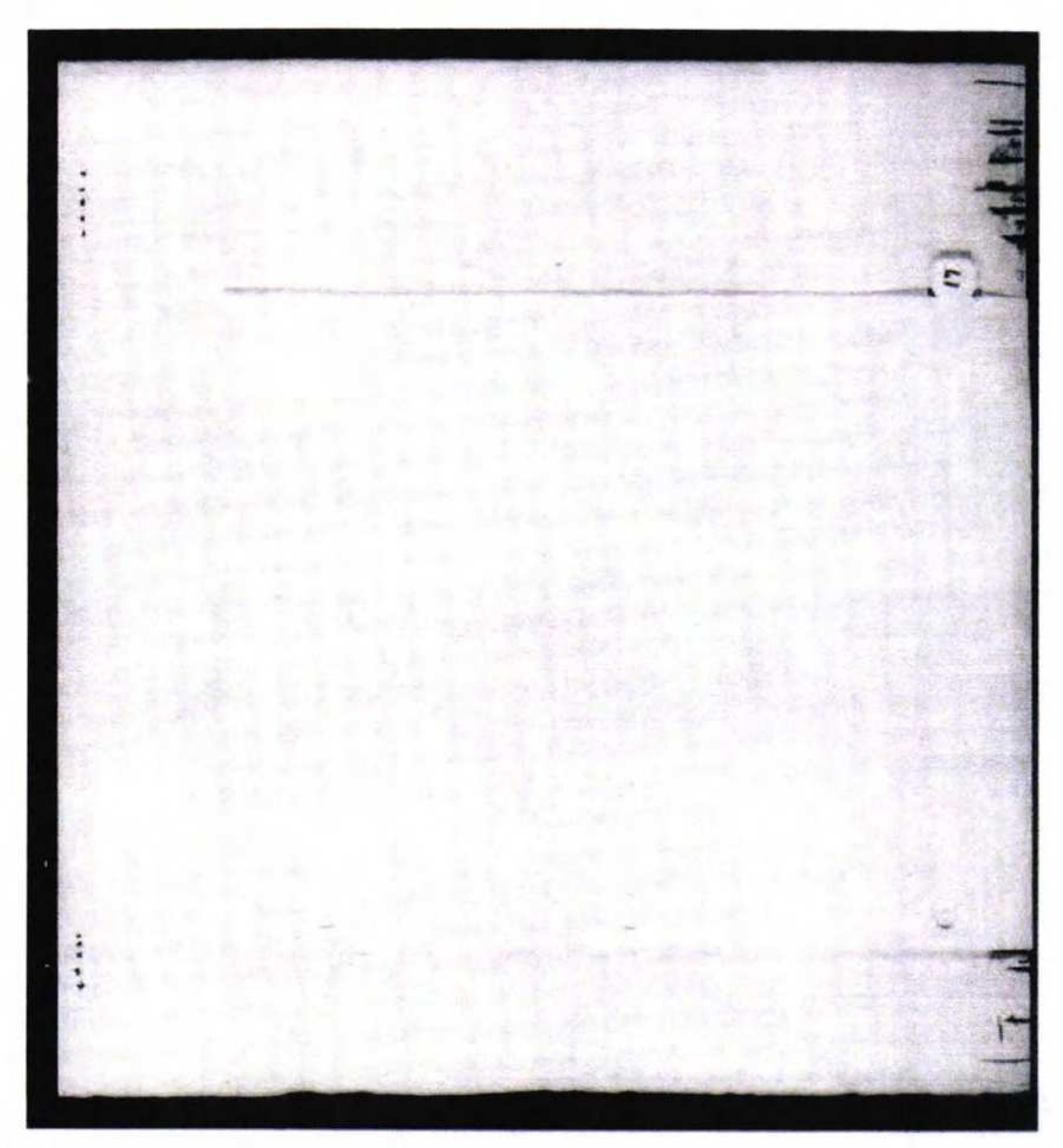
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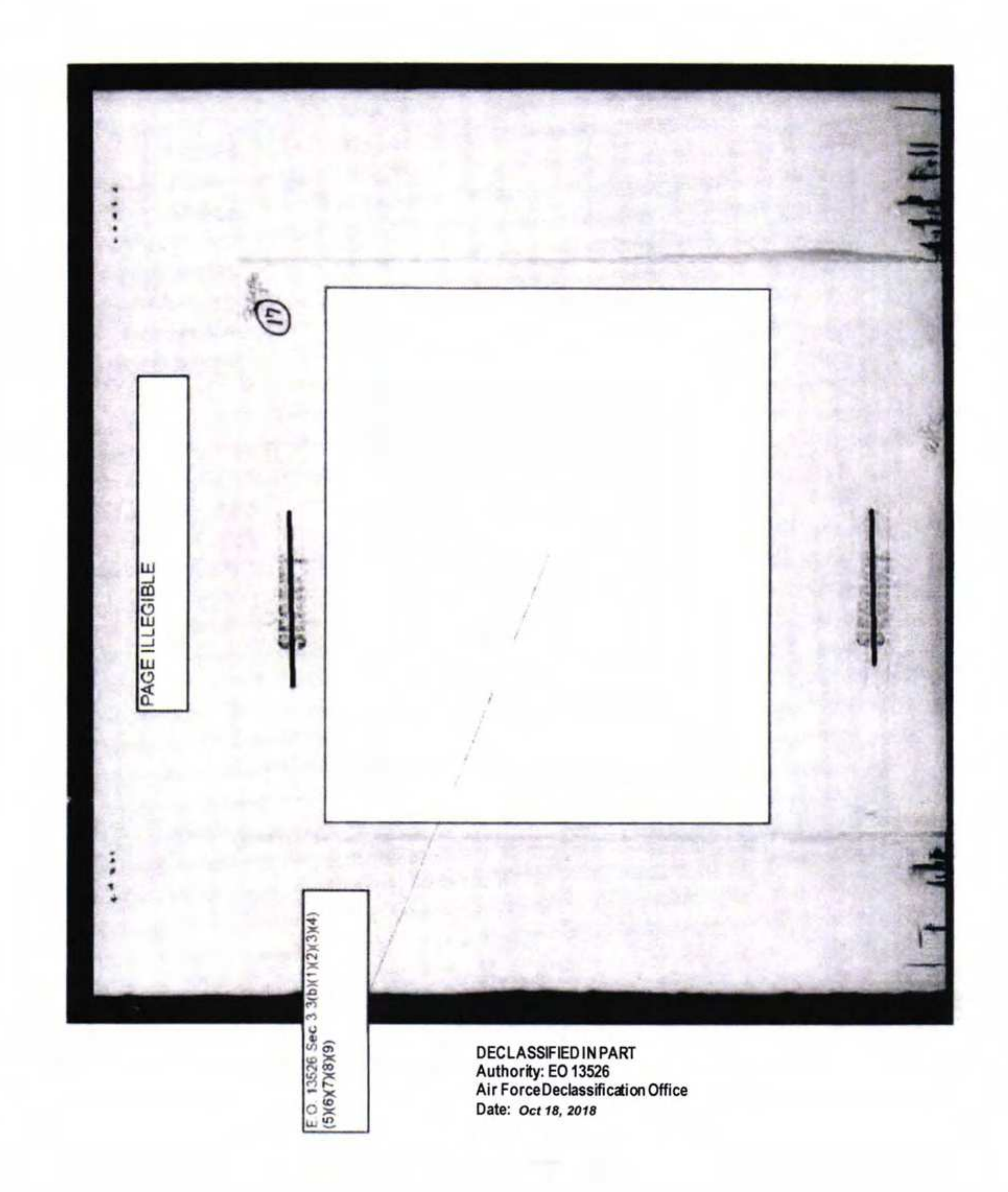
(1) [illegible] FOR [illegible] SECURITY.
(2) [redacted] 139.[illegible] MHZ AT 6 WATTS EIRP, AND 14[illegible] AT 25 WATTS EIRP (VOICE) FOR PERSONNEL RESPONSE AND CONTROL.
(3) [redacted] THE FOLLOWING FREQUENCIES ARE IN KHZ AND WILL BE USED FOR SINGLE SIDEBAND VOICE AND [illegible] DATA AT 1 KW PEP EIRP: 5800.0, [illegible] KHZ.
(4) [redacted] THE FOLLOWING FREQUENCIES ARE IN MHZ AND WILL BE USED FOR DATA SATELLITE COMMUNICATIONS: 100 WATTS EIRP: [illegible], 317.195,
PAGE 5 [illegible] [redacted]
317.160, [illegible], 317.2[illegible], 317.7[illegible], AND 317.[illegible] MHZ.
(5) [redacted] THE FOLLOWING SHF FREQUENCY [illegible] GHZ WILL BE USED FOR SATELLITE COMMUNICATIONS AT 5.57 KW EIRP.
7. [redacted] AN ADVANCE TEAM OF APPROXIMATELY SIX PERSONNEL WOULD BE DISPATCHED APPROXIMATELY ONE WEEK PRIOR TO NEACP ARRIVAL TO ASSIST IN SUPPORT ARRANGEMENTS. THESE PERSONNEL WOULD BE SEPARATE FROM THE ALERT FORCE AND REQUIRE BILLETING AND TRANSPORTATION.
8. (U) WE REITERATE THAT THIS IS NOT A MISSION COMMITMENT, BUT BACKGROUND INFORMATION FOR PRELIMINARY PLANNING ONLY. HOWEVER, WE WOULD APPRECIATE AN EXPEDITIOUS REPLY AND THE NAME AND PHONE NUMBER OF A SINGLE POINT OF CONTACT (PROJECT OFFICER). SHOULD IT BECOME NECESSARY TO UTILIZE A BASE IN PANAMA FOR PRESIDENTIAL SUPPORT, YOU WILL RECEIVE NOTIFICATION BY FORMAL EXECUTION MESSAGE, WITH DETAILS AS TO DATES, AIRFIELD AND ARRIVAL TIME AND NAMES OF OUR ADVON TEAM.
9. [illegible] OF CONTACT WITH NEACP ARE LTC SAMLEY OR CMSGT [illegible]. TELEPHONE AUTOVON 271-6293 OR WASHINGTON SWITCH (AV 227-3201) [illegible] 250, SECURE PHONE NO. 4595.
[redacted]
BT
#0082
NNNN

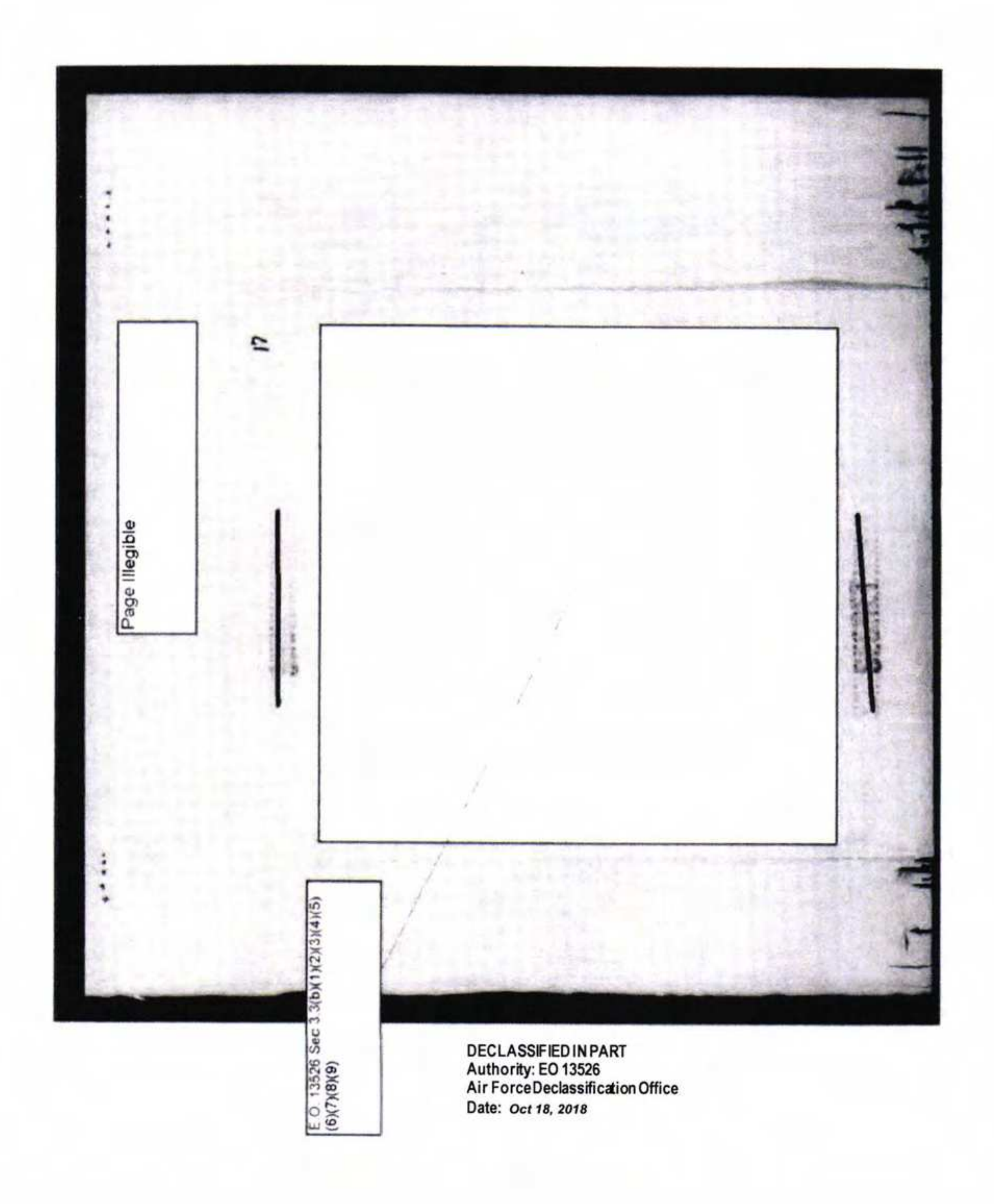
Don't Believe This!!

[illegible] [redacted]

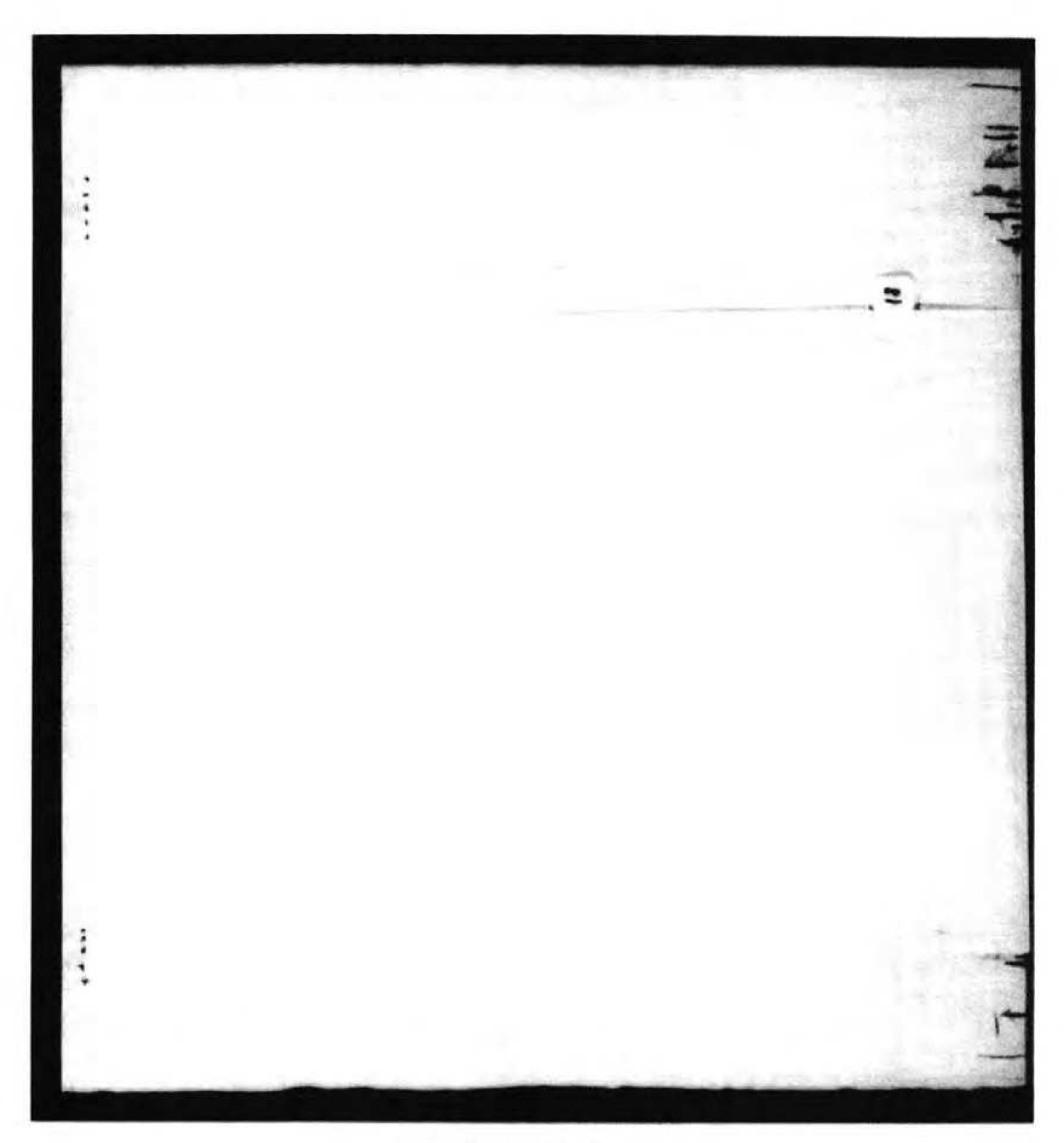
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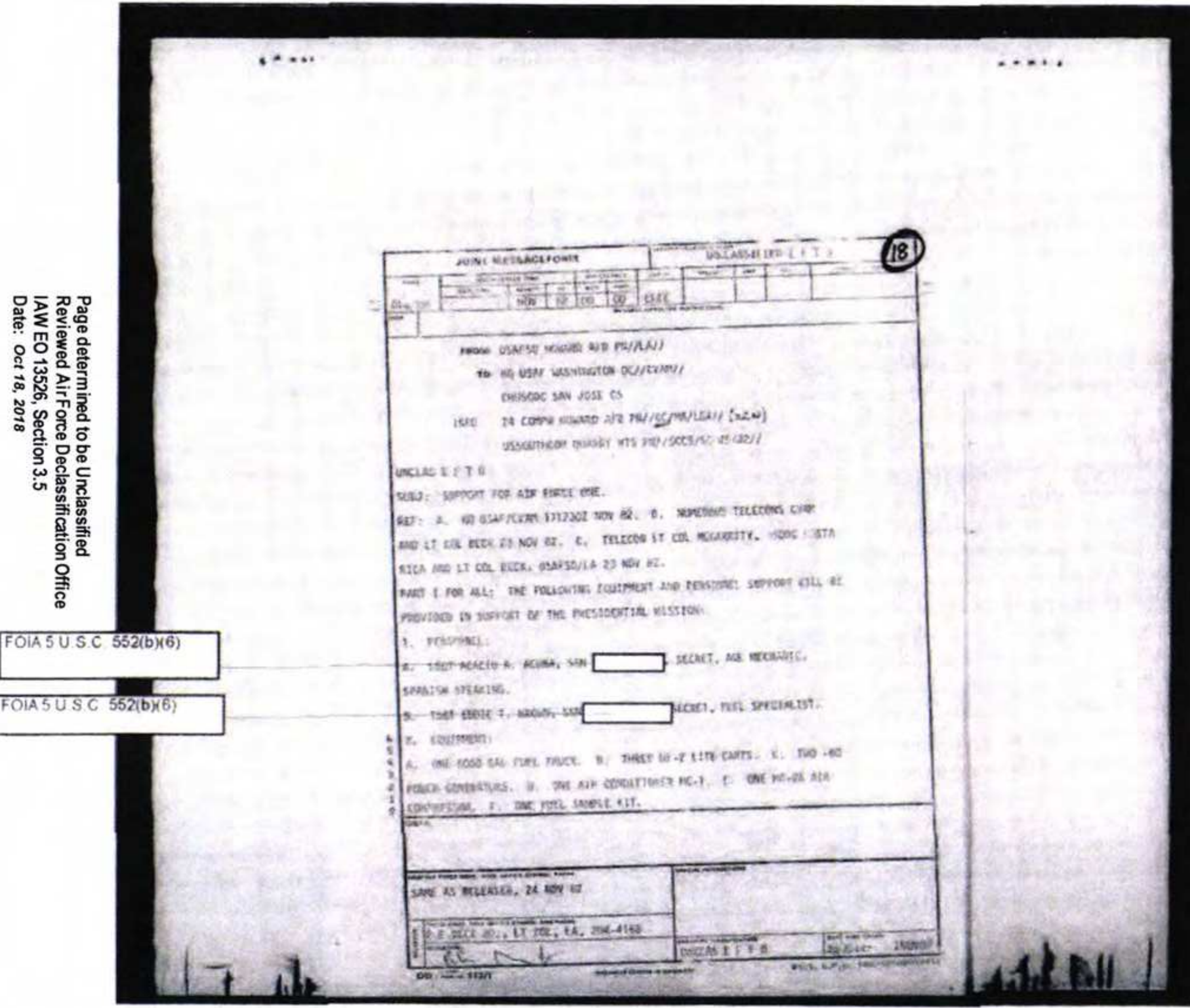

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JOINT MESSAGEFORM

UNCLASSIFIED E F T O

(18)

NOV 82 | 00 | 00 | EEEE

FROM USAFSO HOWARD AFB PN//LA//

TO HQ USAF WASHINGTON DC//CVAM//

CHUSODC SAN JOSE CS

INFO 24 COMPW HOWARD AFB PN//CC/MA/LGA// (NZW)

USSOUTHCOM QUARRY HTS PN//SCCS/SC 45/J2//

UNCLAS E F T O

SUBJ: SUPPORT FOR AIR FORCE ONE.

REF: A. HQ USAF/CVAM 171730Z NOV 82. B. NUMEROUS TELECONS CHUP AND LT COL BECK 23 NOV 82. C. TELECON LT COL MCGARRITY, USDOC COSTA RICA AND LT COL BECK, USAFSO/LA 23 NOV 82.

PART I FOR ALL: THE FOLLOWING EQUIPMENT AND PERSONNEL SUPPORT WILL BE PROVIDED IN SUPPORT OF THE PRESIDENTIAL MISSION:

1. PERSONNEL:

A. TSGT ACACIO A. ACUNA, SSN [redacted] SECRET, AGE MECHANIC, SPANISH SPEAKING.

B. TSGT EDDIE T. BROWN, SSN [redacted] SECRET, FUEL SPECIALIST.

2. EQUIPMENT:

A. ONE 5000 GAL FUEL TRUCK. B. THREE NF-2 LITE CARTS. C. TWO -60 POWER GENERATORS. D. ONE AIR CONDITIONER MC-1. E. ONE MC-2A AIR COMPRESSOR. F. ONE FUEL SAMPLE KIT.

SAME AS RELEASER, 24 NOV 82

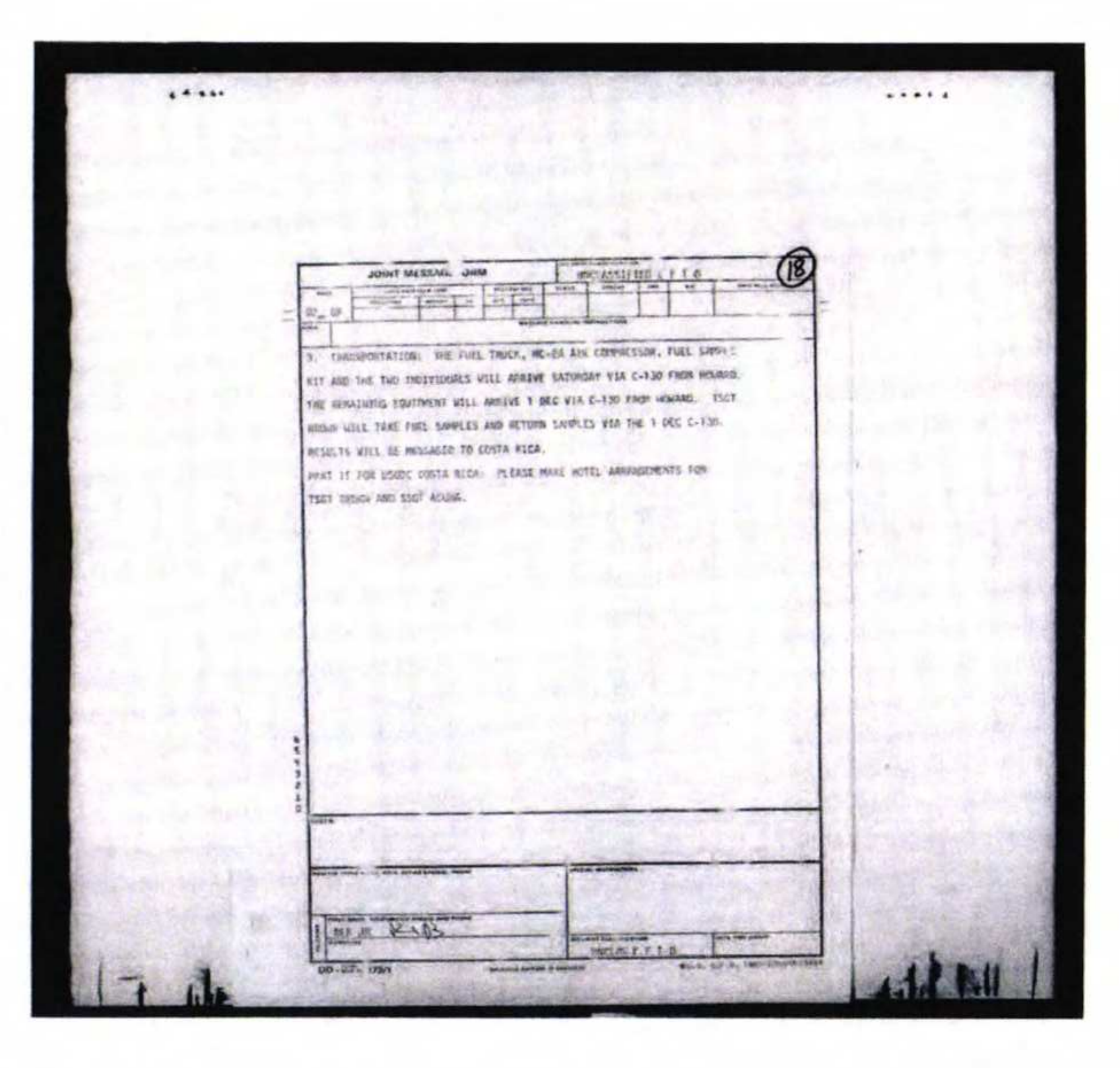
D E BECK JR., LT COL, LA, 284-4168

UNCLAS E F T O

DD FORM 173/1

FOIA 5 U.S.C. 552(b)(6)

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(18)

JOINT MESSAGEFORM

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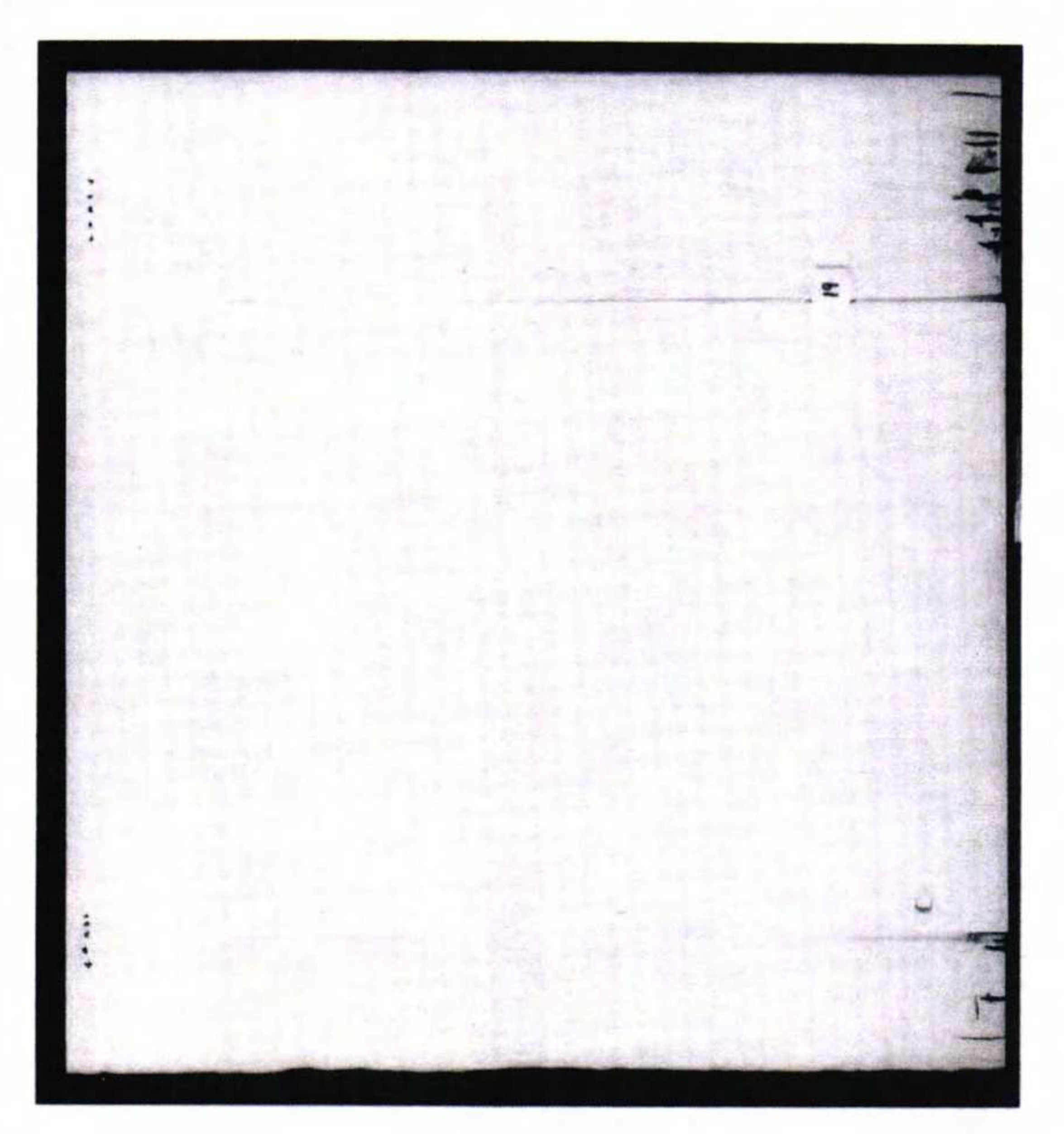
3. TRANSPORTATION: THE FUEL TRUCK, MC-2A AIR COMPRESSOR, FUEL SAMPLE KIT AND THE TWO INDIVIDUALS WILL ARRIVE SATURDAY VIA C-130 FROM HOWARD. THE REMAINING EQUIPMENT WILL ARRIVE 1 DEC VIA C-130 FROM HOWARD. TSGT BROWN WILL TAKE FUEL SAMPLES AND RETURN SAMPLES VIA THE 1 DEC C-130. RESULTS WILL BE MESSAGED TO COSTA RICA.

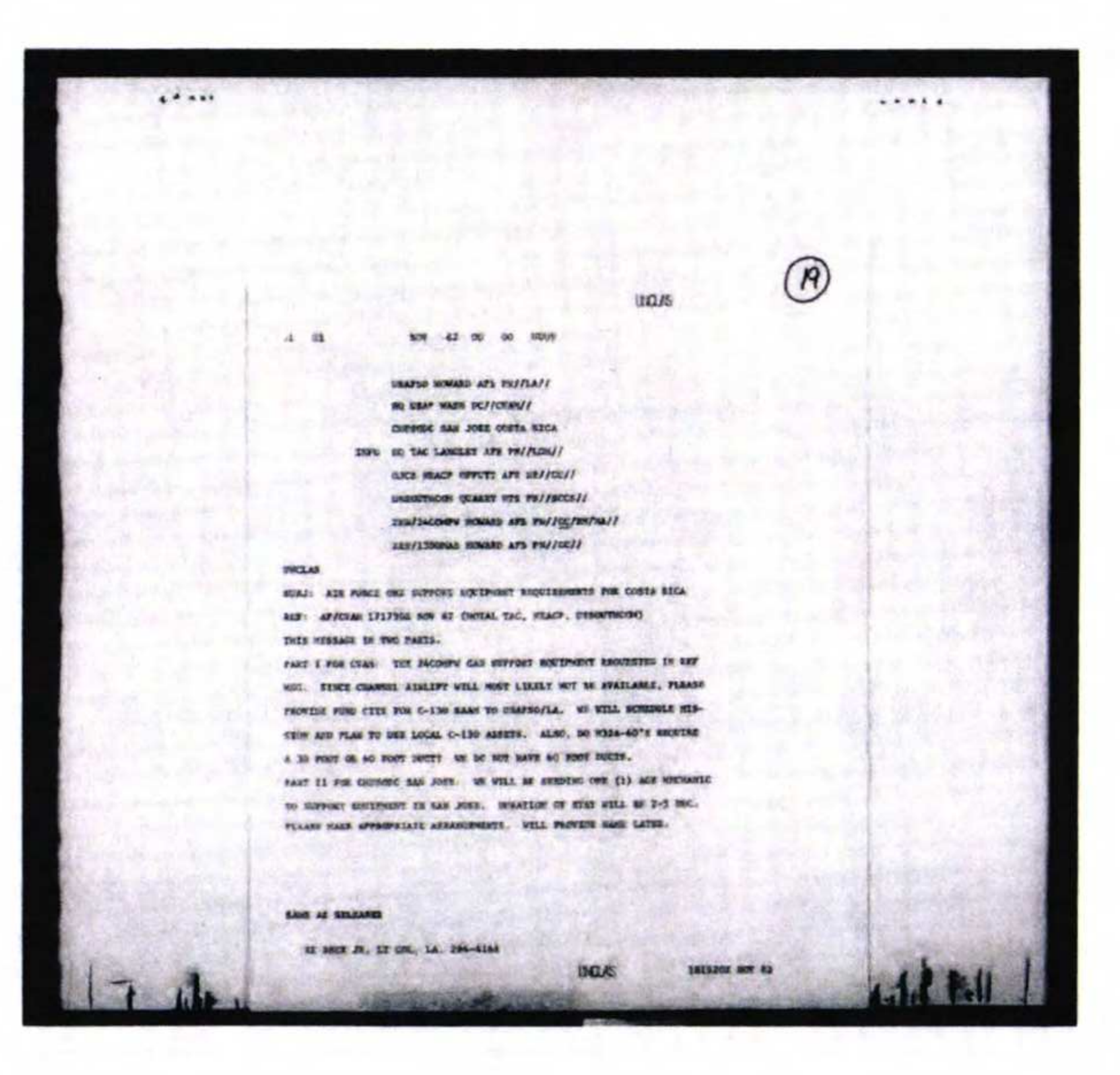
INFO IT FOR USDAO COSTA RICA: PLEASE MAKE HOTEL ARRANGEMENTS FOR TSGT BROWN AND SSGT ACUNA.

UNCLAS E F T O

DD 173/1

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UNCLAS

(R)

[illegible] NOV 82 [illegible]

USAFSO HOWARD AFB PN//LA//
HQ USAF WASH DC//[illegible]//
CUSMSDC SAN JOSE COSTA RICA
INFO HQ TAC LANGLEY AFB VA//[illegible]//
USCS [illegible] AFB [illegible]//[illegible]//
USSOUTHCOM QUARRY HTS PN//[illegible]//
24AD/24COMPW HOWARD AFB PN//[illegible]//
[illegible]/[illegible] HOWARD AFB PN//[illegible]//

UNCLAS

SUBJ: AIR FORCE [illegible] SUPPORT EQUIPMENT REQUIREMENTS FOR COSTA RICA

REF: AF/[illegible] [illegible] NOV 82 ([illegible] TAC, [illegible], USSOUTHCOM)

THIS MESSAGE IN TWO PARTS.

PART I FOR [illegible]: THE 24COMPW CAN SUPPORT EQUIPMENT REQUESTED IN REF MSG. SINCE CHANNEL AIRLIFT WILL MOST LIKELY NOT BE AVAILABLE, PLEASE PROVIDE FUND CITE FOR C-130 SAAM TO USAFSO/LA. WE WILL SCHEDULE MISSION AND PLAN TO USE LOCAL C-130 ASSETS. ALSO, DO [illegible]-60'S REQUIRE A 30 FOOT OR 40 FOOT DUCT? WE DO NOT HAVE 40 FOOT DUCTS.

PART II FOR CUSMSDC SAN JOSE: WE WILL BE SENDING ONE (1) AGE MECHANIC TO SUPPORT EQUIPMENT IN SAN JOSE. DURATION OF STAY WILL BE 2-5 DEC. PLEASE MAKE APPROPRIATE ARRANGEMENTS. WILL PROVIDE NAME LATER.

SAME AS RELEASER

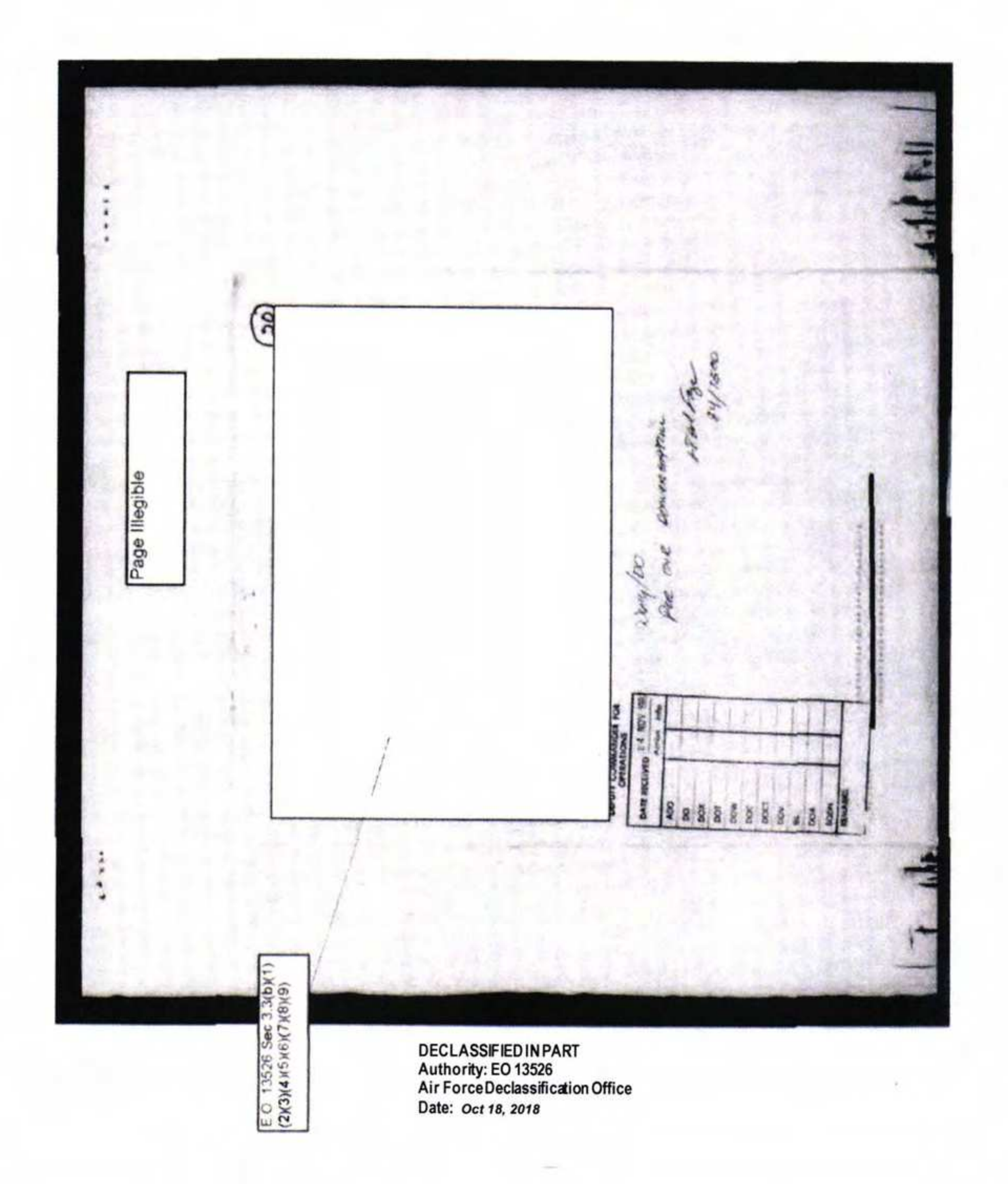
[illegible] JR, LT COL, LA. [illegible]

UNCLAS [illegible] NOV 82

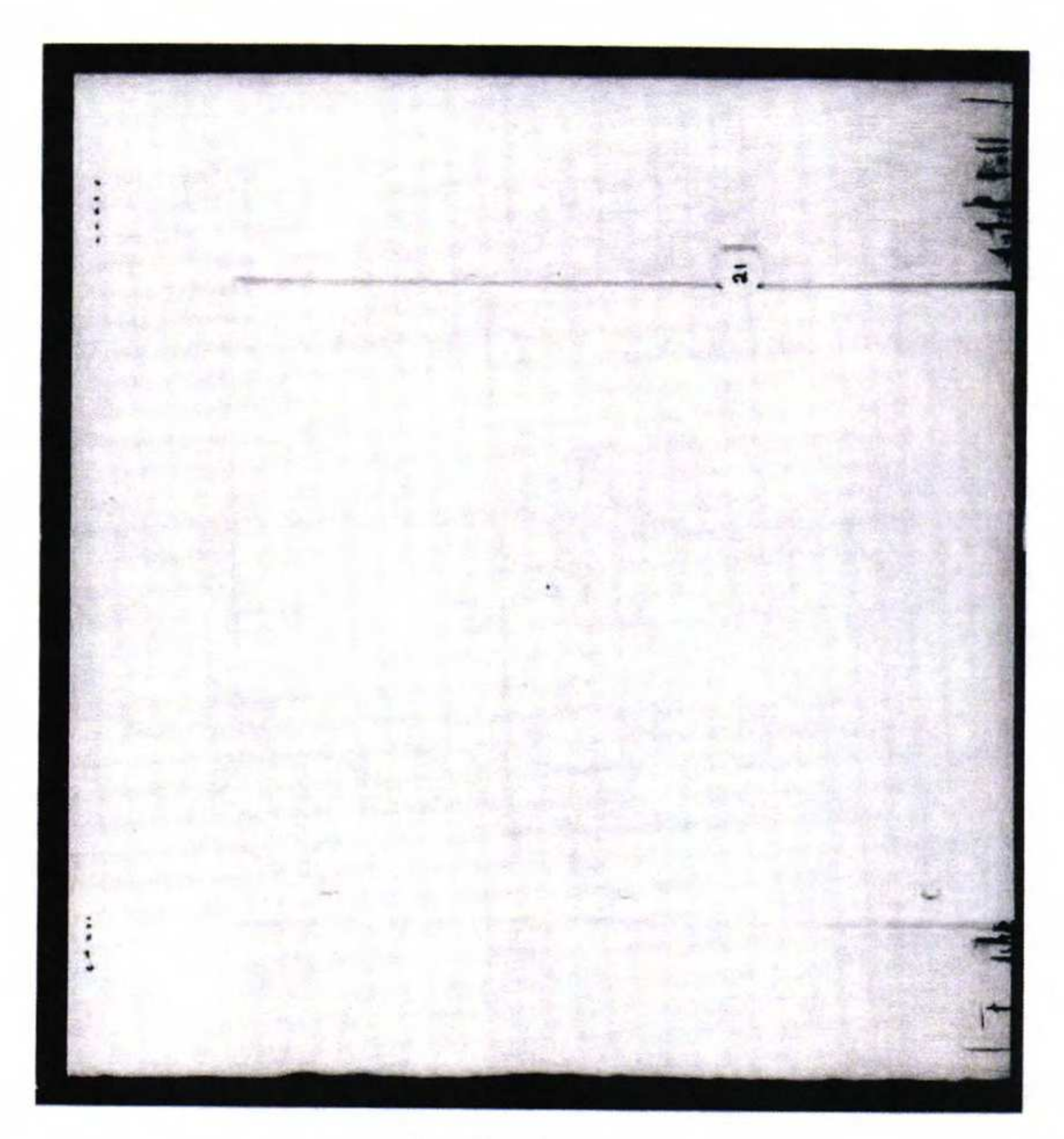
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01 03 242200Z NOV 82 00 [redacted] ~~CONFIDENTIAL~~ (21)

USAFSO HOWARD AFB PN//LA//

USDAO BOGOTA COLOMBIA NIACT IMMEDIATE

INFO: USSOUTHCOM QUARRY HEIGHTS PN//SC00// ([redacted])

24COMPW HOWARD AFB PN//CC/DO/HA/MV// (MESSENGER)

1300 MAS HOWARD AFB PN//CC// (MESSENGER)

~~C O N F I D E N T I A L~~ NIACT

SUBJ: SUPPORT FOR PRESIDENTIAL VISIT (U)

REF: USDAO/BOGOTA 241523Z NOV 82 [redacted]

1. USAFSO WILL SUPPORT YOUR REQUIREMENT FOR A UH-1N.

2. [redacted] THE FOLLOWING IS OUR PLAN TO SUPPORT YOUR REQUIREMENT.

A. C-130 WITH DISASSEMBLED UH-1N, FLIGHT CREW AND SUPPORT PERSONNEL WILL DEPART HOWARD FRIDAY MORNING 26 NOV 82. ETA BOGOTA IS 1400. FIRM ETA WILL BE PROVIDED FRIDAY 26 NOV 82. HELICOPTER WILL BE REASSEMBLED FRIDAY. TEST FLIGHT AND FEASIBILITY SURVEY FLIGHT WILL BE PERFORMED SATURDAY.

B. HELICOPTER WILL BE DISASSEMBLED SAT/SUN AND ENTIRE TEAM WILL REDEPLOY TO HOWARD SUN OR MONDAY.

3. [redacted] REQUEST COUNTRY CLEARANCE FOR THE FOLLOWING PERSONNEL.

JAMES TAYLOR [redacted] FOIA 5 U.S.C. 552(b)(6)

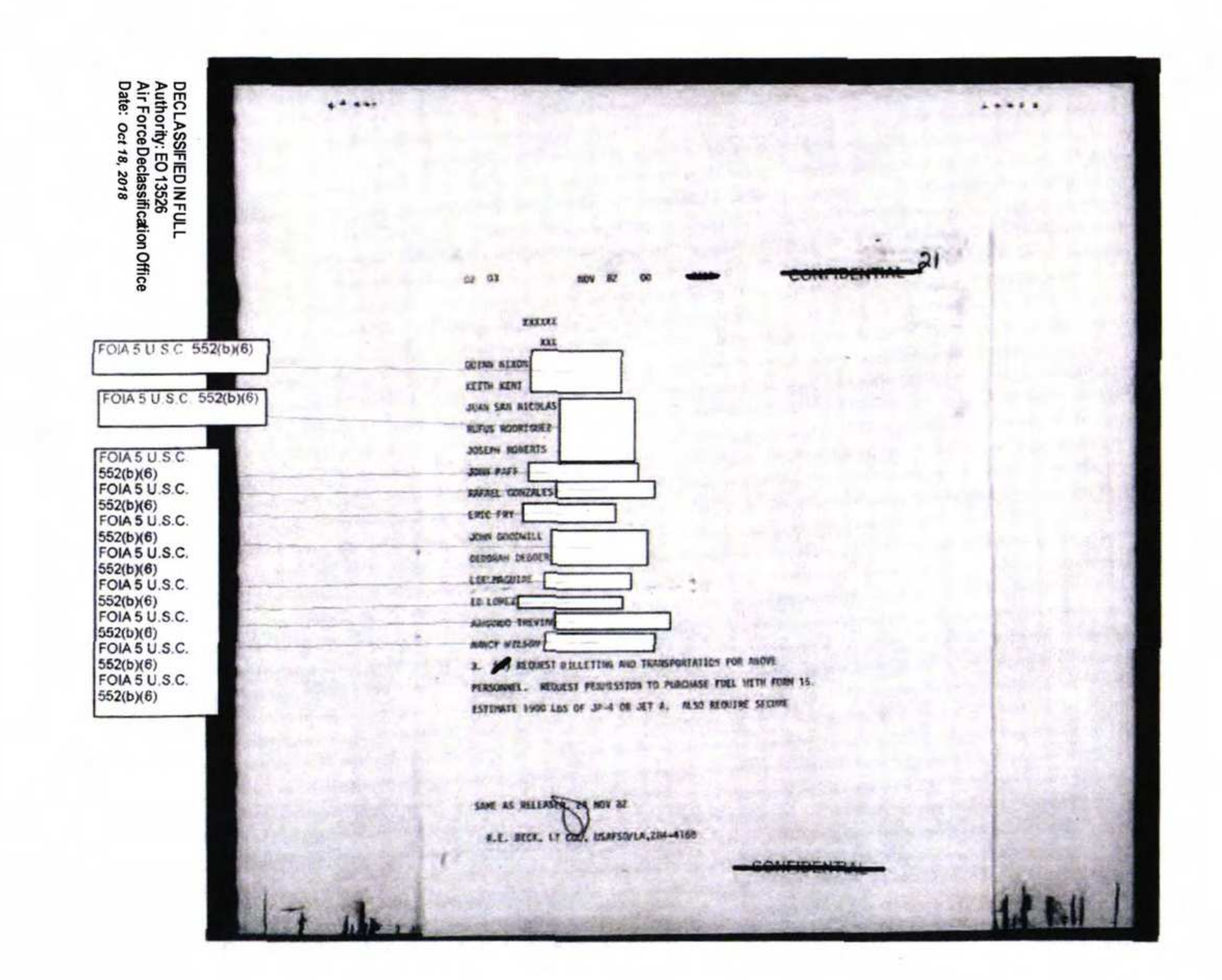
SAME AS RELEASER, 24 NOV 82

R.E. [illegible], LT COL, USAFSO/LA, 334-4188

~~CONFIDENTIAL~~

DEPUTY COMMANDER FOR OPERATIONS		
DATE RECEIVED 29 NOV 1982	Action	Info
ADO		[illegible]
DO		
DOX		
DOT		
DOW		
DOS		
TDCV		
2OW		
IN		
DCA		
SQDN		
REMARKS FILE		

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02 03 NOV 82 00 [redacted] ~~CONFIDENTIAL~~ 21

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XXX

QUINN NIXON [redacted]

KEITH KENT

JUAN SAN NICOLAS [redacted]

RUFUS RODRIGUEZ

JOSEPH ROBERTS

JOHN PAFF [redacted]

RAFAEL GONZALES [redacted]

ERIC FRY [redacted]

JOHN GOODWILL [redacted]

DEBORAH DEBOER

LEE MAGUIRE [redacted]

ED LOPEZ [redacted]

AUGUDO TREVIN [redacted]

NANCY WILSON [redacted]

FOIA 5 U.S.C. 552(b)(6)

FOIA 5 U.S.C. 552(b)(6)

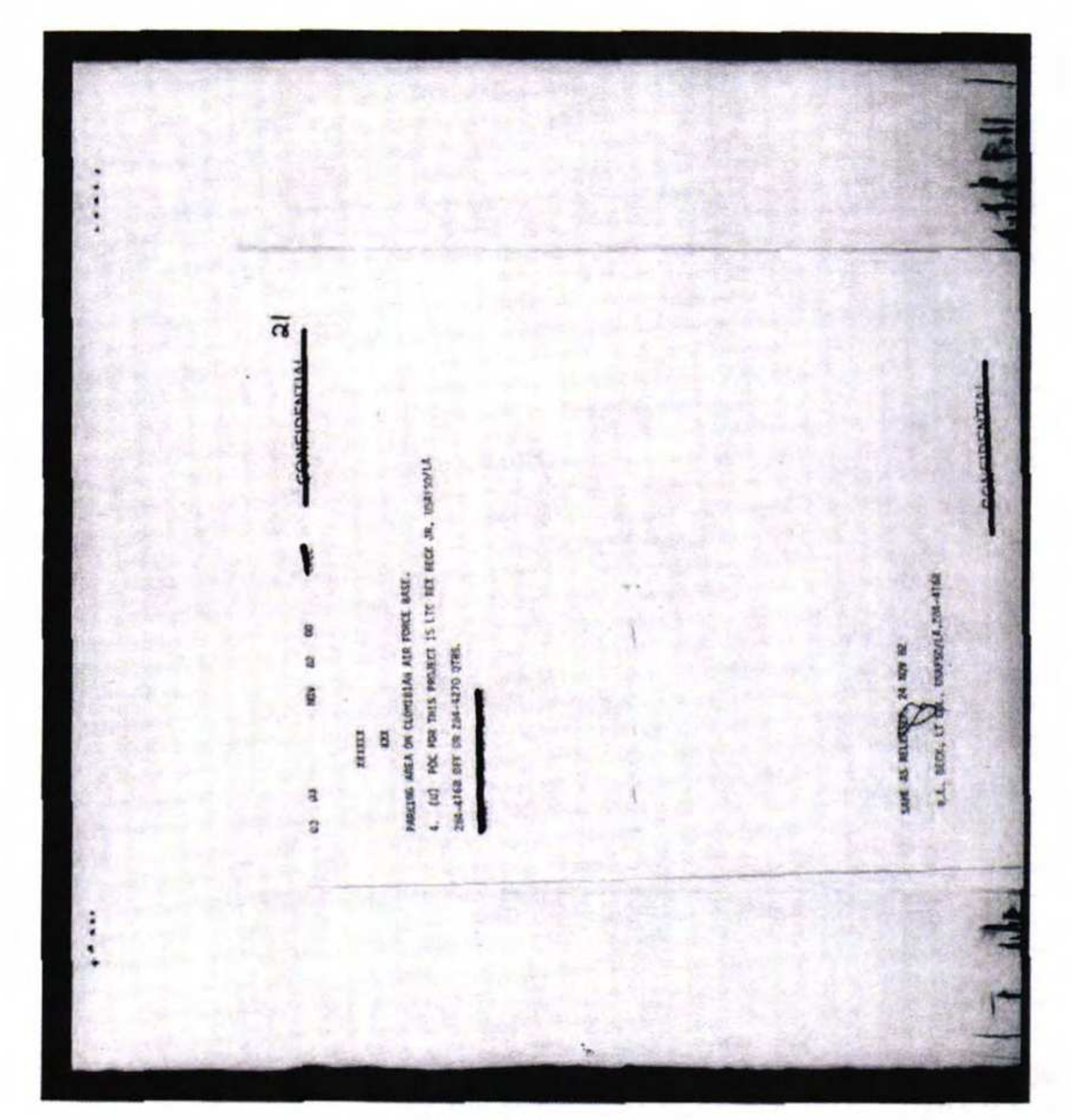
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FOIA 5 U.S.C. 552(b)(6)

3. [redacted] REQUEST BILLETING AND TRANSPORTATION FOR ABOVE PERSONNEL. REQUEST PERMISSION TO PURCHASE FUEL WITH FORM 15. ESTIMATE 1900 LBS OF JP-4 OR JET A. ALSO REQUIRE SECURE

SAME AS RELEASER, 24 NOV 82

R.E. BECK, LT COL, USAFSO/LA,284-4188

~~CONFIDENTIAL~~



21

02 03 NOV 82 00 [redacted] ~~CONFIDENTIAL~~

XXXXXX

XXX

PARKING AREA ON CLOMIBIAN AIR FORCE BASE.

4. (U) POC FOR THIS PROJECT IS LTC REX BECK JR. USAFSD/LA

284-4168 OFF OR 284-4270 QTRS.

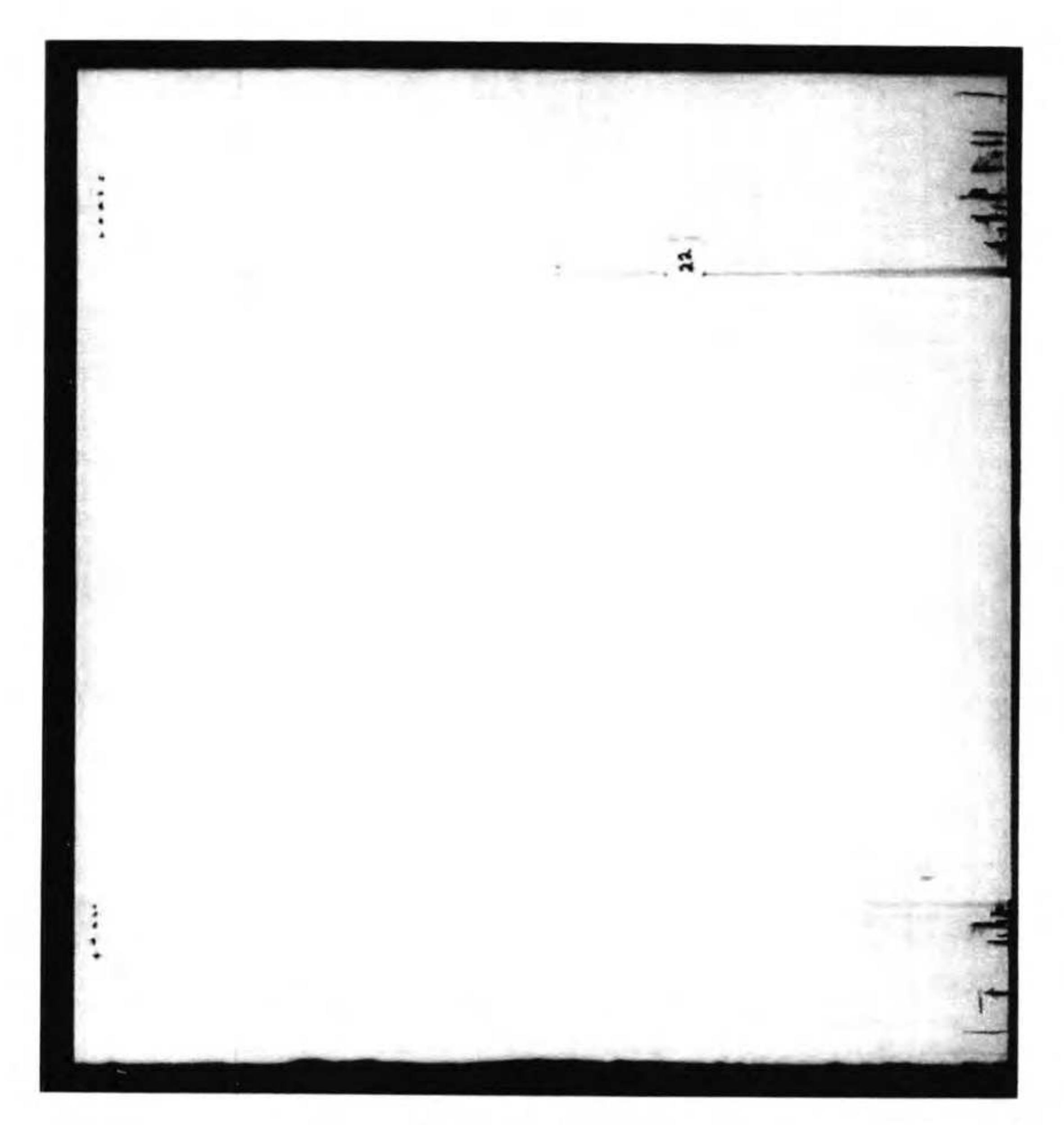
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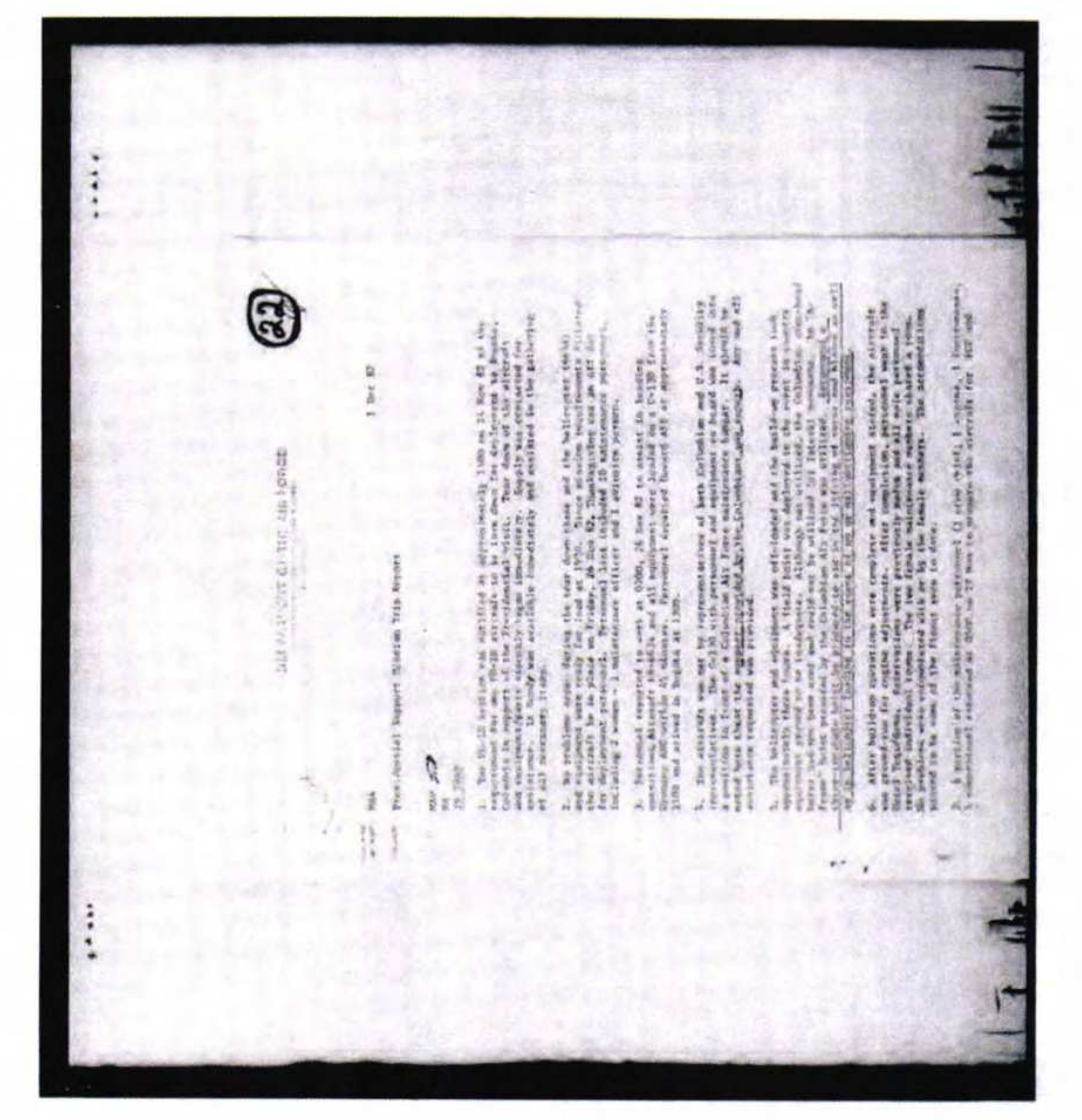
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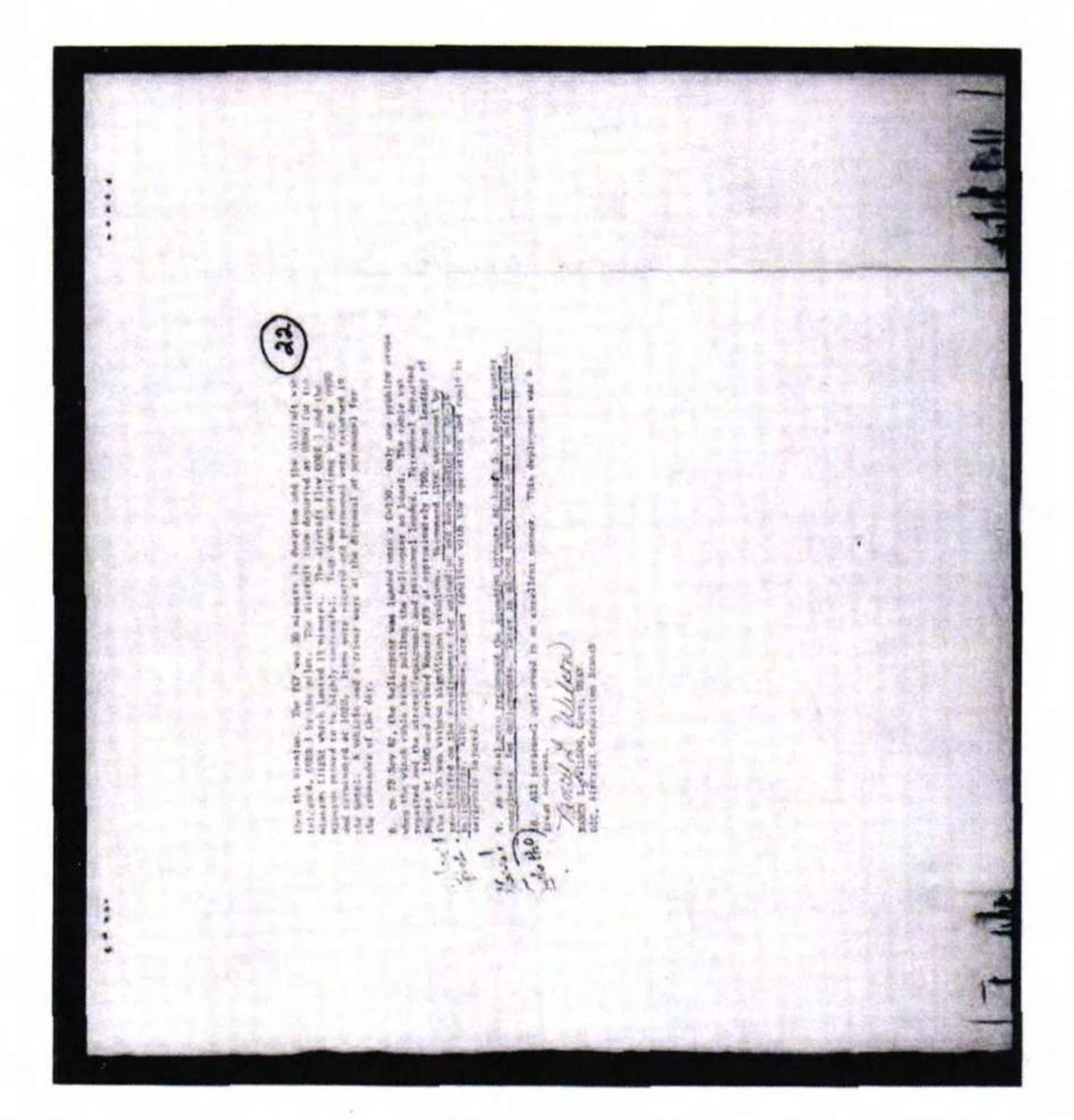
R.E. BECK, LT COL., USAFSD/LA,284-4168

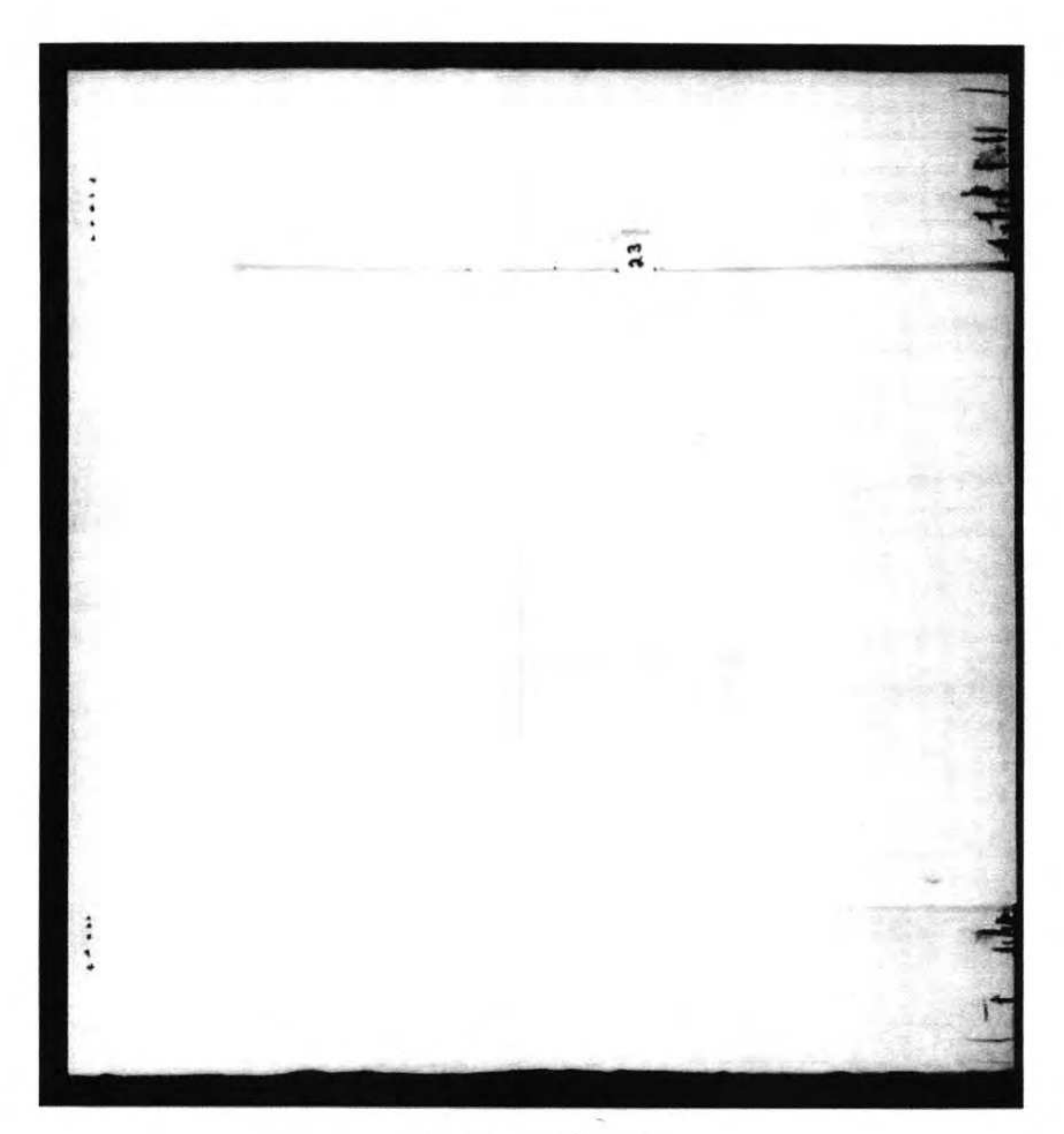
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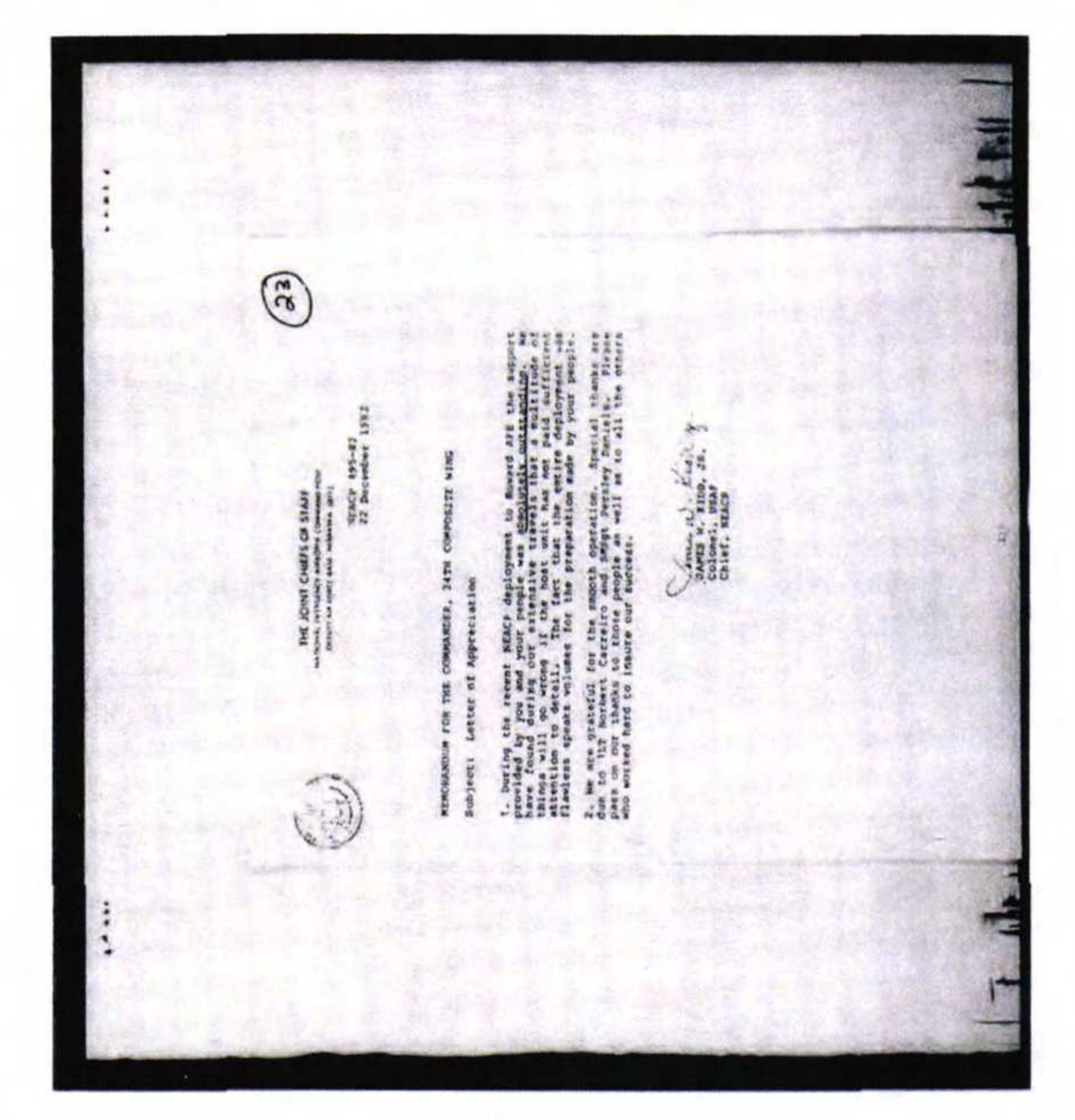
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Air Force Declassification Office
Date: *Oct 18, 2018*











THE JOINT CHIEFS OF STAFF
NATIONAL EMERGENCY AIRBORNE COMMAND POST
OFFUTT AIR FORCE BASE, NEBRASKA 68113

NEACP 495-82
22 December 1982

MEMORANDUM FOR THE COMMANDER, 24TH COMPOSITE WING

Subject: Letter of Appreciation

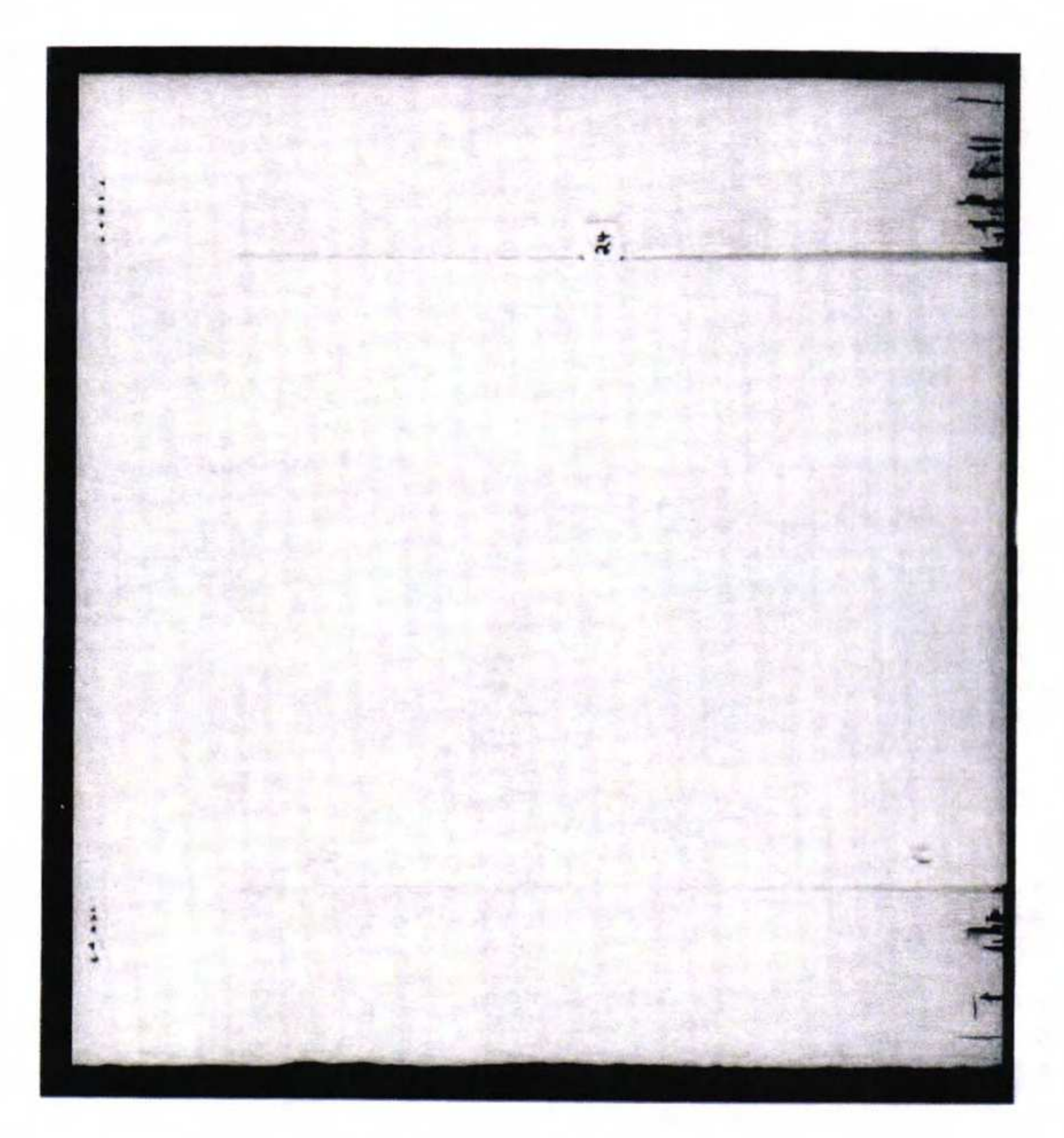
1. During the recent NEACP deployment to Howard AFB the support provided by you and your people was absolutely outstanding. We have found during our extensive travels that a multitude of things will go wrong if the host unit has not paid sufficient attention to detail. The fact that the entire deployment was flawless speaks volumes for the preparation made by your people.

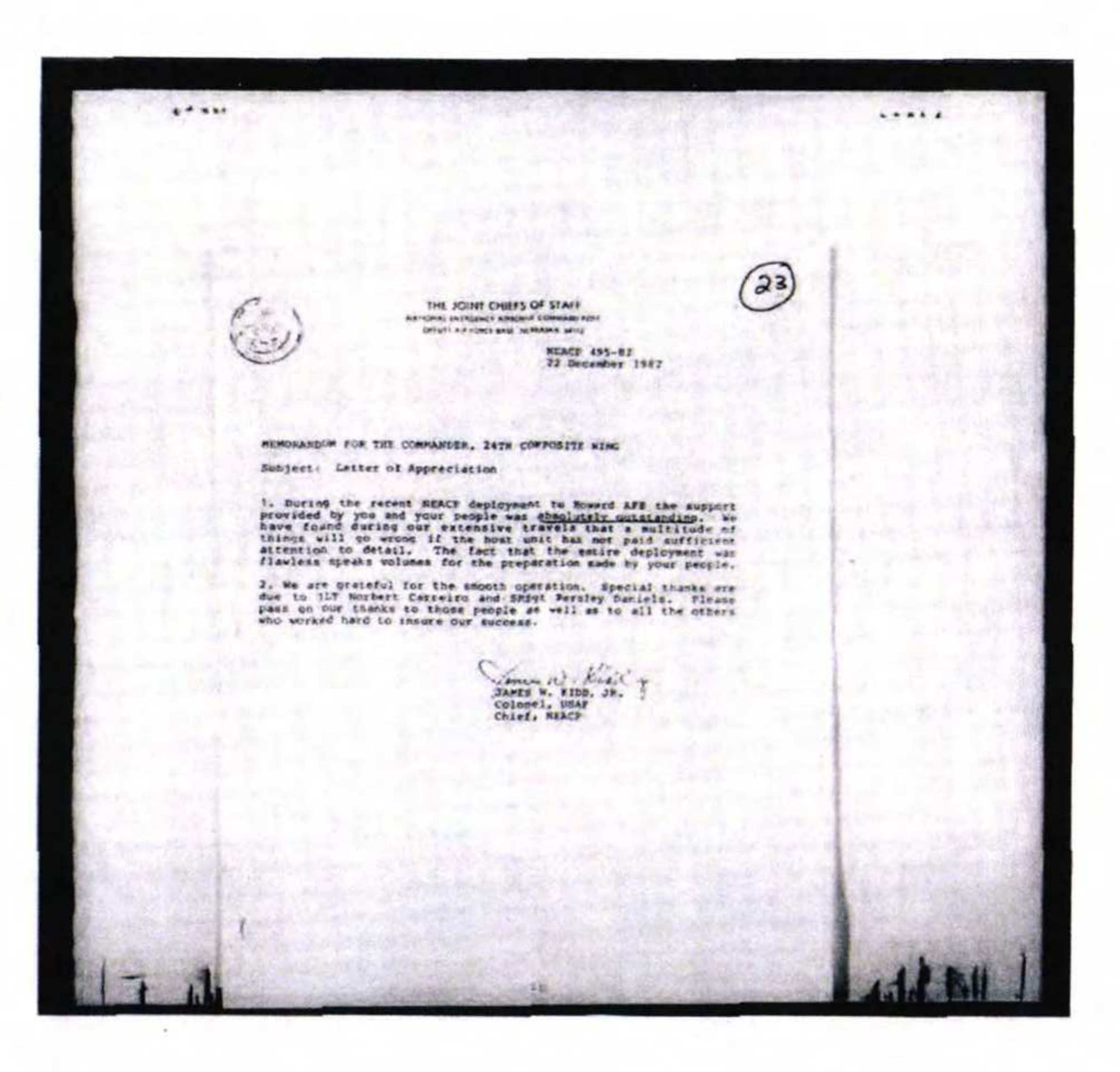
2. We are grateful for the smooth operation. Special thanks are due to 1LT Norbert Carreiro and SMSgt Persley Daniels. Please pass on our thanks to those people as well as to all the others who worked hard to insure our success.

JAMES W. KIDD, JR.
Colonel, USAF
Chief, NEACP

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THE JOINT CHIEFS OF STAFF
NATIONAL EMERGENCY AIRBORNE COMMAND POST
OFFUTT AIR FORCE BASE, NEBRASKA 68113

NEACP 495-87
22 December 1987

MEMORANDUM FOR THE COMMANDER, 24TH COMPOSITE WING

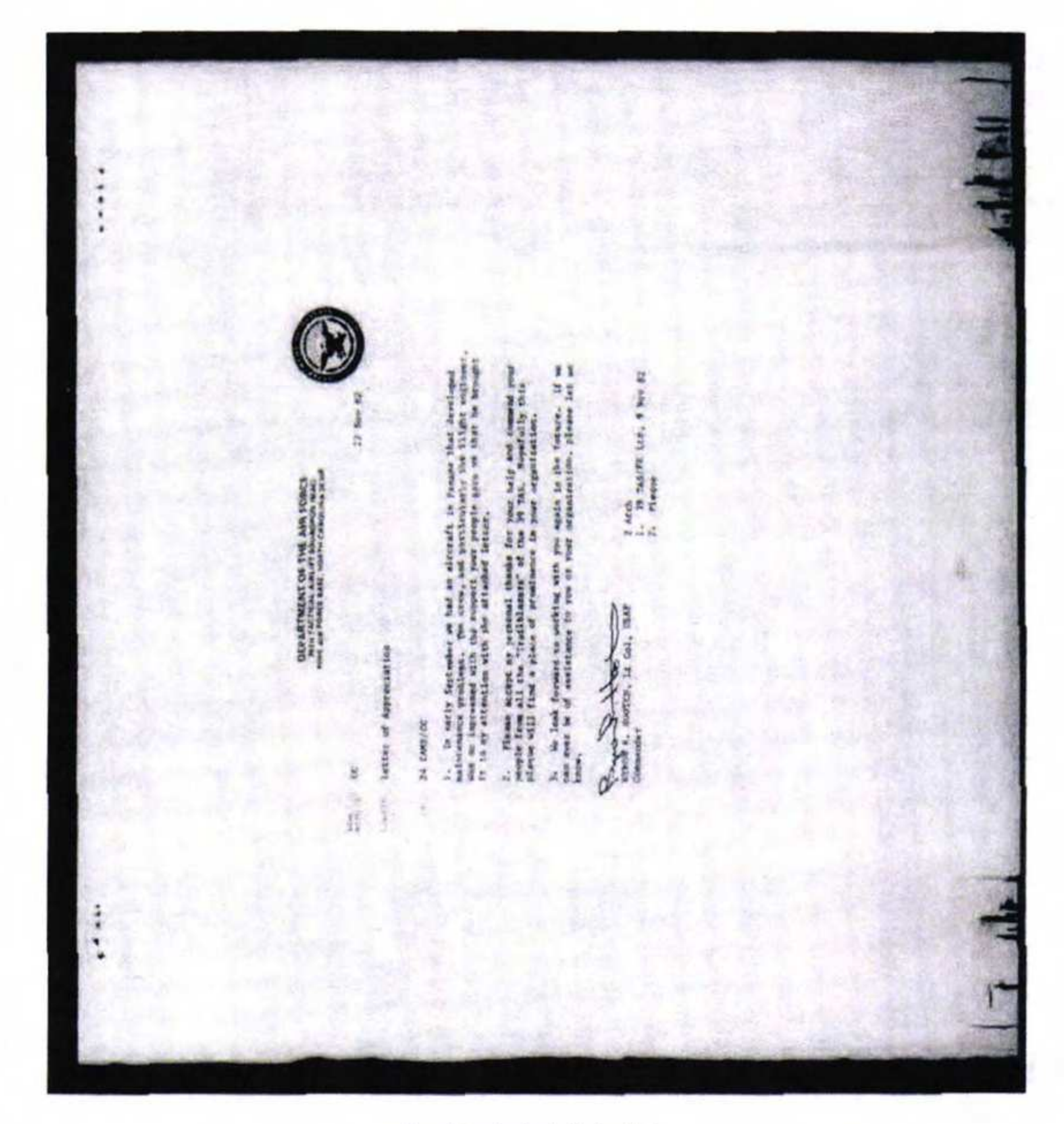
Subject: Letter of Appreciation

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JAMES W. KIDD, JR.
Colonel, USAF
Chief, NEACP

(23)


DEPARTMENT OF THE AIR FORCE
[illegible]

[illegible] OC — 22 Nov 82

SUBJECT: Letter of Appreciation

TO: 24 CAMS/CC

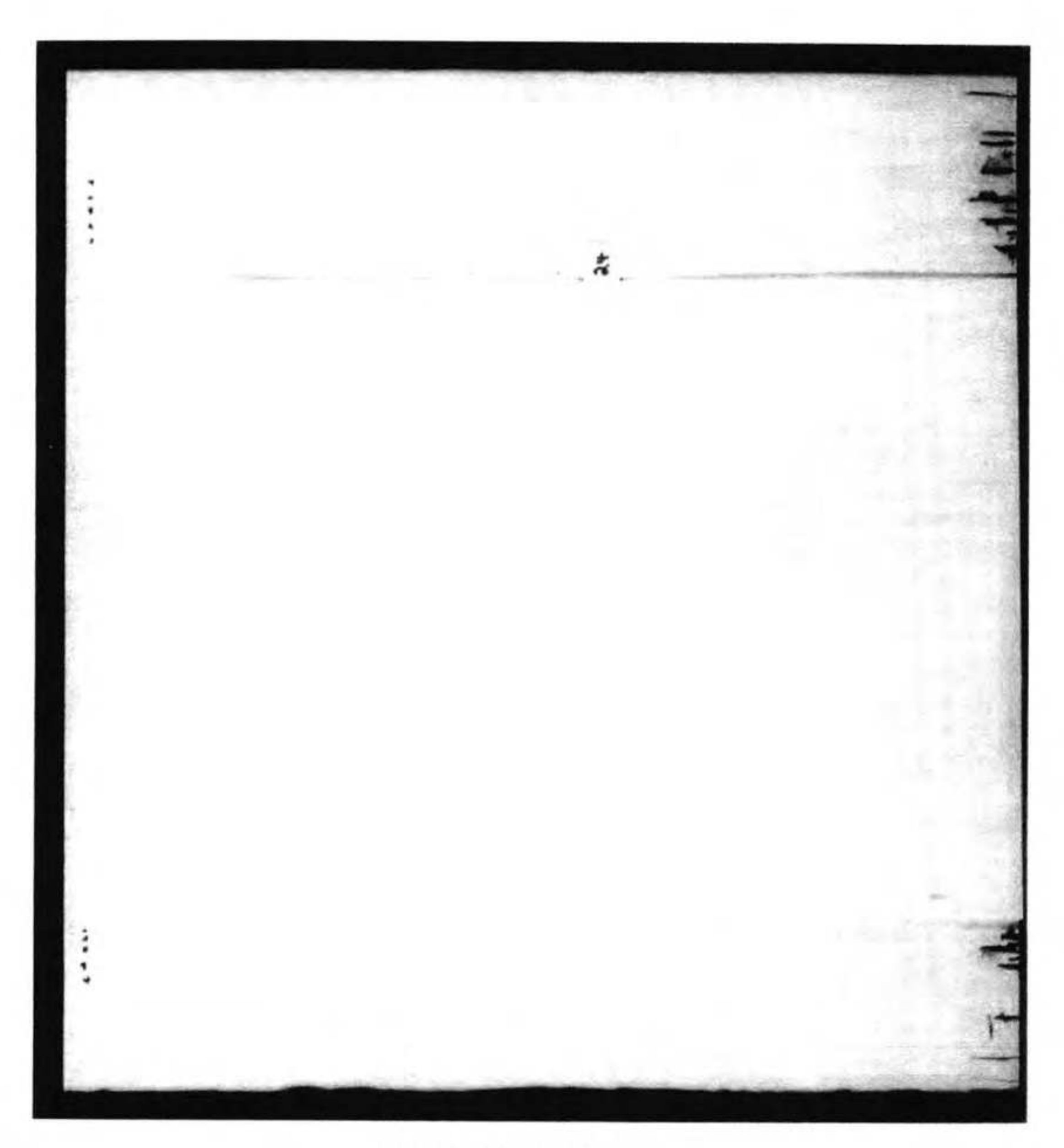
1. In early September we had an aircraft in Panama that developed maintenance problems. The crew, and particularly the flight engineer, was so impressed with the support your people gave us that he brought it to my attention with the attached letter.

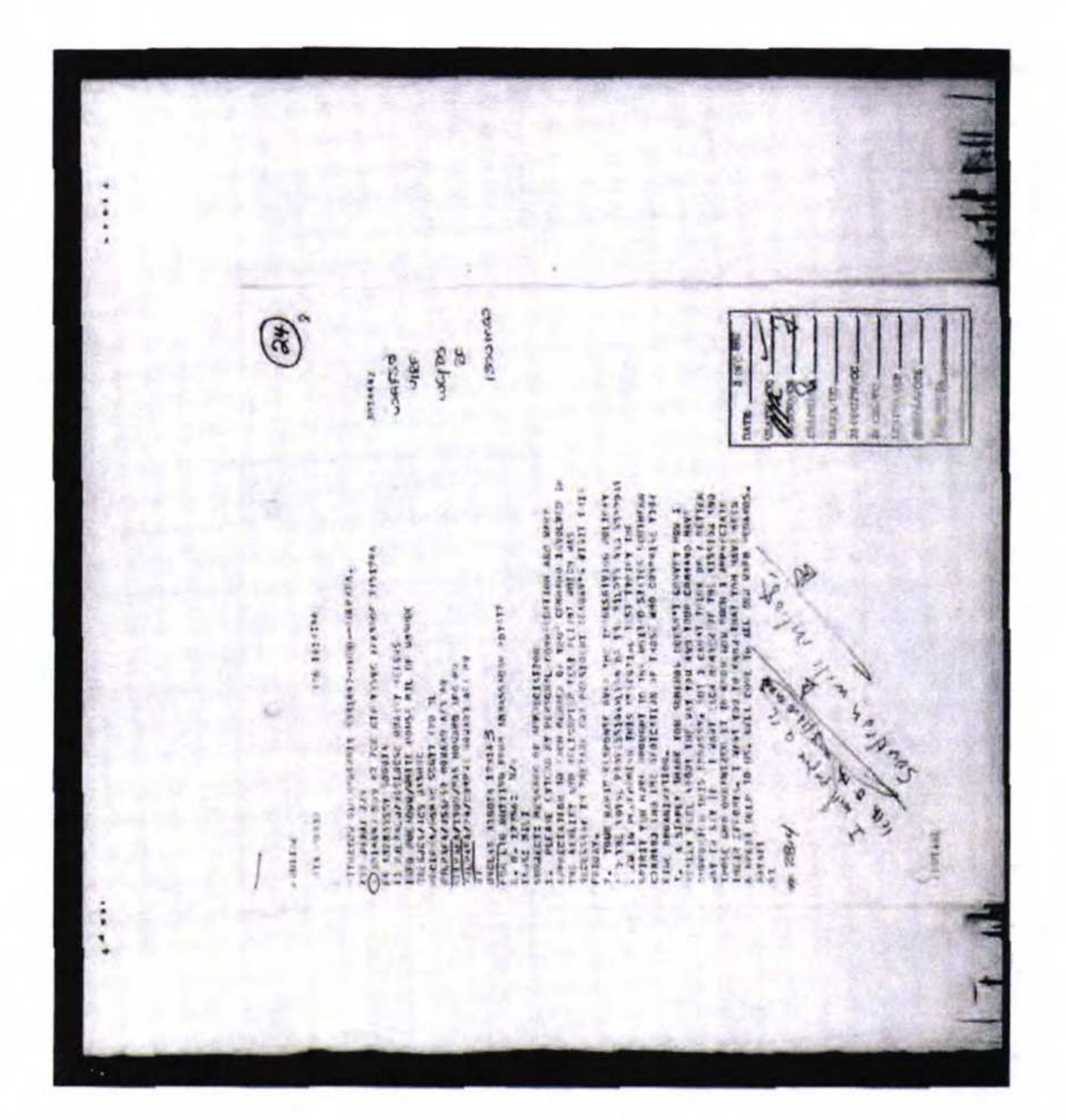
2. Please accept my personal thanks for your help and commend your people from all the "Trailblazers" of the 39 TAS. Hopefully this plaque will find a place of prominence in your organization.

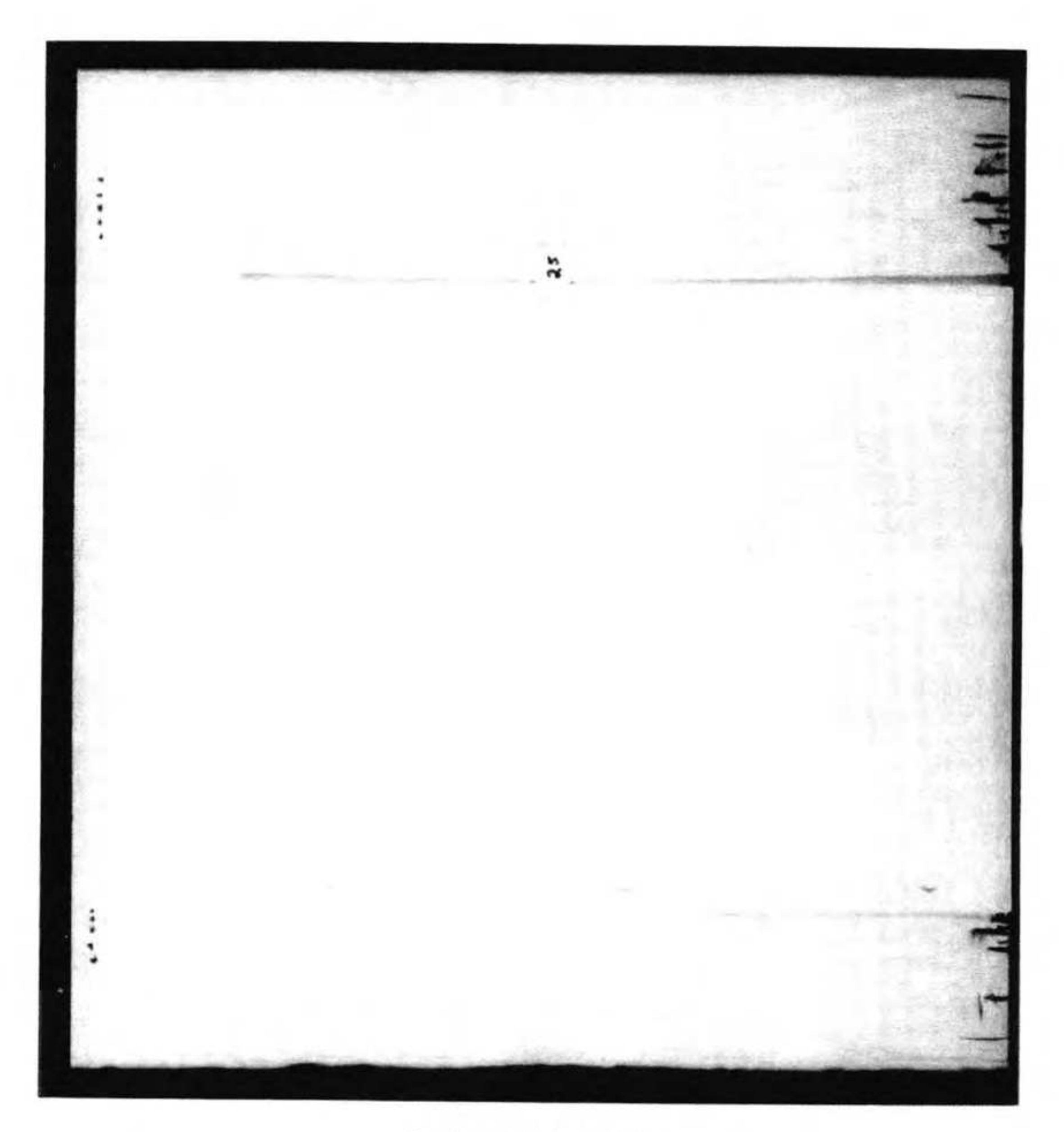
3. We look forward to working with you again in the future. If we can ever be of assistance to you or your organization, please let me know.

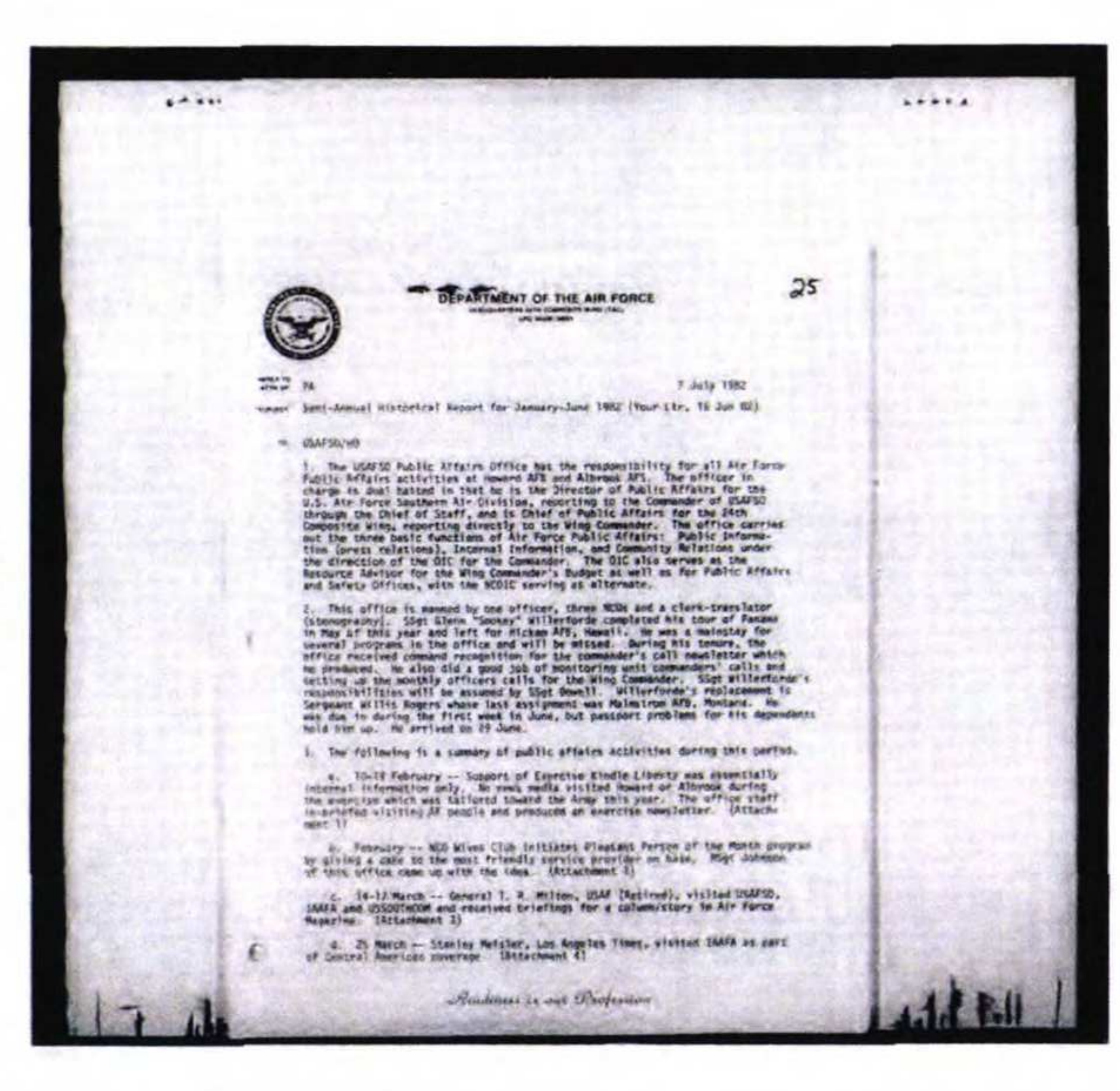
[illegible], Lt Col, USAF
Commander

2 Atch
1. 39 TAS/FE Ltr, 9 Nov 82
2. Plaque









25

DEPARTMENT OF THE AIR FORCE

REPLY TO ATTN OF: PA

7 July 1982

SUBJECT: Semi-Annual Historical Report for January-June 1982 (Your Ltr, 16 Jun 82)

TO: USAFSO/HO

1. The USAFSO Public Affairs Office has the responsibility for all Air Force Public Affairs activities at Howard AFB and Albrook AFS. The officer in charge is dual hatted in that he is the Director of Public Affairs for the U.S. Air Force Southern Air Division, reporting to the Commander of USAFSO through the Chief of Staff, and is Chief of Public Affairs for the 24th Composite Wing, reporting directly to the Wing Commander. The office carries out the three basic functions of Air Force Public Affairs: Public Information (press relations), Internal Information, and Community Relations under the direction of the OIC for the Commander. The OIC also serves as the Resource Advisor for the Wing Commander's Budget as well as for Public Affairs and Safety Offices, with the NCOIC serving as alternate.

2. This office is manned by one officer, three NCOs and a clerk-translator (stenography). SSgt Glenn "Sookey" Willerforde completed his tour of Panama in May of this year and left for Hickam AFB, Hawaii. He was a mainstay for several programs in the office and will be missed. During his tenure, the office received command recognition for the commander's call newsletter which he produced. He also did a good job of monitoring unit commanders' calls and setting up the monthly officers calls for the Wing Commander. SSgt Willerforde's responsibilities will be assumed by SSgt Dowell. Willerforde's replacement is Sergeant Willis Rogers whose last assignment was Malmstrom AFB, Montana. He was due in during the first week in June, but passport problems for his dependents held him up. He arrived on 29 June.

3. The following is a summary of public affairs activities during this period.

a. 10-19 February -- Support of Exercise Kindle Liberty was essentially internal information only. No news media visited Howard or Albrook during the exercise which was tailored toward the Army this year. The office staff in-briefed visiting AF people and produced an exercise newsletter. (Attachment 1)

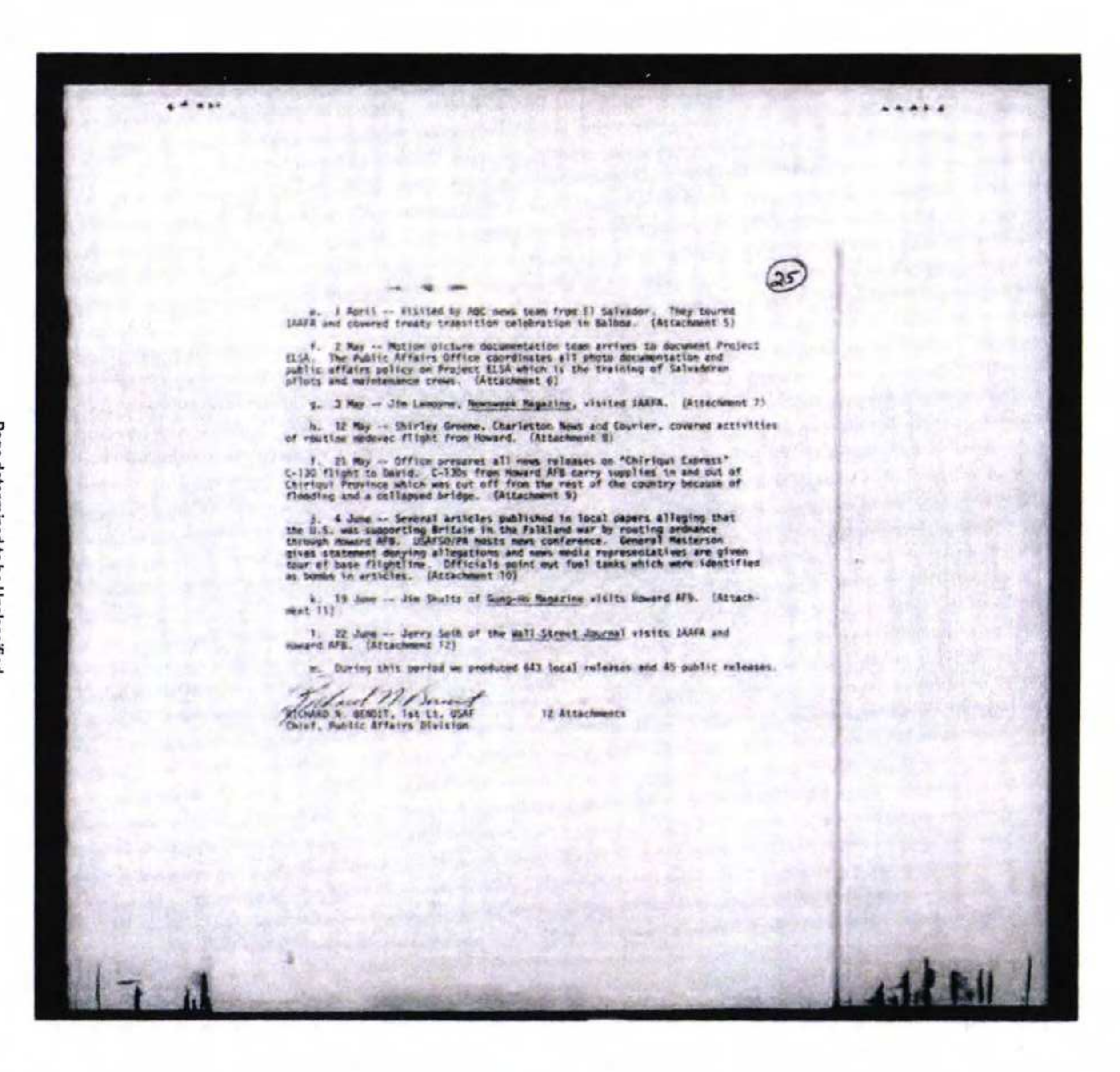
b. February -- NCO Wives Club initiates Pleasant Person of the Month program by giving a cake to the most friendly service provider on base. MSgt Johnson of this office came up with the idea. (Attachment 2)

c. 14-17 March -- General T. R. Milton, USAF (Retired), visited USAFSO, IAAFA and USSOUTHCOM and received briefings for a column/story in Air Force Magazine. (Attachment 3)

d. 25 March -- Stanley Meisler, Los Angeles Times, visited IAAFA as part of Central American coverage. (Attachment 4)

Readiness is our Profession

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IAW EO 13526, Section 3.5
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(25)

e. 3 April -- Visited by ABC news team from El Salvador. They toured IAAFA and covered treaty transition celebration in Balboa. (Attachment 5)

f. 2 May -- Motion picture documentation team arrives to document Project ELSA. The Public Affairs Office coordinates all photo documentation and public affairs policy on Project ELSA which is the training of Salvadoran pilots and maintenance crews. (Attachment 6)

g. 3 May -- Jim Lemoyne, Newsweek Magazine, visited IAAFA. (Attachment 7)

h. 12 May -- Shirley Greene, Charleston News and Courier, covered activities of routine medevac flight from Howard. (Attachment 8)

i. 21 May -- Office prepared all news releases on "Chiriqui Express" C-130 flight to David. C-130s from Howard AFB carry supplies in and out of Chiriqui Province which was cut off from the rest of the country because of flooding and a collapsed bridge. (Attachment 9)

j. 4 June -- Several articles published in local papers alleging that the U.S. was supporting Britain in the Falkland war by routing ordnance through Howard AFB. USAFSO/PA hosts news conference. General Masterson gives statement denying allegations and news media representatives are given tour of base flightline. Officials point out fuel tanks which were identified as bombs in articles. (Attachment 10)

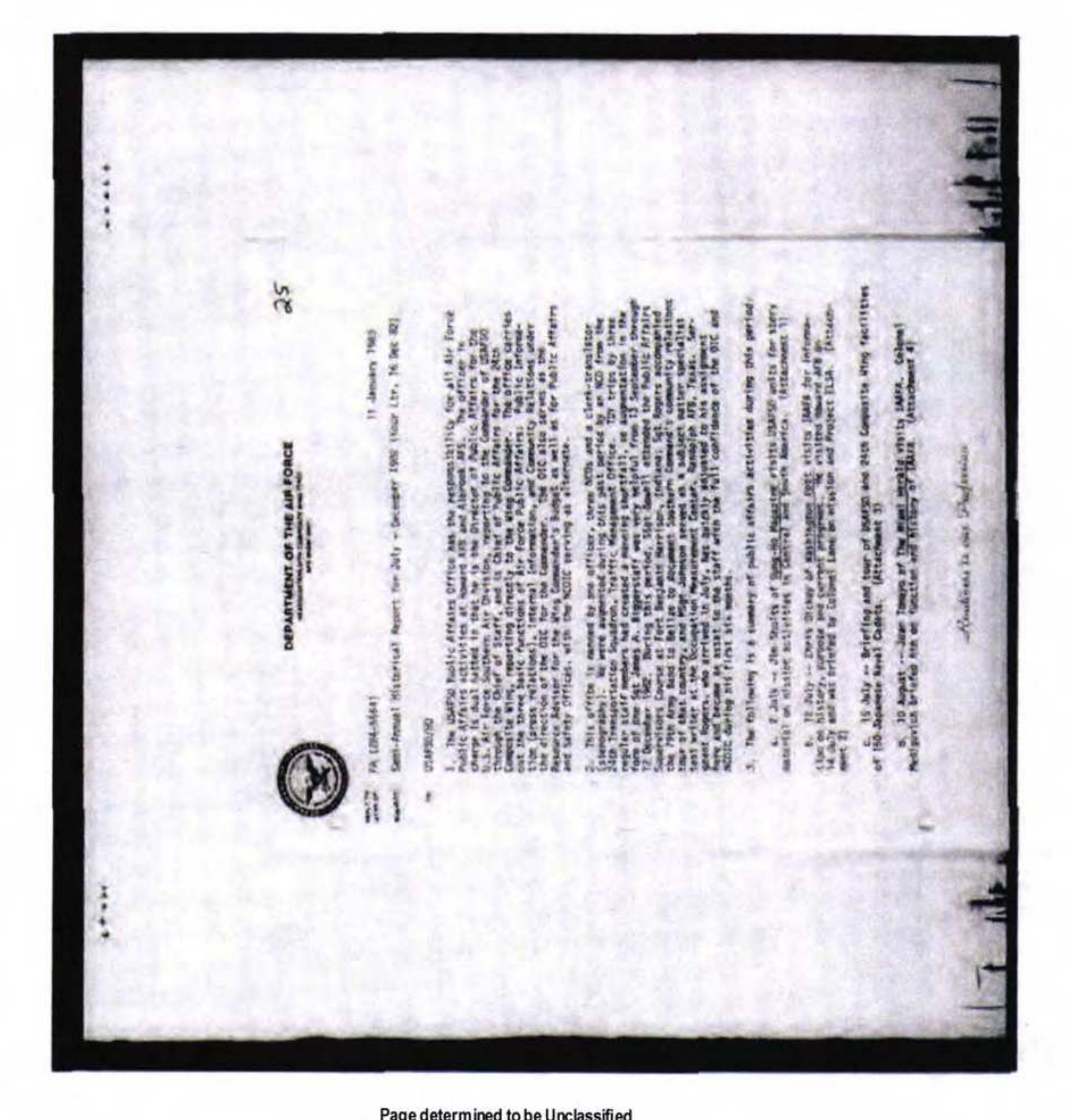
k. 19 June -- Jim Shultz of Gung-Ho Magazine visits Howard AFB. (Attachment 11)

l. 22 June -- Jerry Seth of the Wall Street Journal visits IAAFA and Howard AFB. (Attachment 12)

m. During this period we produced 643 local releases and 45 public releases.

RICHARD N. BENOIT, 1st Lt, USAF
Chief, Public Affairs Division

12 Attachments



DEPARTMENT OF THE AIR FORCE

25

FA (284-5664) 11 January 1983

Semi-Annual Historical Report for July - December 1982 (Your Ltr, 16 Dec 82)

USAFSO/HO

1. The USAFSO Public Affairs Office has the responsibility for all Air Force Public Affairs activities at Howard AFB and Albrook AFS. The officer in charge is dual hatted in that he is the Director of Public Affairs for the U.S. Air Force Southern Air Division, reporting to the Commander of USAFSO through the Chief of Staff, and is Chief of Public Affairs for the 24th Composite Wing, reporting directly to the Wing Commander. The office carries out the three basic functions of Air Force Public Affairs: Public Information (press relations), Internal Information, and Community Relations under the direction of the OIC for the Commander. The OIC also serves as the Resource Advisor for the Wing Commander's Budget as well as for Public Affairs and Safety Offices, with the NCOIC serving as alternate.

2. This office is manned by one officer, three NCOs and a clerk-translator (stenography). We were augmented during this past period by an NCO from the 24th Transportation Squadron, Traffic Management Office. TDY trips by three regular staff members had created a manning shortfall, so augmentation in the form of one Sgt James A. Biggerstaff was very helpful from 13 September through 12 December 1982. During this period, SSgt Sowell attended the Public Affairs Supervisors Course at Fort Benjamin Harrison, Indiana; Sgt Rogers accompanied the 79th Army Band to Belize to document Southern Command's community relations tour of that country, and MSgt Johnson served as a subject matter specialist test writer at the Occupation Measurement Center, Randolph AFB, Texas. Sergeant Rogers, who arrived in July, has quickly adjusted to his assignment here and became an asset to the staff with the full confidence of the OIC and NCOIC during his first six months.

3. The following is a summary of public affairs activities during this period:

a. 2 July -- Jim Shults of Gung-Ho Magazine visits USAFSO units for story material on mission activities in Central and South America. (Attachment 1)

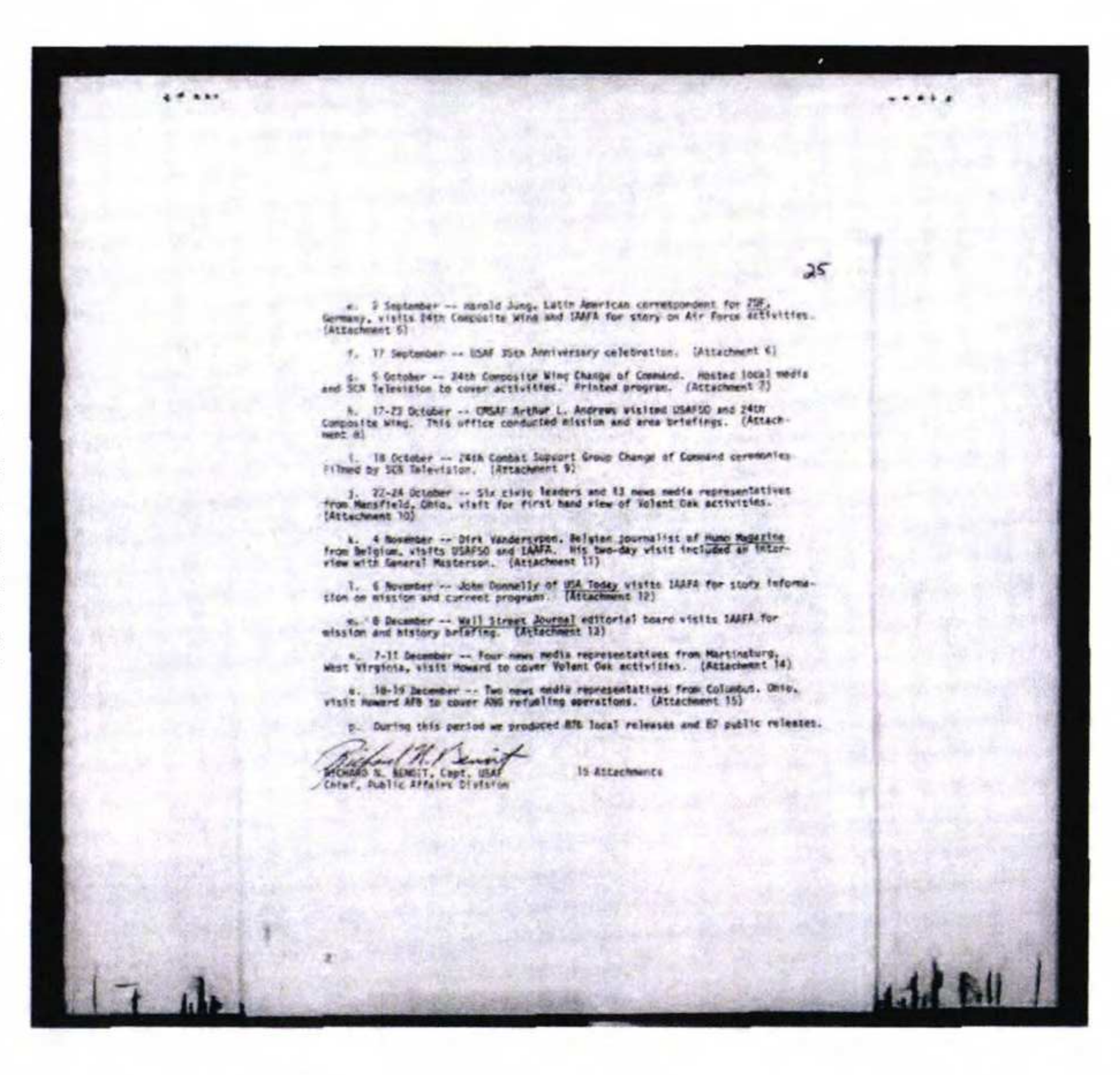
b. 12 July -- Chris Dickey of Washington Post visits IAAFA for information on history, purpose and current programs. He visited Howard AFB on 14 July and was briefed by Colonel Lane on mission and Project ELSA. (Attachment 2)

c. 15 July -- Briefing and tour of USAFSO and 24th Composite Wing facilities of 150 Japanese Naval Cadets. (Attachment 3)

d. 10 August -- Juan Tamayo of The Miami Herald visits IAAFA. Colonel McElgovich briefed him on function and history of IAAFA. (Attachment 4)

Readiness is our Profession

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e. 3 September -- Harold Jung, Latin American correspondent for ZDF, Germany, visits 24th Composite Wing and IAAFA for story on Air Force activities. (Attachment 5)

f. 17 September -- USAF 35th Anniversary celebration. (Attachment 6)

g. 5 October -- 24th Composite Wing Change of Command. Hosted local media and SCN Television to cover activities. Printed program. (Attachment 7)

h. 17-23 October -- CMSAF Arthur L. Andrews visited USAFSO and 24th Composite Wing. This office conducted mission and area briefings. (Attachment 8)

i. 18 October -- 24th Combat Support Group Change of Command ceremonies filmed by SCN Television. (Attachment 9)

j. 22-24 October -- Six civic leaders and 13 news media representatives from Mansfield, Ohio, visit for first hand view of Volant Oak activities. (Attachment 10)

k. 4 November -- Dirk Vandersypen, Belgian journalist of Humo Magazine from Belgium, visits USAFSO and IAAFA. His two-day visit included an interview with General Masterson. (Attachment 11)

l. 6 November -- John Donnelly of USA Today visits IAAFA for story information on mission and current programs. (Attachment 12)

m. 8 December -- Wall Street Journal editorial board visits IAAFA for mission and history briefing. (Attachment 13)

n. 7-11 December -- Four news media representatives from Martinsburg, West Virginia, visit Howard to cover Volant Oak activities. (Attachment 14)

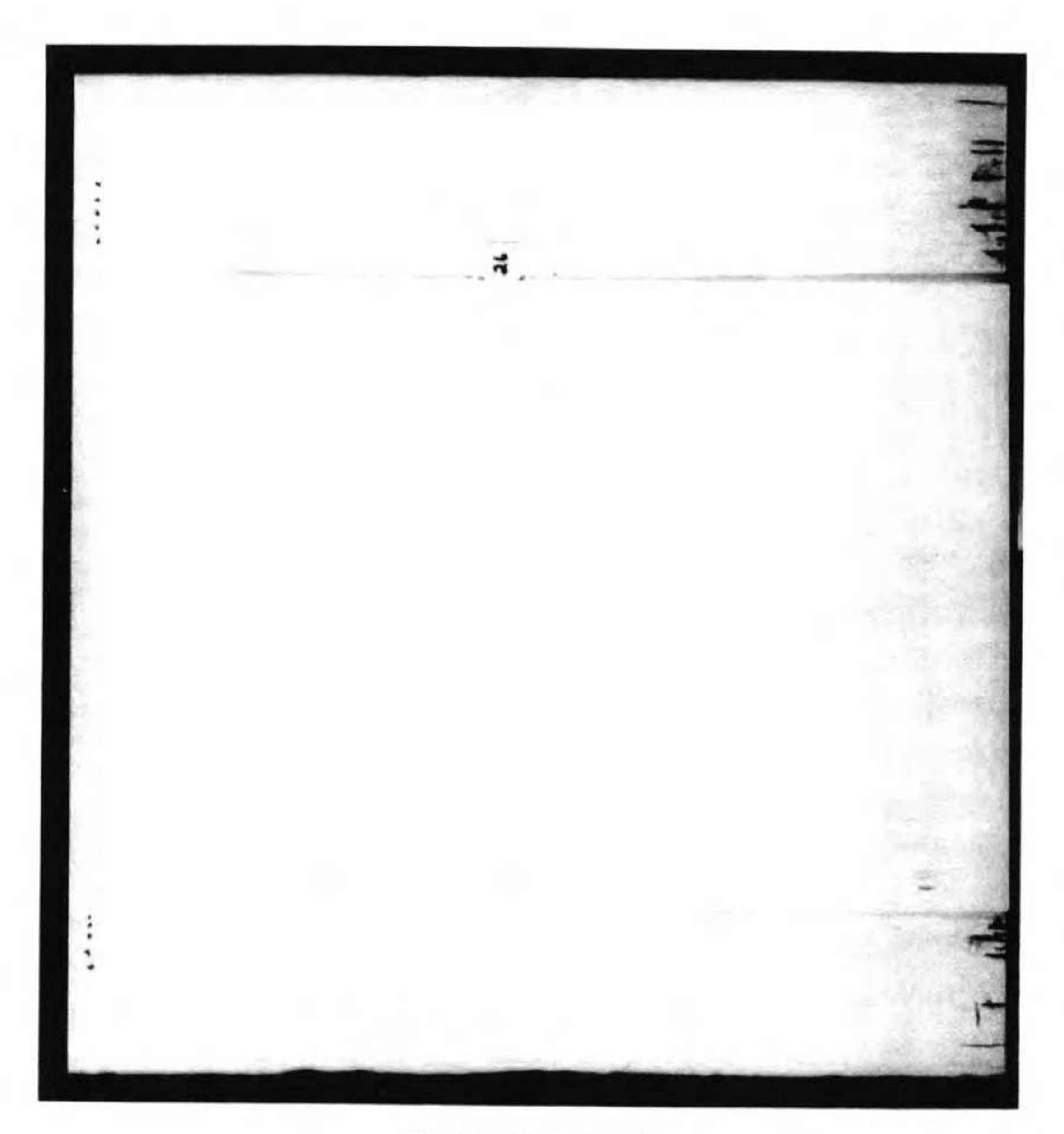
o. 18-19 December -- Two news media representatives from Columbus, Ohio, visit Howard AFB to cover ANG refueling operations. (Attachment 15)

p. During this period we produced 876 local releases and 87 public releases.

RICHARD N. BENOIT, Capt, USAF
Chief, Public Affairs Division

15 Attachments

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26

Memo For Record 15 March 1983

Subject: General Milton Visit - 15 Mar 83

1. Picked up General Milton at Torrijos Airport Sunday night at 2045. Capt Jose Rodriguez also went to the airport with me and took care of getting the General through customs, etc. We left General Milton at his quarters on Howard at approx 2145.

2. Picked up General Milton at 0700 on Monday morning and brought him to Col Reed's house for breakfast. Col Reed said he would drive the General to USAFSO Headquarters after breakfast.

3. Picked up General Milton at USAFSO at approx 0845 and drove him to SCRA for interviews with Col Richards. I sat in on most of the interview with Col Richards. The conversation centered mostly on the present press coverage on El Salvador and Central America and SCPA's efforts to gain more balanced press coverage.

4. Col Richards escorted General Milton over to J-2 where he was briefed for about an hour. I was not included in the intel brief, so subject matter is unknown to me.

5. Escorted General Milton to CINC's office at approx 1150. Gen Nutting and Gen Milton walked to the CINC's house to have lunch. I returned to Howard to give General Milton's airline tickets to Protocol.

6. Picked up General Milton at USSOUTHCOM headquarters at approximately 1330 and drove him to USAFSO Headquarters, Protocol Office. Col Lane escorted General Milton from Protocol to his office where he briefed him for approximately two hours. I was not included in briefing so all the subject matter covered is not known.

7. Drove General Milton to his quarters at approx 1600. I asked him whether Col Lane had briefed him on current training plans. He said that he had. I asked what caveats if any were given him. He said none. I asked if he intended to publish the information. He said yes. I told him I did not think it was releasable and he stated that no one had told him he couldn't use the information. I then asked if he would let me do some checking to make sure it was releasable as I thought it was still classified information. He said would not use the information if I could come up with some good reasons not to.

RICHARD S. DENSIT, 1st Lt, USAF
Director of Public Affairs
USAFSO

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26

Memo for Record

17 March 1982

Subject: General Milton Visit - 16 Mar 82

1. Picked up General Milton at approx 0800. We ate breakfast at the Howard NCO Club, then proceeded to Albrook and IAAFA.

2. Colonel Modigovich greeted General Milton and gave him an extensive briefing covering the history, current, and future activities of IAAFA. He also covered some statistics on the Soviet presence in Central America and the Caribbean.

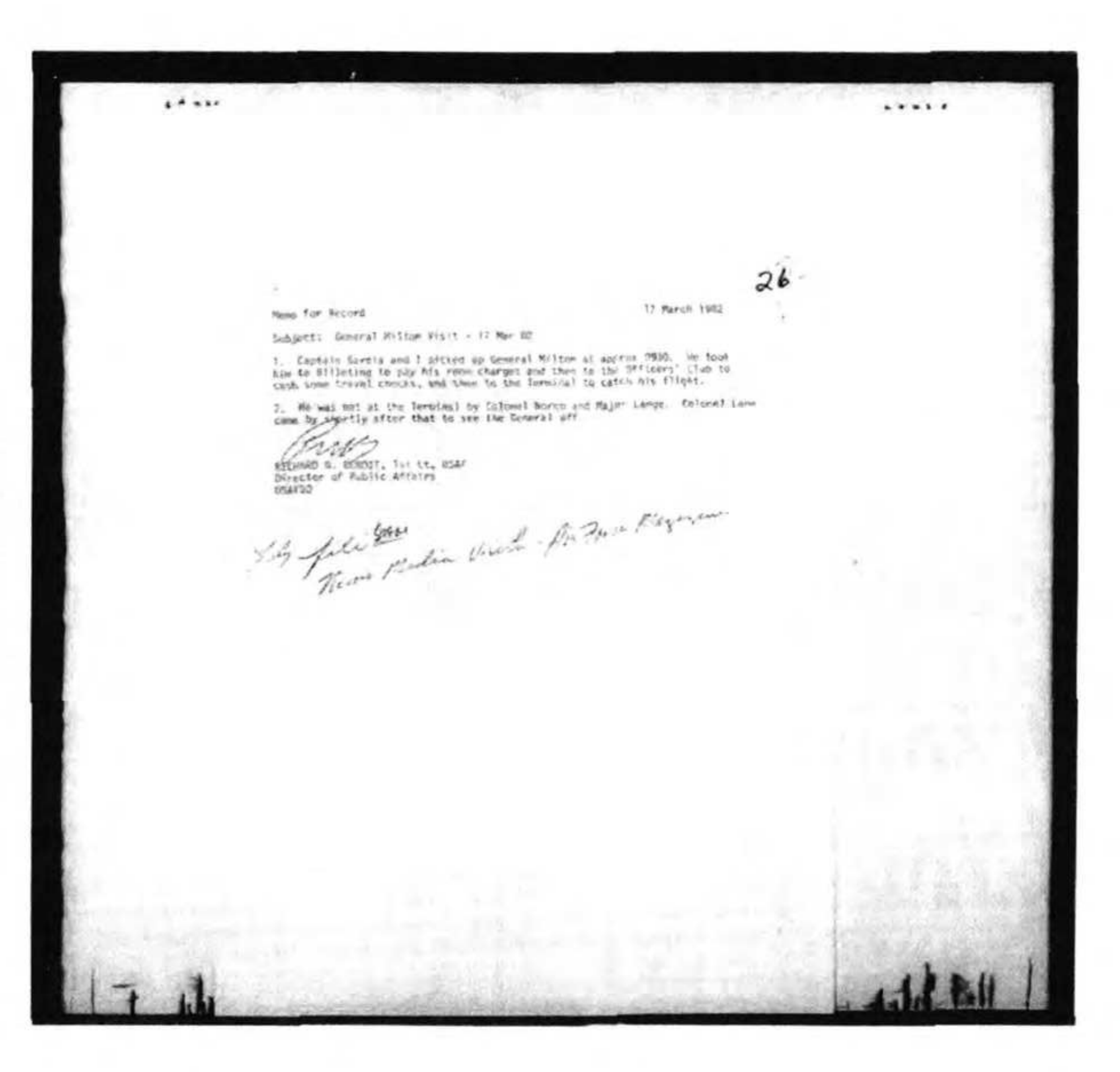
3. Following the briefing, [illegible] Modigovich guided us on a tour of the classroom and shop facilities.

4. Escorted General Milton to the Deputy CINC's office at approx 1145. General Masterson escorted General Milton to the Quarry Heights Officers' Club for the Sr. Officers luncheon.

5. Following the luncheon, General Milton and General Masterson talked for about 30 minutes in Gen Masterson's office. After we left, General Milton said he asked General Masterson if there was any problem in using the information on training plans and that General Masterson said there shouldn't be any problem, but that he would check it out and get back with him if there was. General Milton said he intended to use the information unless General Masterson got back with him with other guidance.

RICHARD N. BENOIT, 1st Lt, USAF
Director of Public Affairs
USAFSO

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26

Memo for Record

17 March 1982

Subject: General Milton Visit - 17 Mar 82

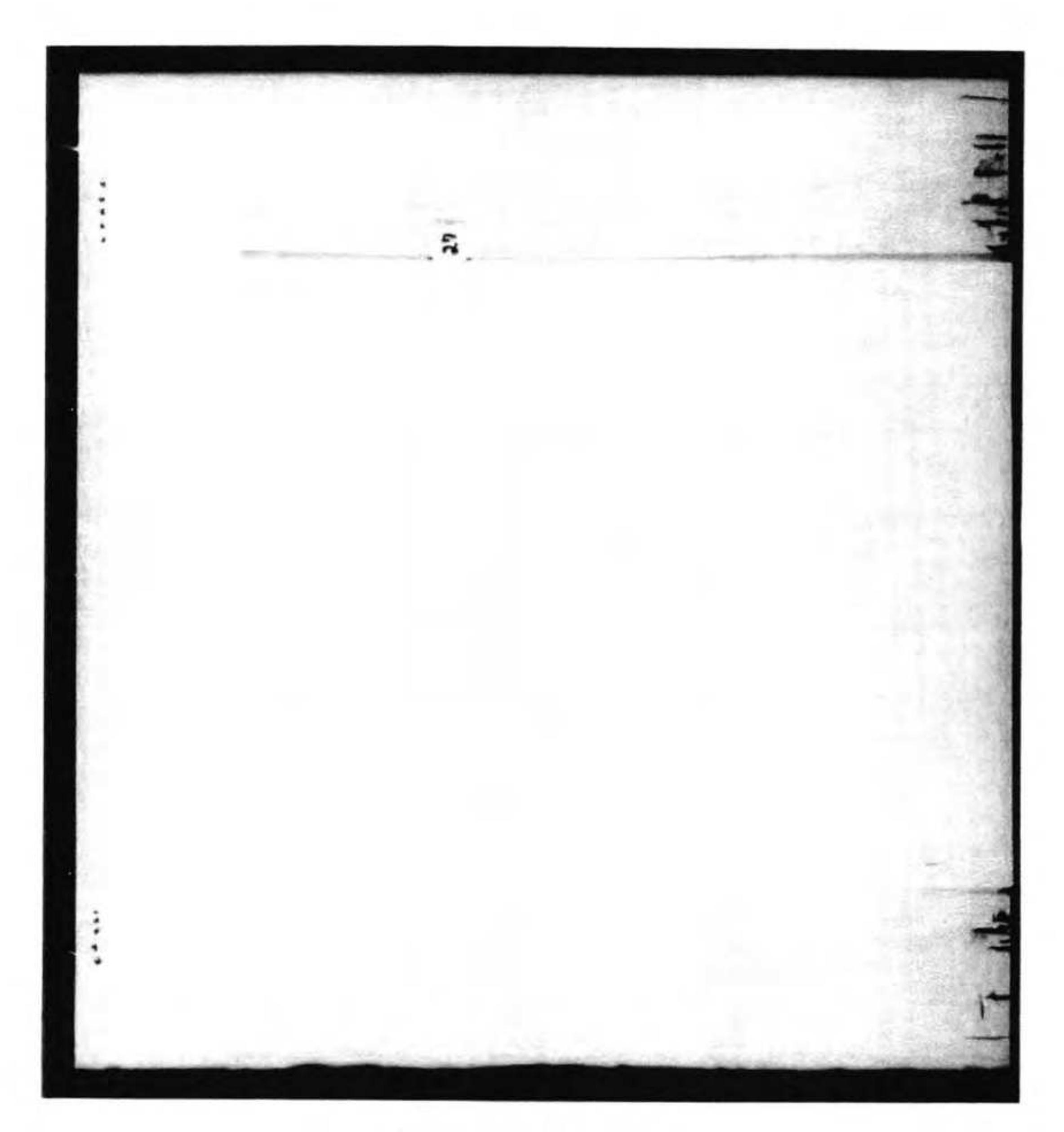
1. Captain Savela and I picked up General Milton at approx 0930. We took him to Billeting to pay his room charges and then to the Officers' Club to cash some travel checks, and then to the Terminal to catch his flight.

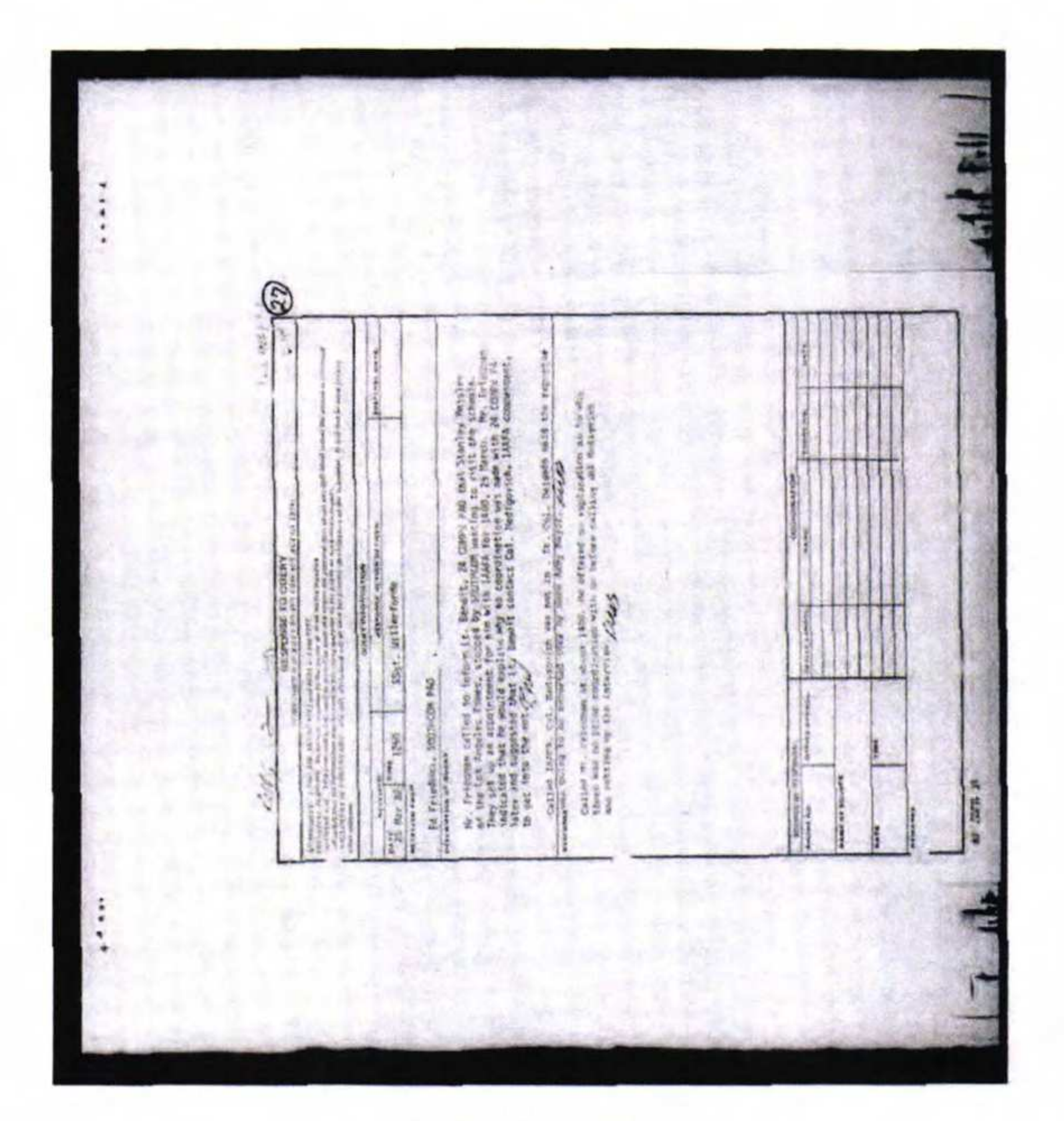
2. He was met at the Terminal by Colonel Morco and Major Lange. Colonel Lane came by shortly after that to see the General off.

RICHARD G. BENOIT, 1st Lt, USAF
Director of Public Affairs
USAFSO

Sig file [illegible]
News Media Visit - Air Force Magazine

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RESPONSE TO QUERY

RECEIVED		RESPONSE AUTHORIZED BY	
DATE 25 Mar [illegible]	TIME 1245	SSgt. Willerford	

RECEIVED FROM

Ed Friedman, SOUTHCOM PAO

DESCRIPTION OF QUERY

Mr. Friedman called to inform Lt. Benoit, 24 COMPW PAO that Stanley Meisler of the Los Angeles Times, stopped by SOUTHCOM wanting to visit the schools. They set up an appointment for him with IAAFA for 1400, 25 March. Mr. Friedman indicated that he would explain why no coordination was made with 24 COMPW PA later and suggested that Lt. Benoit contact Col. Medigovich, IAAFA commandant, to get into the act.

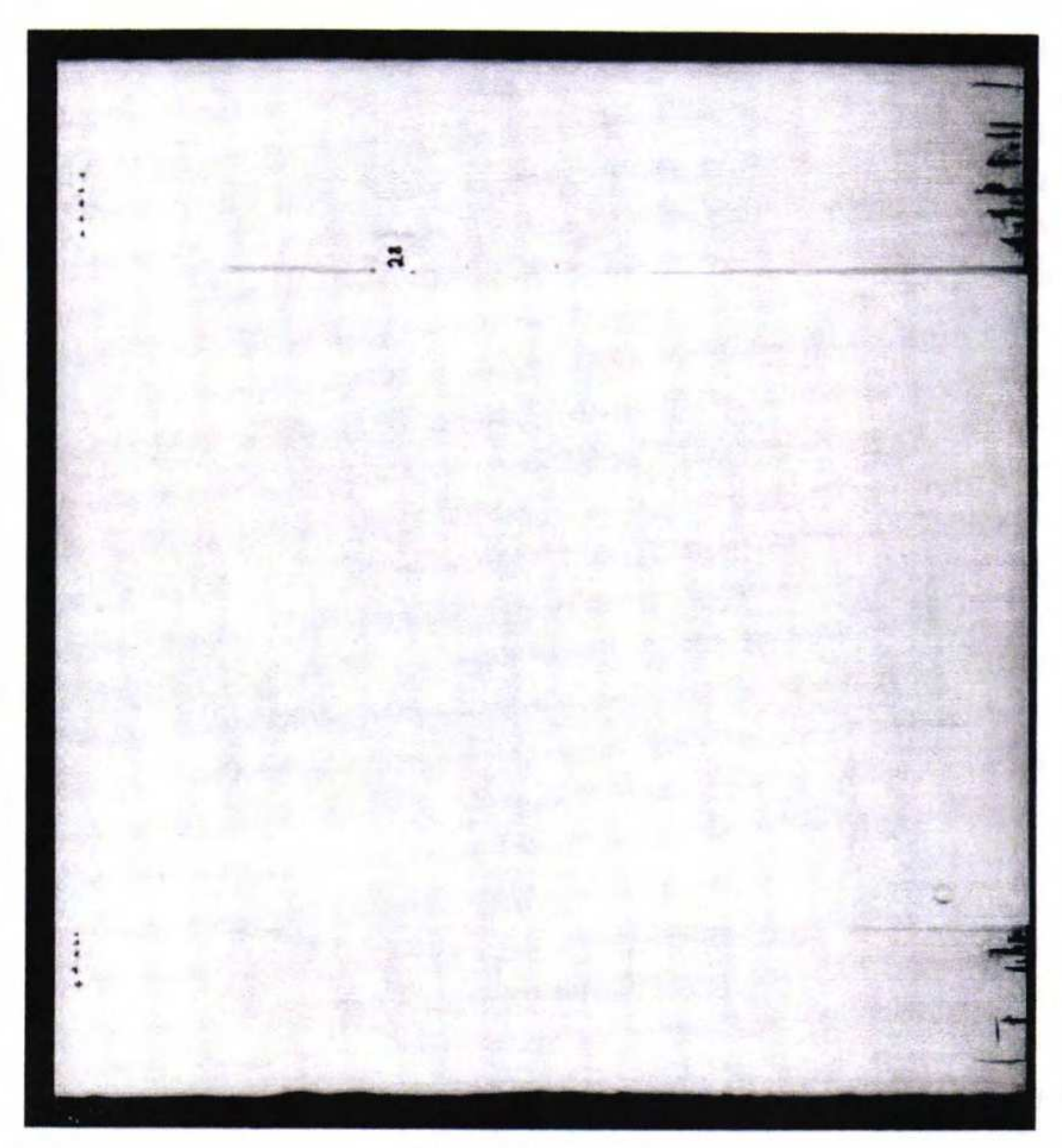
Called IAAFA. Col. Medigovich was not in. Lt. Col. Delgado said the reporter was going to be escorted there by some Army Major.

RESPONSE

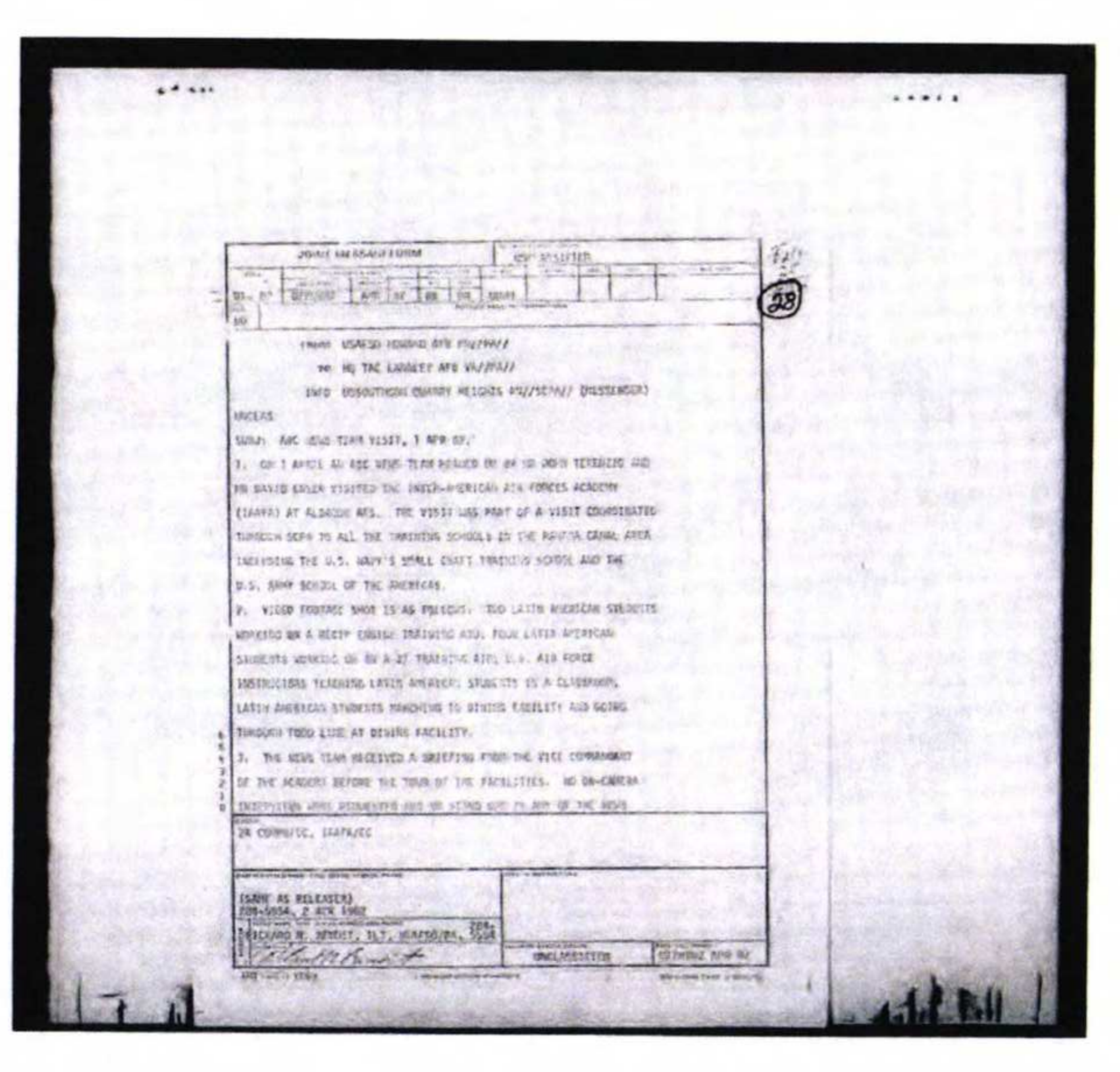
Called Mr. Friedman at about 1400. He offered no explanation as to why there was no prior coordination with us before calling Col Medigovich and setting up the interview.

COORDINATION

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JOINT MESSAGEFORM — UNCLASSIFIED

28

FROM: USAFSO HOWARD AFB PN//PA//

TO: HQ TAC LANGLEY AFB VA//PA//

INFO USSOUTHCOM QUARRY HEIGHTS PN//SCPA// [illegible]

UNCLAS

SUBJ: ABC NEWS TEAM VISIT, 1 APR 82.

1. ON 1 APRIL AN ABC NEWS TEAM HEADED BY [illegible] JOHN [illegible] AND MR DAVID [illegible] VISITED THE INTER-AMERICAN AIR FORCES ACADEMY (IAAFA) AT ALBROOK AFS. THE VISIT WAS PART OF A VISIT COORDINATED THROUGH SCPA TO ALL THE TRAINING SCHOOLS IN THE PANAMA CANAL AREA INCLUDING THE U.S. NAVY'S SMALL CRAFT TRAINING SCHOOL AND THE U.S. ARMY SCHOOL OF THE AMERICAS.

2. VIDEO FOOTAGE SHOT IS AS FOLLOWS: TWO LATIN AMERICAN STUDENTS WORKING ON A RECIP ENGINE TRAINING AID, FOUR LATIN AMERICAN STUDENTS WORKING ON AN A-37 TRAINING AID, U.S. AIR FORCE INSTRUCTORS TEACHING LATIN AMERICAN STUDENTS IN A CLASSROOM, LATIN AMERICAN STUDENTS MARCHING TO DINING FACILITY AND GOING THROUGH FOOD LINE AT DINING FACILITY.

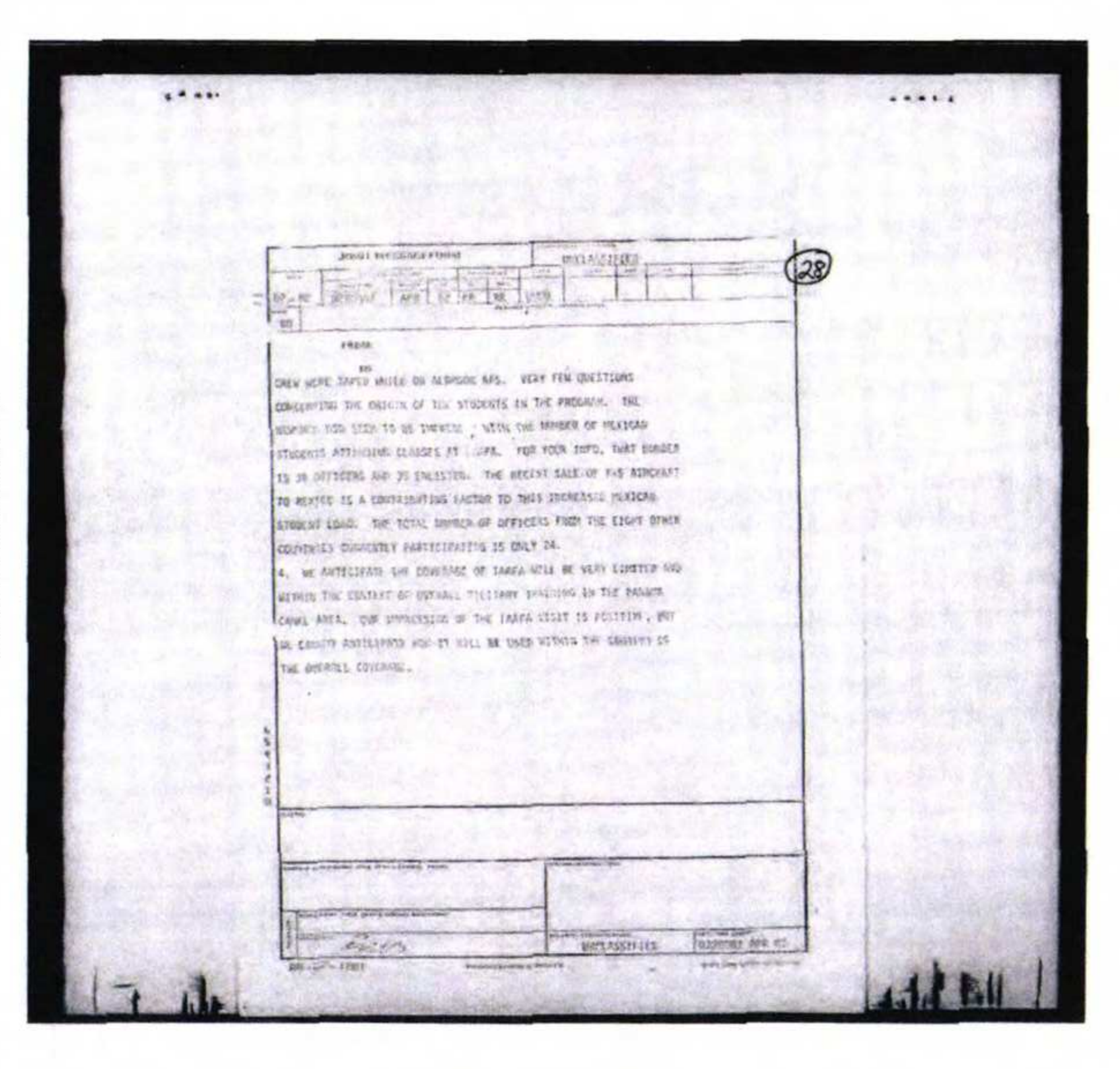
3. THE NEWS TEAM RECEIVED A BRIEFING FROM THE VICE COMMANDANT OF THE ACADEMY BEFORE THE TOUR OF THE FACILITIES. NO ON-CAMERA INTERVIEWS WERE REQUESTED AND NO STAND UPS IN ANY OF THE NEWS

2A COMMD/CC, IAAFA/CC

(SAME AS RELEASER) 284-5954, 2 APR 1982

RICHARD W. [illegible], 1LT, USAFSO/PA, 284-5954

UNCLASSIFIED — [illegible] APR 82


JOINT MESSAGEFORM

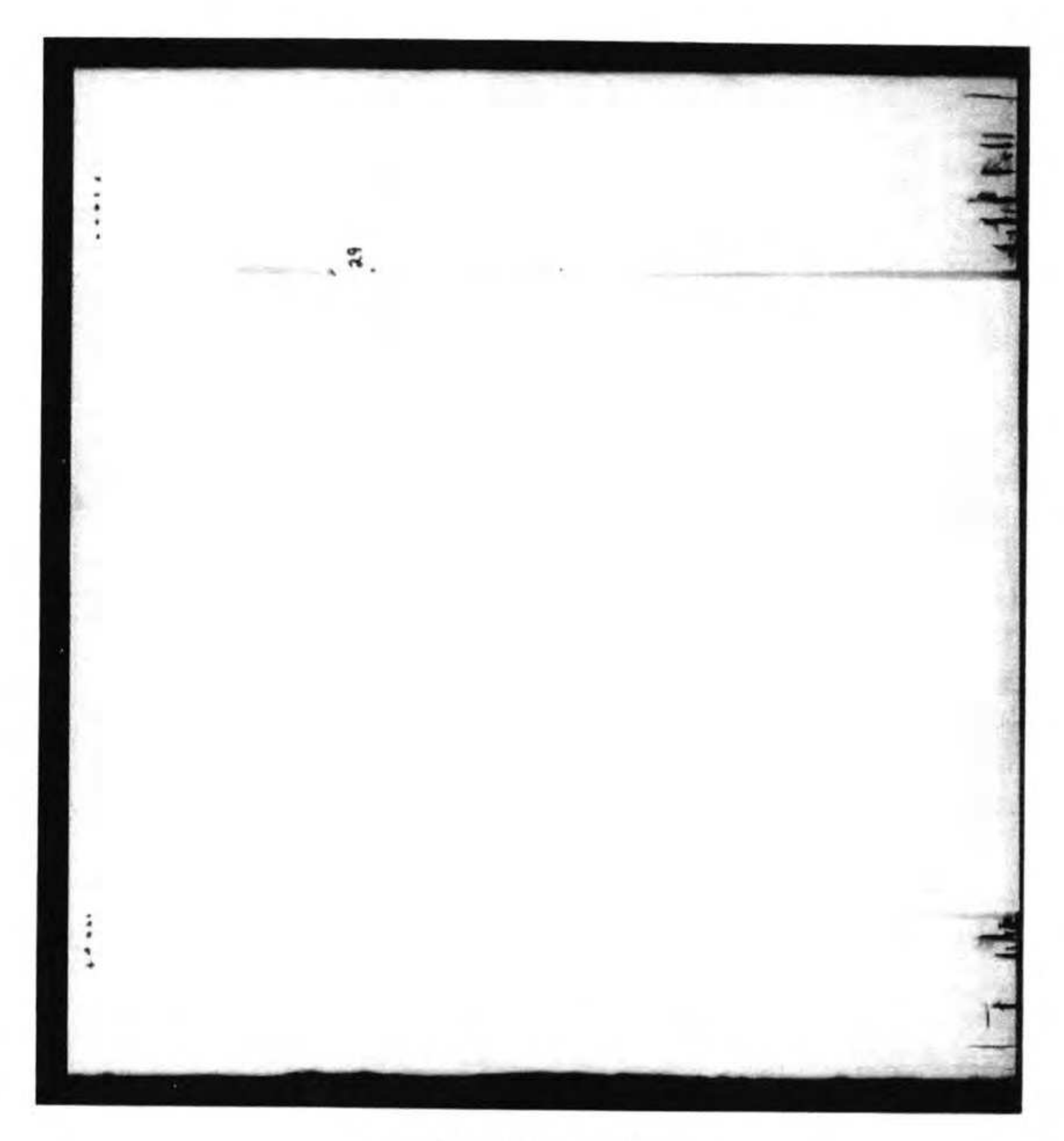
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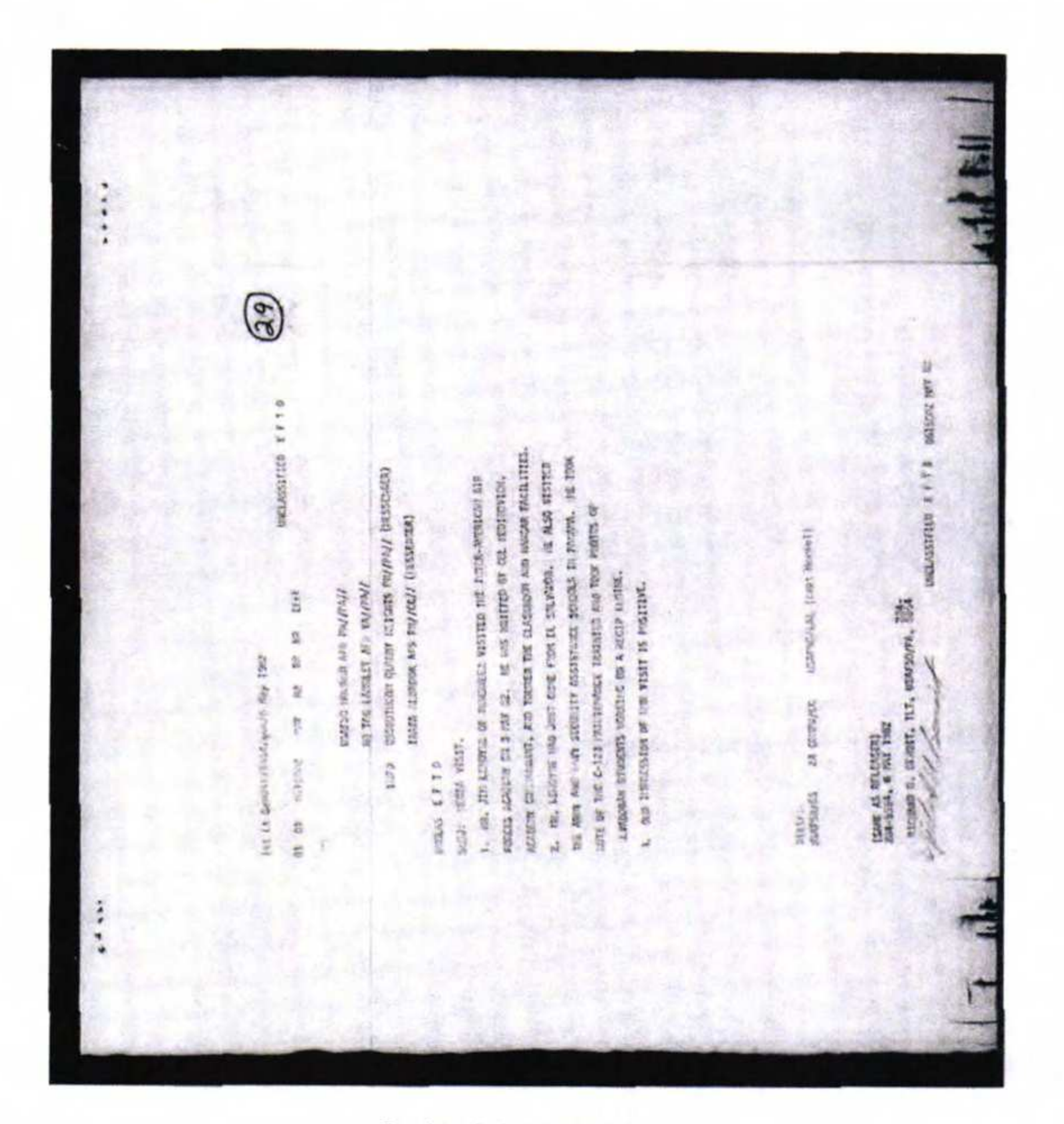
FROM

CREW WERE TAPED WHILE ON AIRBORNE OPS. VERY FEW QUESTIONS CONCERNING THE ORIGIN OF THE STUDENTS IN THE PROGRAM. THE RESPONSE [illegible] TO BE [illegible], WITH THE NUMBER OF MEXICAN STUDENTS ATTENDING CLASSES AT [illegible]. FOR YOUR INFO, THAT NUMBER IS [illegible] OFFICERS AND [illegible] ENLISTED. THE RECENT SALE OF [illegible] AIRCRAFT TO MEXICO IS A CONTRIBUTING FACTOR TO THIS INCREASED MEXICAN STUDENT LOAD. THE TOTAL NUMBER OF OFFICERS FROM THE EIGHT OTHER COUNTRIES CURRENTLY PARTICIPATING IS ONLY 24.

4. WE ANTICIPATE THE COVERAGE OF IAAFA WILL BE VERY LIMITED AND WITHIN THE CONTEXT OF OVERALL MILITARY TRAINING IN THE PANAMA CANAL AREA. OUR IMPRESSION OF THE IAAFA VISIT IS POSITIVE, BUT WE CANNOT ANTICIPATE HOW IT WILL BE USED WITHIN THE CONTEXT OF THE OVERALL COVERAGE.

UNCLASSIFIED





(29)

[illegible] May 1982

UNCLASSIFIED E F T O

[illegible]

USAFSO HOWARD AFB PN//PA//

HQ TAC LANGLEY AFB VA//PA//

INFO USSOUTHCOM QUARRY HEIGHTS PN//PA// (MESSENGER)

[illegible] ALBROOK AFS PN//CC// (MESSENGER)

UNCLAS E F T O

SUBJ: MEDIA VISIT.

1. MR. JIM LEMOYNE OF NEWSWEEK VISITED THE INTER-AMERICAN AIR FORCES ACADEMY ON 3 MAY 82. HE WAS HOSTED BY COL [illegible], ACADEMY COMMANDANT, AND TOURED THE CLASSROOM AND HANGAR FACILITIES.

2. MR. LEMOYNE HAD JUST COME FROM EL SALVADOR. HE ALSO VISITED THE ARMY AND NAVY SECURITY ASSISTANCE SCHOOLS IN PANAMA. HE TOOK NOTE OF THE C-123 [illegible] TRAINING AND TOOK PHOTOS OF [illegible] STUDENTS WORKING ON A RECIP ENGINE.

3. OUR IMPRESSION OF THE VISIT IS POSITIVE.

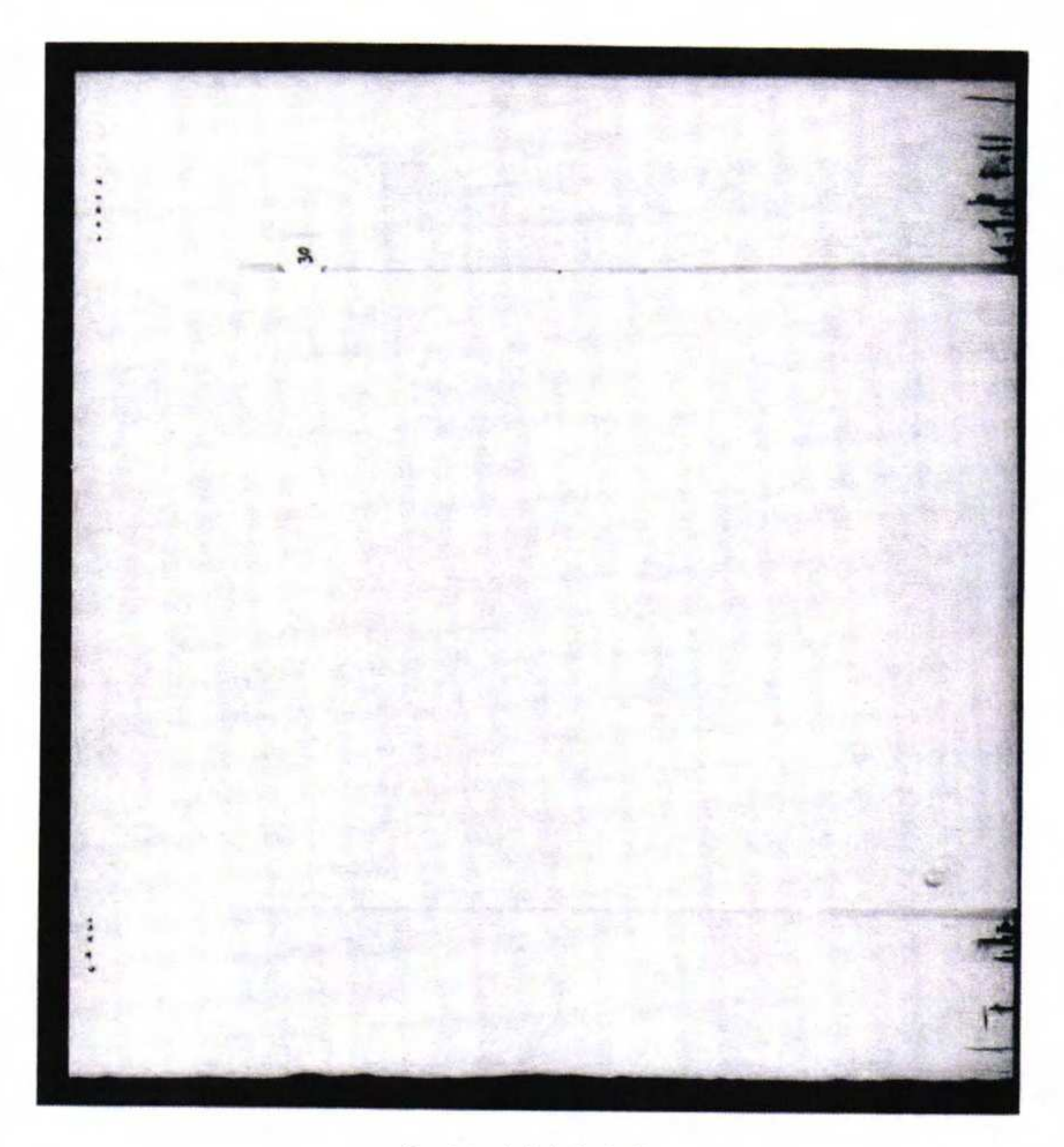
[illegible]
USAFSO/[illegible] 24 [illegible] [illegible] (Capt [illegible])

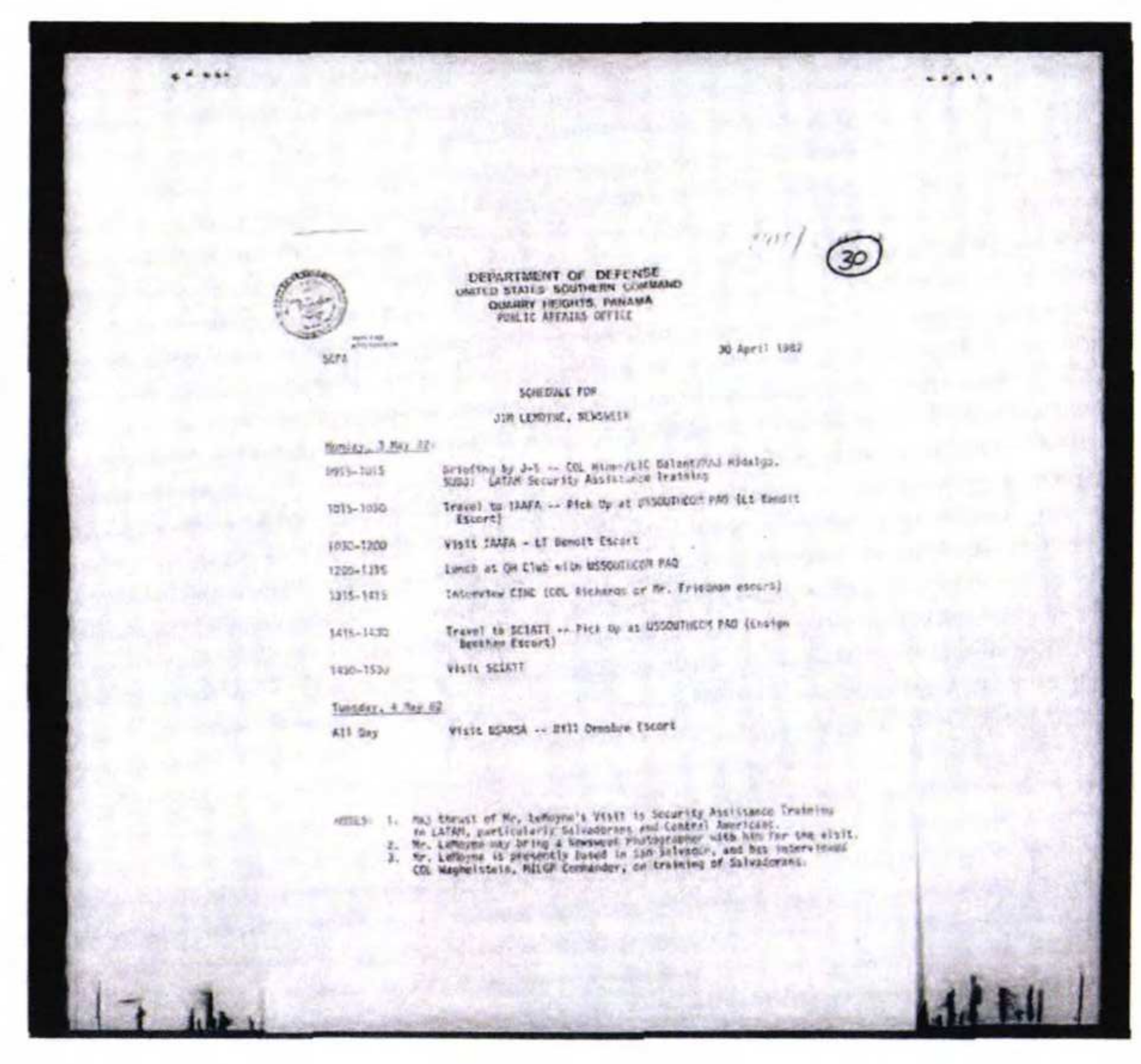
[SAME AS RELEASER]
[illegible], 4 MAY 1982

RICHARD D. [illegible], 1LT, USAFSO/PA, [illegible]

UNCLASSIFIED E F T O [illegible] MAY 82

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DEPARTMENT OF DEFENSE
UNITED STATES SOUTHERN COMMAND
QUARRY HEIGHTS, PANAMA
PUBLIC AFFAIRS OFFICE

SCPA

30 April 1982

SCHEDULE FOR

JIM LEMOYNE, NEWSWEEK

Monday, 3 May 82:

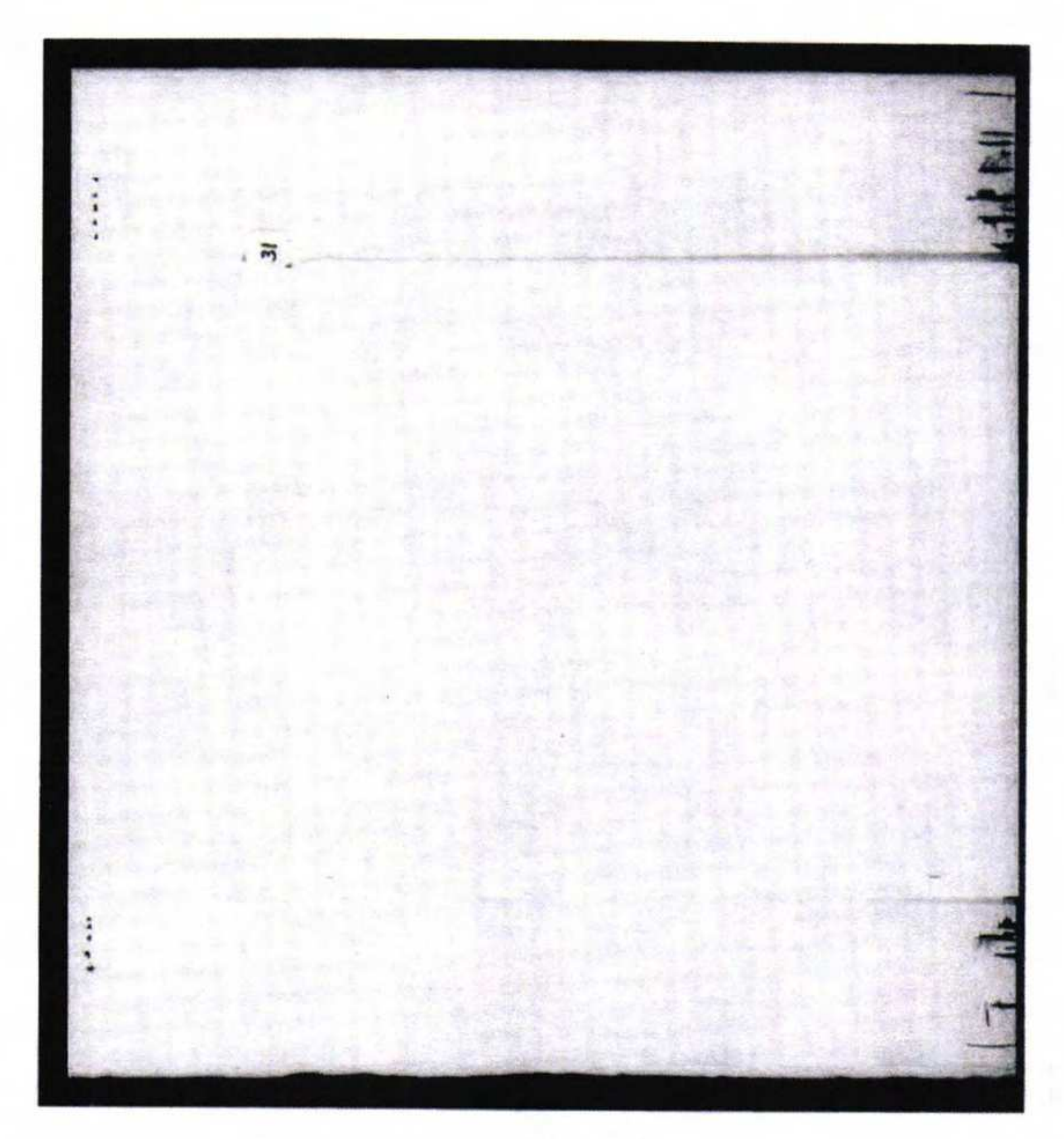
0955-1015	Briefing by J-5 -- COL Hime/LTC Balant/MAJ Hidalgo. SUBJ: LATAM Security Assistance Training
1015-1030	Travel to IAAFA -- Pick Up at USSOUTHCOM PAO (Lt Benoit Escort)
1030-1200	Visit IAAFA - LT Benoit Escort
1200-1315	Lunch at QH Club with USSOUTHCOM PAO
1315-1415	Interview CINC (COL Richards or Mr. Friedman escort)
1415-1430	Travel to SCIATT -- Pick Up at USSOUTHCOM PAO (Ensign Beckham Escort)
1430-1530	Visit SCIATT

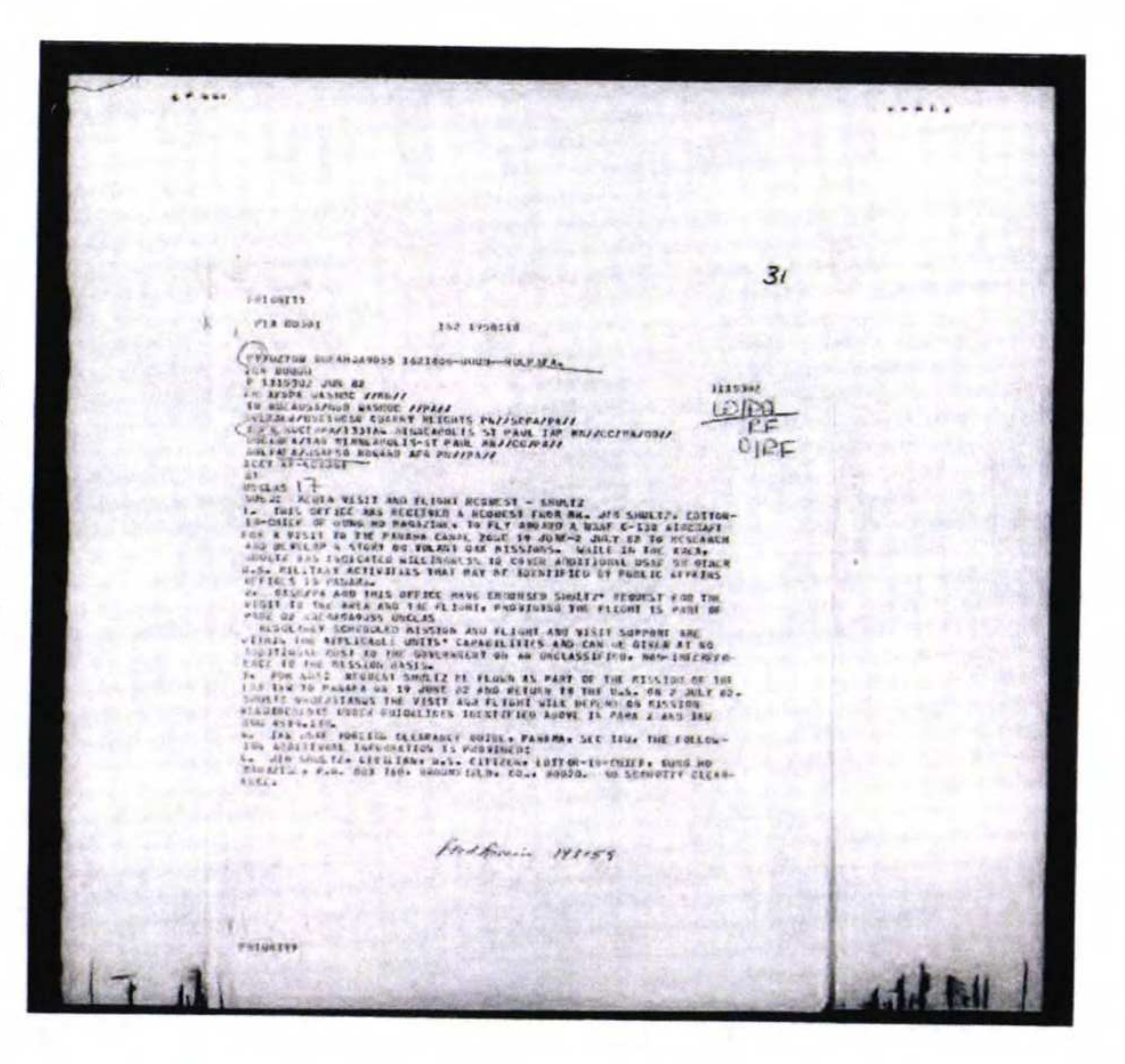
Tuesday, 4 May 82

All Day	Visit USARSA -- Bill Ormsbee Escort

[illegible]: 1. Maj thrust of Mr. LeMoyne's Visit is Security Assistance Training to LATAM, particularly Salvadorans and Central Americans.
2. Mr. LeMoyne may bring a Newsweek Photographer with him for the visit.
3. Mr. LeMoyne is presently based in San Salvador, and has interviewed COL Waghelstein, MILGP Commander, on training of Salvadorans.

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PRIORITY

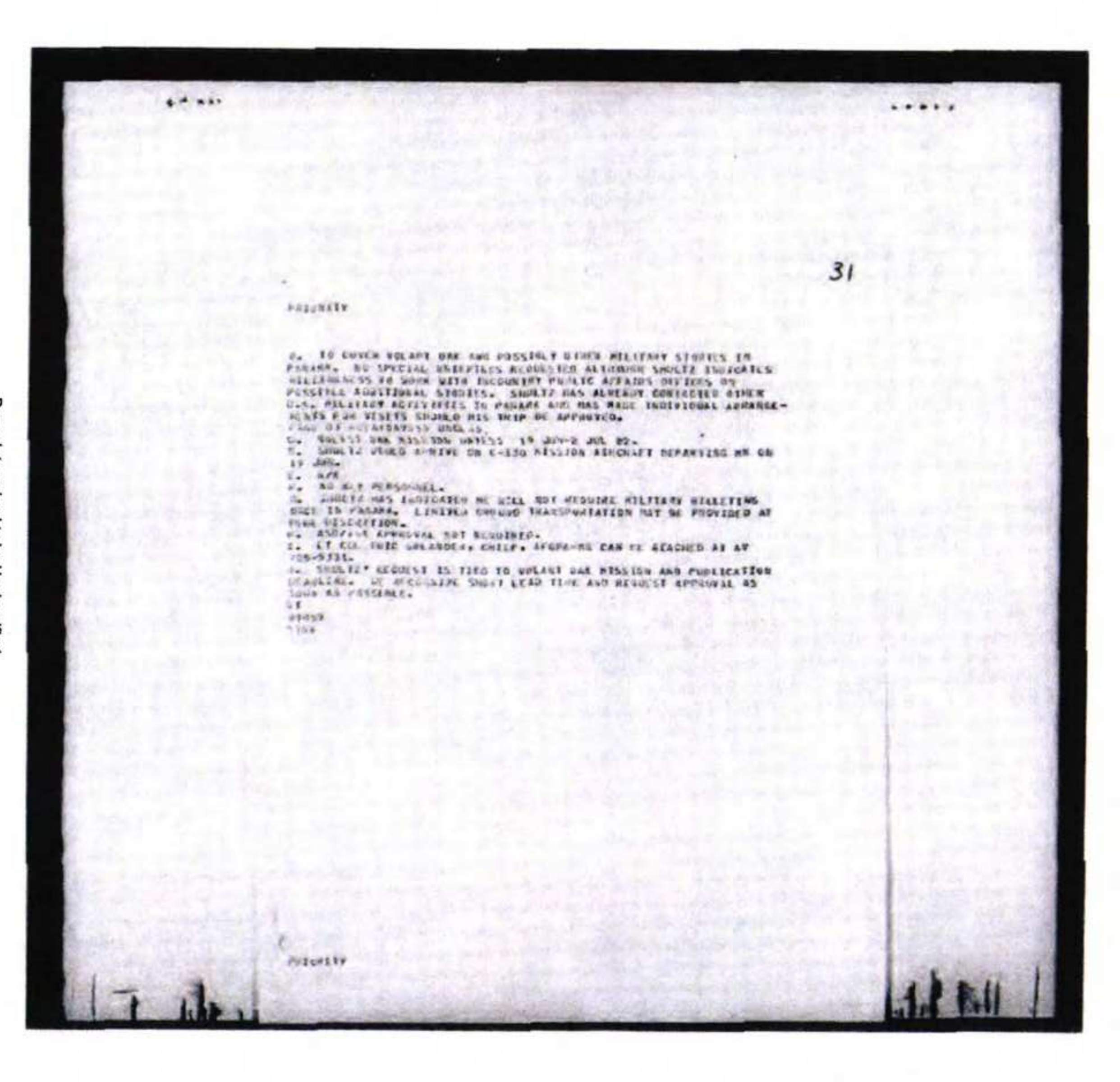
[illegible]   [illegible]

[illegible] 162[illegible]
[illegible]
P [illegible] JUN 82
FM AFSPA WASHDC //[illegible]//
TO [illegible] WASHDC //PA//
[illegible] CURRENT HEIGHTS PA//SCPA/PA//
[illegible]/133TAW MINNEAPOLIS ST PAUL IAP MN//CC/PA/[illegible]//
[illegible]/TAG MINNEAPOLIS-ST PAUL MN//CC/PA//
[illegible] HOWARD AFB PN//PA//
[illegible]
BT
UNCLAS 17
SUBJ: [illegible] VISIT AND FLIGHT REQUEST - SHULTZ
1. THIS OFFICE HAS RECEIVED A REQUEST FROM MR. [illegible] SHULTZ, EDITOR-IN-CHIEF OF [illegible] MAGAZINE, TO FLY ABOARD A USAF C-130 AIRCRAFT FOR A VISIT TO THE PANAMA CANAL ZONE 19 JUNE-2 JULY 82 TO RESEARCH AND DEVELOP A STORY ON VOLANT OAK MISSIONS. WHILE IN THE AREA, SHULTZ HAS INDICATED WILLINGNESS TO COVER ADDITIONAL USAF OR OTHER U.S. MILITARY ACTIVITIES THAT MAY BE IDENTIFIED BY PUBLIC AFFAIRS OFFICES IN PANAMA.
2. [illegible] AND THIS OFFICE HAVE ENDORSED SHULTZ' REQUEST FOR THE VISIT TO THE AREA AND THE FLIGHT, PROVIDED THE FLIGHT IS PART OF [illegible] UNCLAS
REGULARLY SCHEDULED MISSION AND FLIGHT AND VISIT SUPPORT ARE WITHIN THE APPLICABLE UNITS' CAPABILITIES AND CAN BE GIVEN AT NO ADDITIONAL COST TO THE GOVERNMENT ON AN UNCLASSIFIED, NON-INTERFERENCE TO THE MISSION BASIS.
3. FOR [illegible]: REQUEST SHULTZ BE FLOWN AS PART OF THE MISSION OF THE [illegible] TO PANAMA ON 19 JUNE 82 AND RETURN TO THE U.S. ON 2 JULY 82. SHULTZ UNDERSTANDS THE VISIT AND FLIGHT WILL DEPEND ON MISSION [illegible] UNDER GUIDELINES IDENTIFIED ABOVE IN PARA 2 AND [illegible].
4. [illegible] FOREIGN CLEARANCE GUIDE, PANAMA, SEC [illegible], THE FOLLOWING ADDITIONAL INFORMATION IS PROVIDED:
A. [illegible] SHULTZ, CIVILIAN, U.S. CITIZEN, EDITOR-IN-CHIEF, [illegible] MAGAZINE, P.O. BOX [illegible], [illegible], CO., [illegible]. NO SECURITY CLEARANCE.

[illegible] [illegible]

PRIORITY

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IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*



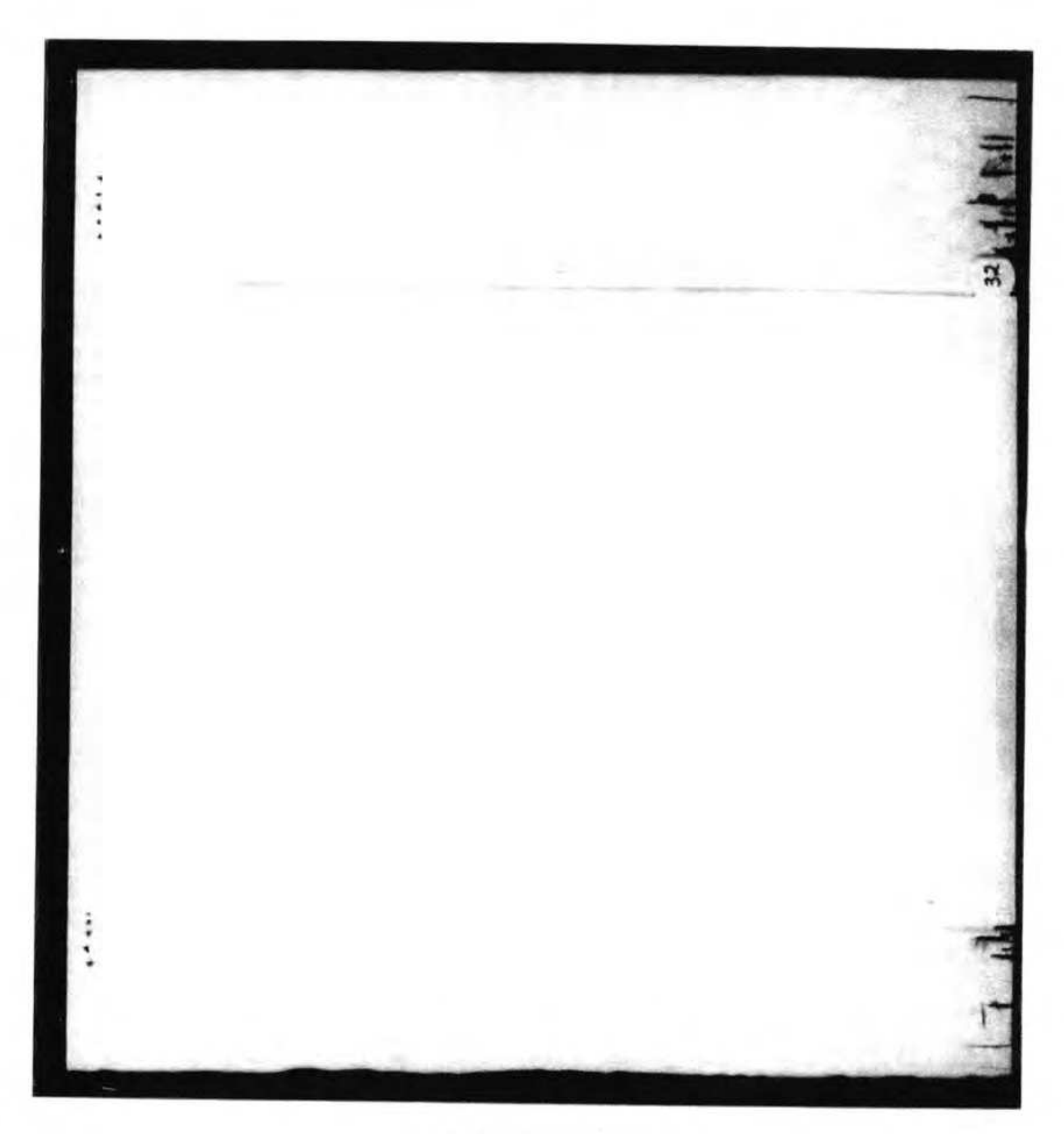
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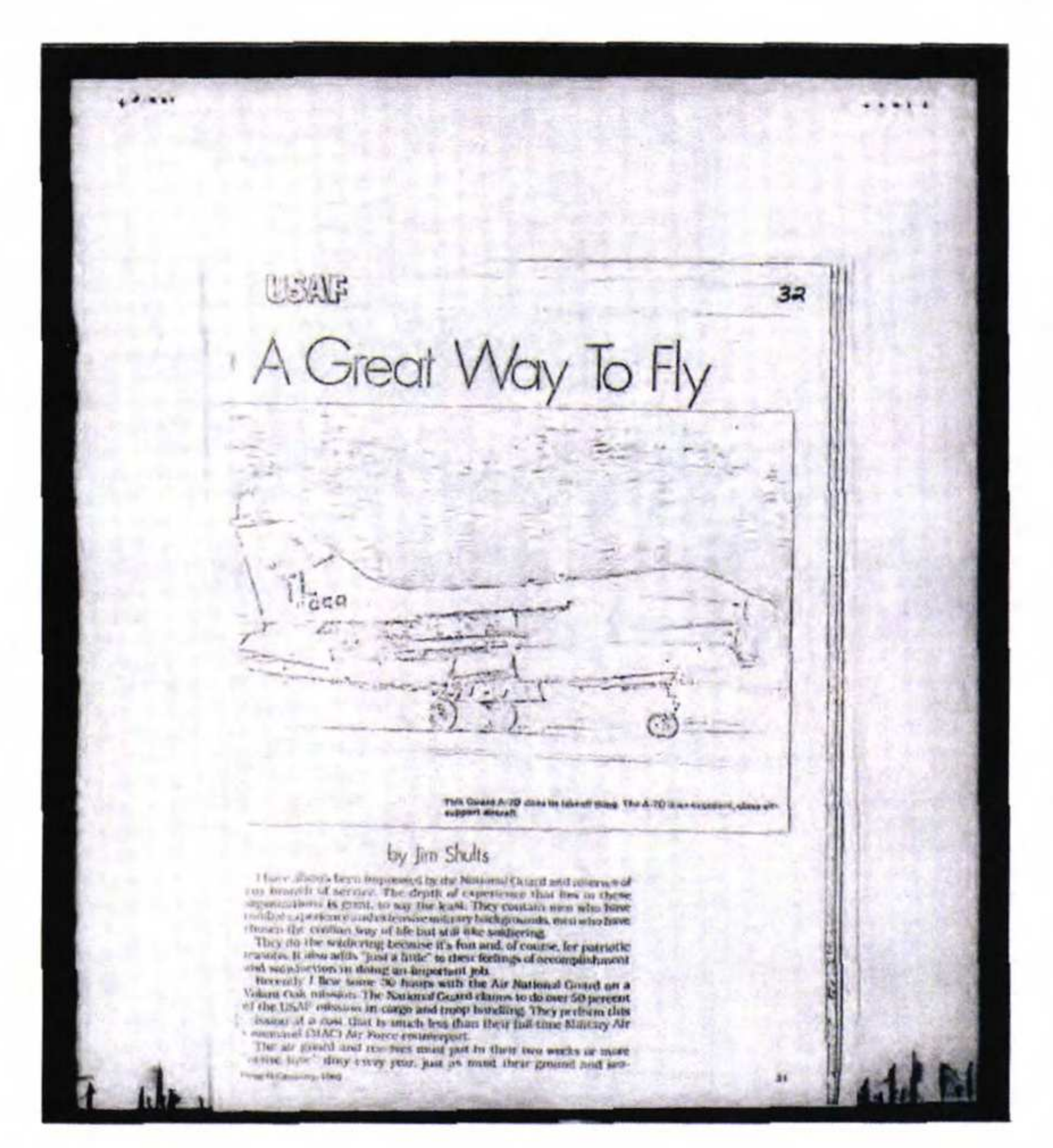
PRIORITY

D. TO COVER VOLANT OAK AND POSSIBLY OTHER MILITARY STORIES IN PANAMA. NO SPECIAL BRIEFINGS REQUESTED ALTHOUGH SHULTZ INDICATES WILLINGNESS TO WORK WITH INCOUNTRY PUBLIC AFFAIRS OFFICES ON POSSIBLE ADDITIONAL STORIES. SHULTZ HAS ALREADY CONTACTED OTHER U.S. MILITARY ACTIVITIES IN PANAMA AND HAS MADE INDIVIDUAL ARRANGEMENTS FOR VISITS SHOULD HIS TRIP BE APPROVED.
[illegible] UNCLAS
E. VOLANT OAK MISSION DATES 19 JUN-2 JUL 82.
F. SHULTZ WOULD ARRIVE ON C-130 MISSION AIRCRAFT DEPARTING [illegible] ON 19 JUN.
G. N/A
H. NO ALT PERSONNEL.
I. SHULTZ HAS INDICATED HE WILL NOT REQUIRE MILITARY BILLETING WHILE IN PANAMA. LIMITED GROUND TRANSPORTATION MAY BE PROVIDED AT YOUR DISCRETION.
J. ASD/PA APPROVAL NOT REQUIRED.
K. LT COL [illegible], CHIEF, AFOPA-[illegible] CAN BE REACHED AT AV 225-5331.
L. SHULTZ' REQUEST IS TIED TO VOLANT OAK MISSION AND PUBLICATION DEADLINE. WE RECOGNIZE SHORT LEAD TIME AND REQUEST APPROVAL AS SOON AS POSSIBLE.
BT
#[illegible]
[illegible]

PRIORITY

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USAF 32

A Great Way To Fly

This Guard A-7D [illegible] The A-7D is an excellent close air support aircraft.

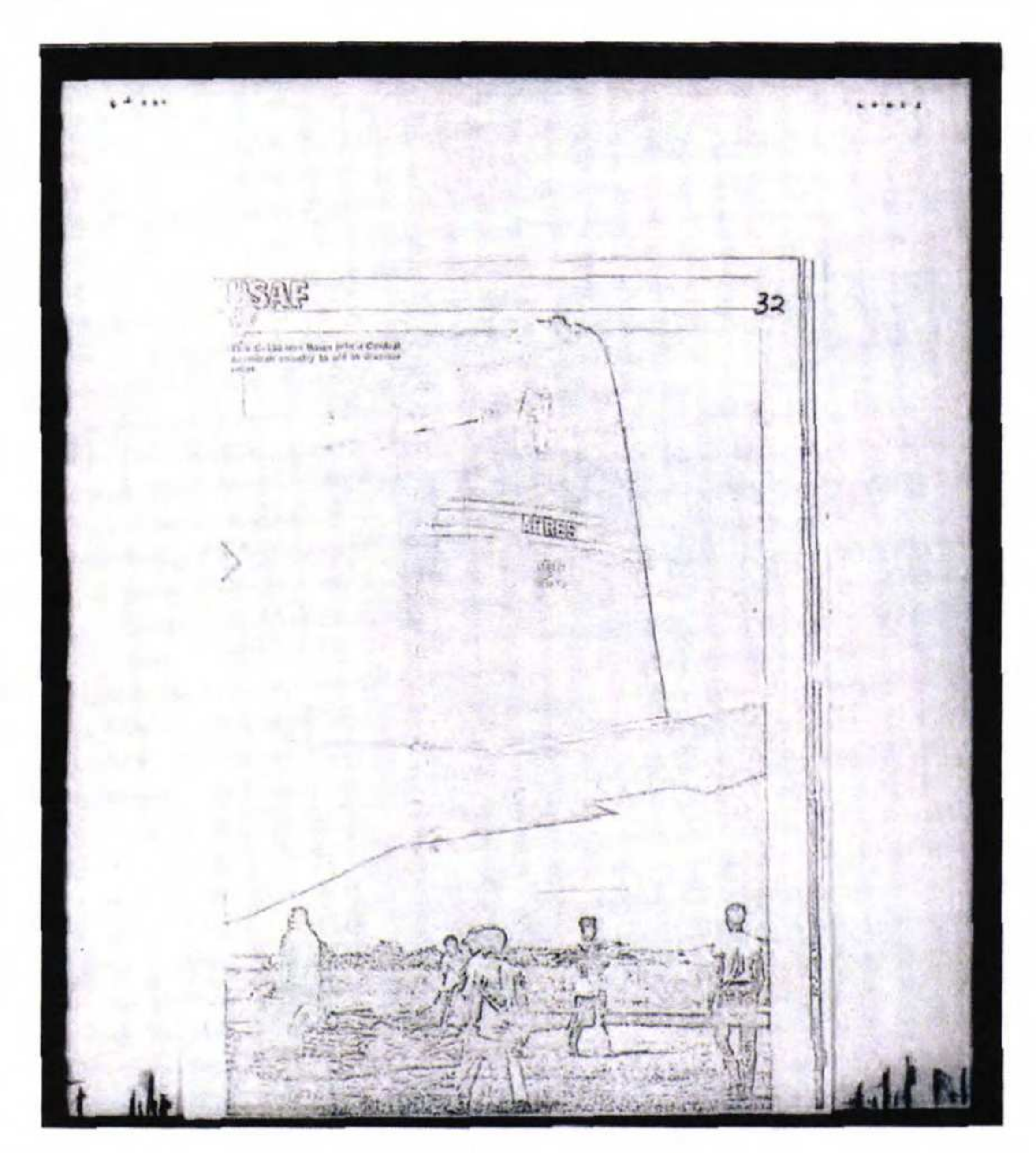
by Jim Shults

I have always been impressed by the National Guard and reserves of our branch of service. The depth of experience that lies in these organizations is great, to say the least. They contain men who have combat experience and extensive military backgrounds, men who have chosen the civilian way of life but still like soldiering.

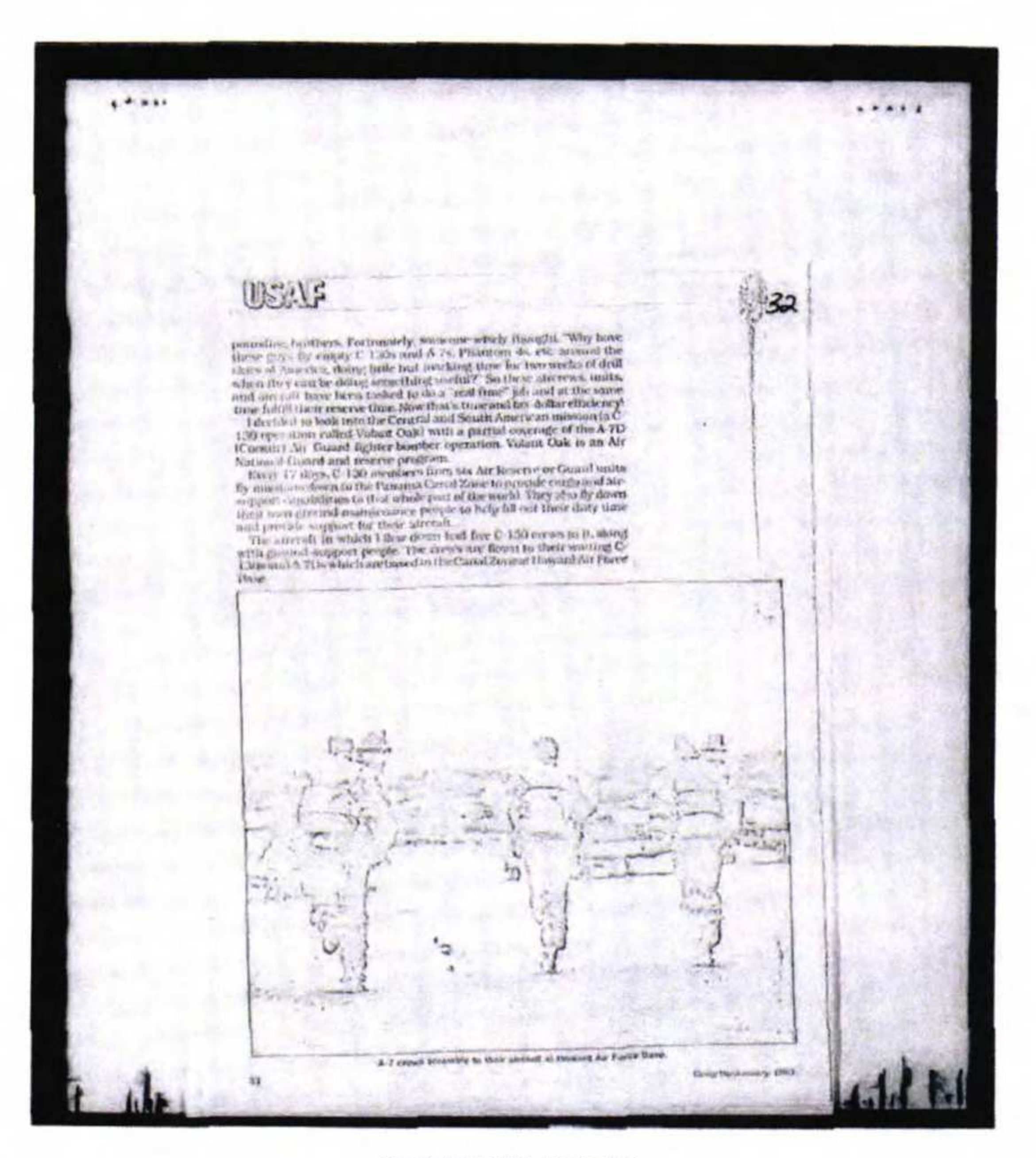
They do the soldiering because it's fun and, of course, for patriotic reasons. It also adds "just a little" to their feelings of accomplishment and satisfaction in doing an important job.

Recently I flew some 30 hours with the Air National Guard on a Volant Oak mission. The National Guard claims to do over 50 percent of the USAF mission in cargo and troop handling. They perform this mission at a cost that is much less than their full-time Military Air Command (MAC) Air Force counterpart.

The air guard and reserves must put in their two weeks or more "active duty" duty every year, just as must their ground and sea-



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USAF

[illegible] bothers. Fortunately, someone [illegible] thought, "Why have these [illegible] fly empty C-130s and A-7s, Phantom 4s, etc. around the skies of America, doing little but marking time for two weeks of drill when they can be doing something useful?" So these aircrews, units, and aircraft have been tasked to do a "real time" job and at the same time fulfill their reserve time. Now that's true and tax dollar efficiency!

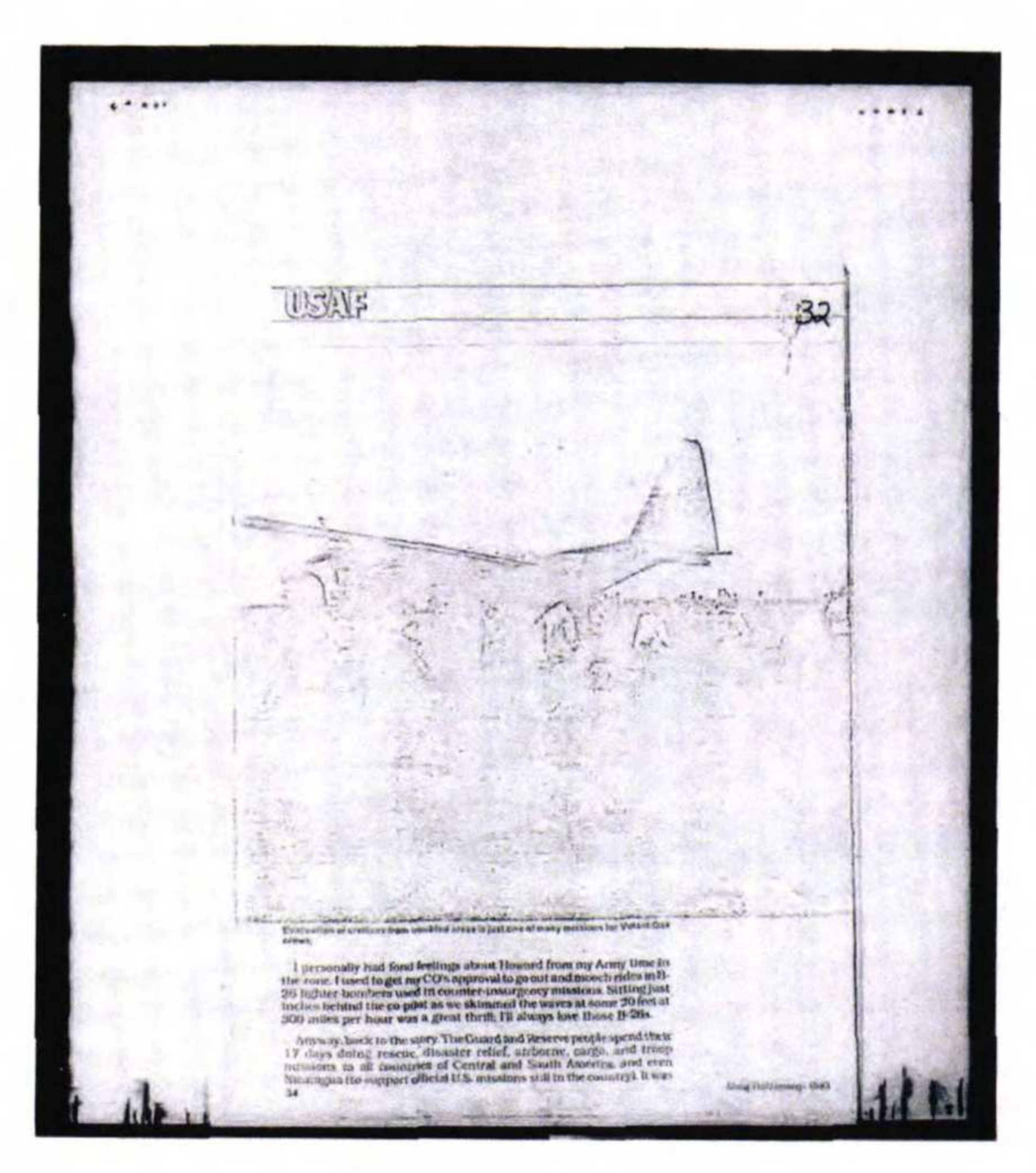
I decided to look into the Central and South American mission (a C-130 operation called Volant Oak) with a partial coverage of the A-7D (Connecticut) Air Guard fighter bomber operation. Volant Oak is an Air National Guard and reserve program.

Every 17 days, C-130 members from six Air Reserve or Guard units fly missions down to the Panama Canal Zone to provide [illegible] air support capabilities to that whole part of the world. They also fly down their own ground maintenance people to help fill out their duty time and provide support for their aircraft.

The aircraft in which I flew down had five C-130 crews in it, along with ground-support people. The crews are flown to their waiting C-130s and A-7Ds which are based in the Canal Zone at Howard Air Force Base.

A-7 crews scramble to their aircraft at Howard Air Force Base.

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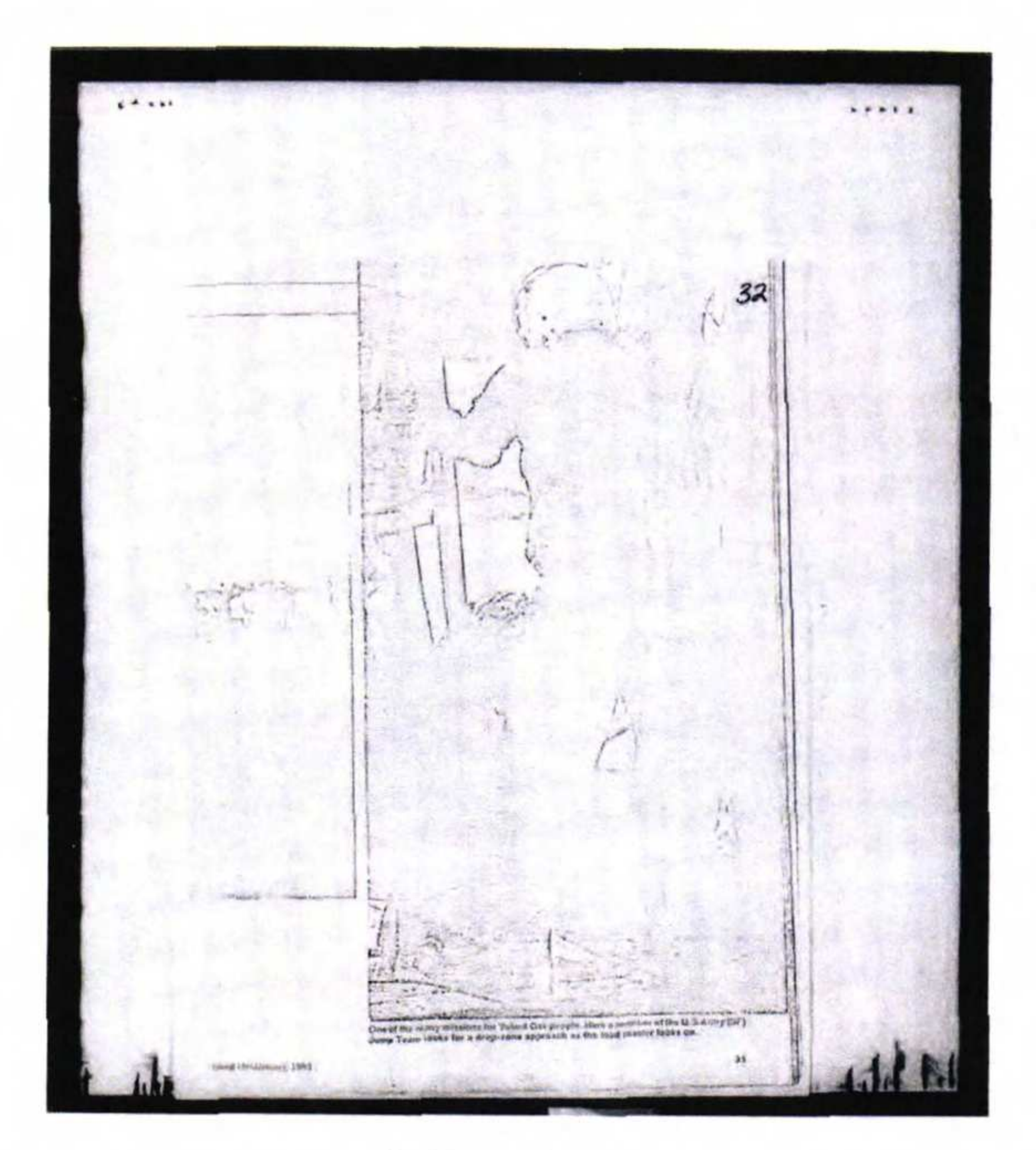
USAF

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Evacuation of civilians from [illegible] areas is just one of many missions for [illegible] crews.

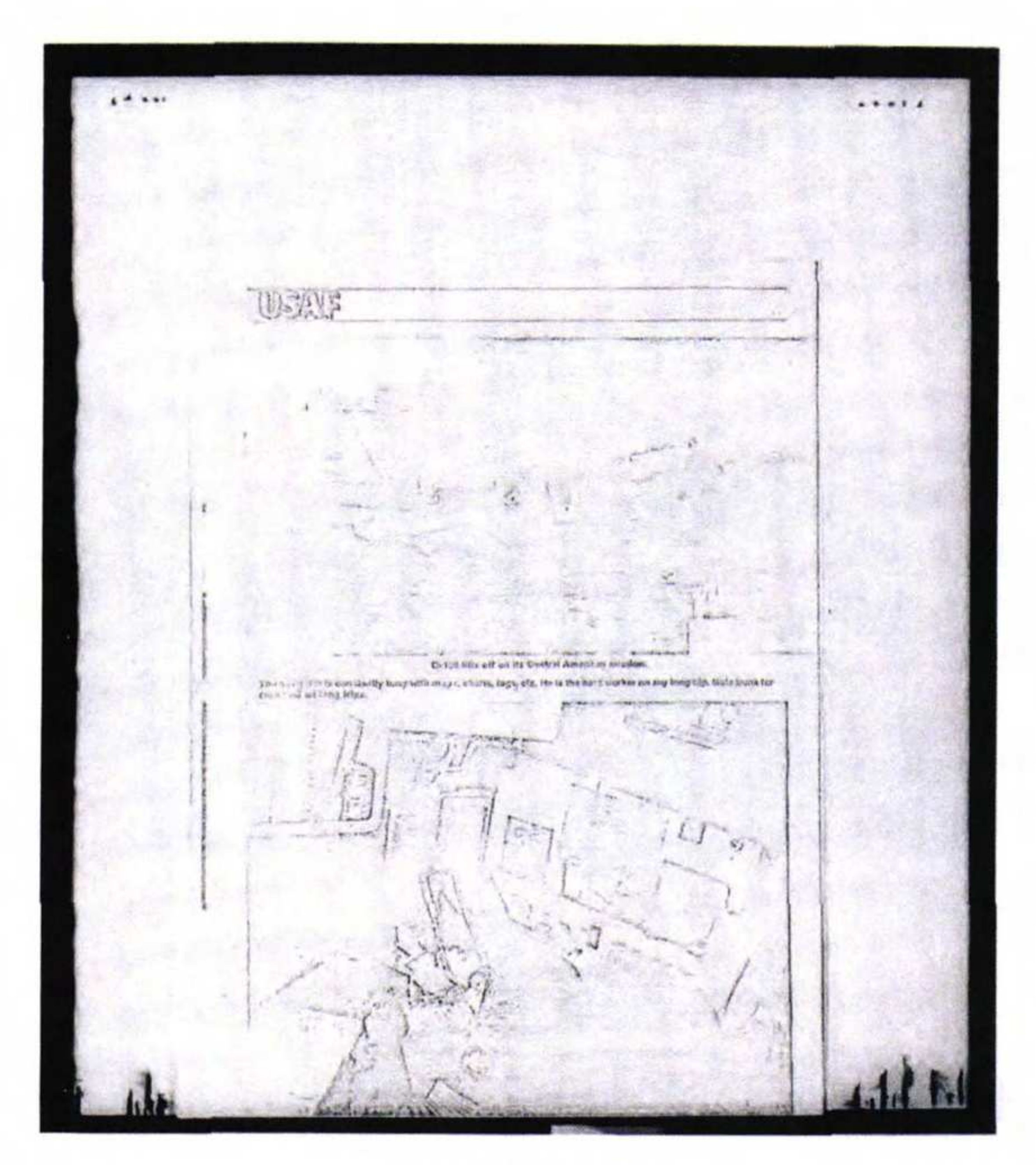
I personally had fond feelings about Howard from my Army time in the zone. I used to get my CO's approval to go out and mooch rides in B-26 fighter-bombers used in counter-insurgency missions. Sitting just inches behind the co-pilot as we skimmed the waves at some 20 feet at 300 miles per hour was a great thrill; I'll always love those B-26s.

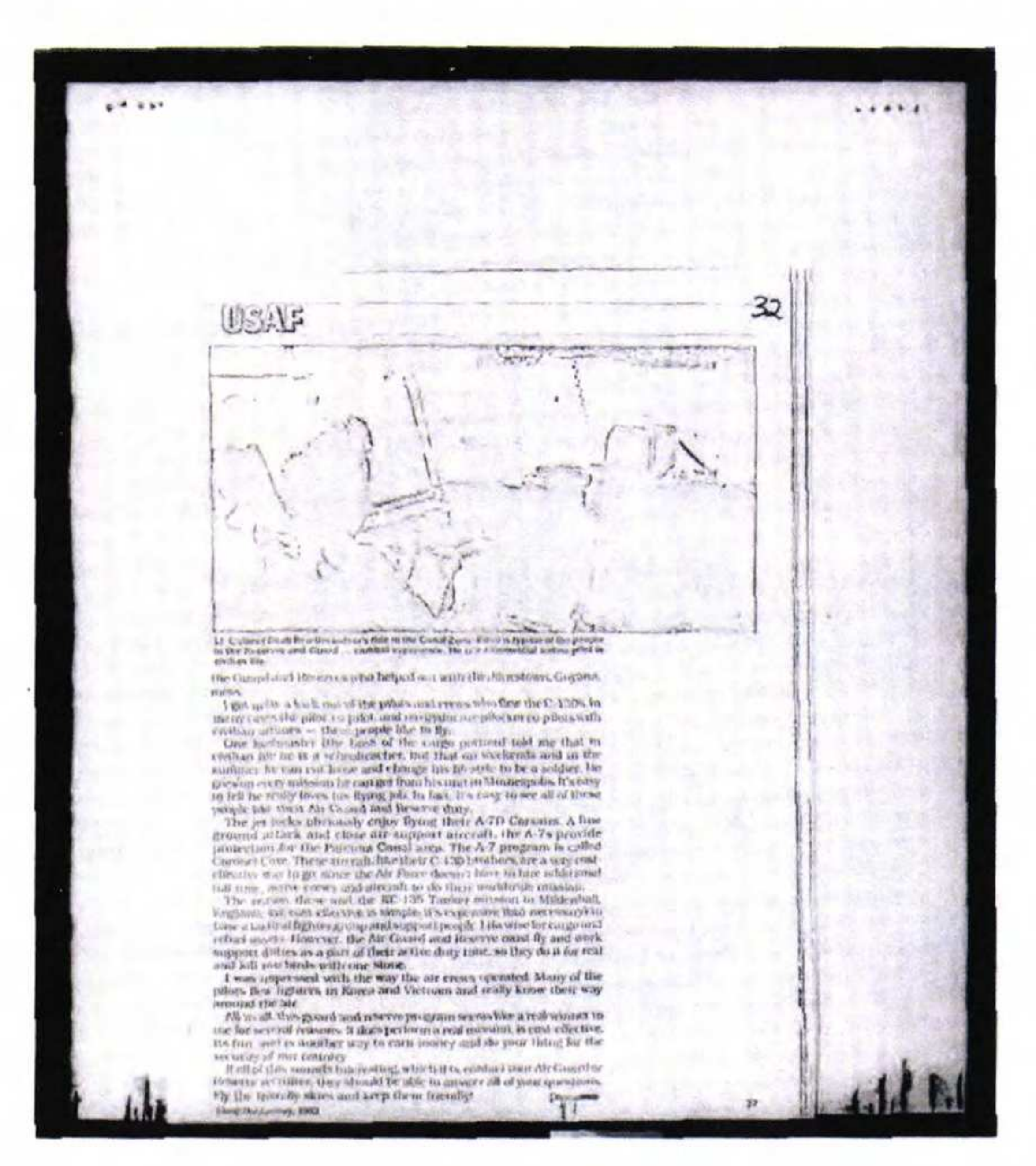
Anyway, back to the story. The Guard and Reserve people spend their 17 days doing rescue, disaster relief, airborne, cargo, and troop missions to all countries of Central and South America, and even Nicaragua (to support official U.S. missions still in the country). It was



One of the many missions for [illegible] people. Here a member of the U.S. Army (SF) Jump Team looks for a drop-zone approach as the load master looks on.

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USAF



[illegible] in the Canal Zone [illegible] typical of the people in the Reserve and Guard — combat experience. He is a commercial airline pilot in civilian life.

the Guard and Reserve who helped out with the Jonestown, Guyana, [illegible].

I got [illegible] of the pilots and crews who flew the C-130s. In many cases the pilot, co-pilot, and navigator are pilots or co-pilots with civilian airlines — these people like to fly.

One loadmaster [illegible] of the cargo portion told me that in civilian life he is a schoolteacher, but that on weekends and in the summer he can cut loose and change his life style to be a soldier. He [illegible] every mission he can get from his unit in Minneapolis. It's easy to tell he really loves his flying job. In fact, it's easy to see all of these people like their Air Guard and Reserve duty.

The jet jocks obviously enjoy flying their A-7D Corsairs. A fine ground attack and close air support aircraft, the A-7s provide protection for the Panama Canal area. The A-7 program is called Coronet Cove. These aircraft, like their C-130 brothers, are a very cost-effective way to go since the Air Force doesn't have to hire additional full time, active crews and aircraft to do their worldwide mission.

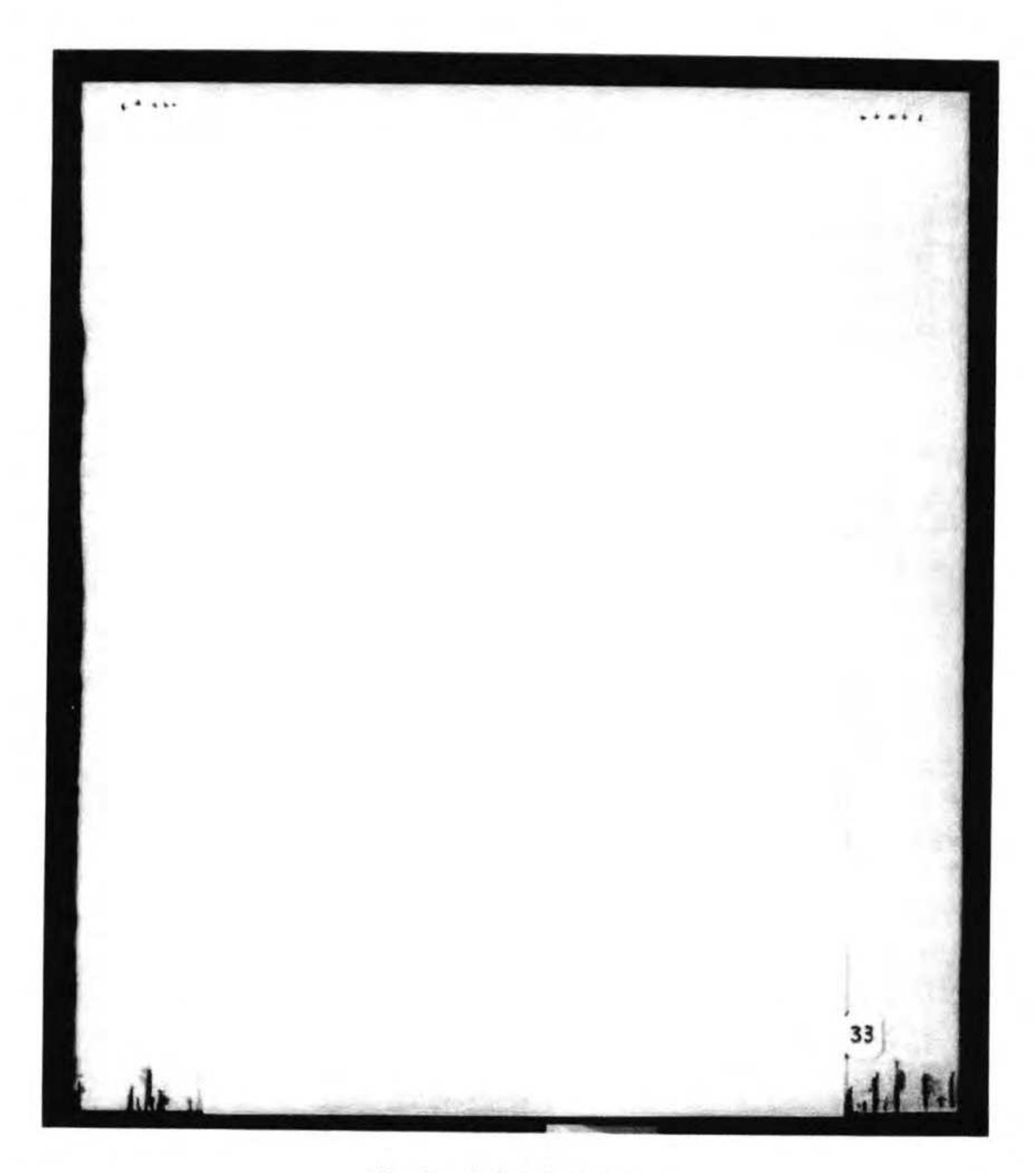
The [illegible] and the KC-135 Tanker mission to Mildenhall, England, [illegible] is simple. It's expensive [illegible] to have a [illegible] fighter group and support people. Likewise for cargo and refuel [illegible]. However, the Air Guard and Reserve must fly and work support duties as a part of their active duty time, so they do it for real and kill two birds with one stone.

I was impressed with the way the air crews operated. Many of the pilots flew fighters in Korea and Vietnam and really know their way around the air.

All in all, this guard and reserve program seems like a real winner to me for several reasons. It does perform a real mission, is cost effective, it's fun, and is another way to earn money and do your thing for the security of our country.

If all of this sounds interesting, why not contact your Air Guard or Reserve recruiter; they should be able to answer all of your questions. Fly the [illegible] skies and keep them friendly!

[illegible]


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JOINT MESSAGE FORM — UNCLASSIFIED

33

FROM: USAFSO HOWARD AFB PN//PA//

TO: HQ TAC LANGLEY AFB VA//PA//

INFO: USSOUTHCOM QUARRY HEIGHTS PN//PA// (MESSENGER)

file

UNCLAS

SUBJ: MEDIA VISIT - JERRY SEIB, WALL STREET JOURNAL.

1. MR. JERRY SEIB, PENTAGON CORRESPONDENT FOR THE WALL STREET JOURNAL, VISITED HOWARD/ALBROOK ON 22 JUN IN CONJUNCTION WITH A VISIT TO U.S. SOUTHERN COMMAND UNITS. HE VISITED THE INTER-AMERICAN AIR FORCES ACADEMY AND WAS GIVEN A MISSION BRIEF BY THE ACADEMY COMMANDANT. HE ALSO VISITED USAFSO HEADQUARTERS AND WAS BRIEFED ON THE MISSIONS OF THE LATIN AMERICAN AFFAIRS DIRECTORATE AND THE 24TH COMPOSITE WING.

2. USAFSO/PA IMPRESSION OF VISIT IS POSITIVE. MR. SEIB QUESTIONED FOR IMPRESSIONS AS TO HOW U.S. SUPPORT OF BRITAIN DURING THE FALKLAND WAR WOULD AFFECT MILITARY RELATIONS WITH LATIN AMERICAN COUNTRIES IN THE FUTURE. THE ANSWER BY USAFSO OFFICIALS WAS YES, CERTAINLY, BUT THAT THEY WEREN'T IN A POSITION TO QUALIFY WHAT THAT EFFECT WOULD BE. USAFSO/PA SUGGESTED THAT HE REFER THE QUESTION TO USSOUTHCOM/PA.

3. MR. SEIB WILL VISIT U.S. ARMY ACTIVITIES ON 23 JUN AND

24 COMPW/CC

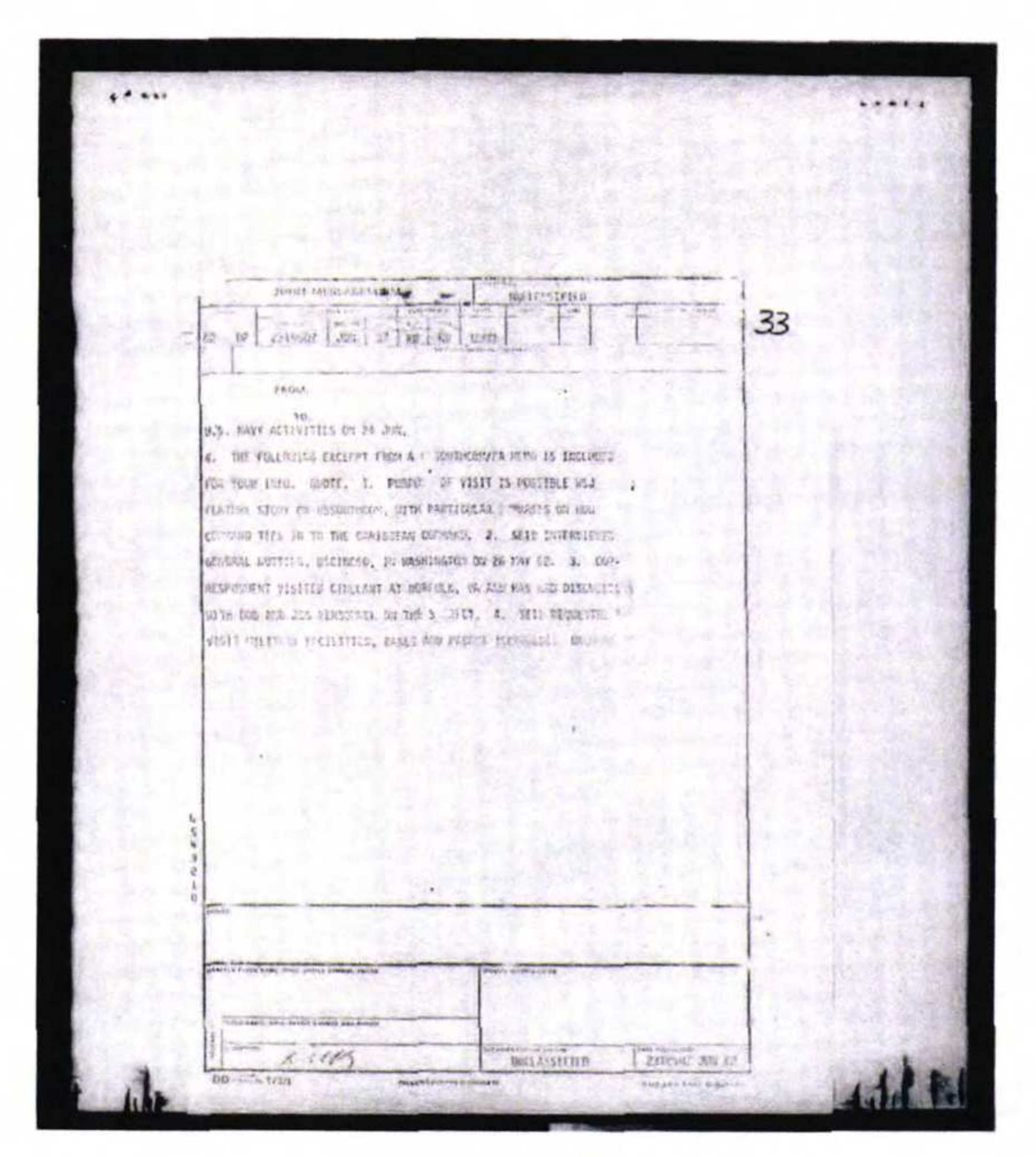
(SAME AS RELEASER)
284-5554, 23 JUN 1982

RICHARD G. MORRIS, 1LT, USAFSO/PA, 284-5554

UNCLASSIFIED

[illegible] JUN 82

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JOINT MESSAGEFORM — UNCLASSIFIED

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FROM

TO

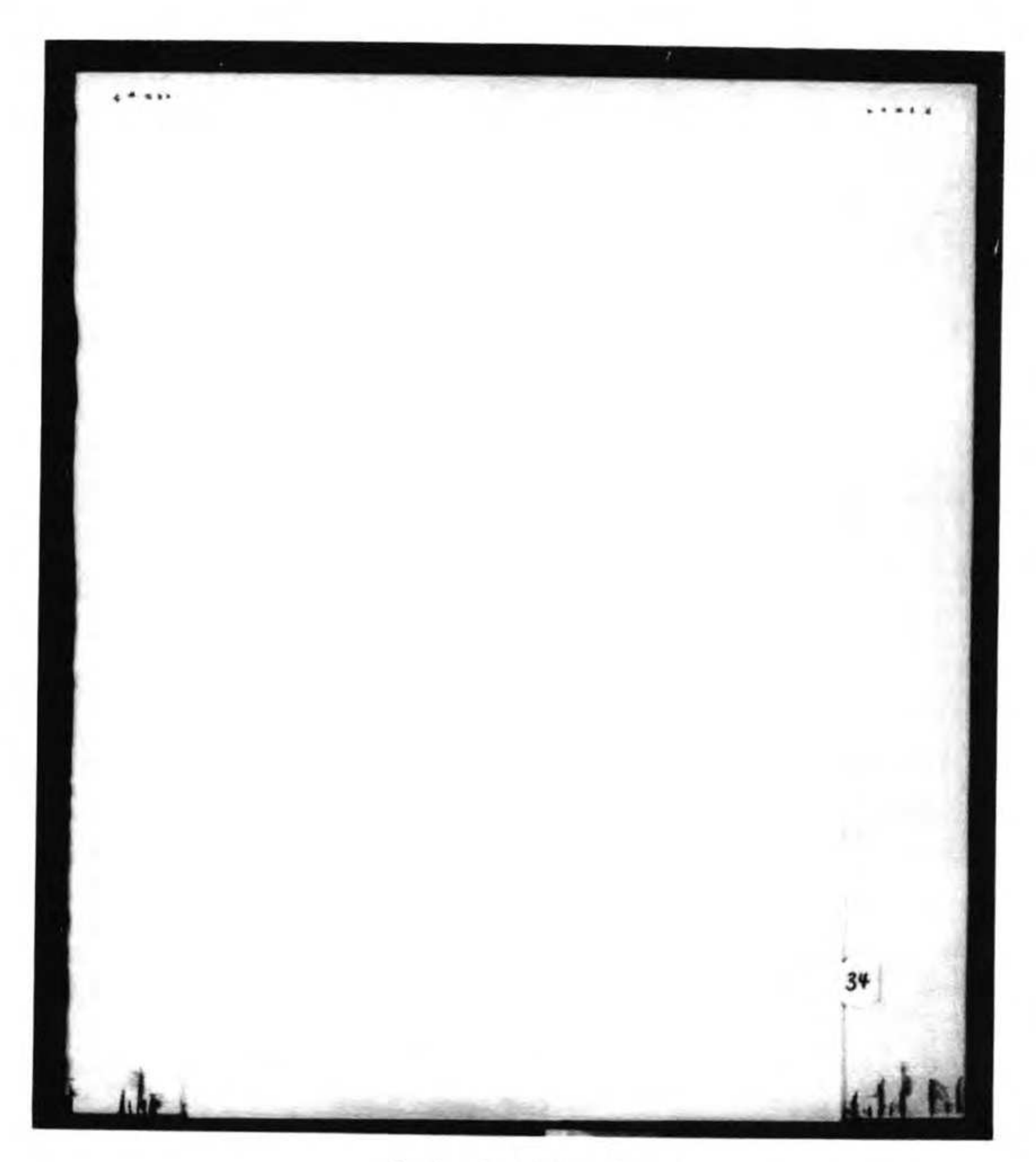
U.S. NAVY ACTIVITIES ON 24 JUN.

6. THE FOLLOWING EXCERPT FROM A [illegible] MEMO IS INCLUDED FOR YOUR INFO. QUOTE. 1. PURPOSE OF VISIT IS POSSIBLE WSJ FEATURE STORY ON [illegible], WITH PARTICULAR [illegible] ON HOW [illegible] TIES IN TO THE CARIBBEAN COMMAND. 2. [illegible] INTERVIEWED GENERAL [illegible], [illegible], IN WASHINGTON ON 26 MAY 62. 3. CORRESPONDENT VISITED CINCLANT AT NORFOLK, VA AND HAS [illegible] WITH DOD AND [illegible] ON THE 5 JULY. 4. [illegible] REQUESTED TO VISIT MILITARY FACILITIES, BASES AND PRESS [illegible]. [illegible]

UNCLASSIFIED — [illegible] JUN 62

DD FORM 173/1

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DEPARTMENT OF THE AIR FORCE



PA (284-5564)

15 July 1982

After-Action Report - Media Visit, Chris Dickey, Washington Post

USSOUTHCOM/PAO

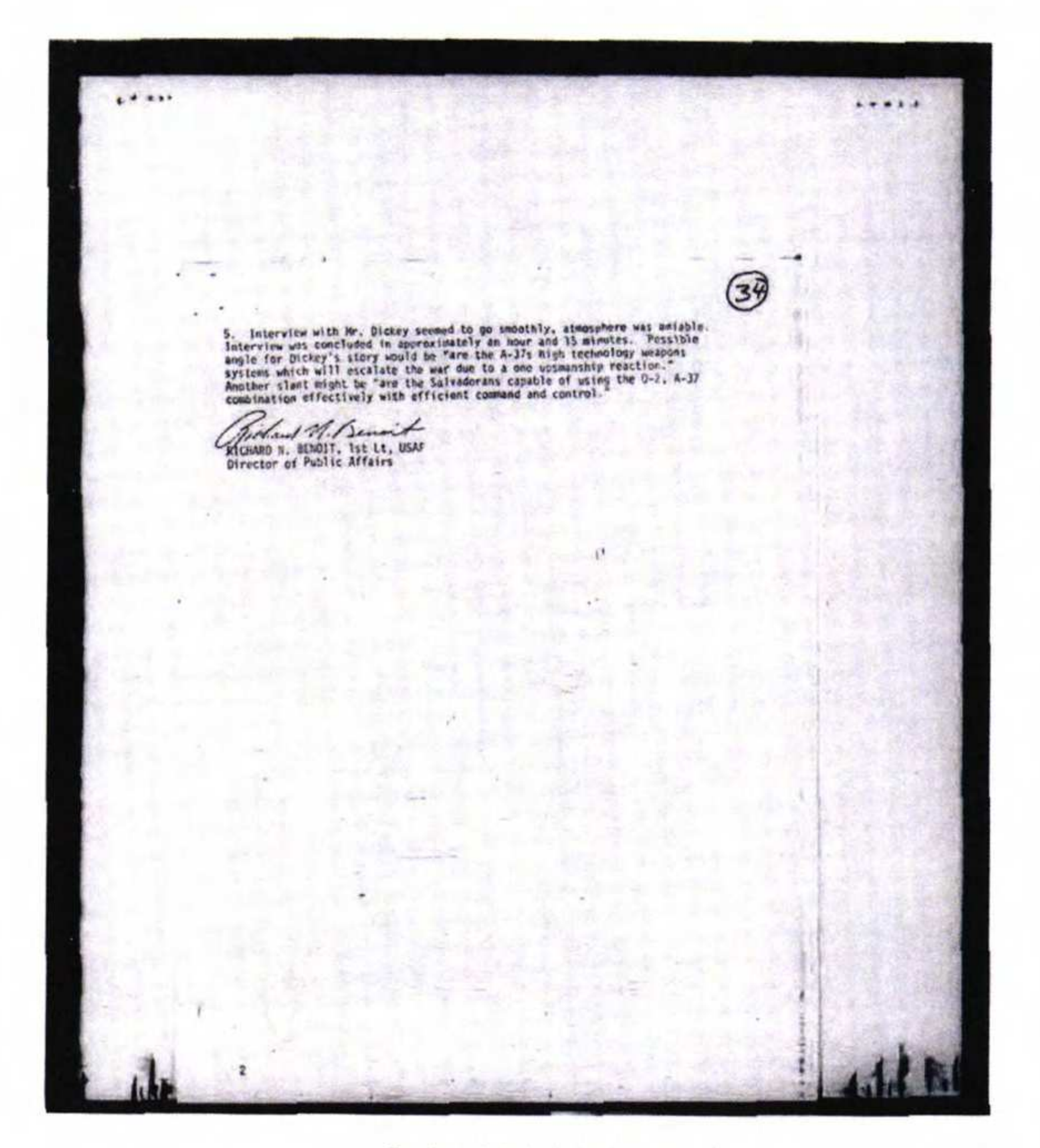
1. Mr. Dickey visited USAFSO on 12 and 14 July 1982. On Monday, 12 Jul 82, we hosted him at the Inter-American Air Forces Academy. He was briefed by Colonel Madigovich on the history, purpose and current programs conducted by IAAFA.

2. Mr. Dickey expressed an interest in the student training associated with Project ELSA. He asked: How many students were trained? - Approximately 44. Was there any follow-on training in El Salvador? - Yes, IAAFA had one NCO in the country at this time. Where was the flight training conducted? - At Howard AFB.

3. Mr. Dickey visited Howard AFB on Wednesday, 14 July. USAFSO/PAO briefed him on the mission of the major units at Howard AFB and supplied him with fact sheets on each. He expressed an interest in purpose of the aircraft at Howard AFB. He asked: What the C-130s were used for? - Theater airlift, local support of the 193rd Infantry Brigade, and search and rescue operations. What are the A-7s for? - Close-air support, defense of the Canal. Is Howard primarily a training base? - No.

4. Colonel Peter Lane, 24th Composite Wing vice commander, briefed Mr. Dickey on Project ELSA. The brief and interview was conducted in Colonel Lane's office, and Colonel Sanchez, USAFSO Chief of Staff, and Colonel Reed, acting USAFSO Commander, were present. Mr. Dickey expressed an interest and asked questions in several areas, as follows: The original number of A-37s given by the Embassy was 4, but 6 showed up. Why? - The number of aircraft USAFSO expected was always six. What was Colonel Lane's impression of Colonel Bustillo? - He is a solid leader and a patriot. How many pilots were trained? - 15. What about ground control personnel? - Approximately 30 during a four-day period. What is the purpose of ground attack control? - To insure the ordnance dropped supports the Army with minimum danger to friendly forces and civilians. What kind of ordnance was supplied? - Standard package. Mark 82 bombs, rockets, 7.62 ammo. Any napalm? - No. What are bombs for, fragmentation? - Yes. What's it good for? - Light equipment, i.e., trucks, groups of enemy personnel. Is it effective on "well dug-in forces"? - Not really. Do we have people in El Salvador now? - Yes, a small contingent of follow-on support personnel, i.e., supply, avionics. Anyone flying combat aircraft? - No. Is the A-37 a high technology aircraft? - No, pretty basic. What kind of weapons would it take to consistently shoot down A-37s? - At least 50-caliber automatic weapons. Did we think the guerrillas would try to obtain and use surface-to-air missiles? - No opinion. Would a SAM bring down an A-37? - Sure!

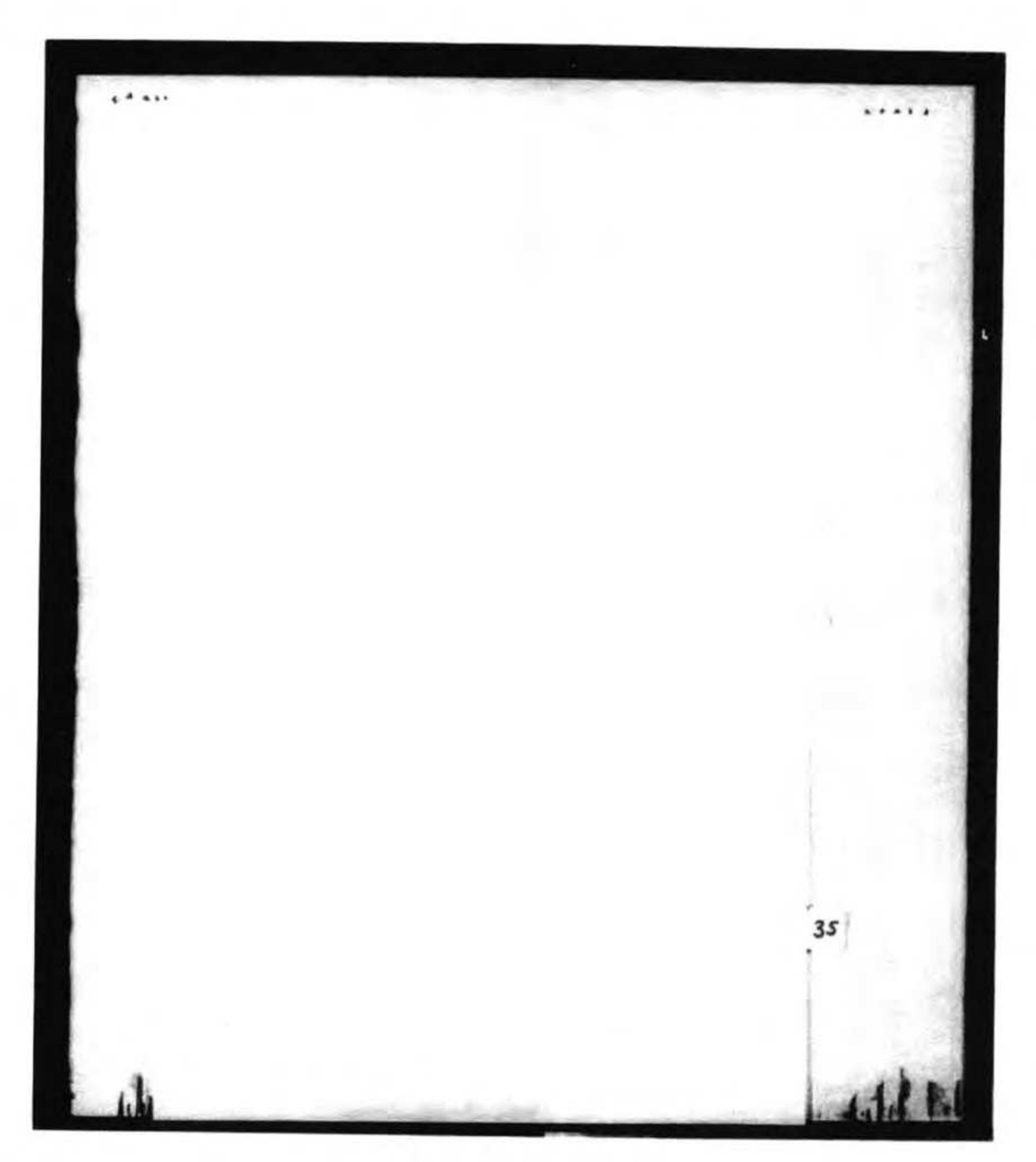
Readiness is our Profession

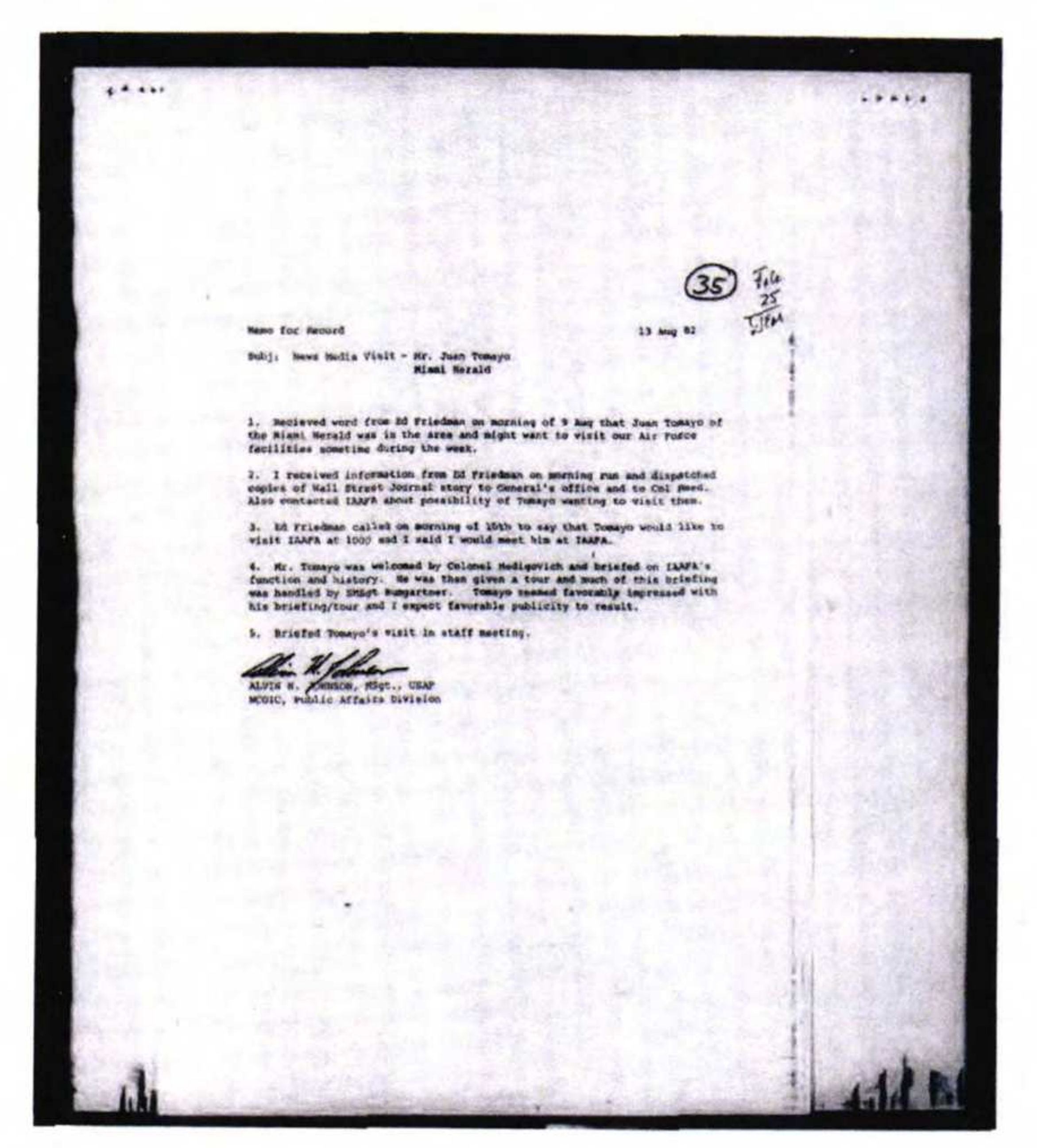


(34)

5. Interview with Mr. Dickey seemed to go smoothly, atmosphere was amiable. Interview was concluded in approximately an hour and 15 minutes. Possible angle for Dickey's story would be "are the A-37s high technology weapons systems which will escalate the war due to a one upsmanship reaction." Another slant might be "are the Salvadorans capable of using the O-2, A-37 combination effectively with efficient command and control."

Richard N. Benoit
RICHARD N. BENOIT, 1st Lt, USAF
Director of Public Affairs


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35 File 25 TJFM

Memo for Record 13 Aug 82

Subj: News Media Visit - Mr. Juan Tomayo
Miami Herald

1. Recieved word from Ed Friedman on morning of 9 Aug that Juan Tomayo of the Miami Herald was in the area and might want to visit our Air Force facilities sometime during the week.

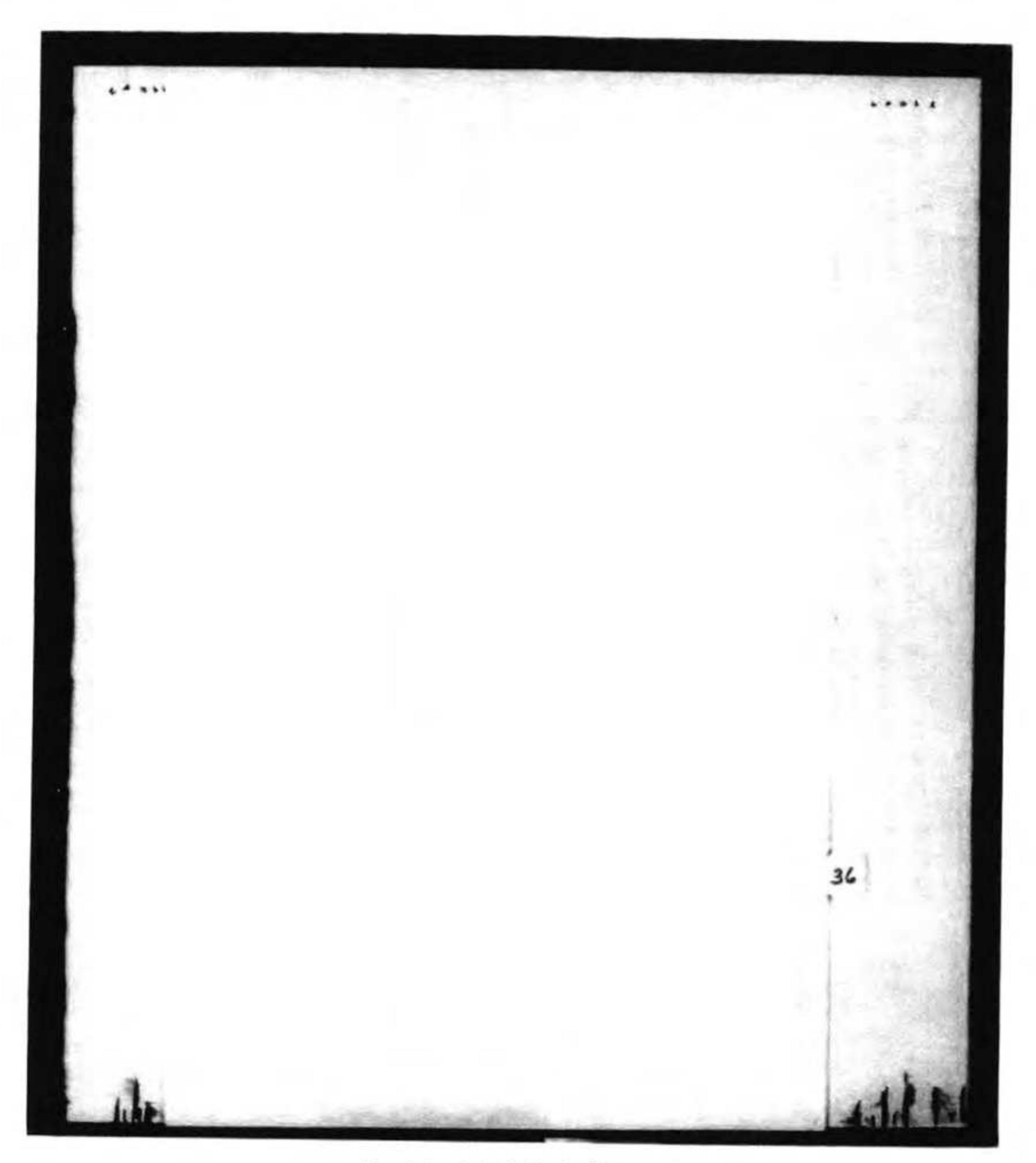
2. I received information from Ed Friedman on morning run and dispatched copies of Wall Street Journal story to General's office and to Col Reed. Also contacted IAAFA about possibility of Tomayo wanting to visit them.

3. Ed Friedman called on morning of 10th to say that Tomayo would like to visit IAAFA at 1000 and I said I would meet him at IAAFA.

4. Mr. Tomayo was welcomed by Colonel Medigovich and briefed on IAAFA's function and history. He was then given a tour and much of this briefing was handled by SMSgt Bumgartner. Tomayo seemed favorably impressed with his briefing/tour and I expect favorable publicity to result.

5. Briefed Tomayo's visit in staff meeting.

ALVIN H. JOHNSON, MSgt., USAF
NCOIC, Public Affairs Division


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RESPONSE TO QUERY

(THIS FORM IS SUBJECT TO THE PRIVACY ACT OF 1974)

AUTHORITY: [illegible]
PRINCIPAL PURPOSE: To provide response to the public or news media inquiries.
ROUTINE USE: [illegible]
DISCLOSURE IS VOLUNTARY: [illegible]

QUERY INFORMATION

RECEIVED DATE	TIME	RESPONSE ACTION OFFICER	SUSPENSE DATE
1 Sept 82	1400	Lt. Benoit	2 Sept 82

RECEIVED FROM

DESCRIPTION OF QUERY: Call from Mr Friedman SCPA
Mr. Harald Jung, Latin American correspondent for ZDF, Germany request visit to Howard and Albrook to film Air Force activities.

RESPONSE

Escorted Jung and three man film crew around Howard flight line and IAAFA Training area from 0840 to 1230 on 2 Sept 82.

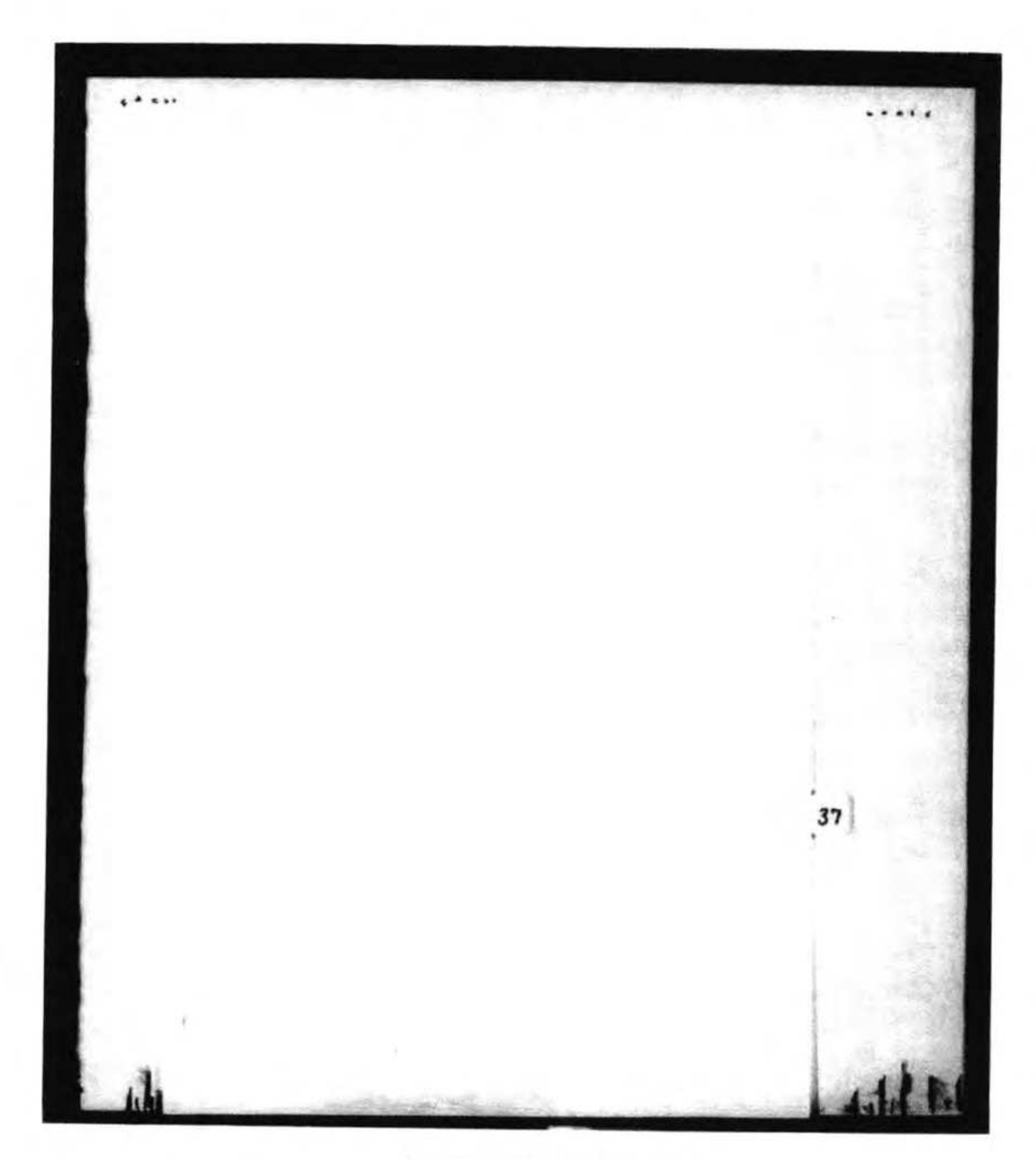
They filmed: UH-1N take off
: Hangar of IAAFA student receiving instruction on aircraft maint.

Turned crew over to 193/PAO (Curtin Hale

SOURCE OF RESPONSE		COORDINATION			
PHONE NO.	OFFICE SYMBOL	OFFICE SYMBOL	NAME	PHONE NO.	DATE
		[illegible]	Col Reed		2 Sept 82
NAME OF SOURCE		[illegible]	Lt Col Porter		[illegible]
DATE	TIME				

REMARKS

AF [illegible] 39


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FROM: USAFSO/PA

4 June 1982

SUBJECT: "Matutino" Article, 4 Jun 82

TO: HQ TAC/PA

1. The accompanying transmittal is a cutline and article published with three photos in Matutino, a Spanish daily here in Panama.

2. The top photo of the three was of two of eight C-141s here as part of a Jungle Operation Training Center deployment of U.S. Army personnel from Fort Campbell KY. The aircraft arrived Friday, 28 May and departed Saturday, 29 May, carrying troops from a previous JOTC session back to Fort Campbell.

3. The center photo was of two racks of fuel tanks. Foreground, center were A-37 drop tanks and background, right were A-7 drop tanks.

4. Bottom photo was of street side of MAC Air Freight Terminal showing six loaded pallets with clear plastic rain covers over them. Contents unknown. The scene is routine according to 1300 MAS officials.

5. This info provided for your background. USSOUTHCOM Public Affairs is presently holding discussions with publisher. USAFSO PA impression at this time is that publishers were not ignorant of facts and that article was published either for fun and profit or to satisfy unknown pressure groups.

RICHARD N. BENOIT, 1st Lt, USAF
Director of Public Affairs

4 June 1982

NOTE: A press conference and tour of Howard for local news media has been scheduled for 1600 today by USSOUTHCOM PA

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(Translation) - From "MATUTINO", Friday, June 4, 1982   (Translator: Laly Riso)

Argentines Residing in Panama Report
<u>C-141 AIRCRAFT AND 500-POUND BOMBS AT HOWARD</u>

Are these bombs for defending the Canal? El Salvador? Nicaragua or kill Argentines and Latin Americans?

The presence of U.S. Air Force C-141 aircraft that landed at Howard Air Force Base, plus a great quantity of 500-pound bombs in the base's hangars on May 28, 1982, was reported last night by Argentines residing in Panama.

The report is accompanied, as evident proof of what Argentine residents affirm, with a set of photographs taken secretly at Howard Air Force Base and which show at first instance the presence of aircraft, which point of departure and destiny are unknown, 500-pound bombs and bulks of unknown material.

According to raised issues, will the bombs be used for the Canal defense? in El Salvador? Nicaragua? or to kill Argentines and Latin Americans? The issues cite a paragraph of the letter that Panamanian President Aristides Royo sent to President Reagan on May 22 when he says:

"Therefore, we request the formal promise of the United States Government that none of those installations and personnel, or the areas that they utilize, will be associated with actions which, indirect or indirectly, contribute to harm Argentine interests or of any other Latin American country or be inclined to favor British actions which the Panamanians disapprove of."

The resident Argentines reaffirmed their reports and identified themselves with the struggle their country is fighting to defend the sovereignty of their country and the Malvinas. They reassured they'll be very meticulous, no matter the cost, with certain military movements by the United States Armed Forces in Panama.

-MORE-

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7/2/? ARGENTINE RESIDENTS

Other issues raised yesterday in our office is that if the United States complies with the Neutrality Treaty agreed to in the Torrijos Carter Treaties and is it necessary 500-pound bombs for the defense of the Panama Canal.

When Ambassador Silvio Newman was interviewed last night concerning the report and set of photographs, he said that he was truly shocked because if all this was true, the joint Interamerican relations would be banished and concepts by President Aristides Royo in his May 22nd letter to U.S. leader Ronald Reagan ignored.

"I am baffled with these photographs," he said, stating that they go beyond what can be imagined and expected.

Even though the Argentine Ambassador did not reveale it, it was seeing vaguely that he will be interested in the accusation, remembering what Chancellor Illueca said at a meeting of the United Nations Security Council when he stated, "can you imagine what is Latin America's reaction if it's said that Argentine aircraft are being shot down through technological material, plans, and technical assistance from the United States?"

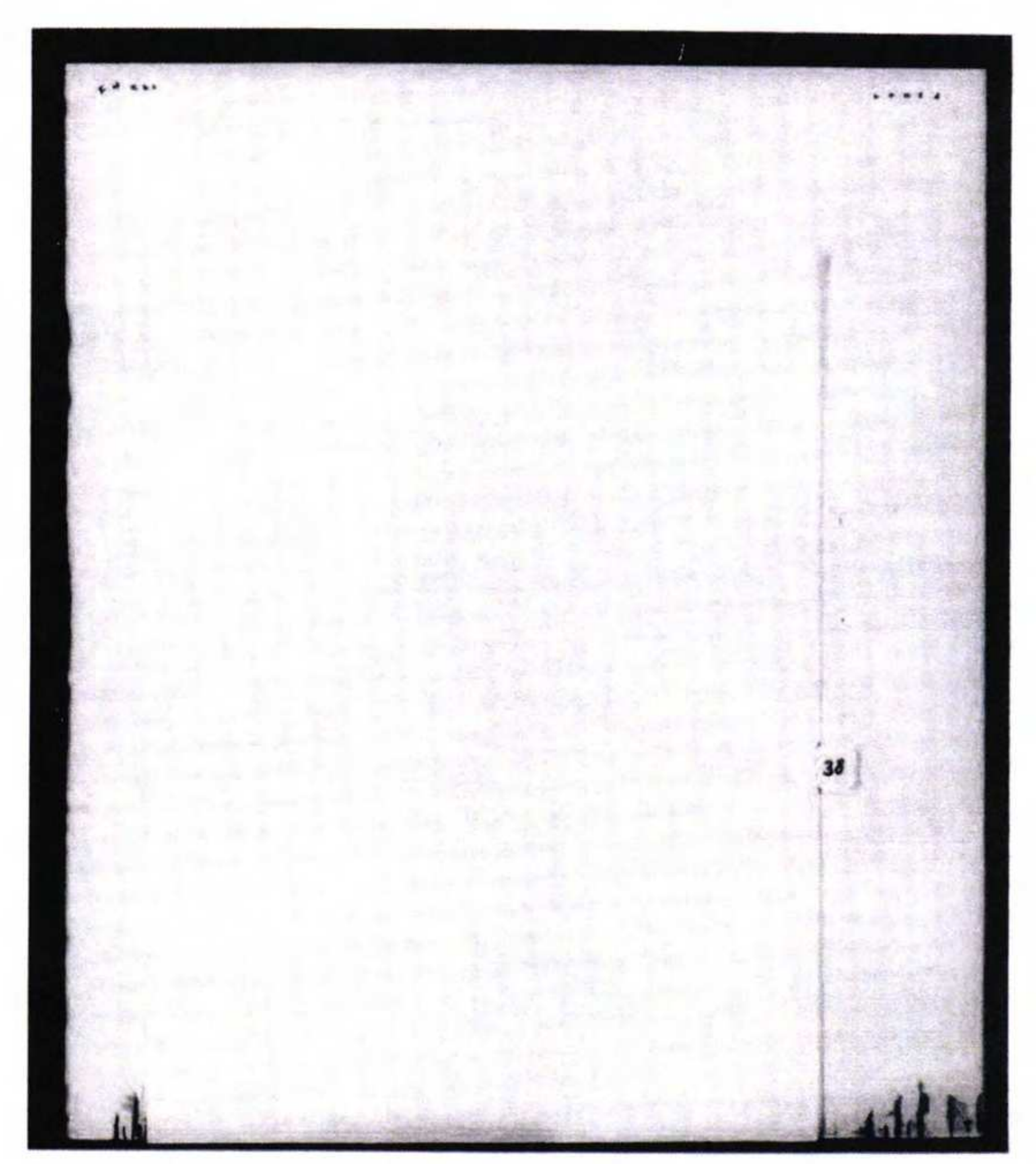


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(Translation) - From "MATUTINO", Friday, June 4, 1982

(PHOTOGRAPH OUTLINES)

We can see in the top picture U.S. Air Force C-141 aircraft that landed at Howard Air Force Base last Friday, May 28, 1982. Their point of departure and destiny are unknown. Center, 500-pound bombs in one of the hangars, and below, the air freight terminal where we can see a great quantity of covered equipment.


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RESPONSE TO QUERY

[illegible]

QUERY INFORMATION

RECEIVED		RESPONSE ACTION OFFICER	RESPONSE DATE
DATE 4 Jun 82	TIME 1100 hrs	1st Lt Richard R. Benoit	N/A

RECEIVED FROM

USSOUTHCOM Public Affairs (Col Richards/Mr. Friedman)

DESCRIPTION OF QUERY

Two local newspapers have carried reports this week alleging that Howard AFB was used in support of the British against Argentina. An article in La Republica, 28 May, implied C-5A aircraft loaded with troops and war materials were transiting Howard enroute to Ascension Island. A story in Matutino, 4 June, erroneously identified fuel tanks at Howard as bombs and other cargo as war materials for unknown purposes. What are the facts?

RESPONSE

The aircraft identified as C-5s in the first article were actually eight C-141s carrying troops down from Fort Campbell, Kentucky, for Jungle Operations Training in Panama at Fort Sherman. The photos showing what were identified as bombs were actually of aircraft drop tanks that are continuously at Howard. The cargo was routine cargo that can be seen around the Air Freight Terminal on a daily basis.

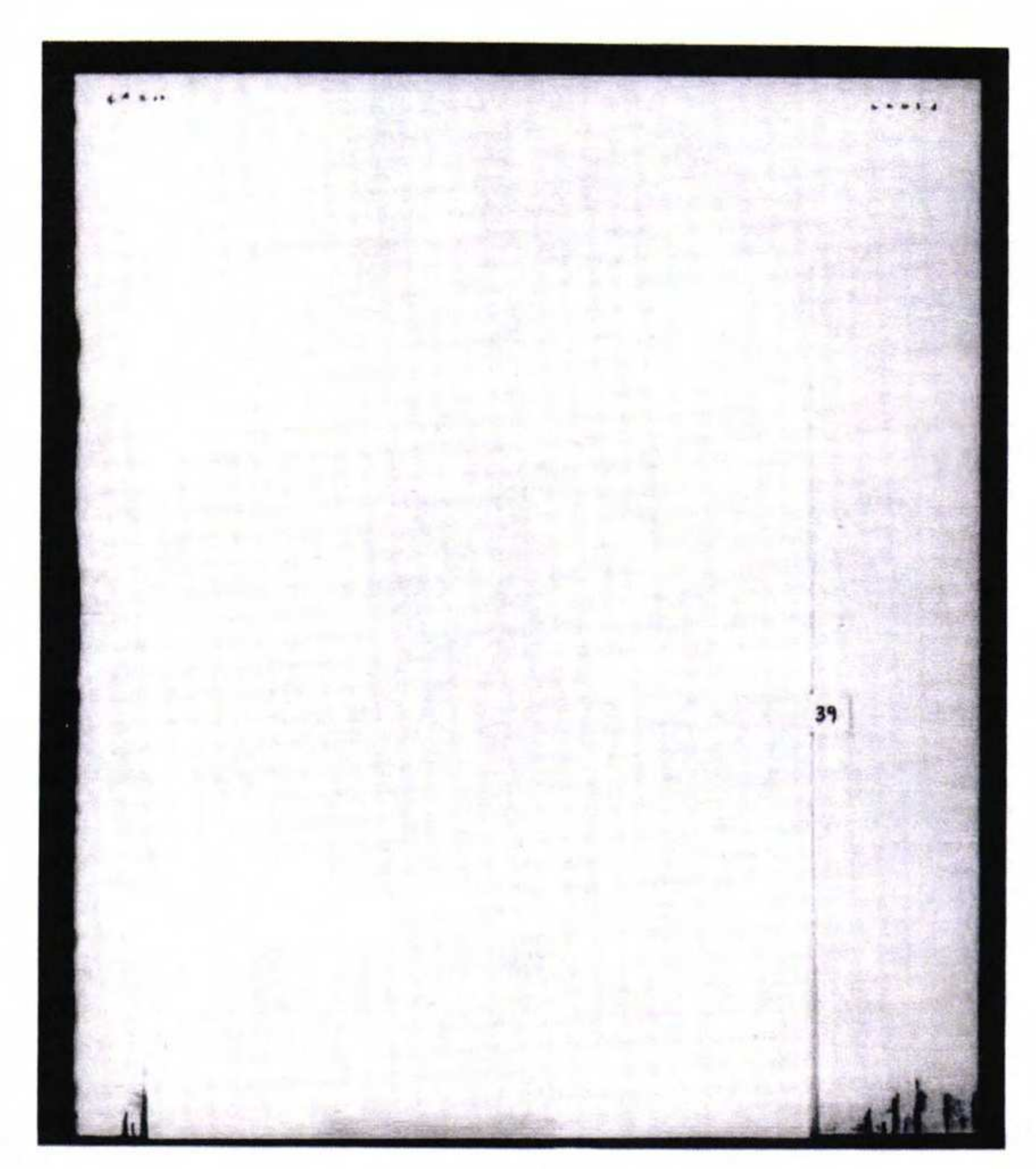
SOURCE OF RESPONSE		COORDINATION			
PHONE	OFFICE SYMBOL	OFFICE SYMBOL	NAME	PHONE NO	DATE
284-5540	1100 ABS/CD	USCOMDSOUTH/CC	Col [illegible]	284-5241	4 Jun 82
		830 TAC/PA	Maj Sands		4 Jun 82
NAME OF SOURCE: Lt Col Freemyer					
DATE: 4 Jun 82	TIME: 1130 hrs				

REMARKS

USSOUTHCOM PA has called news conference for 1600, 4 June, at Howard AFB.

AF FORM 38

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Teletyped to TAC 4 June 82 17:45
Statement read to local news media by Maj Gen. Masterson at 16:10, 4 June 82

(39)

PRESS STATEMENT

RECENT EDITIONS OF PANAMANIAN NEWSPAPERS HAVE CARRIED ARTICLES ALLEGING THAT U. S. AIRCRAFT AND ARMAMENT WERE AT HOWARD AIR FORCE BASE LAST FRIDAY FOR POSSIBLE USE IN SUPPORTING BRITISH EFFORTS IN THE SOUTH ATLANTIC. EVIDENCE OFFERED INCLUDED PHOTOGRAPHS TAKEN ON FRIDAY, 28 MAY 1982, SHOWING C-141 TRANSPORT AIRCRAFT SUPPOSEDLY ENROUTE TO HELP THE BRITISH, DISPOSABLE AIRCRAFT FUEL TANKS IDENTIFIED AS 500-LB BOMBS, AND QUANTITIES OF PALLETIZED CARGO AT THE HOWARD FREIGHT TERMINAL.

REGRETTABLY, NO EFFORT WAS MADE TO CONTACT THE USAF SOUTHERN AIR DIVISION OR THE UNITED STATES SOUTHERN COMMAND, [illegible] TO VALIDATE THIS INFORMATION. THE UNFORTUNATE RESULTS WERE INCORRECT AND MISLEADING STORIES.

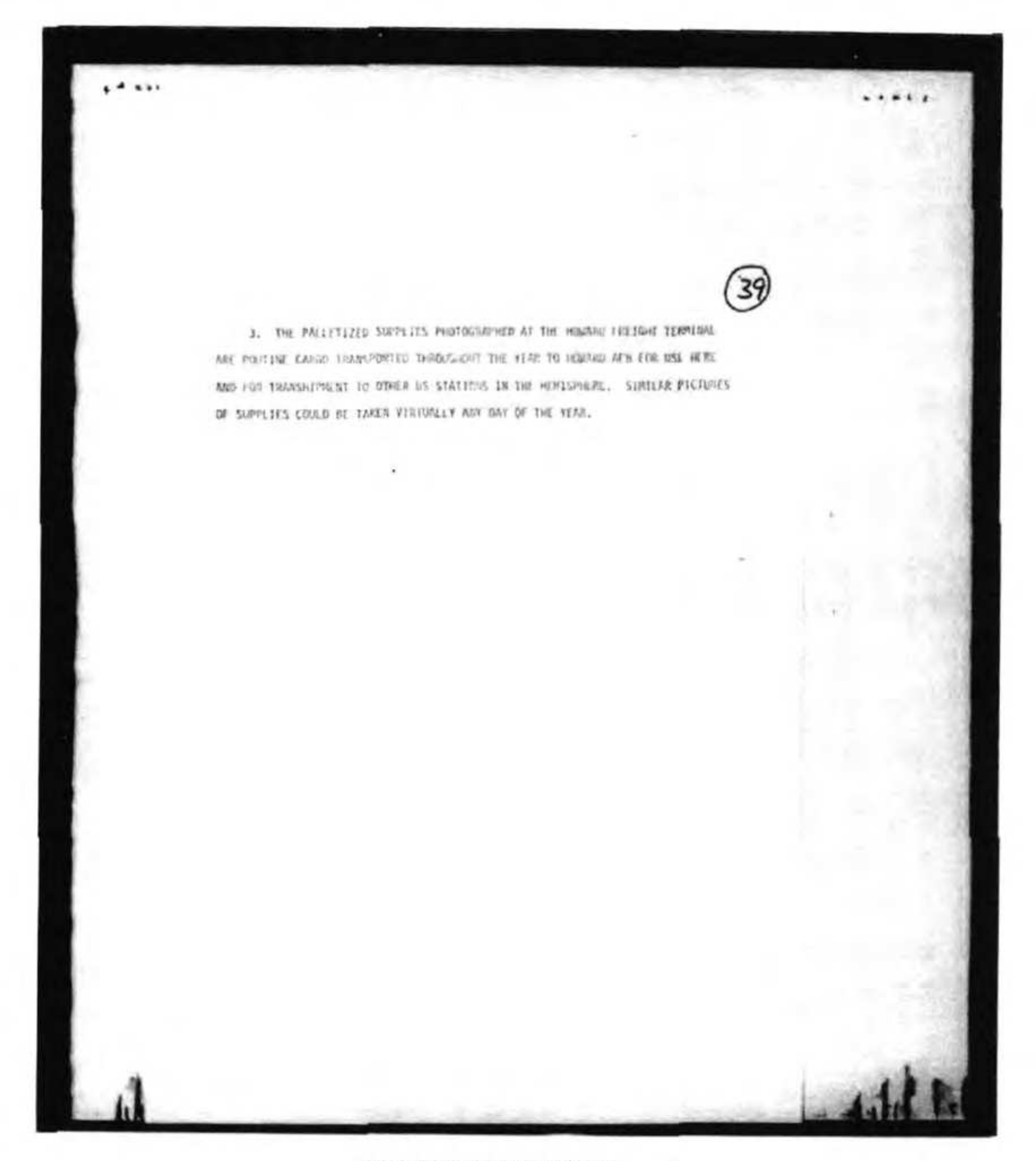
THESE ARE THE FACTS OF THE AIRCRAFT, "BOMBS" AND SUPPLIES WHICH WERE THE SUBJECT OF THE ERRONEOUS PRESS REPORTS:

1. ON FRIDAY, 28 MAY 1982, SEVEN C-141 AIRCRAFT ARRIVED AT HOWARD AFB FROM FORT CAMPBELL, KENTUCKY. THEY TRANSPORTED SOME 780 MEMBERS OF THE 101ST AIRBORNE DIVISION TO PANAMA FOR TRAINING AT THE JUNGLE OPERATIONS TRAINING CENTER AT FORT SHERMAN. ANOTHER C-141 ARRIVED ON 27 MAY 1982 WITH THE UNIT'S SUPPORT EQUIPMENT. THIS AIRLIFT IS ROUTINE, AND OCCURS FREQUENTLY THROUGHOUT THE YEAR. ALL EIGHT C-141 DEPARTED FROM PANAMA AT 9:30 A.M. SATURDAY, 29 MAY 1982 WITH OTHER MEMBERS OF THE 101ST AIRBORNE DIVISION, FORT CAMPBELL.

2. THE SO-CALLED "500-POUND BOMBS" PHOTOGRAPHED AT HOWARD AIR FORCE BASE AND PUBLISHED IN A PANAMA PAPER THIS MORNING ARE IN FACT DISPOSABLE WING FUEL TANKS FOR U. S. AIRCRAFT. SIMILAR WING FUEL TANKS ARE USED BY AIR FORCES WORLDWIDE. SUCH TANKS ARE ROUTINELY AT HOWARD, AND CAN BE SEEN THROUGHOUT THE YEAR SINCE THEY ARE A STANDARD ITEM ALWAYS IN STOCK.

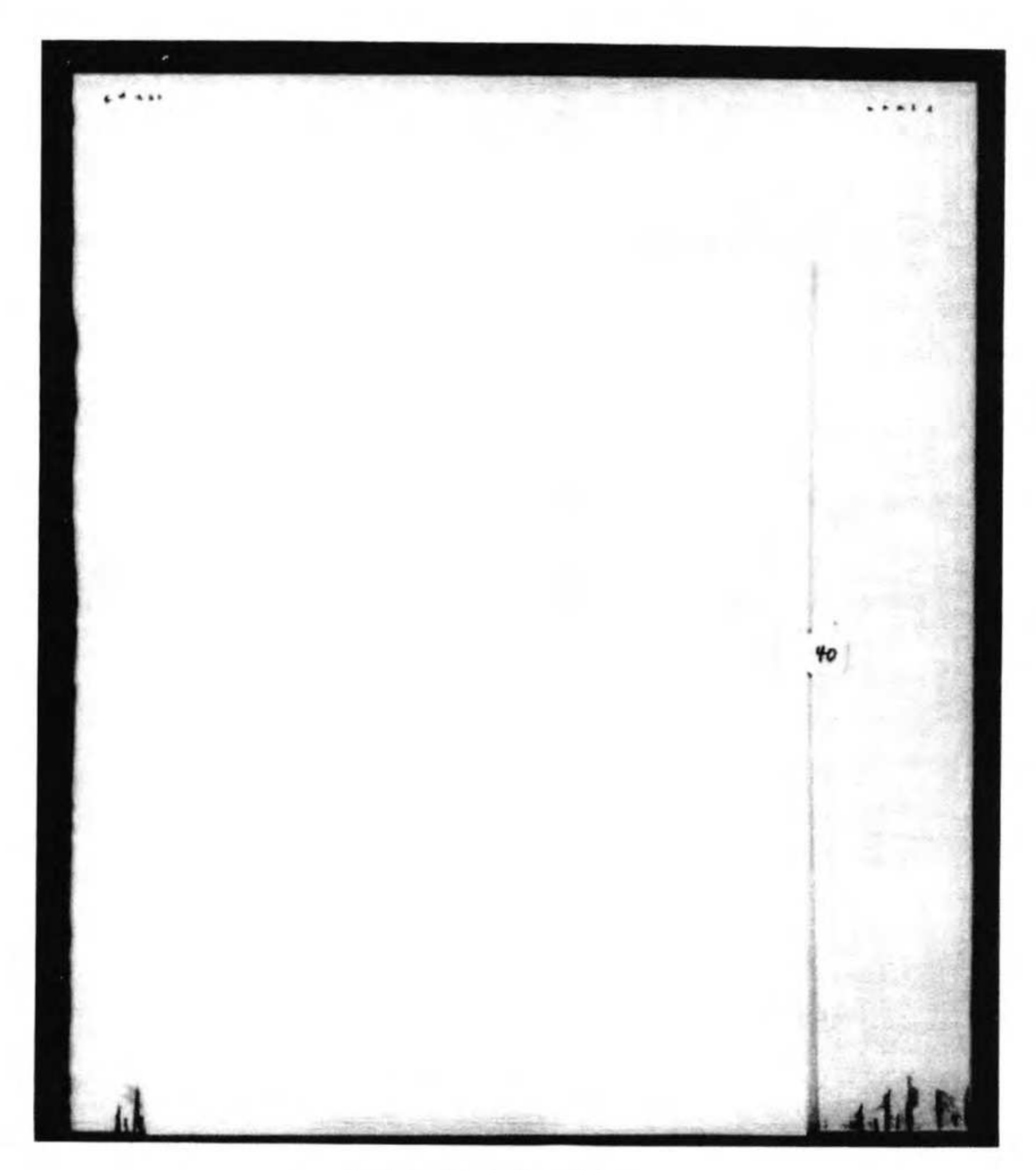
UPI Representative was at briefing

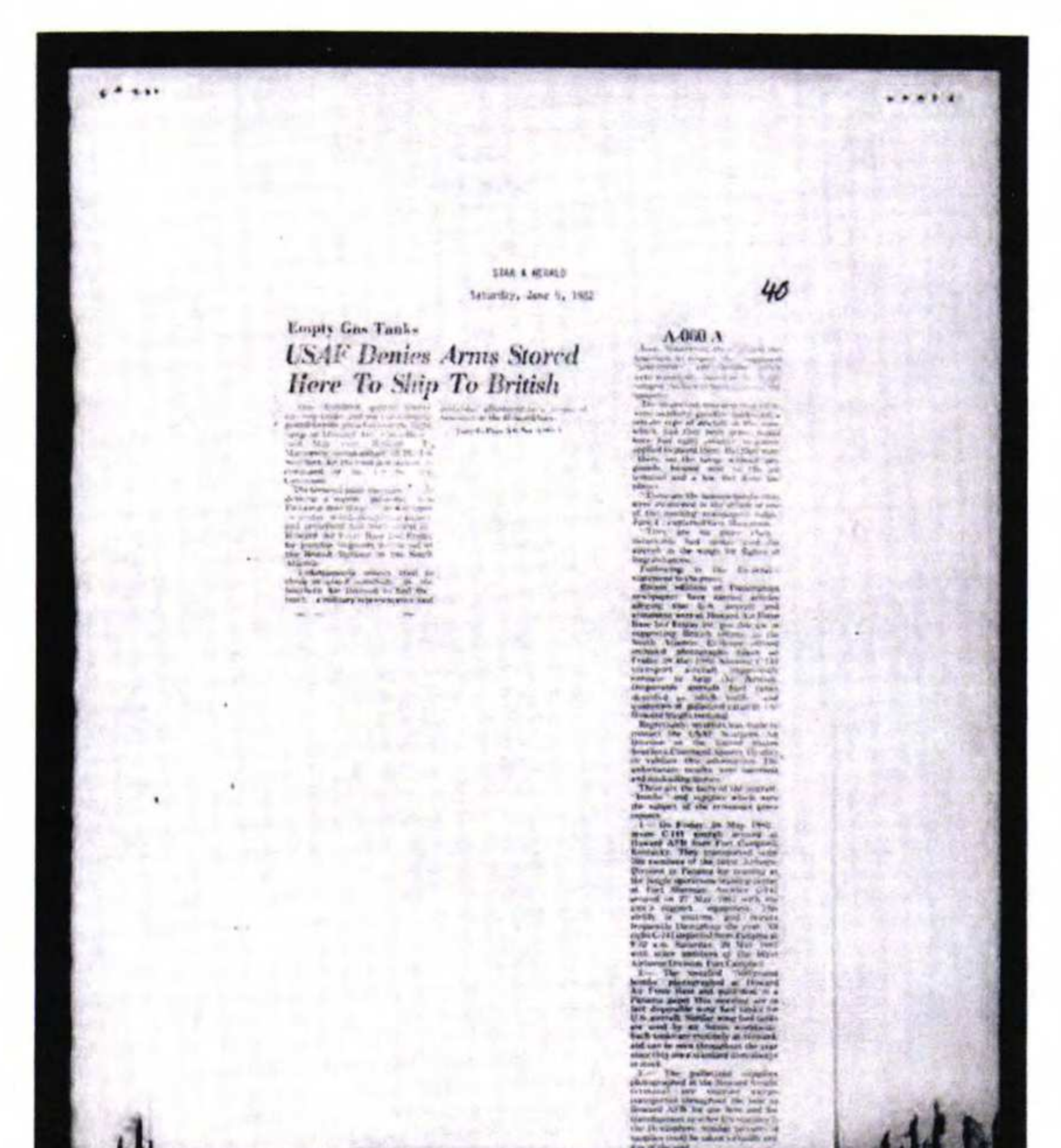
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IAW EO 13526, Section 3.5
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(39)

3. THE PALLETIZED SUPPLIES PHOTOGRAPHED AT THE HOWARD FREIGHT TERMINAL ARE ROUTINE CARGO TRANSPORTED THROUGHOUT THE YEAR TO HOWARD AFB FOR USE HERE AND FOR TRANSHIPMENT TO OTHER US STATIONS IN THE HEMISPHERE. SIMILAR PICTURES OF SUPPLIES COULD BE TAKEN VIRTUALLY ANY DAY OF THE YEAR.


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STAR & HERALD

Saturday, June 5, 1982

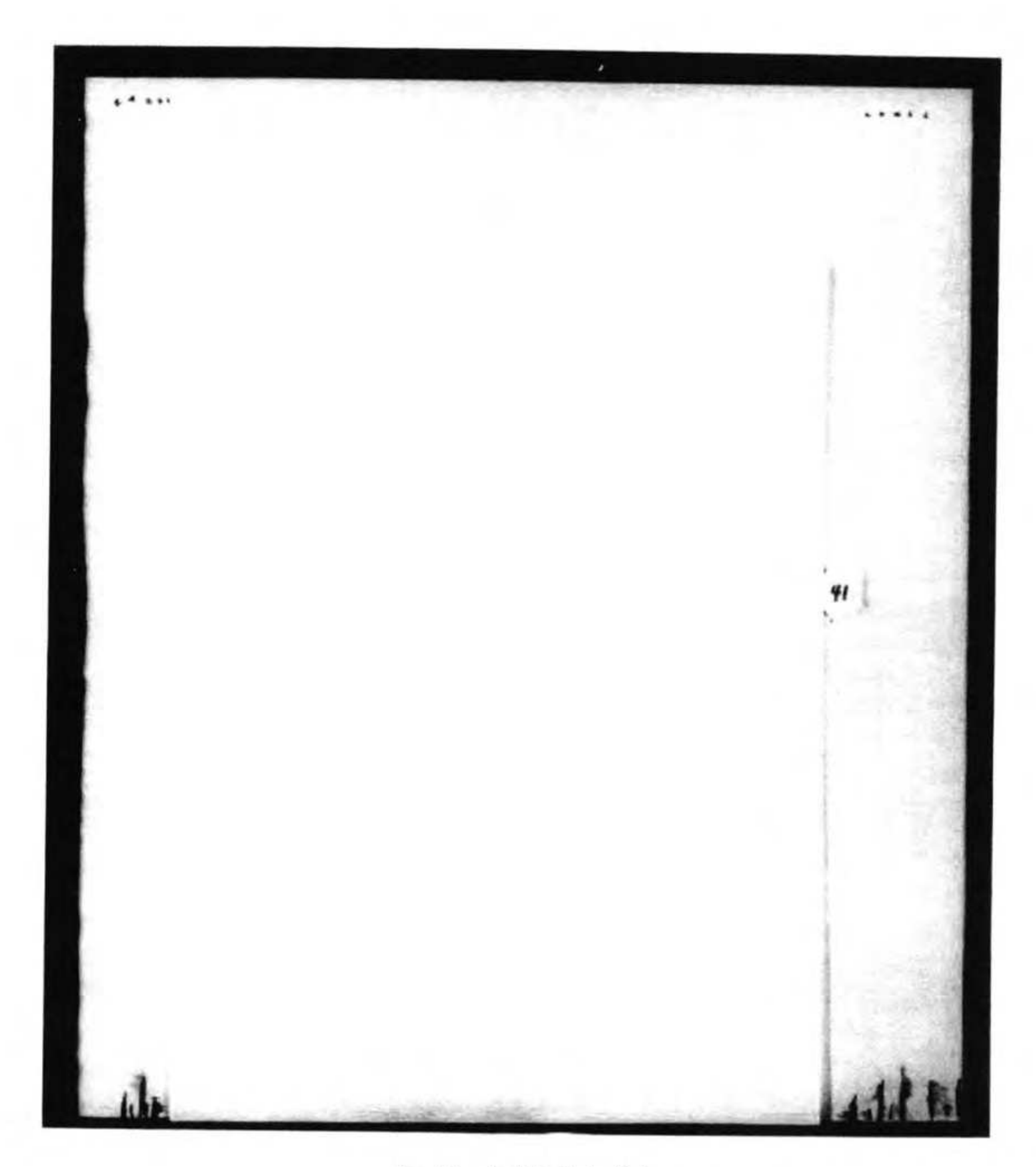
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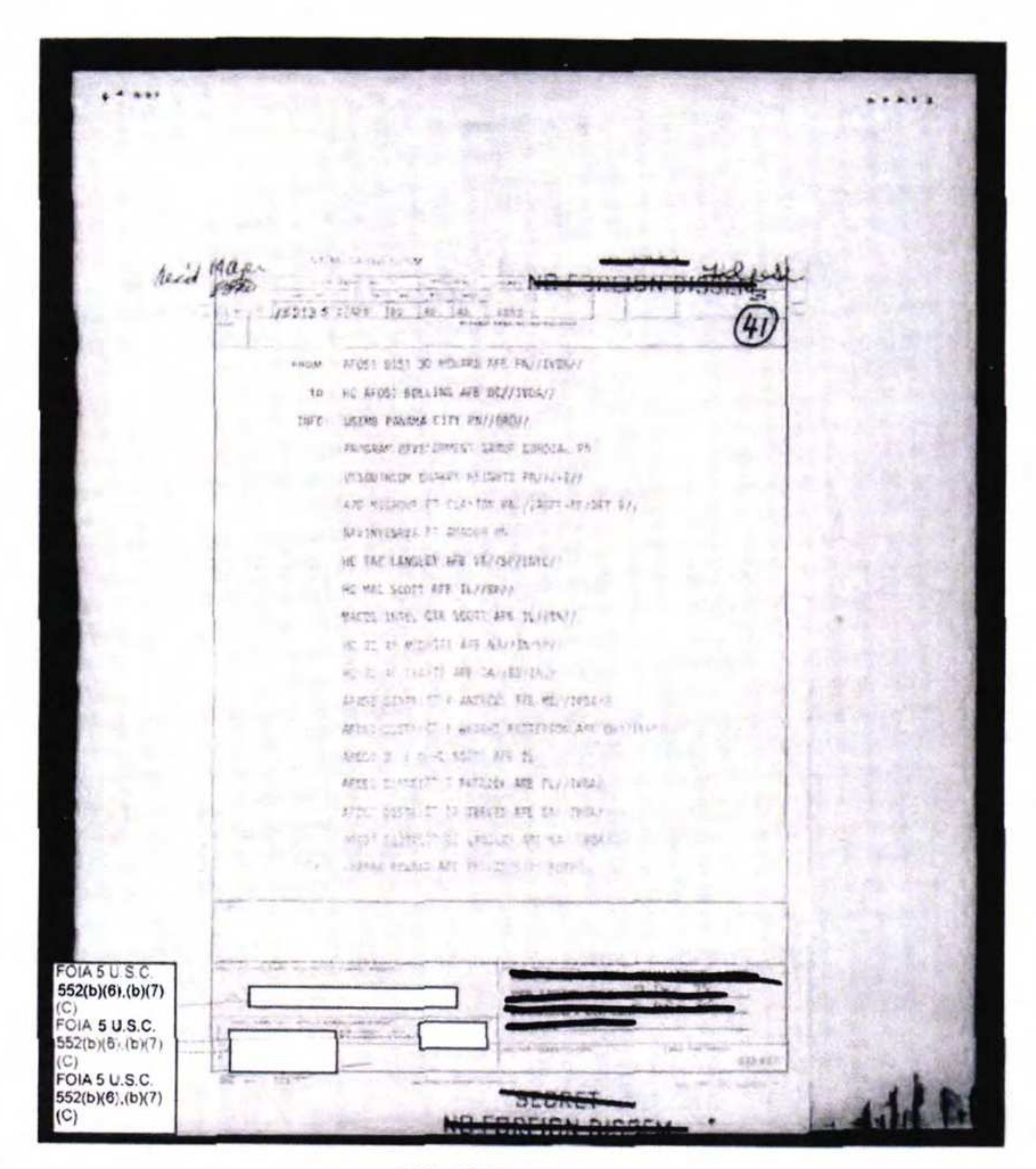
Empty Gas Tanks

USAF Denies Arms Stored Here To Ship To British

A-060 A

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Reviewed Air Force Declassification Office
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Date: *Oct 18, 2018*





NO FOREIGN DISSEM

(41)

FROM: AFOSI [illegible] FL//IVOA//

TO: HQ AFOSI BOLLING AFB DC//IVOA//

INFO: [illegible] PANAMA CITY FL//[illegible]//

[illegible]

[illegible]

[illegible]

[illegible]

HQ TAC LANGLEY AFB VA//[illegible]//

HQ MAC SCOTT AFB IL//[illegible]//

[illegible] SCOTT AFB IL//[illegible]//

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[illegible]

[illegible]

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[illegible]

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[redacted]

FOIA 5 U.S.C. 552(b)(6),(b)(7)(C)

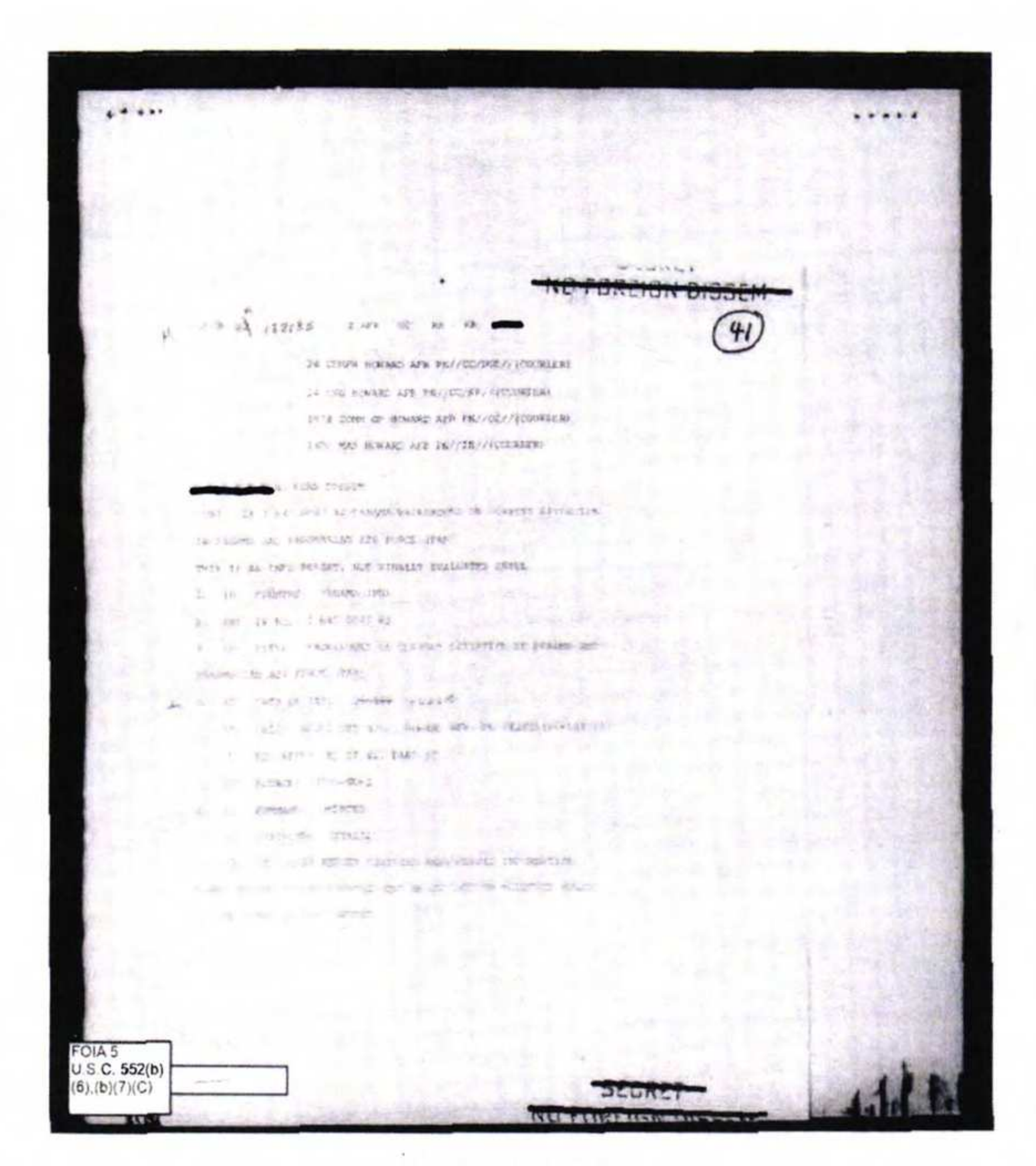
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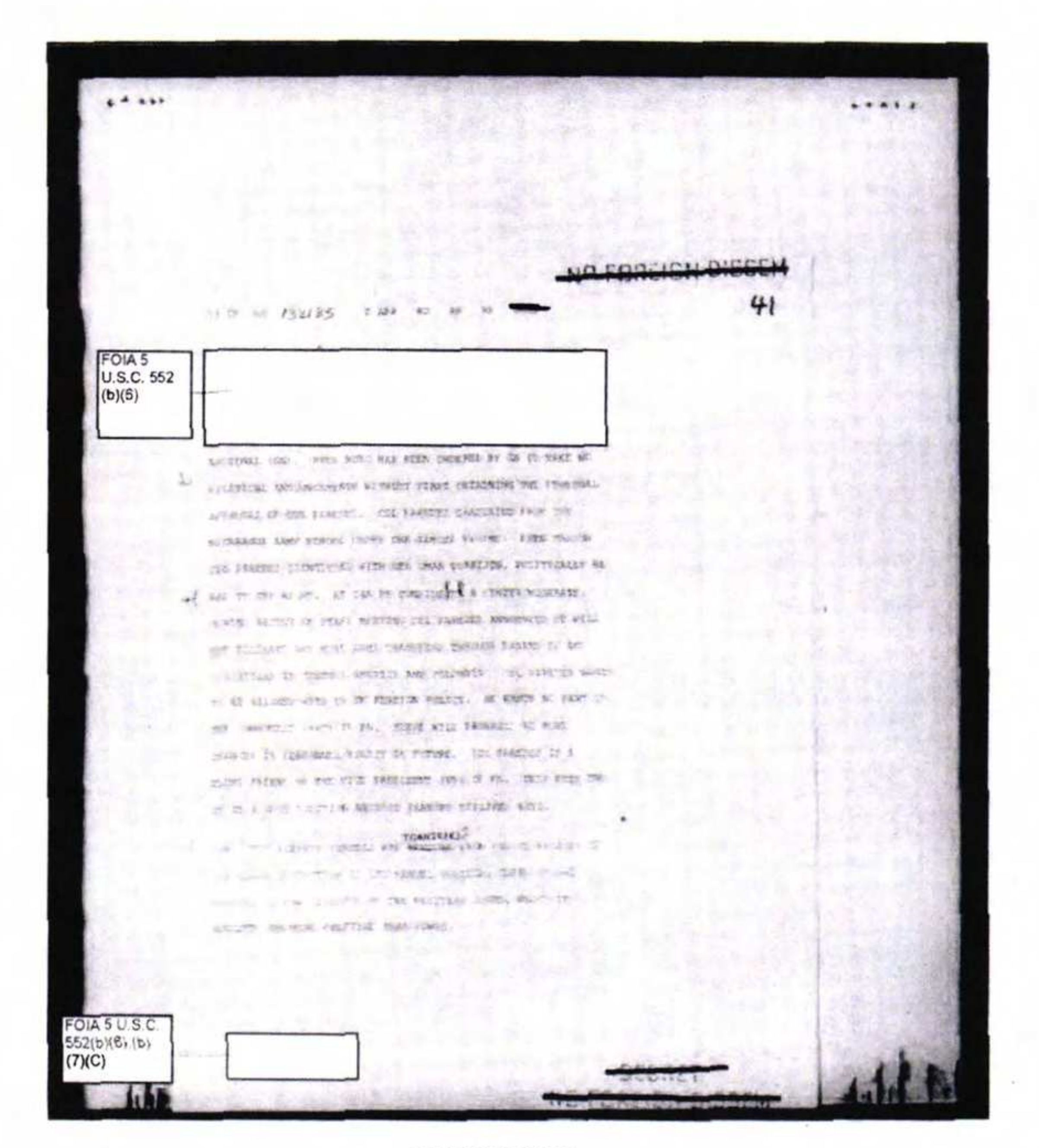
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FOIA 5 U.S.C. 552 (b)(6)

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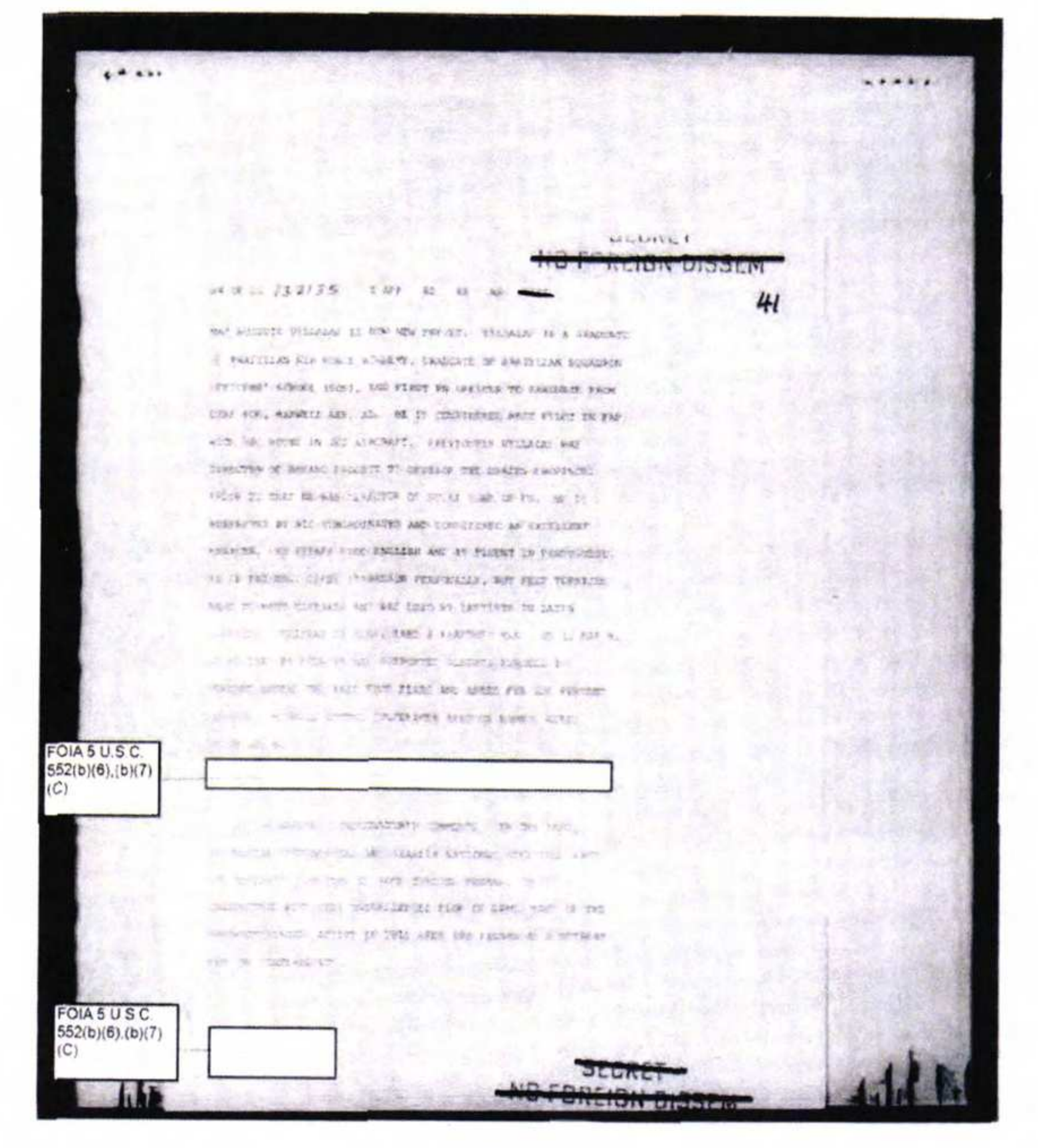
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Air Force Declassification Office
Date: *Oct 18, 2018*



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FOIA 5 U.S.C. 552(b)(6),(b)(7)(C)

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[illegible] 177175 [illegible]

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CONSEQUENTLY, PANAMA HAS EXPERIENCED NONE OF THE INSURGENCY [illegible] IN NEIGHBORING COUNTRIES. AS A POSSIBLE RESULT OF COL PAREDES' NEW POLICIES ON THE RESTRICTION OF ARMS FLOW THROUGH PM, SOME OF THESE TERRORIST GROUPS MAY NOT USE THE SAME RESTRAINT AS THEY HAVE IN THE PAST.

[illegible]

[illegible] NONE

[illegible] (U) SPECIAL INSTRUCTIONS: [illegible]

[illegible]

FOIA 5 U.S.C. 552(b)(6),(b)(7)(C)

[illegible] [redacted] [illegible]

[illegible]

FOIA 5 U.S.C. 552(b)(6),(b)(7)(C)

[illegible] [redacted] [illegible]

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[illegible]

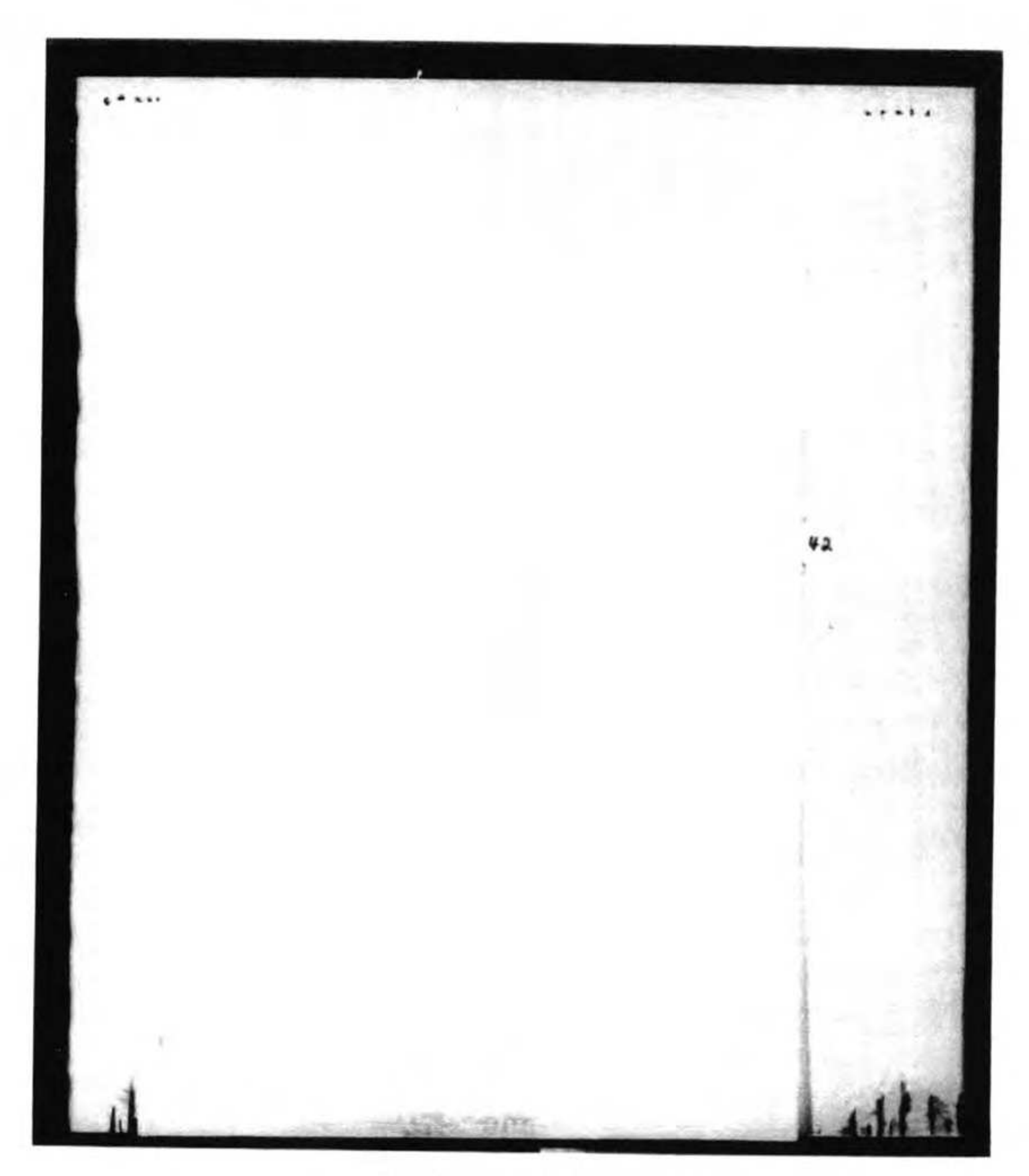
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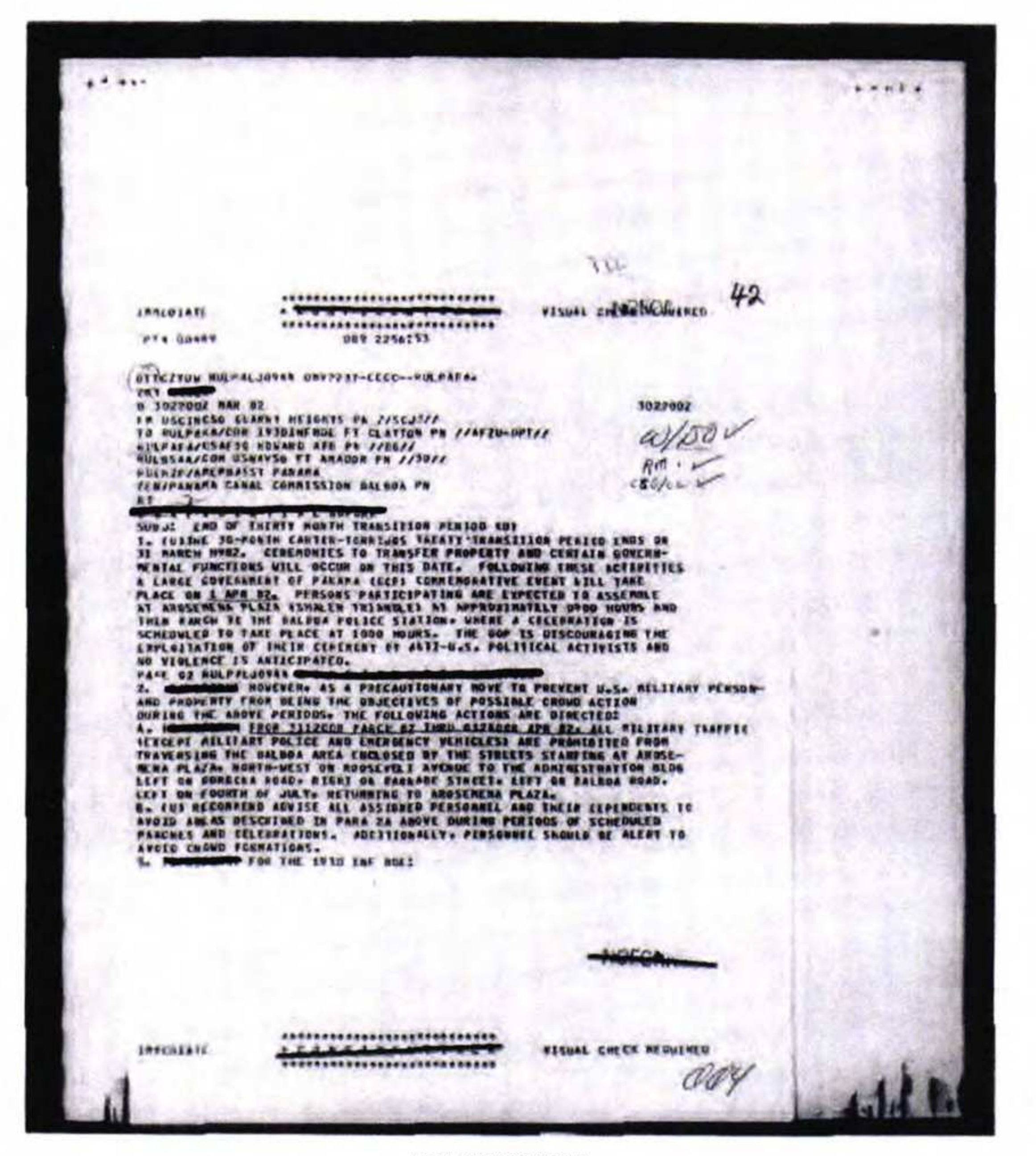
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[illegible]

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IMMEDIATE ******************************** VISUAL CHECK REQUIRED 42

* [redacted]

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ZNY [redacted]

O 302200Z MAR 82 302200Z

FM USCINCSO QUARRY HEIGHTS PN //SCJ3//

TO RULPAKA/CDR 193DINFBDE FT CLAYTON PN //AFZU-OPT//

RULPAFA/USAFSO HOWARD AFB PN //DO//

RULSSAA/COM USNAVSO FT AMADOR PN //30//

RUEHZP/AMEMBASSY PANAMA

ZEN/PANAMA CANAL COMMISSION BALBOA PN

BT

[redacted]

SUBJ: END OF THIRTY MONTH TRANSITION PERIOD (U)

1. (U) THE 30-MONTH CARTER-TORRIJOS TREATY TRANSITION PERIOD ENDS ON 31 MARCH 1982. CEREMONIES TO TRANSFER PROPERTY AND CERTAIN GOVERNMENTAL FUNCTIONS WILL OCCUR ON THIS DATE. FOLLOWING THESE ACTIVITIES A LARGE GOVERNMENT OF PANAMA (GOP) COMMEMORATIVE EVENT WILL TAKE PLACE ON 1 APR 82. PERSONS PARTICIPATING ARE EXPECTED TO ASSEMBLE AT AROSEMENA PLAZA (SHALER TRIANGLE) AT APPROXIMATELY 0900 HOURS AND THEN MARCH TO THE BALBOA POLICE STATION, WHERE A CELEBRATION IS SCHEDULED TO TAKE PLACE AT 1000 HOURS. THE GOP IS DISCOURAGING THE EXPLOITATION OF THEIR CEREMONY BY ANTI-U.S. POLITICAL ACTIVISTS AND NO VIOLENCE IS ANTICIPATED.

PAGE 02 RULPALJ0948 [redacted]

2. [redacted] HOWEVER, AS A PRECAUTIONARY MOVE TO PREVENT U.S. MILITARY PERSON- AND PROPERTY FROM BEING THE OBJECTIVES OF POSSIBLE CROWD ACTION DURING THE ABOVE PERIODS, THE FOLLOWING ACTIONS ARE DIRECTED:

A. [redacted] FROM 311200R MARCH 82 THRU 011200R APR 82, ALL MILITARY TRAFFIC (EXCEPT MILITARY POLICE AND EMERGENCY VEHICLES) ARE PROHIBITED FROM TRAVERSING THE BALBOA AREA ENCLOSED BY THE STREETS STARTING AT AROSEMENA PLAZA, NORTH-WEST ON ROOSEVELT AVENUE TO THE ADMINISTRATION BLDG LEFT ON GORGAS ROAD, RIGHT ON BARNARD STREET, LEFT ON BALBOA ROAD, LEFT ON FOURTH OF JULY, RETURNING TO AROSEMENA PLAZA.

B. (U) RECOMMEND ADVISE ALL ASSIGNED PERSONNEL AND THEIR DEPENDENTS TO AVOID AREAS DESCRIBED IN PARA 2A ABOVE DURING PERIODS OF SCHEDULED MARCHES AND CELEBRATIONS. ADDITIONALLY, PERSONNEL SHOULD BE ALERT TO AVOID CROWD FORMATIONS.

3. [redacted] FOR THE 193D INF BDE:

[redacted]

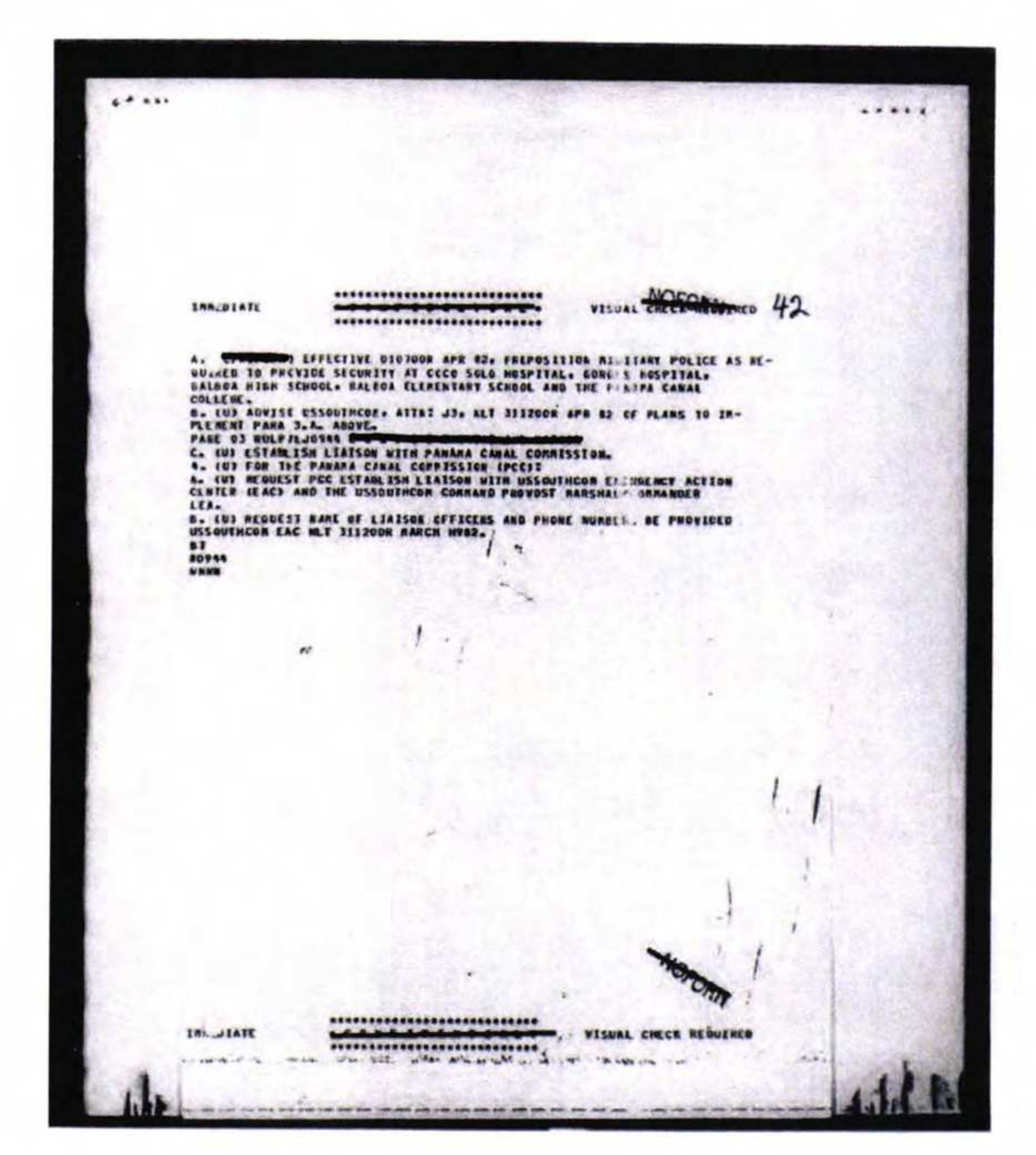
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NOFORN

A. [redacted] EFFECTIVE 010700R APR 82, PREPOSITION MILITARY POLICE AS REQUIRED TO PROVIDE SECURITY AT COCO SOLO HOSPITAL, GORGAS HOSPITAL, BALBOA HIGH SCHOOL, BALBOA ELEMENTARY SCHOOL AND THE PANAMA CANAL COLLEGE.

B. (U) ADVISE USSOUTHCOM, ATTN: J3, NLT 311200R APR 82 OF PLANS TO IMPLEMENT PARA 3.A. ABOVE.

PAGE 03 RULPALJ0944 [redacted]

C. (U) ESTABLISH LIAISON WITH PANAMA CANAL COMMISSION.

4. (U) FOR THE PANAMA CANAL COMMISSION (PCC):

A. (U) REQUEST PCC ESTABLISH LIAISON WITH USSOUTHCOM EMERGENCY ACTION CENTER (EAC) AND THE USSOUTHCOM COMMAND PROVOST MARSHAL, COMMANDER LEA.

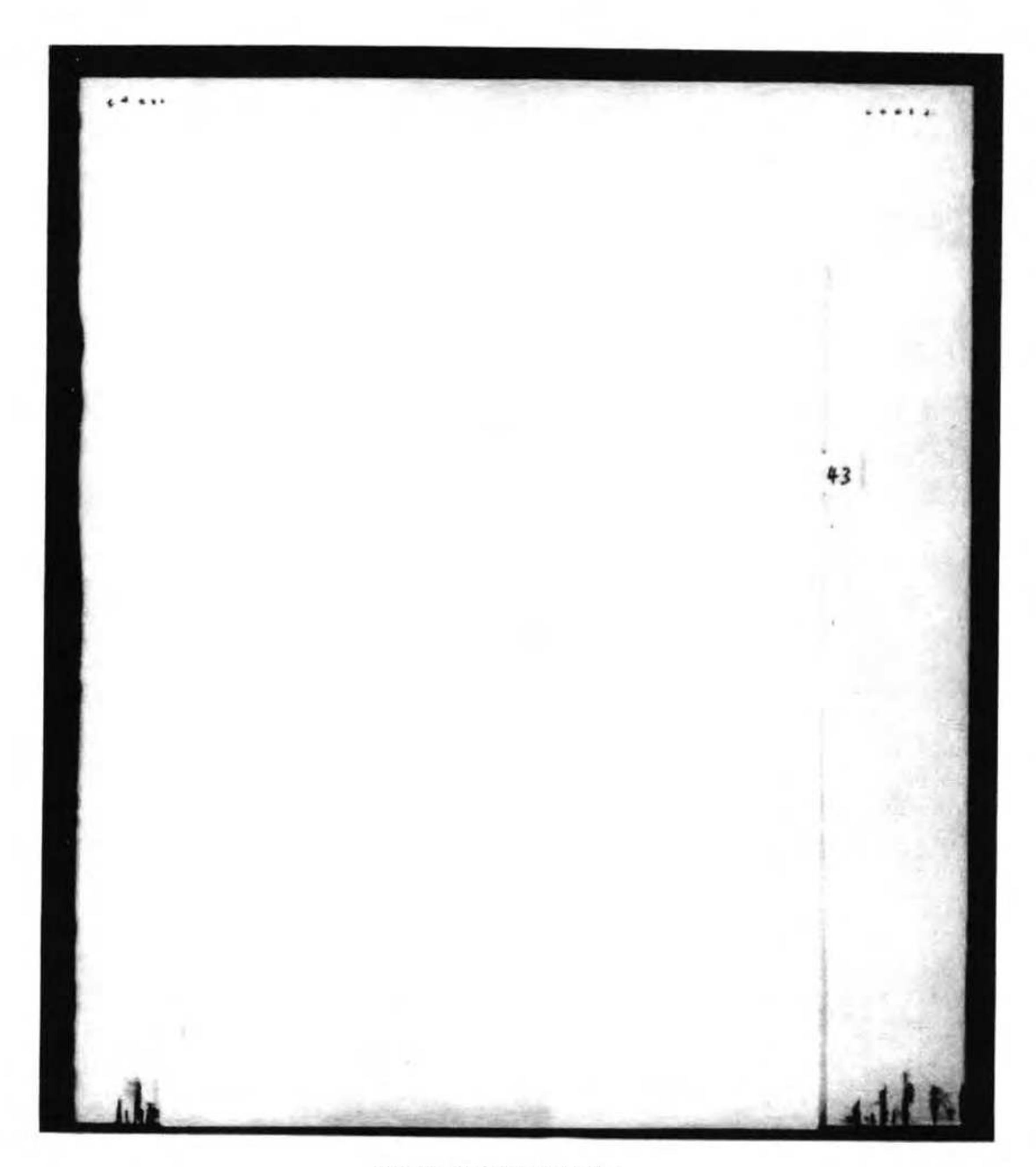
B. (U) REQUEST NAME OF LIAISON OFFICERS AND PHONE NUMBERS BE PROVIDED USSOUTHCOM EAC NLT 311200R MARCH 1982.

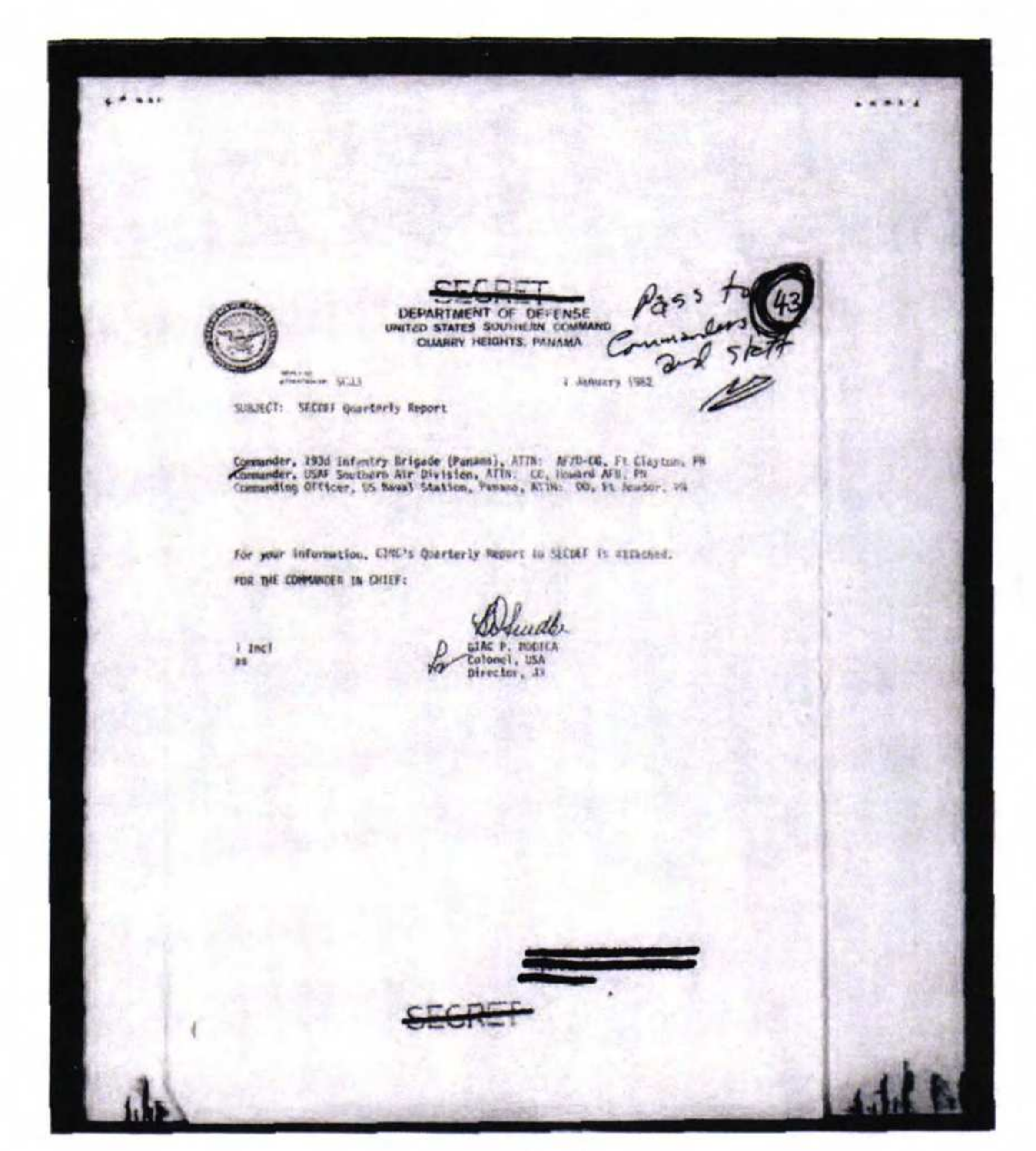
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DEPARTMENT OF DEFENSE
UNITED STATES SOUTHERN COMMAND
QUARRY HEIGHTS, PANAMA

Pass to Commanders and staff 43

SCJ3 | 1 January 1982

SUBJECT: SECDEF Quarterly Report

Commander, 193d Infantry Brigade (Panama), ATTN: AFZU-CG, Ft Clayton, PN
Commander, USAF Southern Air Division, ATTN: CC, Howard AFB, PN
Commanding Officer, US Naval Station, Panama, ATTN: CO, Ft Amador, PN

For your information, CINC's Quarterly Report to SECDEF is attached.

FOR THE COMMANDER IN CHIEF:

1 Incl
as

GIAC P. MODICA
Colonel, USA
Director, J3

[redacted]

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Date: *Oct 18, 2018*



43

31 December 1981

SUBJECT: Activities of the United States Southern Command (U)

Secretary of Defense
Washington, D. C. 20301

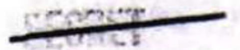
1. (U) State of the Command.

a. [redacted] During 1981, the Soviet strategy of the indirect approach became perfectly clear as we witnessed the continuing and unprecedented intrusion into the Western Hemisphere, including a major military imbalance in the Caribbean Basin founded upon the power and projection potential of Cuba, Grenada, and especially Nicaragua. It is now clear that events in and the dynamics of Latin America must enter the U. S. strategic calculus — our ability to fulfill responsibilities elsewhere in the world is decidedly affected. On the other hand, the opportunity to solidify hemispheric relationships is clearly of historic proportions. This fact is evident in the results of USSOUTHCOM's continuous military representation efforts, the XIV Conference of American Armies, in Washington, in November, and the OAS General Assembly in St. Lucia in December. The urge to democracy in Latin America is strong, as represented in the schedule of elections displayed at Inclosure 1. In capitalizing on this urge, it is essential to acknowledge the importance of the modernizing/professionalizing militaries throughout Latin America, with whom our relationships this year have improved in an impressive way.

b. [redacted] The future security of U. S. interests in the hemisphere, our "strategic rear" in Soviet parlance, is centrally affected by the crisis in Central America. Our policy with respect to that crisis is evolving positively, and our nationally directed support to the Government of El Salvador is achieving a wider, positive impact on relationships throughout the hemisphere. Although our efforts to confront this crisis are not yet sufficient, events of the year have highlighted the importance of balanced and coordinated U. S. foreign operations to effectively confront the continuous, multi-dimensional challenge posed by the Soviets and their Cuban surrogates. Military forces and resources assigned to this command have played a key role in confronting the immediate crisis and in laying the foundation for building the coalition required in the more difficult years ahead. Summary highlights of significant command activities during the year are provided at Inclosure 2. While some progress is evident in realignment of priorities accorded to this command; for example, the recent allocation of theater airborne intelligence collection assets; realistic addressal of the threat will require further elevation of resource priorities and allocations — still modest in relative terms — in selected areas such as air defense, special operations, and security assistance (where Latin America still receives only 2%



[redacted]



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[illegible]   31 December 1981
SUBJECT: Activities of the United States Southern Command (U)

of the worldwide foreign military sales financing program)

2. (U) Panama Situation.

a. (U) In the post-Torrijos era, apparently in consonance with regional dynamics, both the Government and National Guard of Panama tend increasingly to accommodate U. S. positions in the region, although links to the Left and Cuba remain. Locally, treaty implementation continues on a relatively positive course with daily practice and precedent building a solid relationship which fills the great voids left by treaty negotiators. We should expect the basic issues of sovereignty and finance to remain, but a practical working arrangement now appears feasible. In January, in coordination with the Panama Canal Commission and as approved by Bill Gianelli, ASA (CW), we will implement a new wage base for our 8,000 person work force which will be more expensive but an improvement to the employee, will narrow treaty inequities, and remains within command prerogatives. Also in coordination with the Panama Canal Commission and Bill Gianelli, I have agreed to the imminent publication by the Secretary of the Army of the Panama Canal Employment System mandated by Public Law 96-70. We anticipate but hope to avoid a potentially explosive situation when the Federal Labor Relations Authority returns to Panama — in the face of GOP opposition — to supervise elections in the work force leading to definition of union representation. Concurrently, in frustration, we seek agreement with the GOP on required payments supporting full employee Social Security benefits. Resolution of this aggravating issue will also be more expensive but must be achieved in fairness to both employee and employer.

b. (U) On the U. S. side, relationships between this command, the Panama Canal Commission, and U. S. Embassy are practical, candid, and positive. We approach, on 31 March 1982, the end of the initial 30-month Treaty transition period which probably will produce some dislocation and additional friction within the canal community. Phase II military construction activities, totaling 73.[illegible] million dollars, are essentially on schedule and improving the environment and support of service members stationed here. In the future, we hope to achieve some efficiencies through at least partial consolidation of civilian personnel management and a centralization of responsibility for real property maintenance.

c. [redacted] Panama's continued tolerance of our regional mission performance, periodic public statements acknowledging the importance of the U. S. military presence in Panama, and Panama National Guard agreement to support the training of Salvadoran officer candidates (a significant commitment in itself) should that training have been conducted at the School of the Americas, all serve to enhance the stature and relevance of this command. Nevertheless, through constructive political-military diplomacy we must continue to push Panama into alignment on our side. The continued unencumbered use of this base structure is essential to our security interests.

[illegible]

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[illegible] - 31 December 1983

SUBJECT: Activities of the United States Southern Command (U)

1. (U) Regional Situation.

a. [redacted] In support of our evolving regional policy, I see our regional military strategy, set in the global context, as providing essentially for the following elements:

-- Fight the covert war in Central America with direct action, indirect action, and tailored counterinsurgent action;

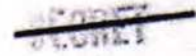
-- Reverse the Soviet/Cuban intrusion into the hemisphere by emphasizing security assistance and otherwise by largely indirect action -- always prepared for a direct military engagement in close coordination with political and economic activities.

-- Build the evident coalition potential in the hemisphere through intensified professional military interaction so as to enhance internal security, multinational power projection capabilities, and potential of the hemispheric mobilization base against a World War III type situation.

b. [redacted] In execution of this strategy, efforts of the command during the past year have focused on operational planning and activities. As a result, we are in a substantially improved posture to fulfill our responsibilities for contingent evacuation of U. S. citizens or to respond to added security requirements in Central American hot spots. In October (for the first time in over a decade), we planned and conducted combined exercise FALCON VISTA with the Armed Forces of Honduras. We planned and executed a similar, but much more ambitious, combined exercise with Venezuela. Both exercises had a decided effect in the region, advancing military-to-military relationships, prospects for interoperability, and USSOUTHCOM command and control capabilities.

c. [redacted] Security assistance activities, especially in El Salvador and Honduras, but significantly also in Costa Rica, have contributed directly to the prosecution of the covert war. Even as our new arms transfer policy takes effect, I anticipate substantial frustration of Latin American interests in acquiring U. S. military supplies and equipment both because of our reluctance to proliferate/sophisticate and the mechanics of our system. My recently submitted views on rethinking the security assistance program are attached at Enclosure 1. At the same time, additional emphasis on regional training, both institutionally in the schools here in Panama and through mobile training teams, offer an unparalleled opportunity to attain our strategic objectives. Our recent decision to train both Salvadoran OCS and Infantry battalions in CONUS favored a very sensitive internal political concern for prestige and institutional pride over our interest in internationalizing support to [illegible] and longer term need to build the coalition. We will seek additional opportunities to maximize use of these schools and their international faculties. The Panama Canal area military schools (PACAMS) have enormous potential in terms of future coalition building. We have submitted to the Army Staff, based on a JCS tasking, a monumental regional training study which identifies an 8-year training requirement in Latin

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SCJ   31 December 1981
SUBJECT: Activities of the United States Southern Command (U)

America on the order of 500 thousand students and 1.2 million dollars. The credibility, prestige, and utility of these institutions as a valuable regional training center is assured with the return of guest instructors from Brazil (who also privately indicated to me a willingness to support El Salvadoran officer candidate training in Panama), Argentina, and Chile. The presence of numbers of Mexican military here in this school system offers one of the few opportunities for building that vital bilateral relationship. In the months ahead we will be working with the Service departments to orient our institutional and exportable training capability to the future requirement.

d. [redacted] With substantial staff planning assistance from adjacent unified commands, we are currently responding to JCS tasking on detailed contingency plans, realistically acknowledging the possibility of direct and indirect involvement in Central America. While these plans are essentially unilateral in nature, in each case we are identifying opportunities for multinational involvement.

e. [redacted] Until now, planning and operations in Central America have necessarily been almost entirely conventionally oriented. In El Salvador, General Woerner and his military strategy assessment team have now provided an essential basis for the orderly development of the Salvadoran Army, Navy, and Air Force. I believe his statement of requirements is realistic but attainment of that capability in itself will not be sufficient to that challenge. Initially, in conceptual planning I propose to identify the requirement for an internal unconventional/special operations capability in El Salvador, and possibly other countries. Such a capability I am convinced will be required to insure the final defeat of the guerrilla forces. At the same time in El Salvador, we must lay out a realistic plan for evolution of the National Guard, National Police, Treasury Police, Municipal Police, and Customs Police. Throughout Central America I am convinced we must work harder to multilateralize both counterinsurgency and nation-building efforts. A number of Latin American military leaders have assured me they approve of our actions in this crisis, would like to help, but believe they cannot in an overt, military way. In this situation there is a certain relevance in our earlier experience in Vietnam with civil operations and revolutionary development support. I intend to develop a conceptual proposal for the organization of "Freedom Brigades," military or paramilitary and multinational in character, which I believe will appeal to those nations of the hemisphere whose interests are similarly challenged. Such an organization could be tailored to the individual security, development, and psychological needs of each nation -- we might make more progress with less emphasis on fighting communism and more emphasis on promoting freedom.

f. [redacted] To attain the long-term goal of building a coalition, we have submitted to the JCS for approval a security development plan which will more efficiently orchestrate our military presence and interaction with Latin America and provide for orderly planning, programming, budgeting, so as to preserve the economy of force approach in this region.

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SCCC 31 December 1982

SUBJECT: Activities of the United States Southern Command (U)

3. [redacted] To accomplish the short and long term programs outlined above, I have stated specific requirements for intelligence resources and headquarters manning. At this time it is apparent that intelligence priorities are being reoriented and that necessary intelligence collection assets are now to be assigned to this theater. We are evolving an appropriate structure to control this new collection capability but will need additional support to insure appropriate analysis and dissemination. Joint manpower requirements for FY 83 to FY 87 have been submitted to JCS. While partial approval has been received for FY 82, all approved positions for FY 81 and FY 82 have not been filled. I will be working closely with the Service departments to appropriately resource this headquarters to facilitate attainment of our strategic goals.

4. (U) Command Concerns: As we enter the third year of the dangerous decade of the 80's, the following basic issues remain of concern to this command.

a. [redacted] Redressal of the growing military imbalance in the Caribbean Basin in both military and psychological terms must sensibly counter the Soviet/Cuban/Nicaraguan buildup and yet be in harmony with economic development goals for the region. I believe our assistance should be directed toward development of national military capabilities sufficient for maintaining internal security and for limited defense against external conventional aggression. The differential between indigenous Central American defense capabilities and the growing Nicaraguan offensive capability should be offset by a policy commitment on the part of the U. S., and other capable/willing nations of the hemisphere, to intervene in the event of conventional aggression. Such a commitment is feasible and supportable within relatively reasonable force levels and, if presented properly, could have a substantial deterrent effect and would serve to neutralize the Nicaraguan offensive capability. Force level implications for the U. S. would seem reasonable.

b. [redacted] A limited survey of internal U. S. Government and academic/business activity in the field indicates little interest in what is now increasingly called low intensity conflict. I reported earlier that only the U. S. Army among government institutions has recognized the central importance and articulated clearly in doctrinal terms the mission of foreign internal defense and development. The likely direct and indirect actions required to achieve our strategic interests in Central America require a clarification of our willingness to participate and support actions which counter Marxist/Communist insurgency on the one hand and support nation-building efforts on the other hand. I urge that such a policy clarification be commenced.

c. [redacted] U. S. law and regulations regarding relationships between government agencies under conditions of general war are rather specific. No such specificity exists with respect to the present low intensity conflict/covert war environment such as we face in Central America. As a result, I foresee possible difficulties, increasing with the tempo of operations, in assuring unified action among

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E.O. 13526 Sec 3.3(b)(6)

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[illegible]

[redacted] [illegible]

[redacted] [illegible]

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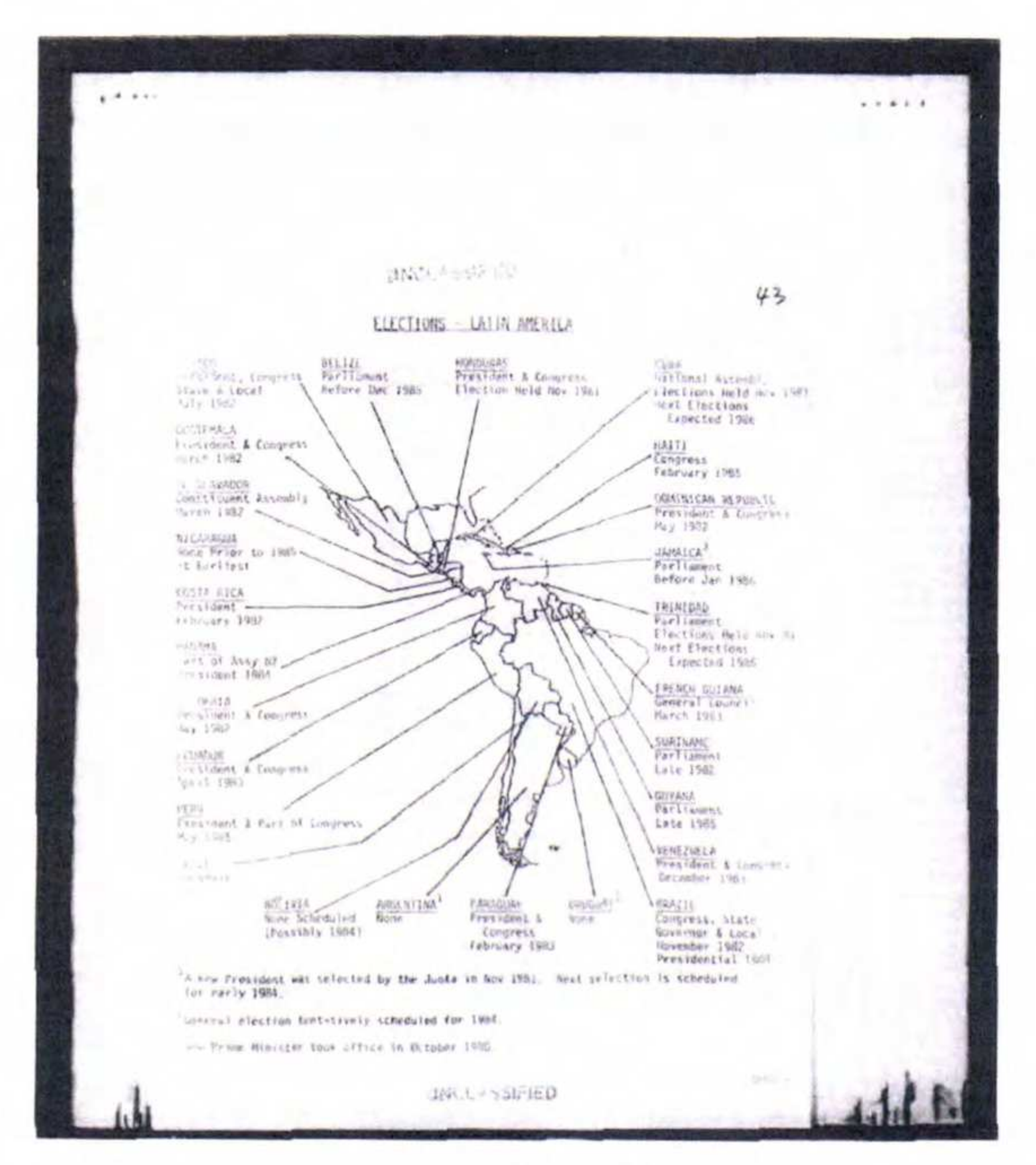
[illegible]

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Air Force Declassification Office
Date: Oct 18, 2018

[illegible] United States Southern [illegible]

11. [illegible] in complete [illegible] that I believe the pending Presidential decision to now divide security assistance responsibilities in the region—changing responsibility for the small security assistance offices (8 personnel) and programs in Barbados and the Dominican Republic from USSOUTHCOM to LANTCOM—not only is inefficient but also further fragments our efforts and clearly undercuts the possibility of accomplishing our military objectives in the area. My assigned responsibilities, as outlined in paragraph [illegible] Directive No. 5132.3, requires that I provide military assessments and impact [illegible], make recommendations, coordinate, and evaluate the effectiveness of our security assistance programs. [illegible] the ultimate success of our efforts in the Caribbean and throughout Latin America is tied directly to proper command arrangements for executing an effective "preventive" strategy. In sum, the U. S. is confronted with a potentially serious security threat on its southern flank, for the first time since 1962. In the face of this unprecedented threat, the worst possible signal the U. S. could now send to Latin America and our adversaries would be to reduce the U. S. military presence or continue to dilute its effectiveness through diverse and competing command arrangements.

WALLACE H. [illegible]
Lieutenant [illegible]
Commander in [illegible]



[1]A new President was selected by the Junta in Nov 1981. Next selection is scheduled for early 1984.

General election tentatively scheduled for 1985.

Prime Minister took office in October 1980.

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ACCOMPLISHMENTS IN CALENDAR YEAR 1981 (U)

(U) Summary highlights of significant command activities for 1981.

a. ([redacted]) INTELLIGENCE.

(1) ([redacted]) In October, through coordination with NSA, DIA and the Air Force, the Command received for the first time, an airborne collection system (COMBAT GUARD) over which USSOUTHCOM exercises operational control. Follow-on negotiations to obtain a second collection system over which USSOUTHCOM would also exercise operational control have also been successful. In January 1982, the Army is scheduled to deploy the CEFIRM LEADER system in support of the Command. These deployments provide USSOUTHCOM with the new ability to direct the gathering of critical information on high priority targets in the region.

E.O. 13526 Sec 3.3(b)(1)

[redacted]

b. ([redacted]) SABOTAGE AND SURVEYS. USSOUTHCOM reacted on three separate occasions during the last quarter of 1981 to acts of actual or threatened sabotage in El Salvador (ES). In October when two-thirds of the Puente de Oro bridge was destroyed, we deployed a two-man USA engineer team to survey the damage. A detailed report was provided to the Government of El Salvador (GOES) for use in effecting repairs and improving defenses. In November, in response to a GOES request, we deployed a four-man team to provide a security assessment of the current defenses of the Cerro Grande and 5th of November dams. A detailed report was provided to the GOES containing recommendations for active and passive security improvements. Later in November, USSOUTHCOM was advised of a possible sabotage attempt directed against the USS AFRICAN DAWN at Acajutla harbor, ES. A nine-man scuba qualified special forces team was deployed which provided training for ES personnel in harbor defense/ship security techniques.

c. (U) EXERCISES.

(1) (U) JTF BLACK HAWK IV, conducted 16-23 February 1981 was a JCS-coordinated, USSOUTHCOM sponsored, joint air, ground, and naval defense exercise. Maximum participation by components and augmentation forces insured a highly successful exercise which revalidated the augmentation concept and clearly demonstrated the ability of our forces to accomplish their canal defense mission. It was our largest and most ambitious exercise effort to date.

(2) ([redacted]) USSOUTHCOM conducted combined/joint exercises (HALCON VISTA) with both Venezuela (VE) and Honduras (HO) in 1981. HALCON VISTA-HONDURAS marked the first such exercise that the U.S. has participated with in a Central American

[redacted]

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country [illegible] over a decade. It further permitted the exercise of C3 for USSOUTHCOM contingency plans for combined surveillance and interdiction operations and demonstrated U.S. interest, credibility and commitment to the region. The exercise also served to condition the region to the presence of U.S. [illegible].

e. (U) COMMUNICATIONS.

(1) [redacted] Several major U.S. military communications-electronics (C-E) systems upgrades were made in Panama during 1981 to include: (a) extension of digital microwave (DMW) links within both the Pacific and Atlantic areas; (b) installation of eight telephone electronic switching offices; (c) digitalization of the SATCOM link to Ft Detrick, MD. The USSOUTHCOM Mission Radio System (MRS) was upgraded during 1981 with the installation of highly efficient HF radios and Parkhill secure voice KY-65's throughout Central America. These upgrades will be extended throughout South America during 1982. Steps will also be initiated in 1982 to provide USSOUTHCOM with secure voice telephone lines or SATCOM links to the USMILGP's in Central America to provide greater reliability and COMSEC protection than is possible with the MRS.

(2) (U) C3S Directorate. USSOUTHCOM submitted a proposed organization for a new C3S Directorate in the FY83 Joint Manpower Program. Manpower is presently borrowed from subordinate commands to perform communications staff planning. The rapid expansion of Latin American (LATAM) activities, especially in Central America, calls for sound C3I planning which cannot be provided by the current inadequate USSOUTHCOM staffing.

f. (U) TREATY.

(1) [redacted] Although the issues cited in the 6 October 1981 quarterly Report to the [illegible] remained unresolved, our achievement during the past year lies in the fact that our interpretation of the pertinent Treaty language has withstood Panamanian challenges and, thus, our positions on these issues remain viable. We have, in essence, delayed for the time being the Government of Panama's (GOP) attempt to renegotiate the Treaty documents and we have done so without being the subject of overly critical commentary from either the GOP or the local media.

(2) (U) Relationships among the three U.S. Government agencies in Panama—Canal Commission-Embassy-USSOUTHCOM, have been very positive. Communication is open and effective at all levels. The role of the Panama Review Committee (PRC) has been considerably enhanced during the past year by the function of the Mini-PRC which now fully staffs and coordinates all issues prior to their discussion at the PRC. USSOUTHCOM will continue to "go the extra mile" to ensure coordination is conducted in a timely and proper manner.

(3) (U) Base support operations (schools, hospitals, exchanges, commissaries) continue to provide the U.S. community in Panama with excellent services. There could be some commissary problems if the Balboa Commissary does not continue to operate beyond its Treaty mandated closing date (31 March 1982). Discussions are continuing at the diplomatic level to have the commissary operation extended.

(4) (U) A new method of Department of Defense Dependents School (DoDDS) busing--U.S. Navy providing civil service operators and managing the entire operation on a reimbursable basis--is working extremely well. This new busing method has reduced costs by about $300,000, decreased labor problems, and increased management supervision.

(5) (U) Civilian Personnel. Legal coordination between Panama Canal Commission (PCC) and USSOUTHCOM has been completed on the Panama Canal Employment System (PCES), which will provide the basic civilian personnel framework for all U.S. agencies in the Canal area. Features of the PCES are the maintenance of a basic merit system and the establishment of the Panama Area Personnel Board as the central personnel policy coordination authority. USCINCSO is a member of the board, thus ensuring that the needs of the Defense agencies are considered.

(6) (U) Panamanian Preference in Procurement. Although "preference in procurement" as prescribed in the Treaty, has yet to be specifically defined, USSOUTHCOM expended more than $46.73M locally for supplies, services and contracts. This represents an increase of 13.3% over FY80 expenditures and demonstrates continuing USCINCSO resolve to accord preference to Panamanian firms.

(7) (U) Panama Area Wage Base (PAWB). A new PAWB was approved in December 1981 and will become effective on 10 January 1982. Major features of the new plan are: (1) provide significant pay increases at the higher grade levels (e.g. up to 29.5% for nonmanual and 32.2% for manual categories), which will enhance our recruiting of highly qualified Panamanians; (2) provide within-step increases similar to U.S. pay plans; and (3) allow agencies to place employees at a higher step within their grade based on a higher previous rate that was earned in U.S. Government service. The unions and officials of the Panama Government have voiced strong opposition to the new plan in that it does not provide pay increases at the lower grades where most Panamanians are employed. They have been pushing for a return to U.S. pay scales.

(8) (U) 13th Month Bonus Issue. The 13th month bonus system, which is provided for in Panamanian labor law, became effective on 1 October 1979 and applies to those Panamanian employees hired after 30 September 1979. The 13th month is divided into three increments:

1. First 1/3 - provides a bonus in April of each year to cover school expenses.

2. Second 1/3 - covers disability, death and old age retirement benefits under the Panamanian social security system.

3. Third 1/3 - provides a Christmas bonus.

The part in contention is the "second 1/3" which is paid to the Panamanian government. In Panama, the "second 1/3" is paid by the employer. The U.S. Government's position is that it is the employee's responsibility since all bonus money is taxed and that it is discriminatory because U.S. employees do not get the same benefit. The issue is at impasse between the two governments, however, a proposal by the U.S. Government is being staffed which is that we would start paying the "second 1/3" as an employer if retroactivity to October 1979 is waived.

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I. (U) THE REGION.

(1) (U) Security Development. The U.S. Southern Command took positive steps throughout 1983 to solidify and expand U.S. military influence in Latin America.

(a) (U) The region's Personnel Exchange Program (PEP) currently includes 26 positions in eight countries. Army and Air Force component commanders in Panama now have a well defined role in managing the program. The Navy maintains centralized control from Washington.

(b) (U) Initial Security Assistance contacts were made with officials in Belize and Jamaica. Additionally, programs were established/developed with Guyana and Surinam.

(c) (U) The representation visit continues to serve as an effective vehicle for expanding military relationships. Visits during 1982 (23 visits to 14 countries) were as follows:

CINC		D/CINC/AF Component Commander
Peru	Ecuador	Ecuador
Argentina	Chile	Honduras
Colombia	Venezuela	Chile
El Salvador	Honduras	Colombia
Brazil	Uruguay	Belize
Barbados	Dominican Republic	

Army Component Commander	Navy Component Commander
Honduras	Guatemala
Venezuela	Ecuador
	Brazil

The command also hosted senior military leaders from nine countries--to include chiefs of the military establishments in Argentina, Brazil, Chile, the Dominican Republic, Jamaica, and Guyana.

(d) (U) Closer ties developed between the National Guard Bureau and USSOUTHCOM. Exchanges between the Puerto Rican National Guard, the Uruguay and the Dominican Republic have already extended military influence in the region. A recent visit to USSOUTHCOM by LT GEN Weber, Chief, National Guard Bureau, laid the groundwork for other, mutually beneficial initiatives.

(e) (U) United States Coast Guard billets have been programmed for security assistance offices in Jamaica, Barbados and Panama--a worldwide first. The navies of many countries in the region have missions which closely equate to those of our Coast Guard. Cooperation from the U.S. Coast Guard in dealing with these navies has been outstanding throughout the year.

(f) (U) The Chief of Staff, U.S. Army contributed innovative ideas in our quest for security development initiatives. These included high-level consultations with the Argentine Joint Staff and a "U.S. Army in the 80s" briefing tour by a Department of the Army team. USSOUTHCOM representatives participated in both of these successful ventures.

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(g) (U) The U.S. Southern Command finalized a Force Development Study for the Dominican Republic and presented results to government officials. This is the second study of this nature undertaken by the command. (Panama's Guardia Nacional (GN) was the object of a similar, 1980 study.) The survey of force requirements is an influence generating technique with considerable potential, particularly in the smaller countries of the region. We remain alert for future opportunities to employ this technique.

(2) (U) Training. During the past fiscal year, elements of USSOUTHCOM trained approximately 6,000 military personnel from 15 Latin American/Caribbean countries. Of these, 38% received instruction in the Panama Area Military Schools, while the remaining 62% were trained in their respective countries by [illegible] mobile training teams (MTT). The number of students in the Panama schools represents an 87% increase over FY80. Schools handled this increase with reduced overall manning and without budget augmentation. A more detailed look at FY81 training is provided in the table below.

USSOUTHCOM REGIONAL TRAINING SUMMARY (FY 81)

	School	Courses Offered	Students Trained	Mobile Training Teams	Students Trained
Army	School of the Americas	19	1,497	[illegible]	3,337
AF	Inter-American AF Academy	23	593	[illegible]	391
Navy	Small Craft Instruction & Technical Team	9	173	[illegible]	402
Totals		51	2,263	[illegible]	3,73[illegible]

NOTE: An additional 475 Latin American military students were trained in CONUS schools and by CONUS Mobile Training Teams (18).

(3) (U) Peru-Ecuador Border Conflict. During the early 1981 border conflict between Peru and Ecuador, USSOUTHCOM made substantial contributions. The Deputy CINC, Major General Masterson, played an important role in a multinational commission which negotiated force disengagement. Helicopters and crews for the Rio Protocol Observer Force also came from USSOUTHCOM. The cost of our involvement was high. Three crewmen were lost in the crash of a helicopter supporting the observer force. Despite extensive search efforts, neither the crewmen nor the helicopter were ever located.

(4) [redacted] El Salvador. The U.S. Southern Command [illegible] a long considered plan for limited support to the Government of El Salvador. As the climate for support improved, we stood ready to respond. This preparation paved the way for: introduction of tactically oriented MTT's; lease/grant of helicopters to improve mobility; response to 506 Authority with a prioritized list of equipment; development of a Salvadoran national military strategy; and planning for Officer Candidate School (OCS) and infantry battalion out-of-country training. In addition to planning, USSOUTHCOM made significant contributions in each of these areas as concrete requirements materialized.

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(5) [redacted] Honduras. In recognition of growing insurgent infiltration of arms into and through Honduras, USSOUTHCOM developed, coordinated, and executed a two-phased arms interdiction training program for Honduran Army and Air Force personnel. Planned and implemented in close concert with the U.S. Mission, the program was acknowledged by the Chief of Mission as being a "model for inter-agency cooperation." On another important issue, USSOUTHCOM's urgings to extend the UH-1H helicopter lease (10 helicopters) from one to four years were realized through concerted DA efforts in April 1981.

4. (U) COMPONENTS. The components made significant contributions to the overall U.S. Southern Command mission in CY 1981. In addition to their participation and support in implementing the command's regional initiatives, the following brief comments also apply.

(1) (U) The 193d Infantry Brigade (Panama) continued their excellent support for joint/combined exercise BLACK HAWK IV. The Brigade parachute team "Jumping Ambassadors" continued to perform to appreciative crowds throughout LATAM; performances were conducted in conjunction with appearances of the Bde's 79th Army Band. In addition the Brigade, in conjunction with the Guardia Nacional (GN) of Panama, hosted a Jungle Operations Conference in November at the Jungle Operations Training Center (JOTC), Ft Sherman, Panama. The purpose of the conference was to establish an interchange of views, concepts and doctrine on jungle operations. The delegates reported excellent feedback and judged the conference a high success. The following countries were represented: Argentina, Belize, Brazil, Chile, Colombia, Dominican Republic, Ecuador, El Salvador, Guatemala, Honduras, Jamaica, Panama, Peru, Uruguay and Venezuela. U.S. Army representatives attended from the U.S. Army Infantry School, Puerto Rico National Guard (92d SIB), JOTC, and USSOUTHCOM.

(2) (U) United States Air Force Southern Air Division (USAFSO) continued to "do more with less." The congressionally directed manpower reduction of 100 personnel concurrent with the increasing workload had and will continue to have an impact on mission accomplishments. With the increasing emphasis and priority that the present administration is giving to this area, an increase, not decrease, in manpower is needed. During CY 1981, USAFSO units received many well deserved unit and individual awards, participated in several combined/joint exercises and missions and hosted or assisted in hosting several important conferences. The Rescue Coordination Center (RCC) was credited with saving 23 lives and 92 assists. Overall, CY81 was a very good and successful year for USAFSO.

(3) (U) U.S. Naval Station, Panama Canal (USNAVSTA). In addition to actively supporting USSOUTHCOM's BLACK HAWK and HALCON VISTA exercises, USNAVSTA supported the UNITAS XXII Task Force when it visited the station. Ships were resupplied and refueled through the Thanksgiving holiday. A primary function of USNAVSTA is to provide support for the operating forces of the Navy, and in fulfillment of this function, 73 port visits were arranged in 1981 and are summarized as follows: 22 USN/USCG surface ships; 31 foreign allied navy ships; 7 U.S. Government-sponsored research vessels; two U.S. submarines; 11 USNS/Government contract ships; and 10 U.S. ships (transit only and not included in port visit total).

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REVITALIZING THE U.S. SECURITY ASSISTANCE PROGRAM (U)

(U) The ideas expressed below were recently submitted to the [illegible]. Response on specific proposals has been positive. The new Arms Transfer Management Group has established working groups to study the entire subject. I urge your personal support for revitalization of this important program.

1. [redacted] After two years of close observation, I perceive serious deficiencies in the philosophy, substance, and structure of our Security Assistance Program in Latin America. I believe the program requires revitalization. At the same time, we are on the threshold of significant opportunities, which I consider of historic proportions, to develop more reliable, productive relationships with our neighbors to the south—to build the effective coalition required in the more difficult years ahead. It is imperative to rethink the program and resolve these deficiencies.

2. (U) Program philosophy reflects neither the Latin American cultural environment nor the reality of the times. A direct correlation between the danger of subversive insurgency to the nations of Latin America and danger to the national security of the U.S. must be acknowledged. Several countries are now facing insurgent challenges, often stemming from but always compounding severe economic and social problems. They need timely support (to deter the revolution) from the standpoint of well-coordinated country-specific/regional programs of political, social, psychological, economic, as well as military elements. From my perspective, the present program does not provide this integrated approach. Moreover, it sometimes fails to recognize that civil-military regimes are a fact of life and that it is essential to move toward melding populations and armed forces into mutually supportive units if we expect to achieve stated regional security objectives. Although the Latin American Armies are normally predominant and certainly the most powerful service in a political sense, we must encourage development of better regional navies as well as armies and air forces if our "economy of force" premise is to remain viable. This development is accomplished necessarily in most cases thru army leadership. Basically, program philosophy for Latin America needs to be focused on the pursuit of common, mutual, shared security interests—among equals.

4. [redacted] The revised arms transfer policy was a salutary development. Yet program substance and structure tend to hamper desired results. Substantive problems stem from continuing high interest rates, a poor record of delivery/responsiveness, uncertain funding levels, mid-term changes in funding, disparity between [illegible] and IMET pricing, and lack of flexibility to accommodate [illegible] of individual countries. Many countries continue to turn to third-country suppliers who offer better terms and response times. Skepticism over the future and substantive value of the program is widespread. Further, its configuration is outdated, confusing, [illegible], and it hampers effective progress toward our objectives in the region. The Unified Command, if more engaged substantively, would be of greater assistance in achieving country-specific and regional goals. Examples of inadequacy can be found in terminology, manning, and [illegible]. The term "Security Assistance" is in itself viewed as paternalistic. It does not convey the idea of partnership or shared responsibility in the face of mutual threat.

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[illegible] in confusion, even within US circles, over the welter of names by which Security Assistance Organizations are known. Manpower ceilings have reduced [illegible] flexibility with respect to regional operations. Likewise, legislative delimitation of functional tasks, as they apply to Security Assistance Organizations, reduces the value of an important foreign policy asset.

(U) I offer the following recommendations for consideration:

a. [redacted] Focus on the definition and pursuit of common, mutual, shared security interests—among equals.

b. [redacted] Change name of program to "Mutual Security Program."

c. [redacted] Standardize title of Security Assistance Organizations in Latin America to "Military Liaison Offices (MLO's)."

d. [redacted] Relax legislated limitation of functional tasks to be performed by MLO's (22 U.S.C. 2321 i).

e. [redacted] Broaden scope of MLO activities to include in-country management; coordination of more comprehensive military activities which would include: Security Assistance support; expanded Personnel Exchange Programs; small unit exchanges; individual and collective training; joint/combined exercises; representational visits; civic action programs; disaster relief operations; engineer [illegible] design and construction projects; intelligence exchanges (with DATT) and public affairs activities (22 U.S.C. 2321 i).

f. [redacted] Remove manpower ceilings to allow unified commander manning flexibility to accomplish the above listed functions.

g. [redacted] Revise FMS interest rates and FMS training prices downward.

h. [redacted] Accommodate reciprocal training agreements.

i. [redacted] Improve delivery of contracted items on time, at the agreed [illegible].

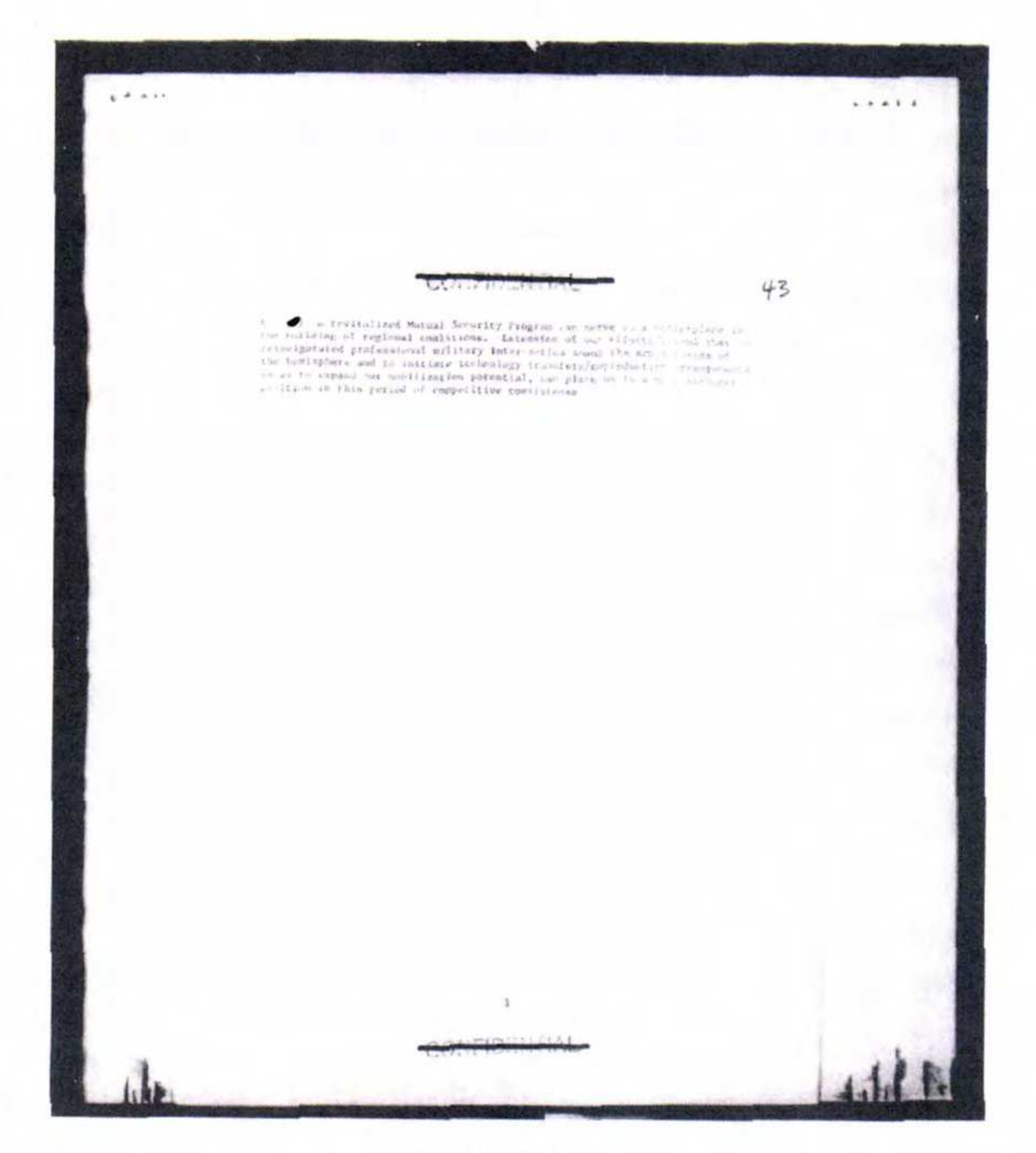
j. [redacted] Recognize that U.S. security interests can, in isolated cases, be served through grant assistance.

k. [redacted] Appropriate Security Assistance funds in multi-year increments to allow systematic planning; coordinate interim adjustments of priorities and allocations (Foreign Assistance Appropriations Act 22 U.S.C.).

l. [redacted] Improve coordination procedures to mesh DOD and STATE systems for planning, programming and budgeting with a more positive role for the Unified Command.

m. [redacted] Clarify/modify provisions relating to the prohibition of police training in those countries with no formal national defense establishment (22 U.S.C. 2420, Sec 660).

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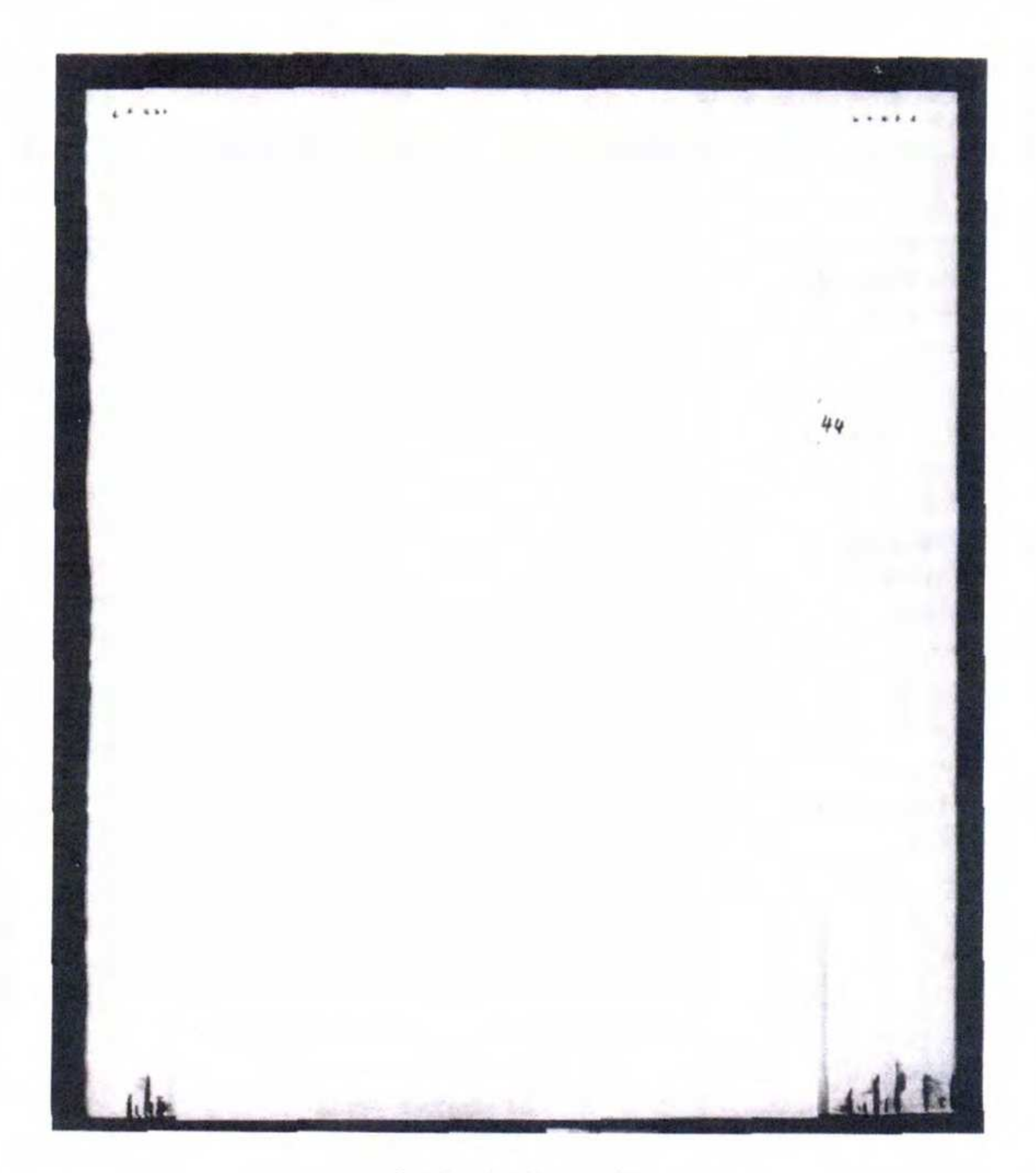


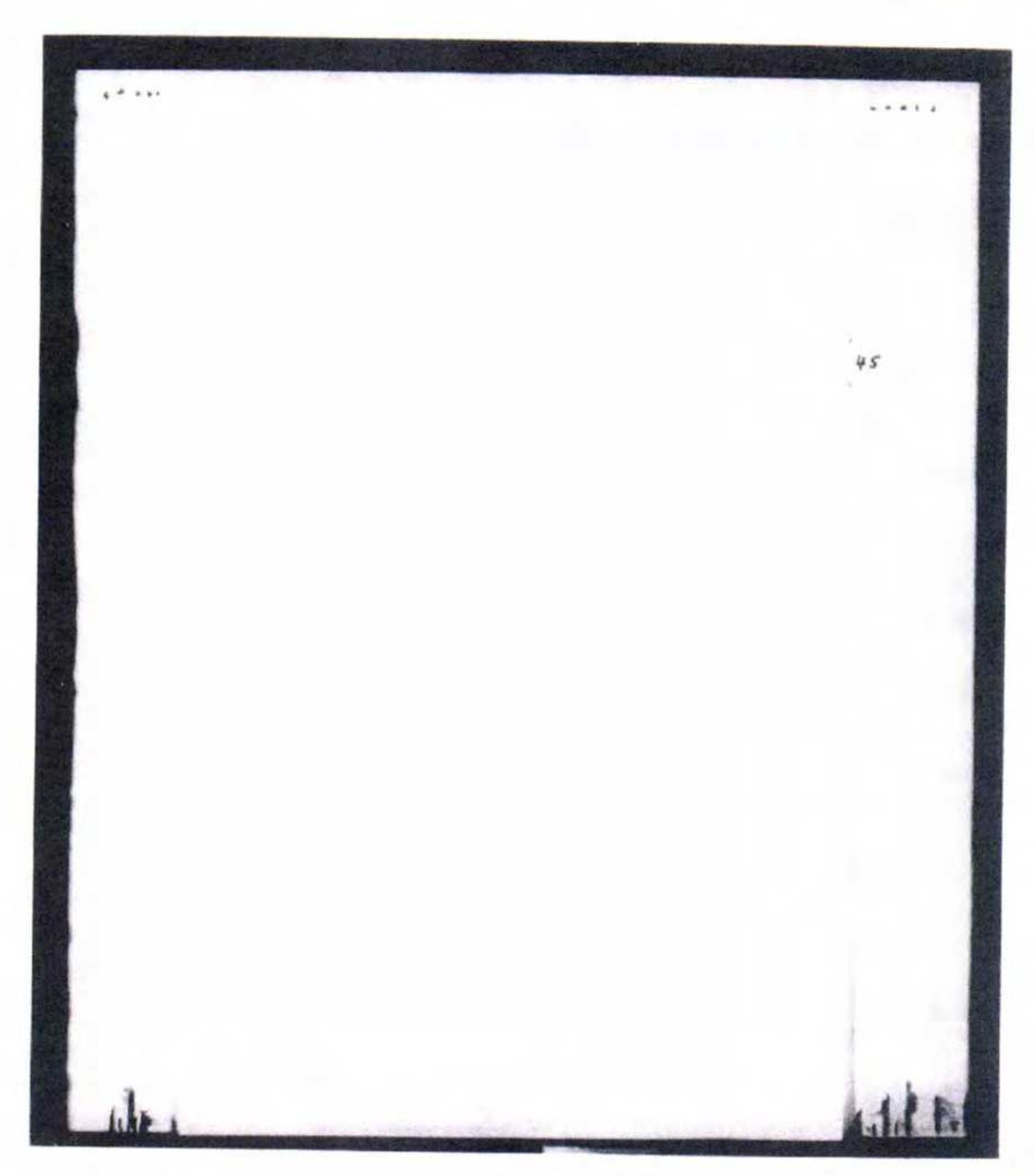
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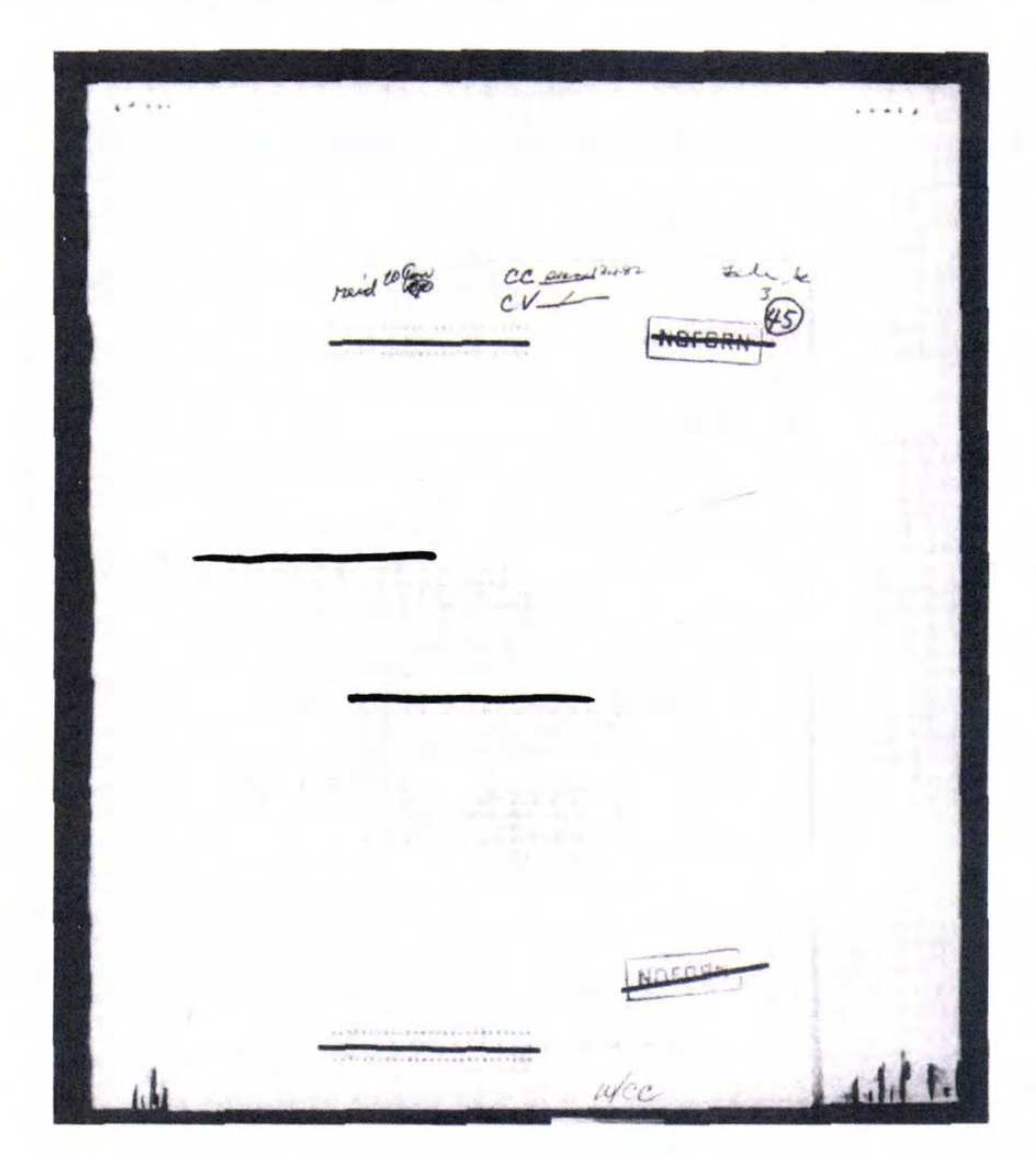
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5. [redacted] A revitalized Mutual Security Program can serve as a multiplier in the building of regional coalitions. Extension of our efforts [illegible] reinvigorated professional military inter-action among the armed forces of the hemisphere and to initiate technology transfers/coproduction arrangements so as to expand our mobilization potential, can place us in a [illegible] position in this period of competitive coexistence.

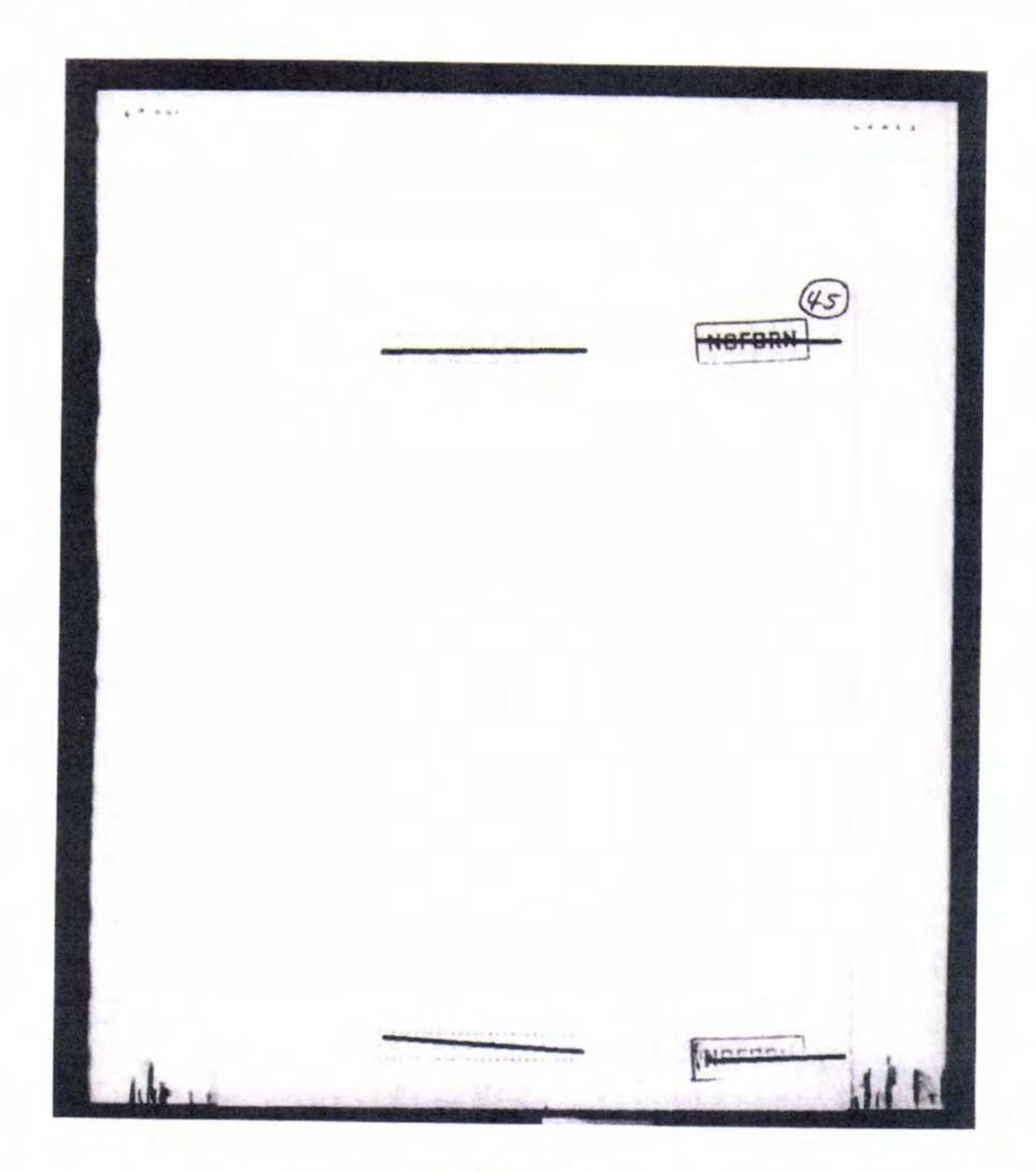
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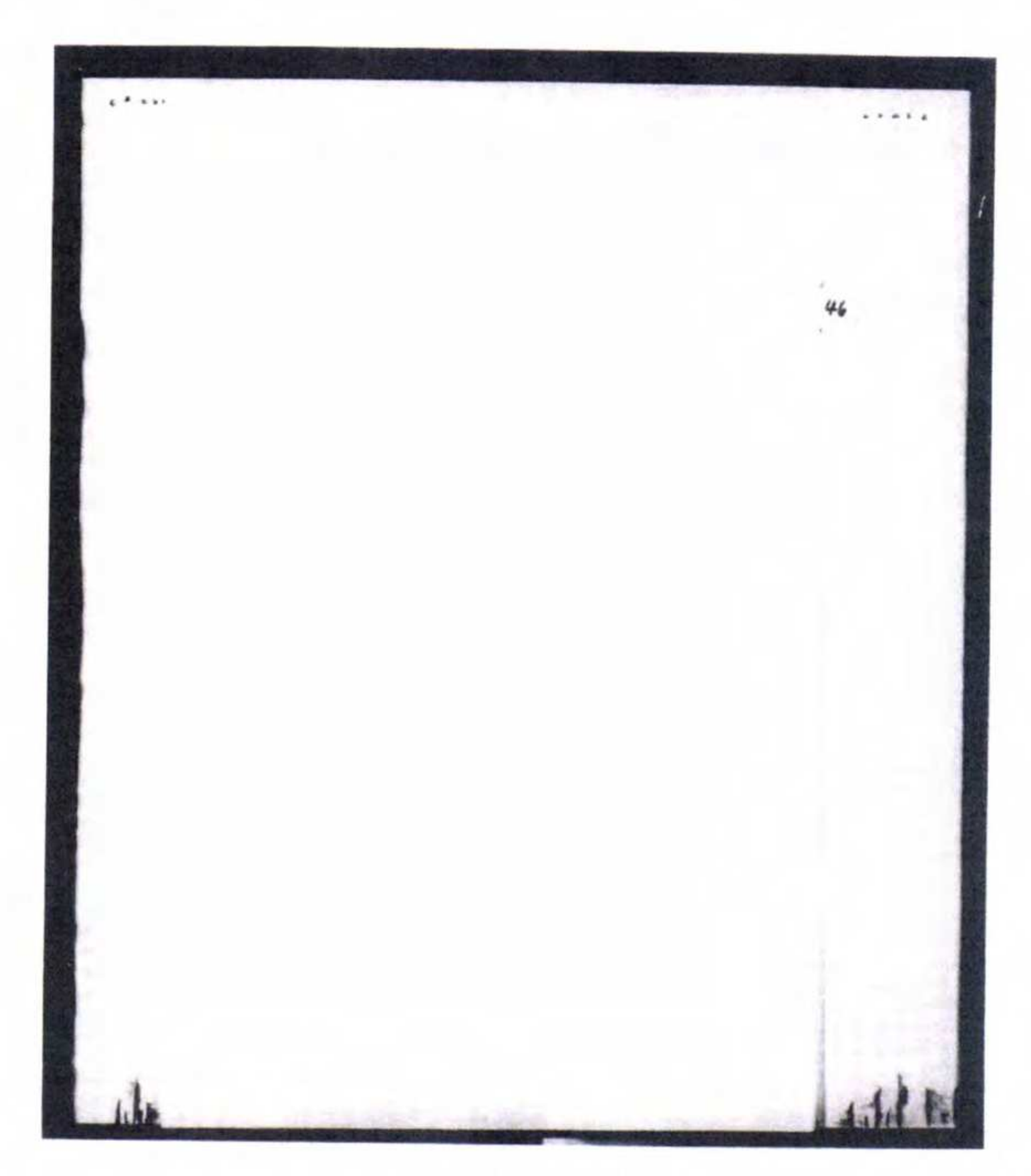

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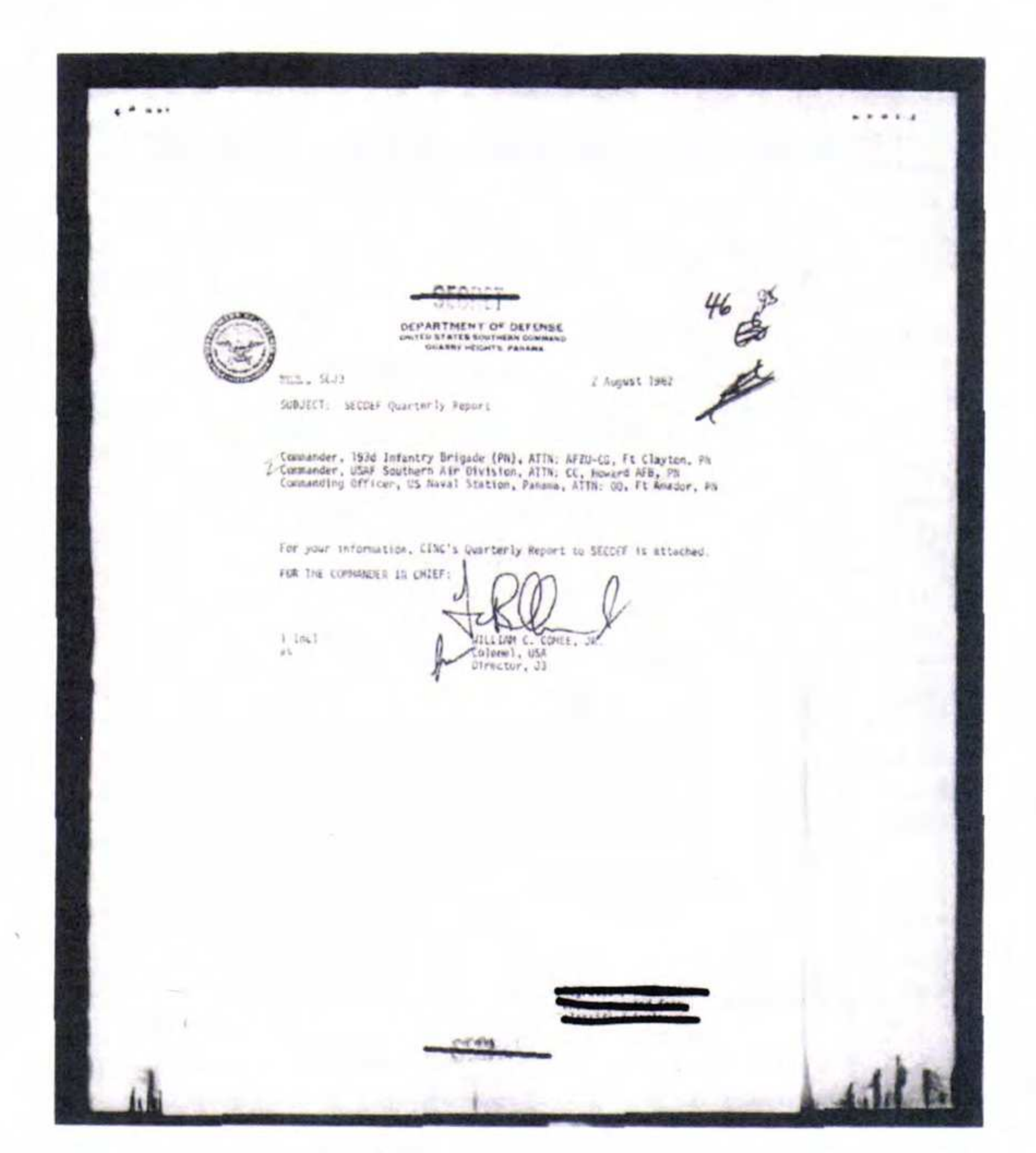

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DEPARTMENT OF DEFENSE
UNITED STATES SOUTHERN COMMAND
QUARRY HEIGHTS, PANAMA

[illegible], SCJ3

2 August 1982

SUBJECT: SECDEF Quarterly Report

Commander, 193d Infantry Brigade (PN), ATTN: AFZU-CG, Ft Clayton, PN
Commander, USAF Southern Air Division, ATTN: CC, Howard AFB, PN
Commanding Officer, US Naval Station, Panama, ATTN: CO, Ft Amador, PN

For your information, CINC's Quarterly Report to SECDEF is attached.

FOR THE COMMANDER IN CHIEF:

1 Incl
as

WILLIAM C. COMEE, JR.
Colonel, USA
Director, J3

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UNITED STATES SOUTHERN COMMAND
THE COMMANDER IN CHIEF
APO MIAMI 34003

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SCCC

2 July 1982

SUBJECT: Activities of the United States Southern Command (U)

Secretary of Defense
Washington, D. C. 20301

1. [redacted] The quarterly period ending 30 June 1982 brought forward events of a particularly momentous nature for United States interests and posture in the hemisphere, and with significant implications for our global competitive posture now and in the future. Our efforts to build the coalition, which were showing promise, have been set back. The Falklands/Malvinas crisis has served to reinforce Latin American distrust of our sincerity in building a hemispheric defense partnership. The problems in Central America which appeared to be stabilizing in early April have become more severe and, correspondingly, more important.

2. [redacted] Actions we have taken during the past year to force Cuba and Nicaragua to reduce their support to insurgents began to bear fruit in April. In fact, intelligence estimates saw a significant decrease in the arms flow; however, as the Falklands shifted attention away from Central America, the flow once again increased. Today in El Salvador, the momentum gained during the spectacularly successful election process having dissipated, we face perhaps the most serious guerrilla offensive since the so-called final offensive of January 1981. Honduras appears to be seized with a crisis of confidence in the United States, claiming we have placed their security in jeopardy without committing material support to sustain their defenses. Guatemala, now in a state of seige under a new government, remains unstable. Economic deterioration continues in Costa Rica and President Monge realistically seeks our assistance in shoring up an inadequate security structure. The state of emergency imposed in Nicaragua by the Sandinistas on 15 March 1982 has been renewed each month since that time. Although Eden Pastora, Commandante Cero, and his allies have pledged to oust the FSLN, the internal consolidation process has reached a point where I believe only force (not necessarily U. S.) will achieve their removal from power.

3. [redacted] During this period, I have travelled to Brazil (where I was received in early June very generously and openly), El Salvador, Honduras, and Jamaica. My discussions confirmed that Latin American military leaders at least partly understand — but do not necessarily accept — our rationale for support of the Thatcher Government against the Argentine invasion; however, they clearly do not understand why we have acted with so little finesse. They believe that once again we have broken the bond of trust by our blatant form of public support, although some do not necessarily resent the support itself. The net result of Latin American reactions

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Subject: [illegible] of the United States Southern Command [illegible]

[illegible] [redacted] [illegible] Yet, the situation created [illegible] by the Falklands/Malvinas crisis [illegible] beyond repair. [illegible] of a clear and consistent foreign policy which [illegible] must be our first priority. Our commitment and [illegible] in helping [illegible] the Central American crisis [illegible] greater importance. In [illegible] I [illegible] concerned about the coordination and integration of [illegible]

[illegible] [redacted] Regional Situation. In my [illegible] April 1982 report to you, I [illegible] the Central American [illegible] of a program of action for El Salvador and the Central American region [illegible] regret that a closer coordination of effort with [illegible] not been [illegible], has not been achieved.

[illegible] [redacted] El Salvador. [illegible]

(1) Militarily, this quarter began on an optimistic note. The [illegible] [illegible] The situation was [illegible] [illegible] Their impact apparently has been limited [illegible] [illegible] since the elections [illegible]

(2) [illegible] Intelligence assistance to the El Salvador Armed Force General Staff [illegible] This effort is showing positive results, and is the basis [illegible]

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[illegible]

[redacted] [illegible]

[redacted] [illegible] [redacted] [illegible] [redacted] [illegible] [redacted] [illegible] [redacted] [illegible]

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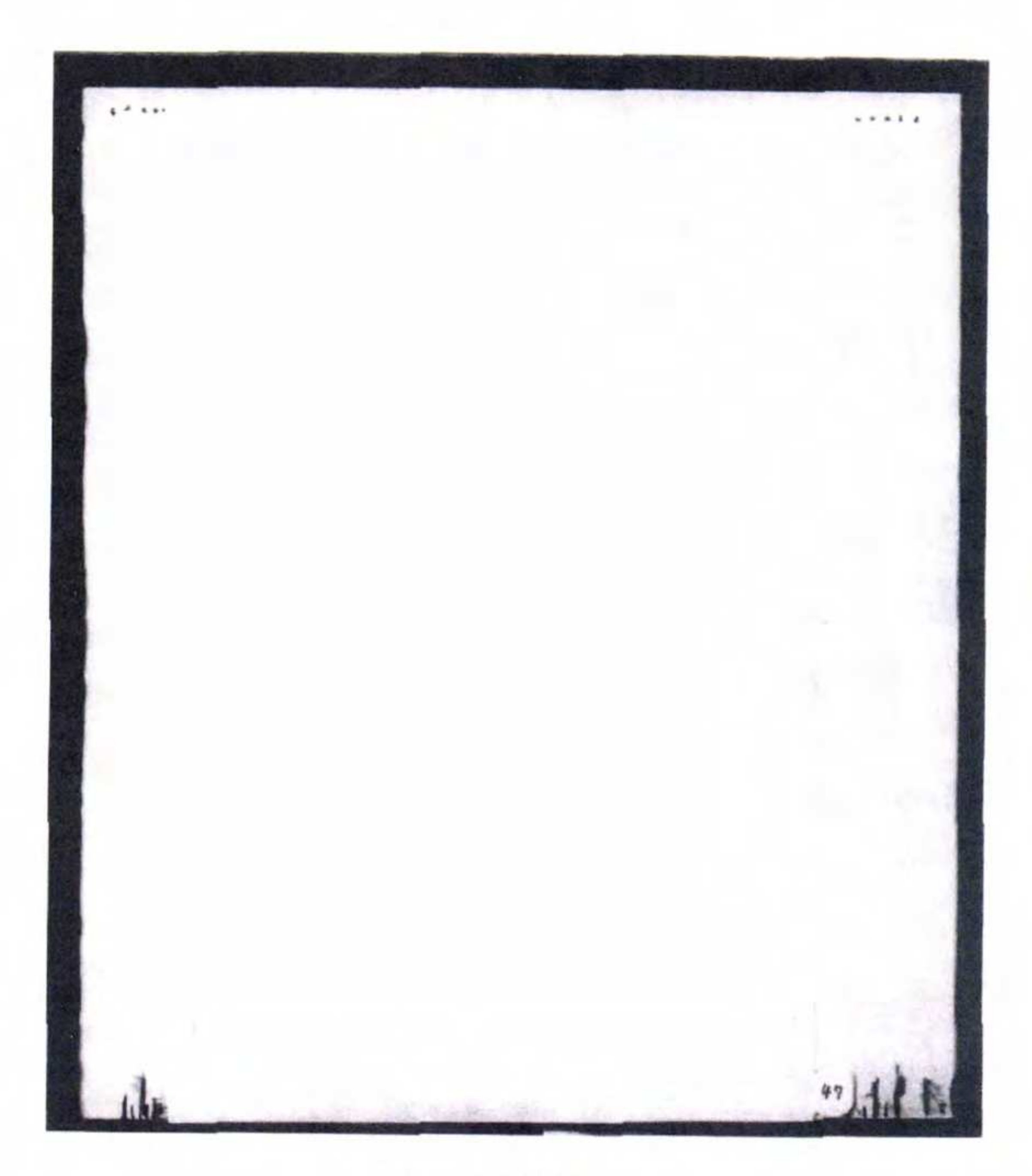
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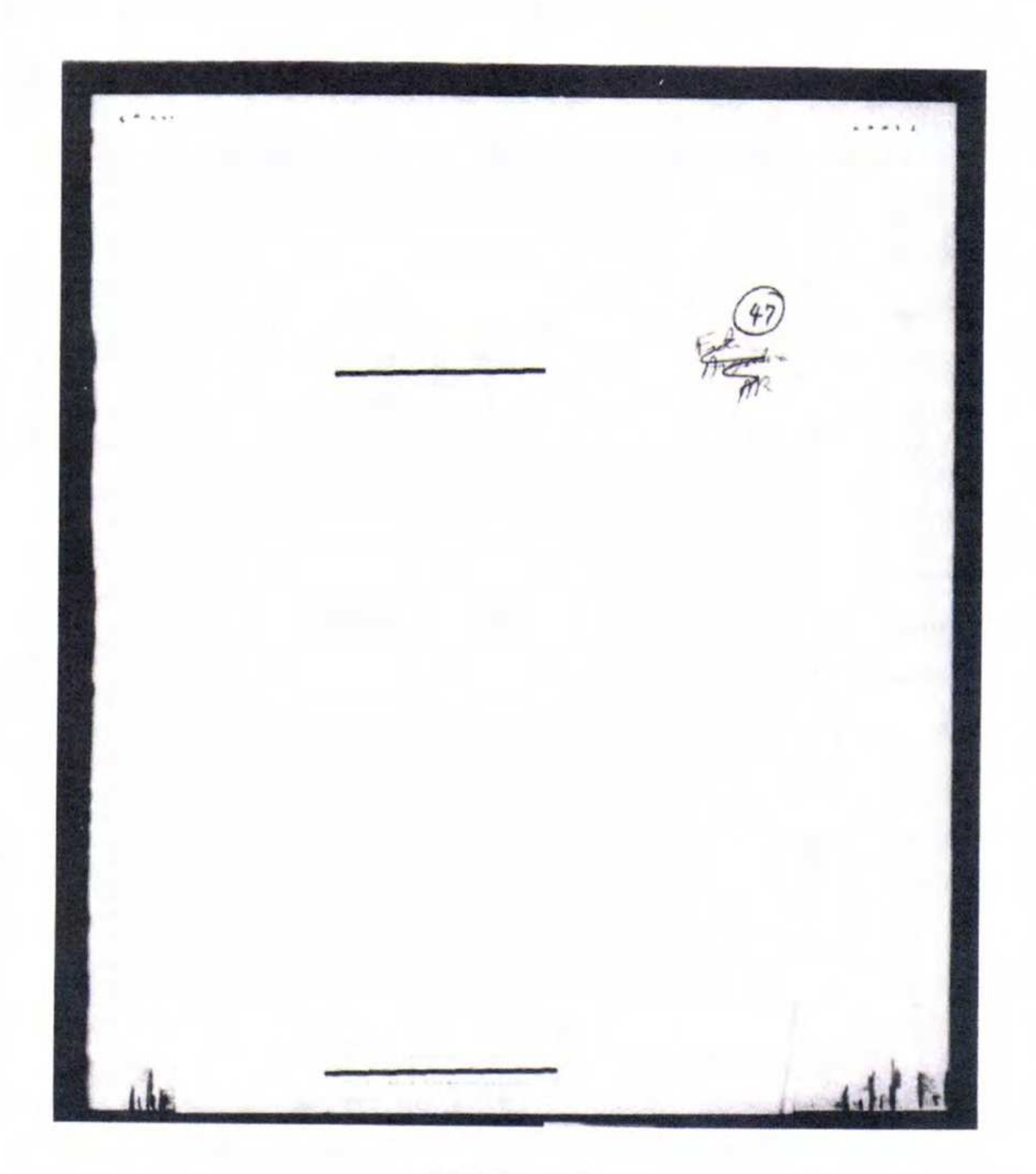
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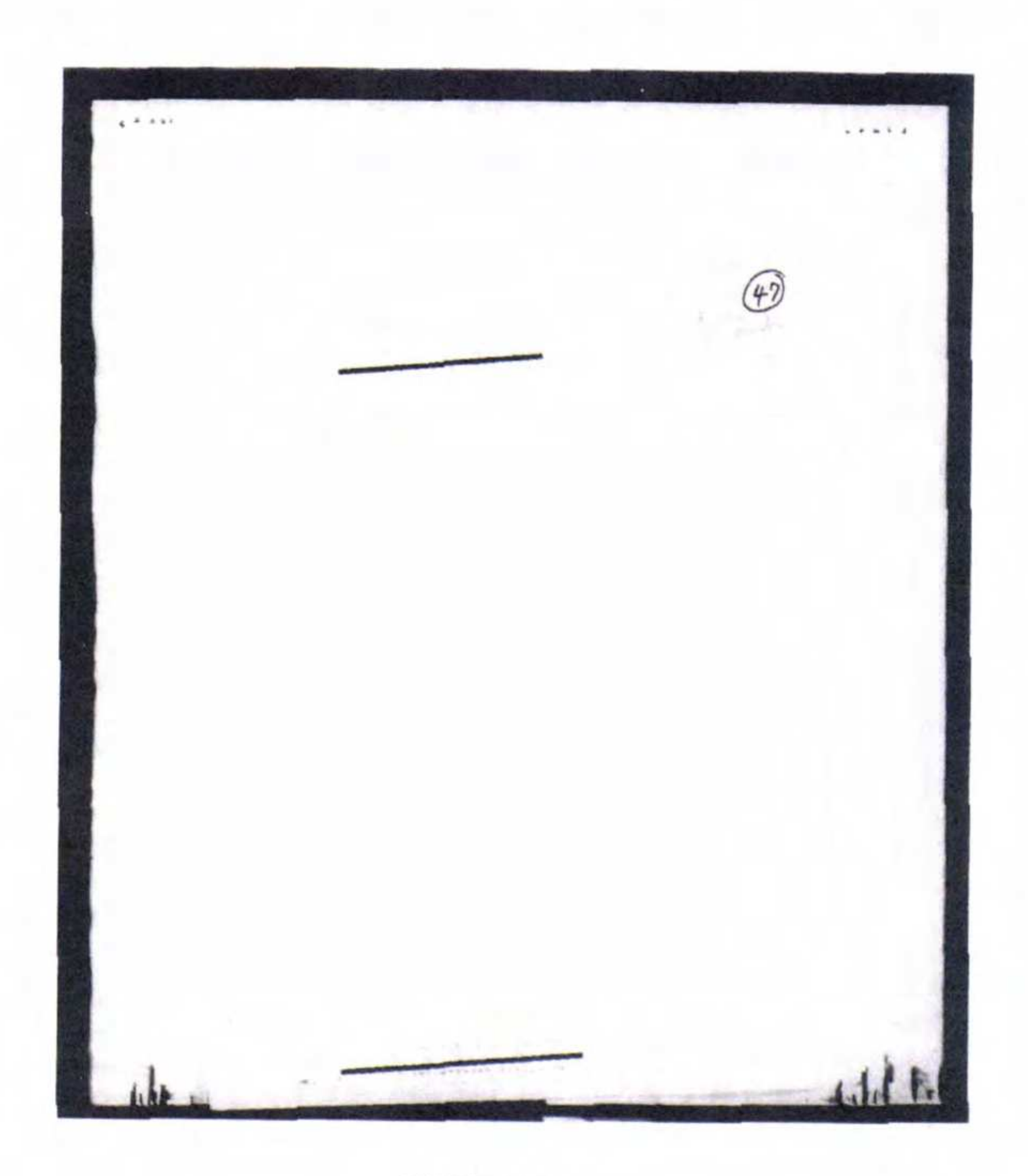
WALLACE H. NUTTING
Lieutenant General, USA
Commander in Chief

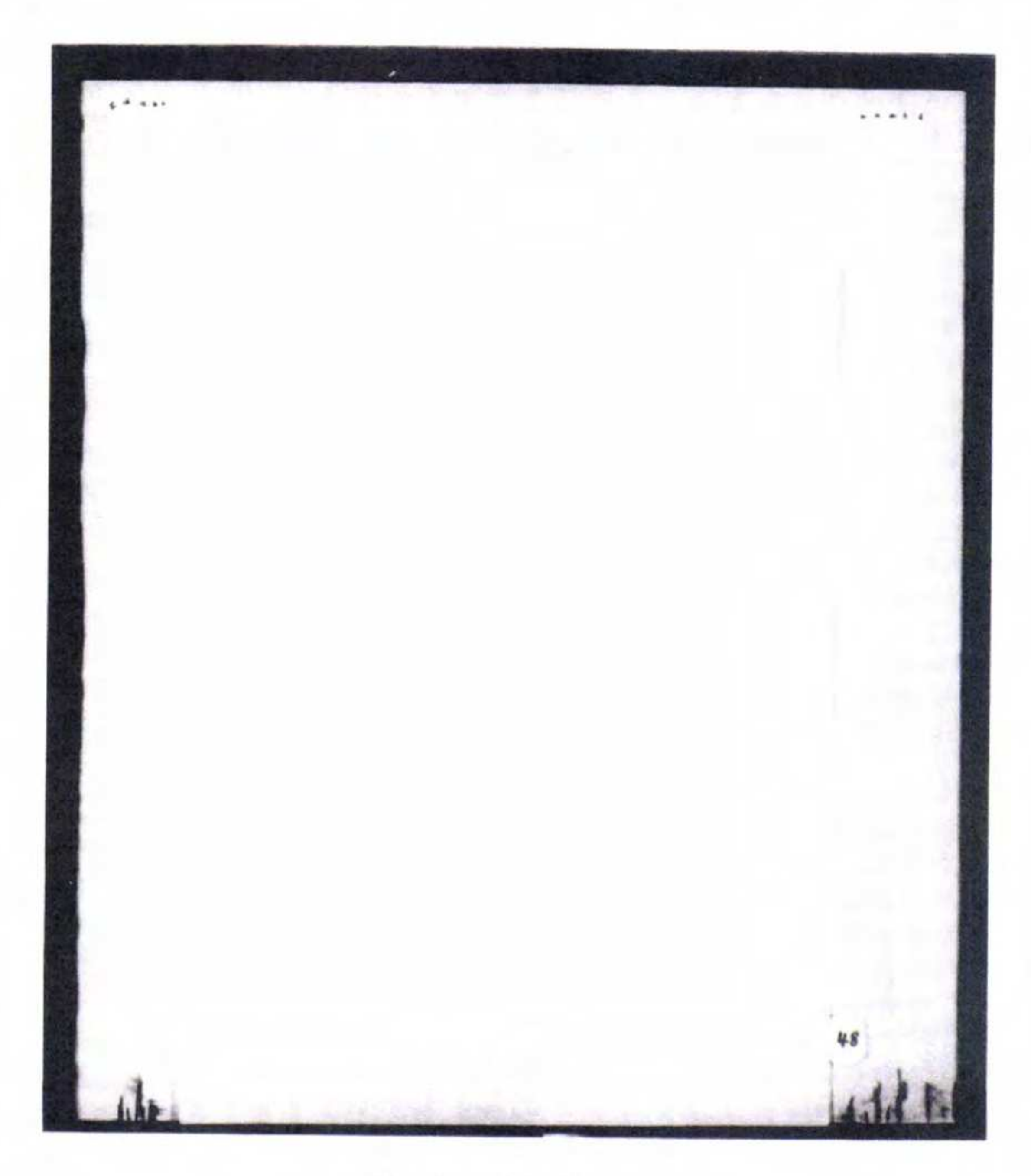
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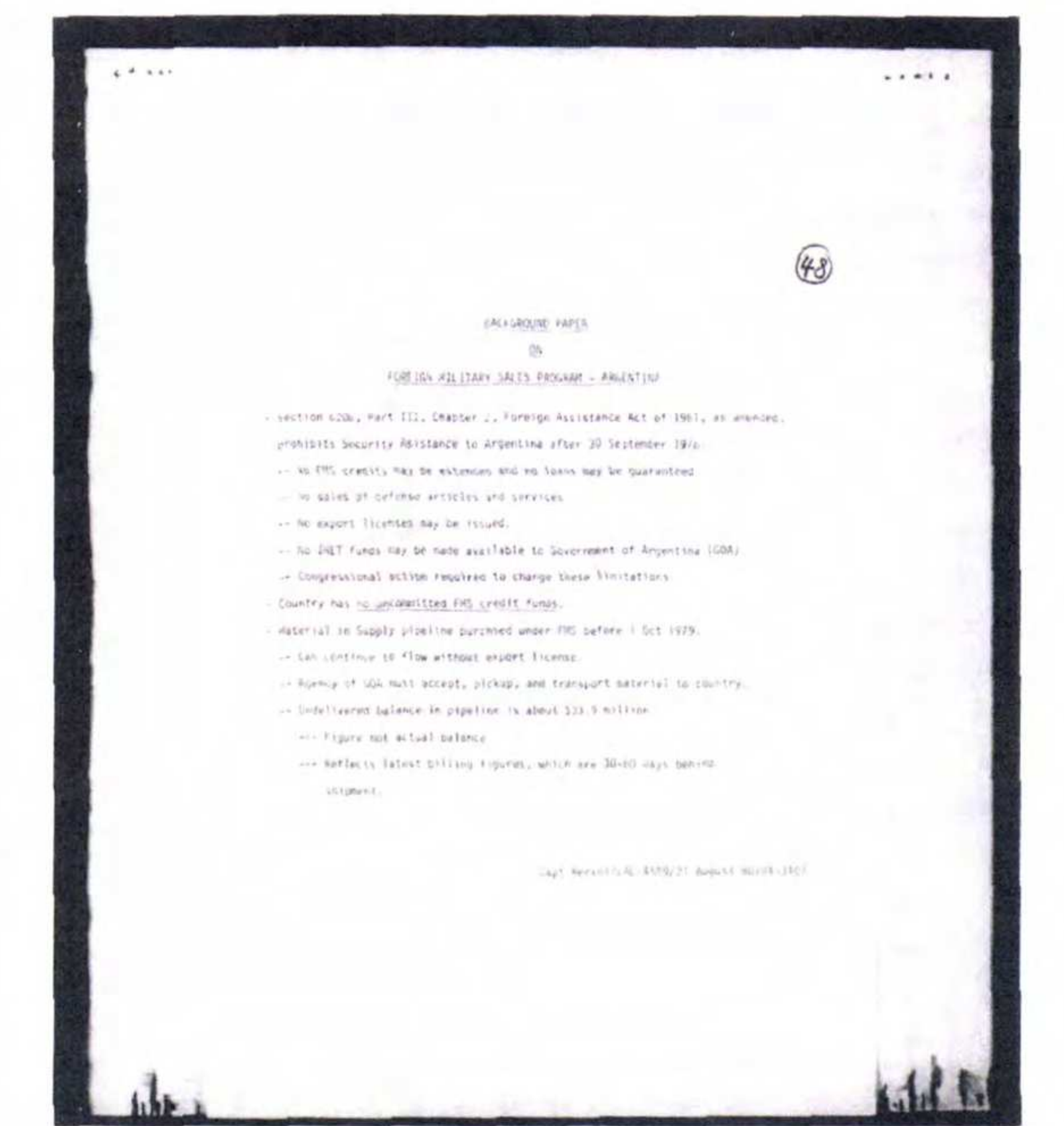




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Authority: EO 13526
Air Force Declassification Office
Date: *Oct 18, 2018*


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(48)

BACKGROUND PAPER

ON

FOREIGN MILITARY SALES PROGRAM - ARGENTINA

- Section 620B, Part III, Chapter 1, Foreign Assistance Act of 1961, as amended, prohibits Security Assistance to Argentina after 30 September 1978.
  -- No FMS credits may be extended and no loans may be guaranteed.
  -- No sales of defense articles and services.
  -- No export licenses may be issued.
  -- No IMET funds may be made available to Government of Argentina (GOA).
  -- Congressional action required to change these limitations.
- Country has no uncommitted FMS credit funds.
- Material in Supply pipeline purchased under FMS before 1 Oct 1978.
  -- Can continue to flow without export license.
  -- Agency of GOA must accept, pickup, and transport material to country.
  -- Undelivered balance in pipeline is about $33.5 million.
    --- Figure not actual balance.
    --- Reflects latest billing figures, which are 30-60 days behind shipment.

Capt [illegible]/AL 4559/21 August [illegible]

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POINT PAPER

1. SUBJECT: C-130 Radar, Argentina

2. DISCUSSION

- Point paper prepared to clarify paragraph 4 of the AMEMBASSY BA msg dtg [illegible] Apr 80

- Argentine Air Force (AAF) critically needs C-130 radar sets, information on how or where to purchase.

- Security Assistance restrictions prohibit FMS support for military related items to Argentina.

  -- No sales of defense articles and services

  -- No export licenses may be issued.

- AAF should direct requirement for commercial version of C-130 radars to Lockheed Georgia Company.

  -- Vendor to country contract outside DOD

  -- Commercial version of military related items (radar) may receive State approval for export.

- C-130H radar system used by USAF and foreign countries is Texas Instruments manufactured and sold by Lockheed. Military designation is APN-[illegible]

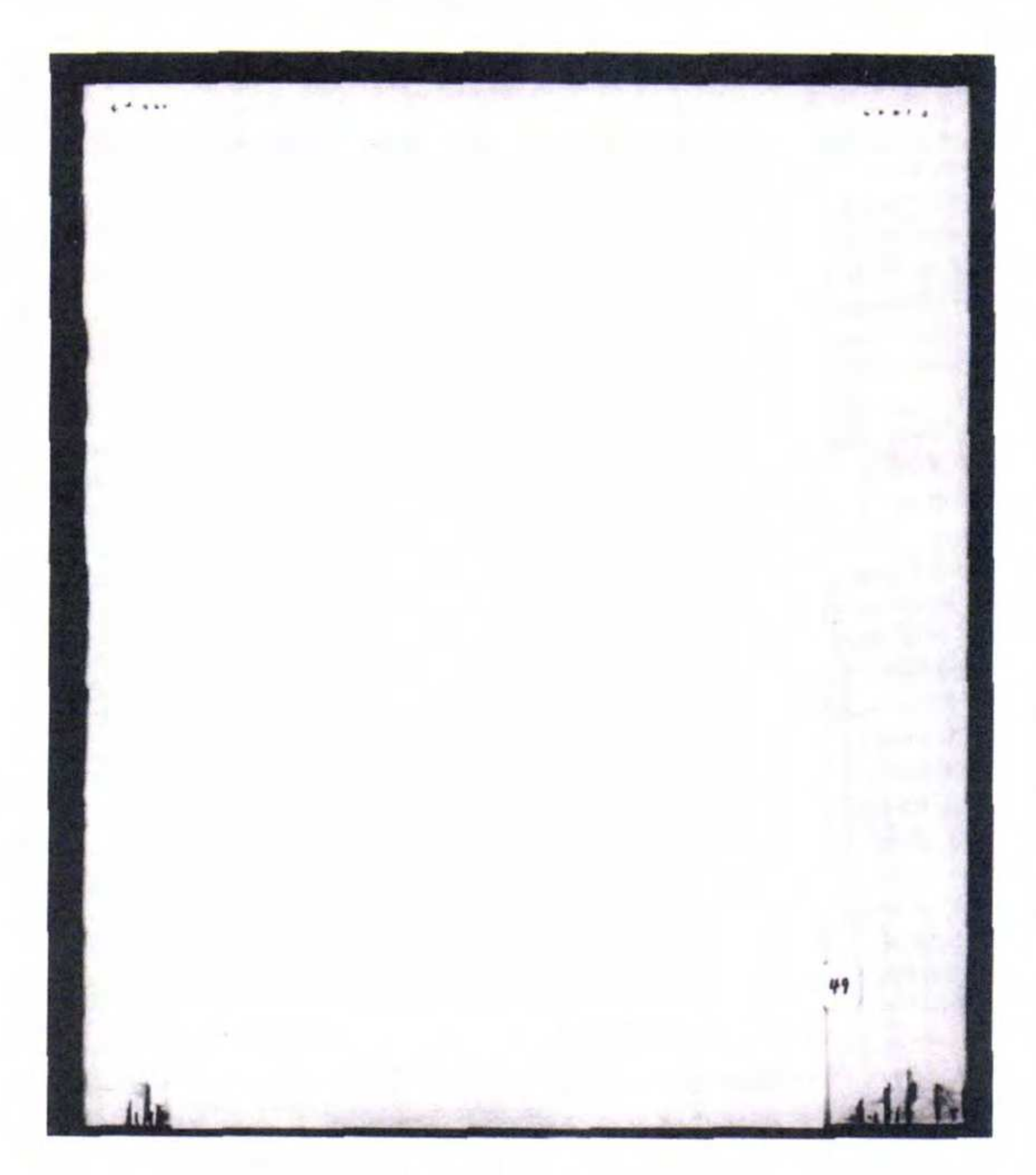
  -- Radar provides capability for weather, ground mapping, and beacon

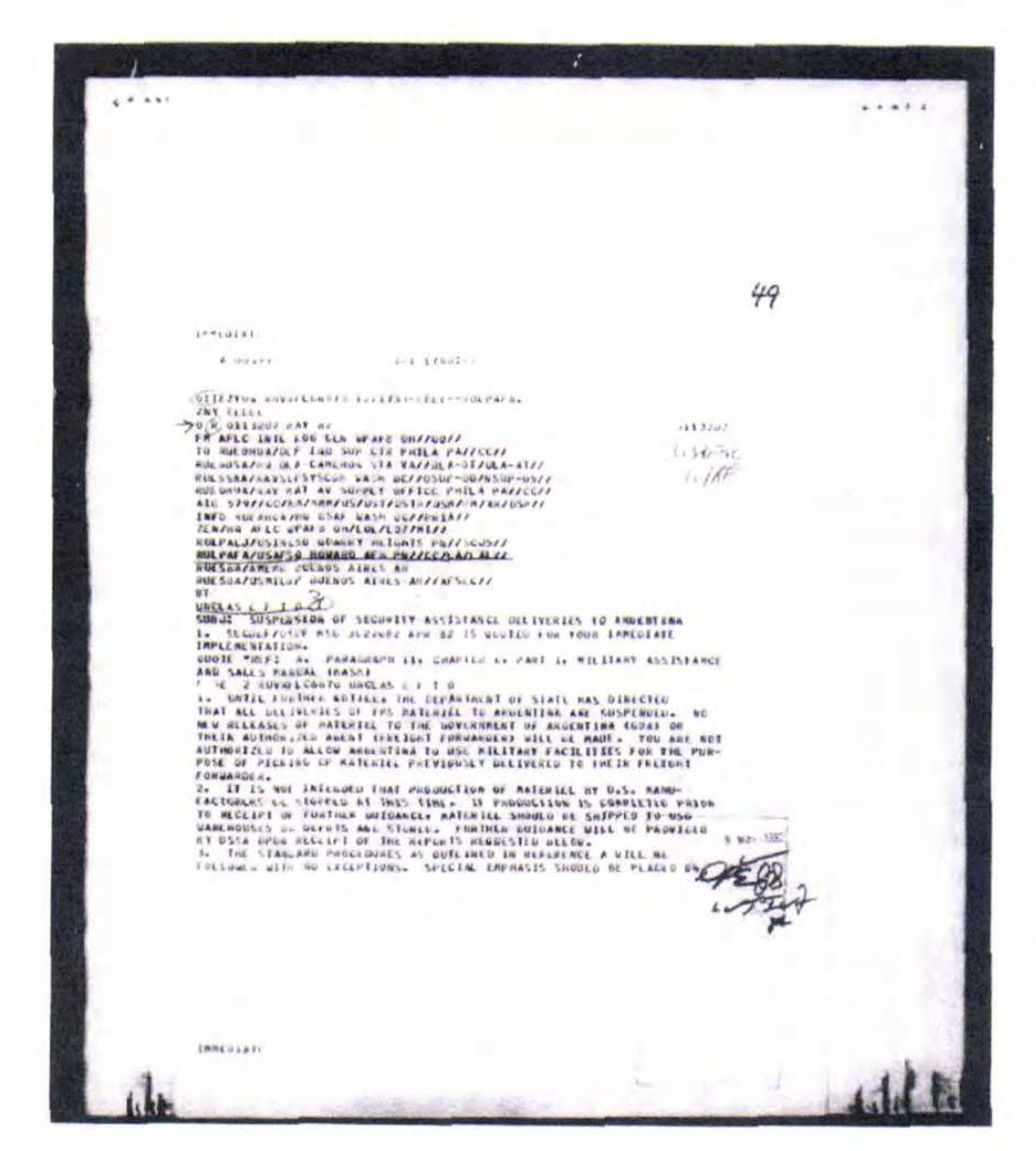
  -- No USAF assets available

  -- Lead time is 18-2[illegible] months at estimating cost of [illegible].

Capt Merkel/LAL/5449/21 August 80

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IMMEDIATE

ZNY EEEEE

O R 011320Z MAY 82

FM AFLC INTL LOG CEN WPAFB OH//OO//

TO RUEOHUA/DEF IND SUP CTR PHILA PA//CC//

RUEWDSA/HQ DLA CAMERON STA VA//DLA-OT/DLA-AT//

RUESSAA/NAVSUPSYSCOM WASH DC//OSUP-OO/NSUP-05//

RUEOHUA/NAV MAT AV SUPPLY OFFICE PHILA PA//CC//

AIG 5797//CC/KA/MMM/US/UST/USTA/USA/A/AX/DSP//

INFO RUEAHQA/HQ USAF WASH DC//PRIA//

ZEN/HQ AFLC WPAFB OH/LOL/LOZ/MI//

RULPALJ/USINCSO QUARRY HEIGHTS PN//SCJ5//

RULPAFA/USAFSO HOWARD AFB PN//CC/LA/LAL//

RUESBA/AMEMB BUENOS AIRES AR

RUESBA/USMILGP BUENOS AIRES AR//AFSEC//

BT

UNCLAS E F T O 30

SUBJ: SUSPENSION OF SECURITY ASSISTANCE DELIVERIES TO ARGENTINA

1. SECDEF/DSCF MSG 302200Z APR 82 IS QUOTED FOR YOUR IMMEDIATE IMPLEMENTATION.

QUOTE "REF: A. PARAGRAPH 11, CHAPTER 6, PART 1, MILITARY ASSISTANCE AND SALES MANUAL (MASM)

PAGE 2 RUVAQ LC0070 UNCLAS E F T O

1. UNTIL FURTHER NOTICE, THE DEPARTMENT OF STATE HAS DIRECTED THAT ALL DELIVERIES OF FMS MATERIEL TO ARGENTINA ARE SUSPENDED. NO NEW RELEASES OF MATERIEL TO THE GOVERNMENT OF ARGENTINA (GOA) OR THEIR AUTHORIZED AGENT (FREIGHT FORWARDER) WILL BE MADE. YOU ARE NOT AUTHORIZED TO ALLOW ARGENTINA TO USE MILITARY FACILITIES FOR THE PURPOSE OF PICKING UP MATERIEL PREVIOUSLY DELIVERED TO THEIR FREIGHT FORWARDER.

2. IT IS NOT INTENDED THAT PRODUCTION OF MATERIEL BY U.S. MANUFACTURERS BE STOPPED AT THIS TIME. IF PRODUCTION IS COMPLETED PRIOR TO RECEIPT OF FURTHER GUIDANCE, MATERIEL SHOULD BE SHIPPED TO USG WAREHOUSES OR DEPOTS AND STORED. FURTHER GUIDANCE WILL BE PROVIDED BY DSAA UPON RECEIPT OF THE REPORTS REQUESTED BELOW.

3. THE STANDARD PROCEDURES AS OUTLINED IN REFERENCE A WILL BE FOLLOWED WITH NO EXCEPTIONS. SPECIAL EMPHASIS SHOULD BE PLACED ON

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PARAGRAPHS 1(B) (1), (2), (4), (5), AND (7). PLEASE ADVISE USAF/CPS (B) AS SOON AS POSSIBLE BUT NOT LATER 10 MAY 1982 AND 21 MAY 1982 OF THE DATA REQUESTED IN PARAGRAPH 1(B) (7). ALSO INCLUDE SPECIFIC ITEMS, QUANTITIES, AND DOLLAR VALUE OF MATERIEL AFFECTED BY SUSPENSION AND THE MATERIEL DELIVERED TO THE GOA SINCE 1 APRIL 1982."
UNQUOTE.

PAGE 3 RUVAFLC0878 UNCLAS E F T O

2. ALL ADDRESSEES WILL PROVIDE STATUS OF ANY UNSHIPPED USAF SPONSORED FMS REQN (SERVICE CODE D IN FIRST POSITION OF DOC NR) FOR ARGENTINA (COUNTRY CODE AR) BY TELECON TO AFLC ILC/DOLS, MR GLENN KELLER OR MR J.M. WILEY, AT 787-6802/6825, COMMERCIAL (513) 257-6802/6825. CONFIRM BY MSG.

3. DISPOSITION INSTRUCTIONS FOR ITEMS ON CONTRACT WILL BE PROVIDED BY SEPARATE MSG NLT 4 MAY 82.

4. REQNS CURRENTLY ON BACK ORDER WILL NOT BE RELEASED FOR SHIPMENT. ADDITIONAL INSTRUCTIONS TO FOLLOW.

5. OUR RECORDS INDICATE THE FOLLOWING REQNS HAVE UNSHIPPED BALANCES:

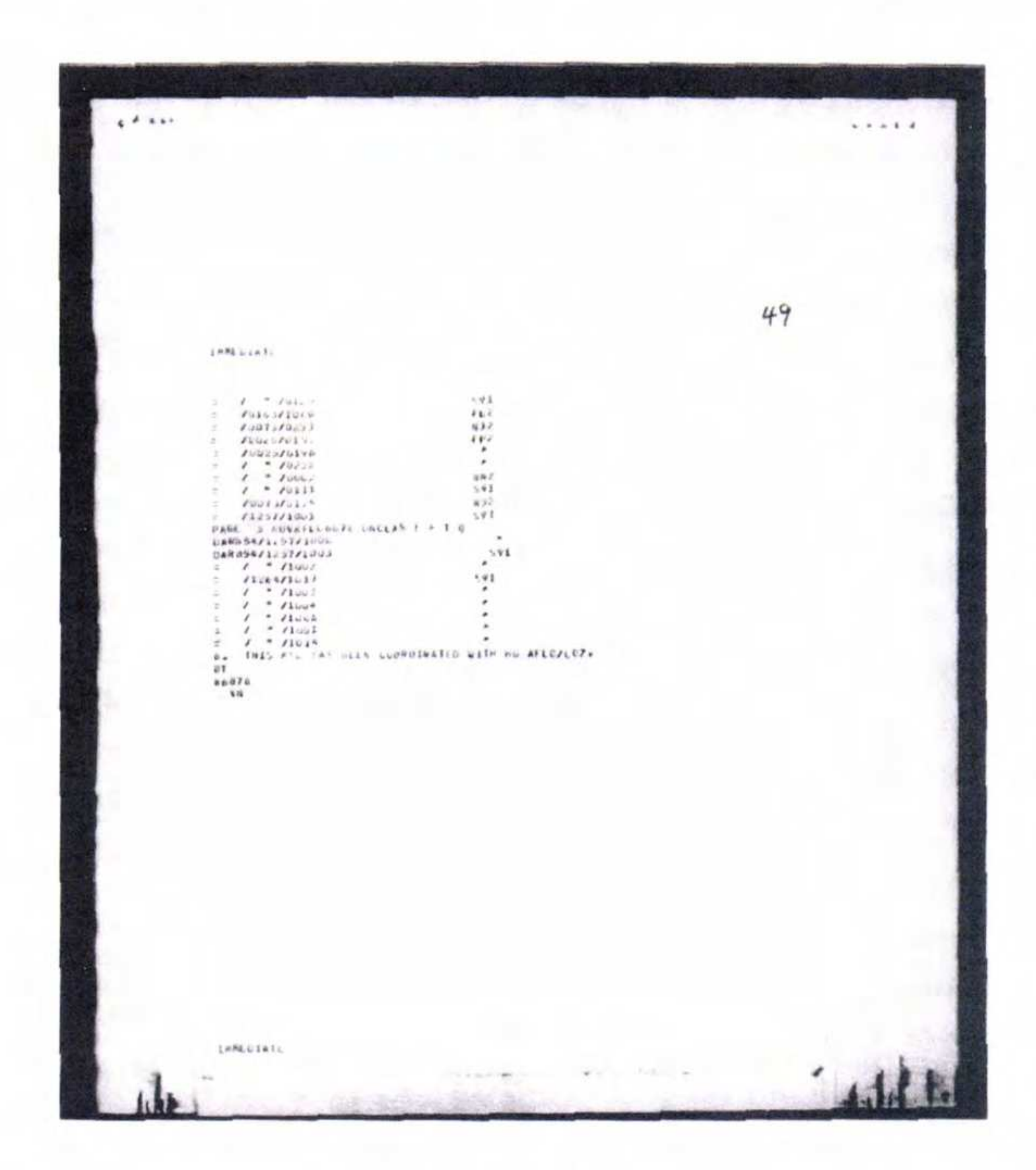
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DARD54/1040/1000	FMZ
DARD54/0201/1002	FPZ
DARD54/0201/1001	FPZ
DARD54/0201/1000	SYI
[illegible]54/0012/0055	*
[illegible]54/9363/0002	*
DARD54/9363/0109	*
DARD54/0018/0395	N32

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DOCUMENT NUMBER	LATEST STATUS FROM
DARD54/9363/0050	*
DARD54/9363/2019	N32
" / " /0013	*
" /0016/0155	SYI
" / " /0543	FPZ
" / " /0295	SYI
DARD54/6015/0004	N32
" / " /0051	FPZ
" /9351/0081	FPZ
" /0013/0003	N32

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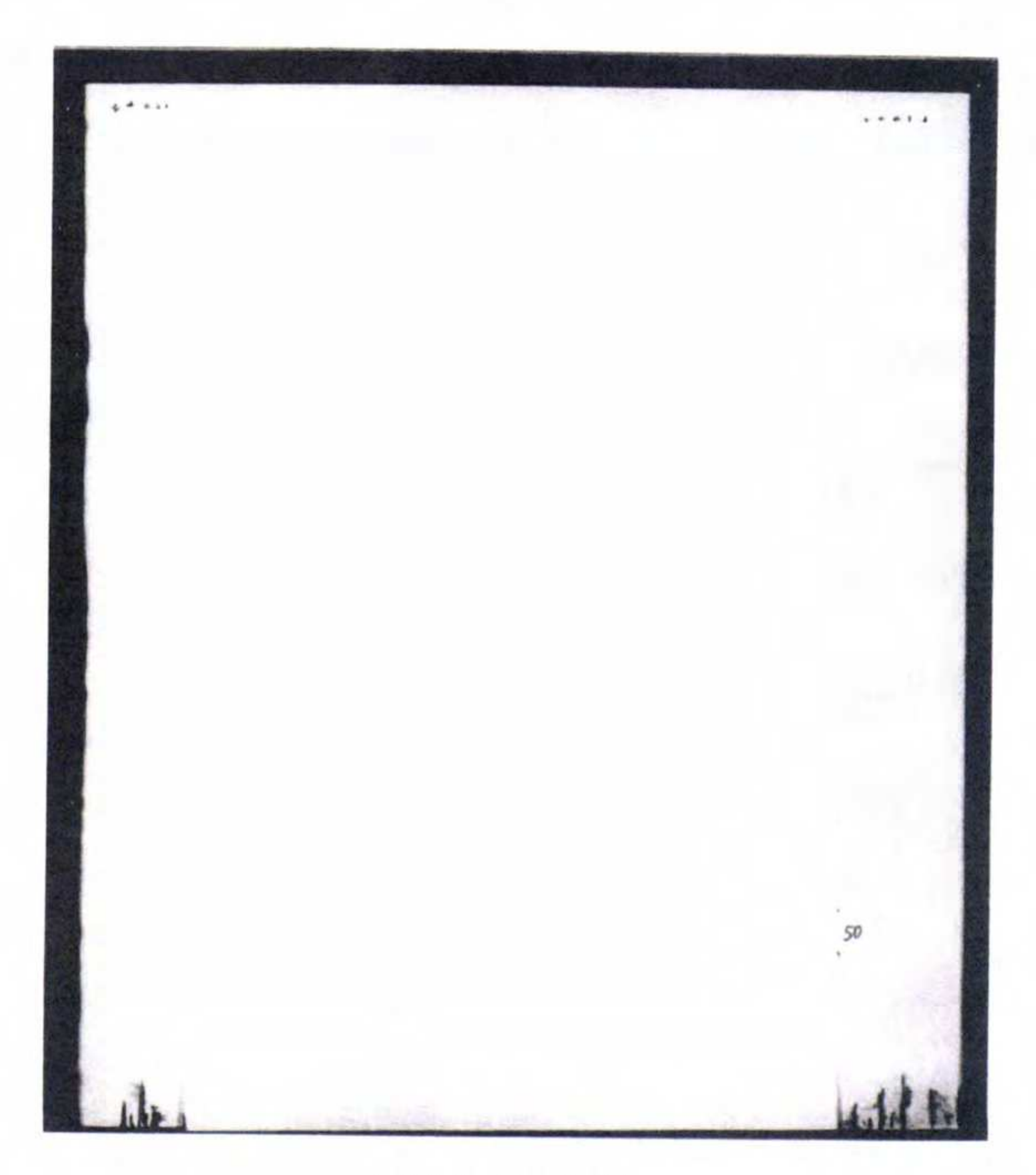


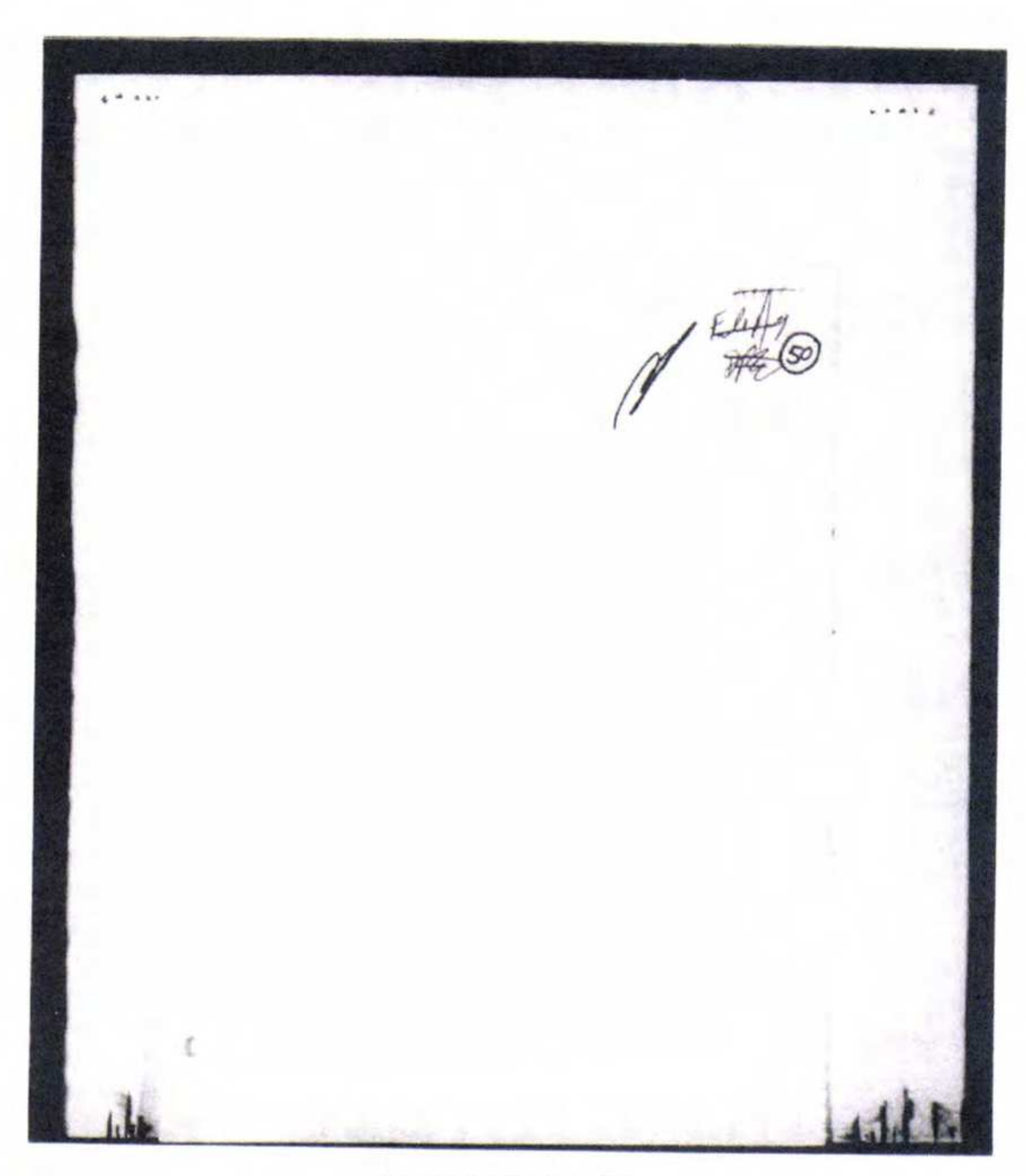
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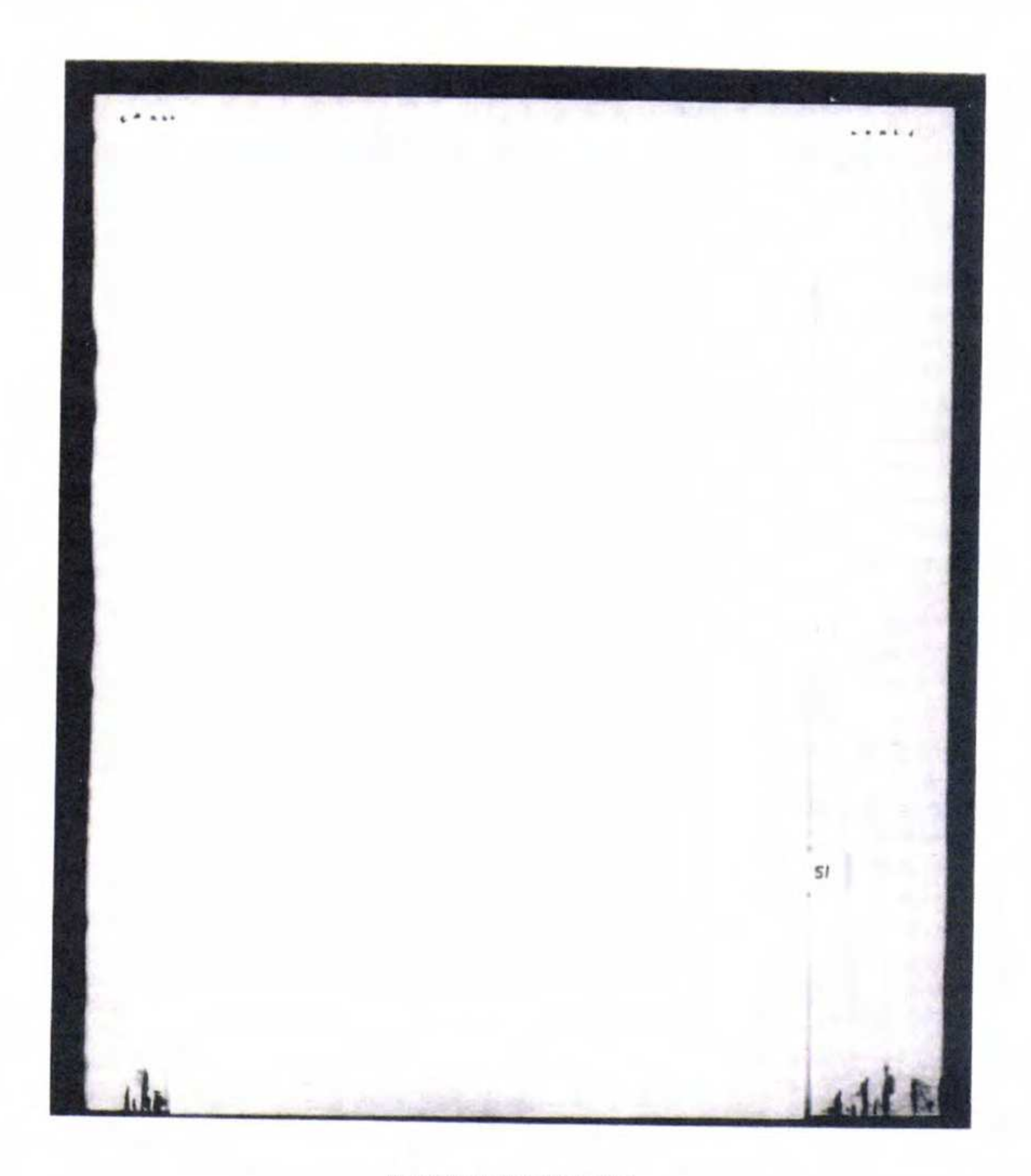
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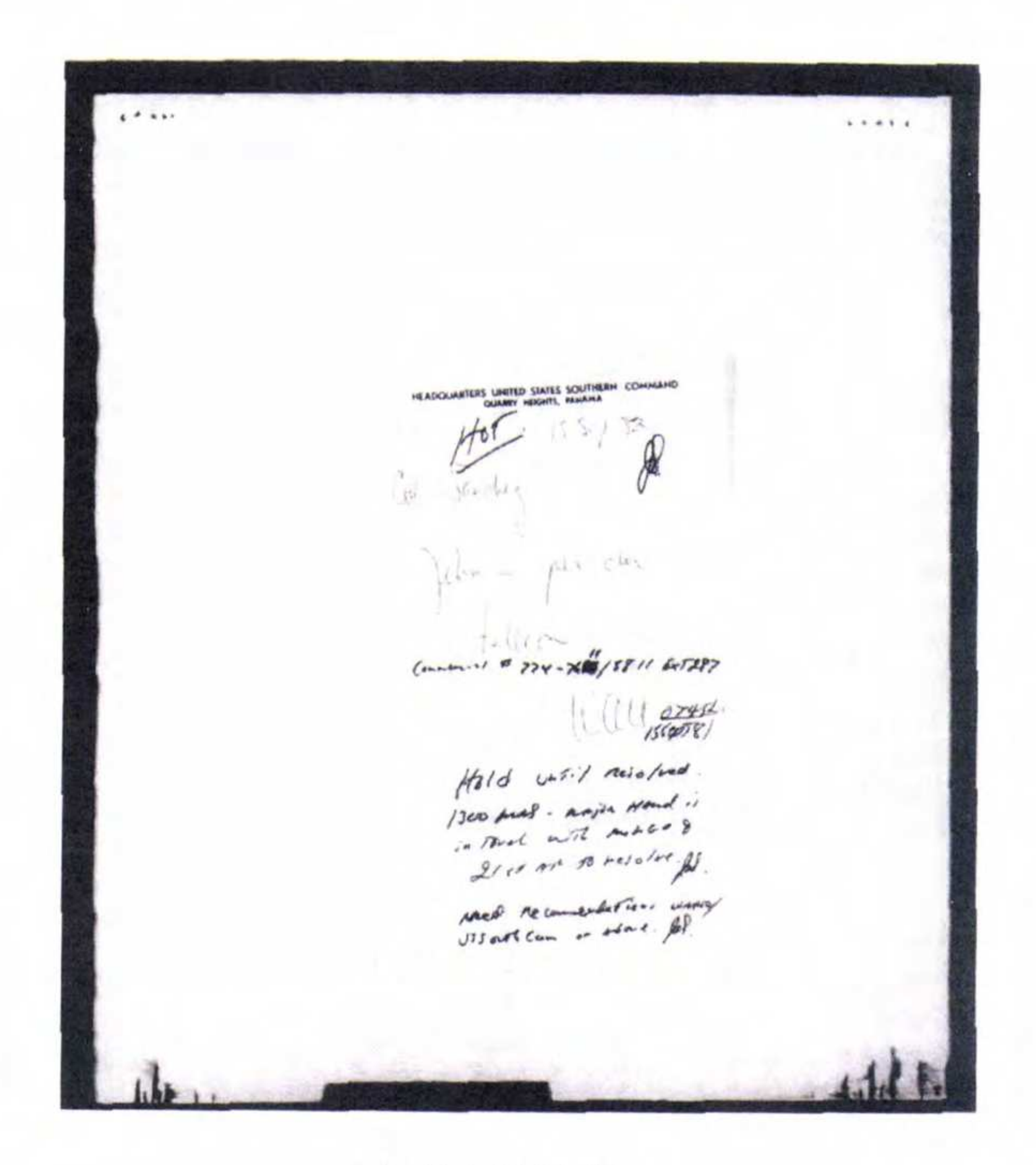
[illegible] / " /0[illegible] 591
[illegible] /0163/10[illegible] [illegible]
[illegible] /0073/0253 832
[illegible] /00[illegible]/01[illegible] [illegible]
[illegible] /0025/0148 *
[illegible] / " /0233 *
[illegible] / " /0062 887
[illegible] / " /0111 591
[illegible] /0073/0125 832
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PAGE 3 RUWAFLC0076 UNCLAS E F T O
DAR054/1257/1006 *
DAR054/1257/1003 591
[illegible] / " /1007 *
[illegible] /1264/1017 591
[illegible] / " /1003 *
[illegible] / " /1004 *
[illegible] / " /1006 *
[illegible] / " /1003 *
[illegible] / " /1015 *
6. THIS MSG HAS BEEN COORDINATED WITH HQ AFLC/LGT.
BT
#0076
NN

IMMEDIATE


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HEADQUARTERS UNITED STATES SOUTHERN COMMAND
QUARRY HEIGHTS, PANAMA

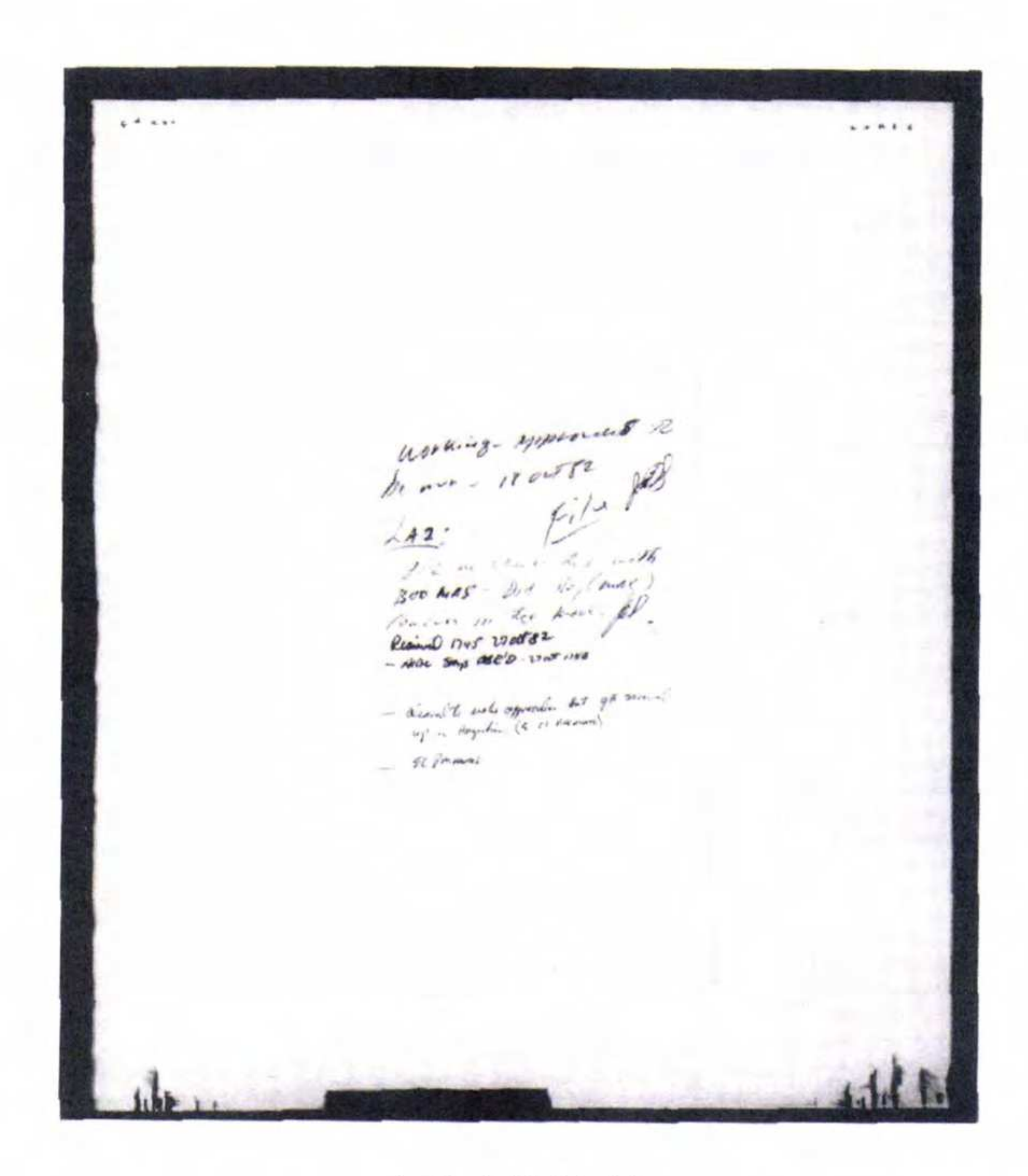
HOT 1557 Z

Commercial # 774-X[redacted]/5811 Ext287

07452 1560581

Hold until resolved. 1300 hrs - Major Hand is in touch with ... 2 ... to resolve.

... recommendations ... JTS ... or ...


Working
File
LA2:
300 MAS

UNCLASSIFIED

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[illegible]

[illegible] 1[illegible] August 1982

SUBJECT: [illegible] from USAF [illegible], Ezeiza International Airport, Buenos Aires Argentina

TO: Major General [illegible] Masterson
Deputy Commander in Chief
United States Southern Command
APO Miami 34003

1. General Masterson, as you are aware, the Argentine Air Force (AAF) directed that we vacate our office, [illegible] terminal and custody depot at Ezeiza International Airport by 25 August 1982. I have spoken to Brigadier (Brig. Gen.) [illegible] Blasis, DCS-III Operations; Comodoro (Col.) Martinez Viademonte, Chief [illegible] Department; Comodoro [illegible], Deputy Director of Cargo for Lineas Aereas del Estado (state owned military airline); and Comodoro Alvarez, Chief Central Air Region [illegible] in an effort to find new office and depot space. Throughout these conversations, it became apparent that the intention of the AAF was to eliminate the favors and concessions that had been granted to us over the years. Additionally, we have held talks with Aerolineas Argentinas, Pan American, and Eastern/Braniff personnel and have been unable to find storage space for pallets/nets and other associated ground equipment.

2. Therefore, our current plans are to vacate our space at Ezeiza on 18 19 August. The possibility exists that an extension may be forthcoming, but if so, I anticipate that it will be for a short period only. We will continue to utilize the MAC contract with Aerolineas Argentinas but anticipate increased costs associated with transportation and ground handling equipment. Our pallets and nets will be stored in the [illegible] warehouse and transported to Ezeiza via [illegible] vehicles [illegible]. Pallets and nets utilized [illegible] cargo will be returned on the same flight and this may result in load planning difficulties for TR/[illegible] personnel.

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[illegible] available at [illegible], we will be required to [illegible] the [illegible] customs depot [illegible] are currently in the process of working out the required procedures. Some problems are anticipated but we believe these can be sol[illegible]. However, I am requesting assistance from your staff in the following areas:

a. [illegible] authorized [illegible] for the U.S. Army and [illegible]. We request that this authorization be suspended until further notice and that all [illegible] shipped [illegible] and from Argentina be by surface. Current procedures in effect at the port of Buenos [illegible] are not affected.

b. Additionally, we request that all airfreight coming into Argentina be held at [illegible] and that a detailed advance load message be sent to us. We will then prepare the proper customs documentation and when cleared with local authorities, will advise the [illegible] and request the cargo be shipped. The aircraft will be met by an Argentine customs inspector and the cargo off loaded directly onto a truck and transported to the [illegible]. This will preclude, in most instances, cargo [illegible] the Argentine customs area [illegible] associated [illegible] and problems.

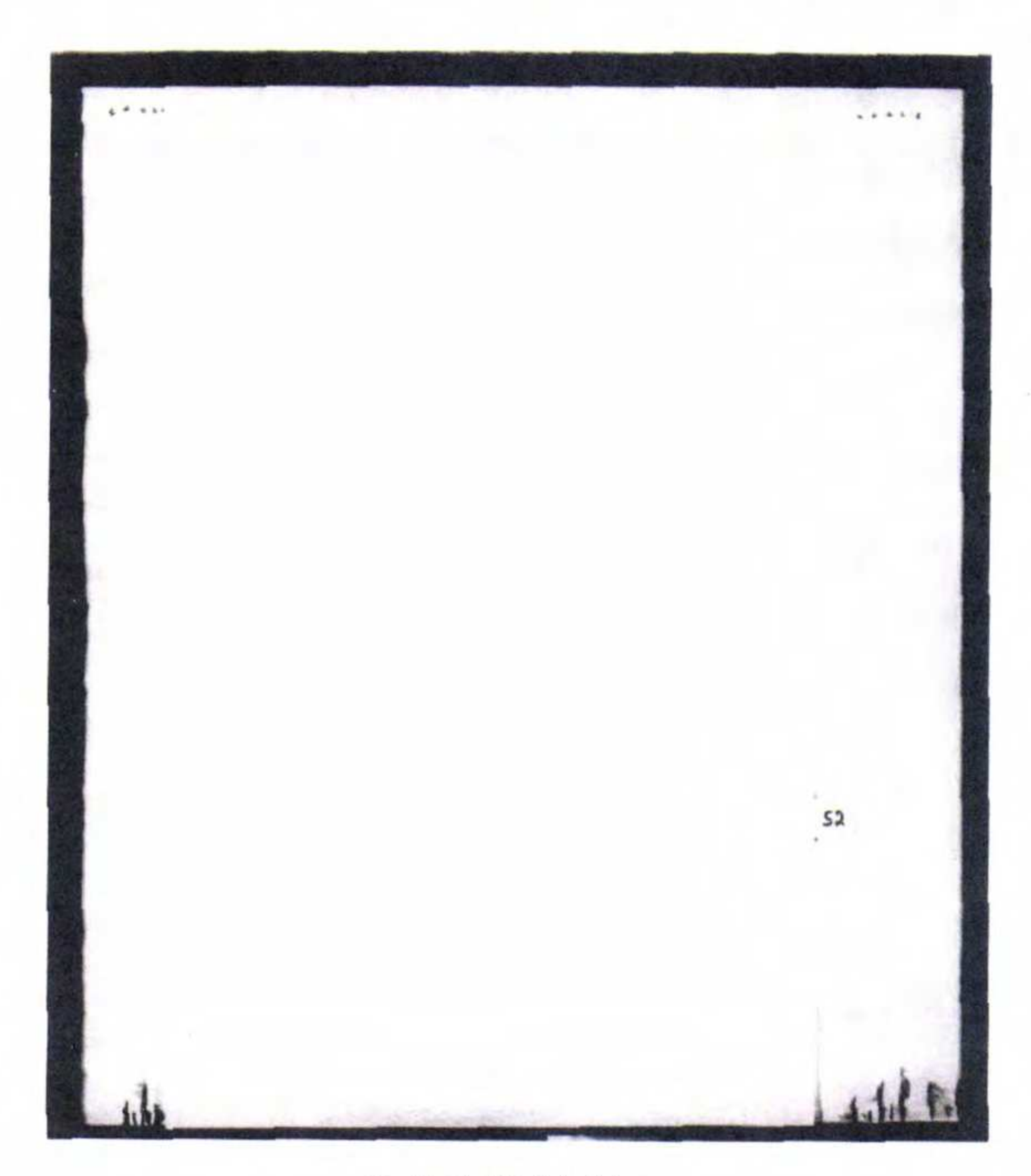
c. During discussions with Comodoro [illegible] on [illegible] August, I was asked to determine the possibility of operating our flights through the I Air Brigade base at El Palomar. I informed [illegible] that I would query [illegible] but that problems with customs and immigration would have to be solved. He indicated they would look into the customs problem and that they would make available for our use, the equipment necessary for loading and unloading of cargo. It is also my understanding that an Air Field Survey has been made at El Palomar.

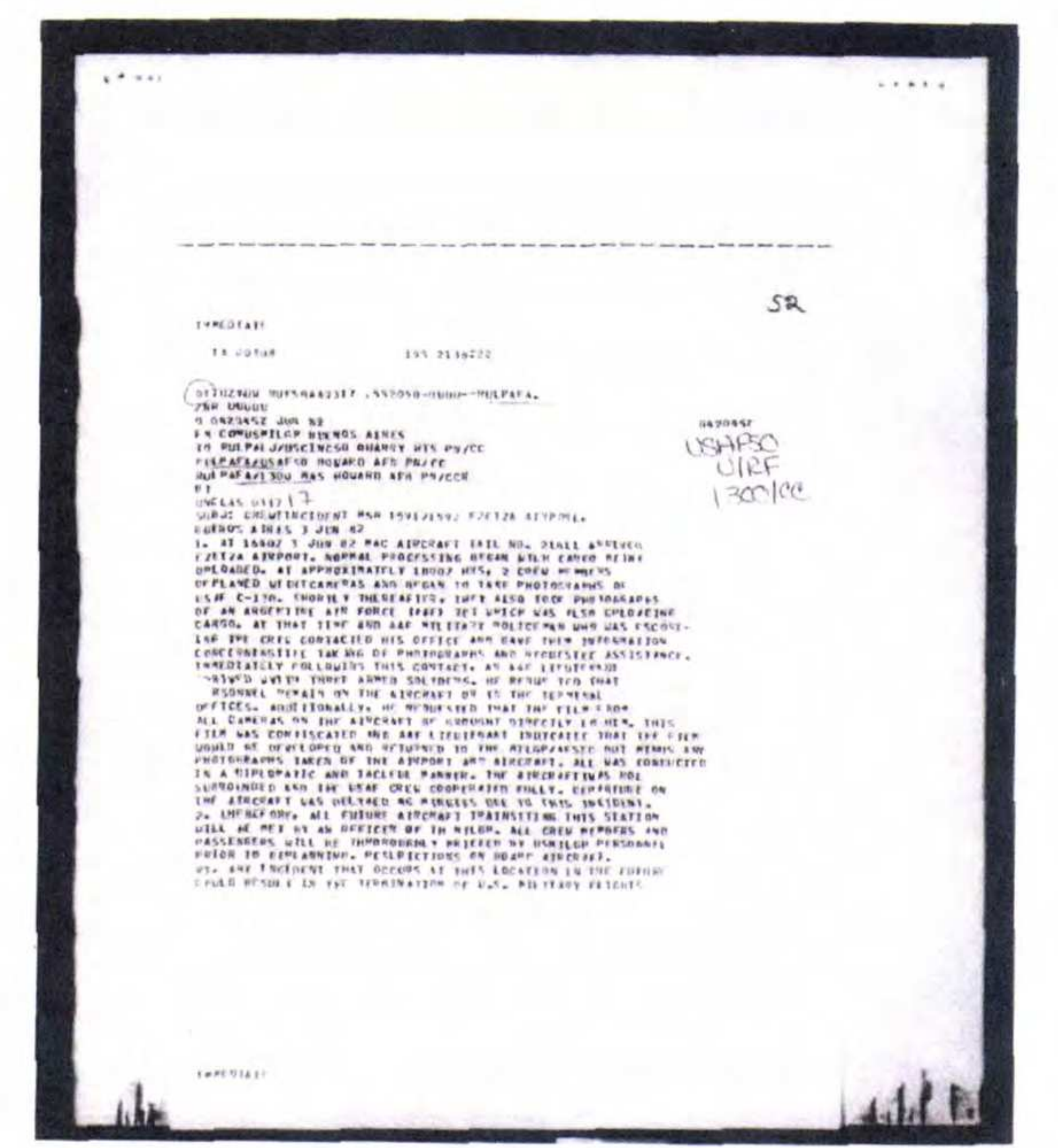
Any assistance that your staff can provide [illegible] these issues will be appreciated.

[illegible] We understand that the above procedures [illegible] additional work for many people, however, it will facilitate and [illegible] the handling of cargo at this location and we will do everything possible to eliminate burdensome procedures. I will advise you on all future developments and I [illegible] this opportunity [illegible] your staff [illegible]

THOMAS [illegible], Colonel, USAF
Chief, [illegible] Force Section

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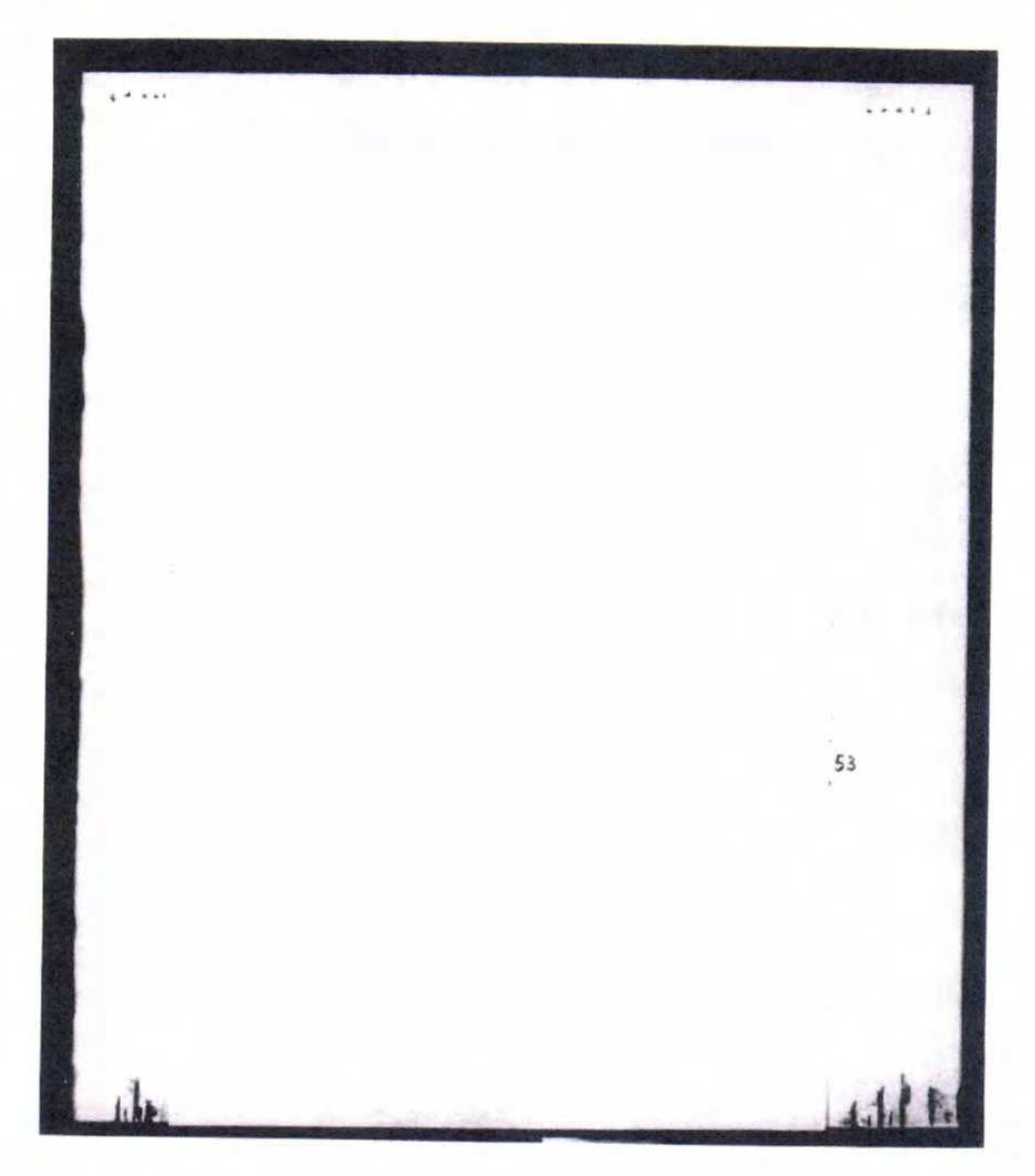
TX 00908 155 2136222

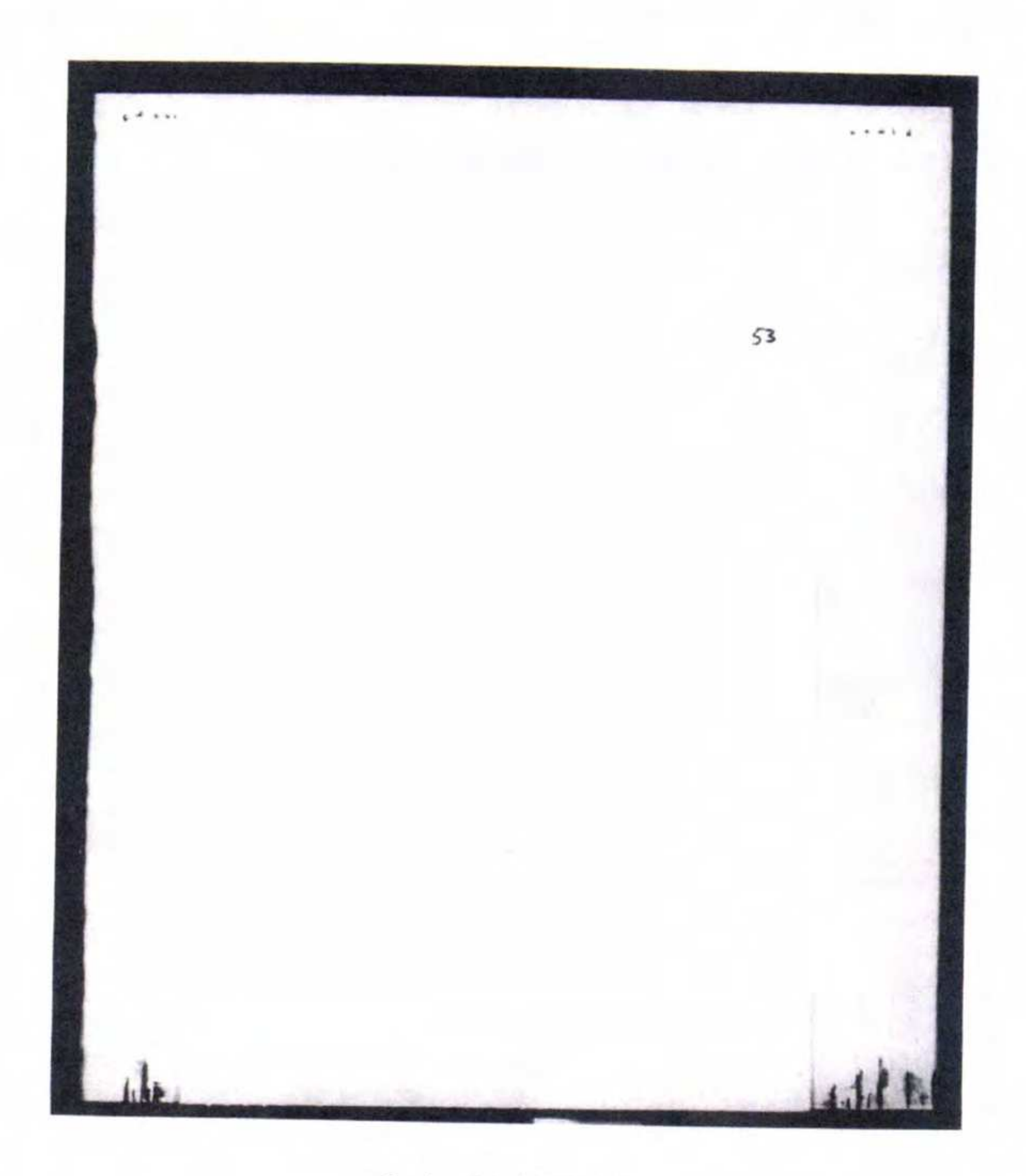
OTTUZYUW RUESBA4231? ....-RULPAFA.
ZNR UUUUU
O 042345Z JUN 82
FM COMUSMILGP BUENOS AIRES
TO RULPALJ/USCINCSO QUARRY HTS PN/CC
RULPAFA/USAFSO HOWARD AFB PN/CC
RULPAFA/1300 MAS HOWARD AFB PN/CCR
BT
UNCLAS 0117 17
SUBJ: CREW INCIDENT MSN 1591/1592 EZEIZA AIRPORT.
BUENOS AIRES 3 JUN 82

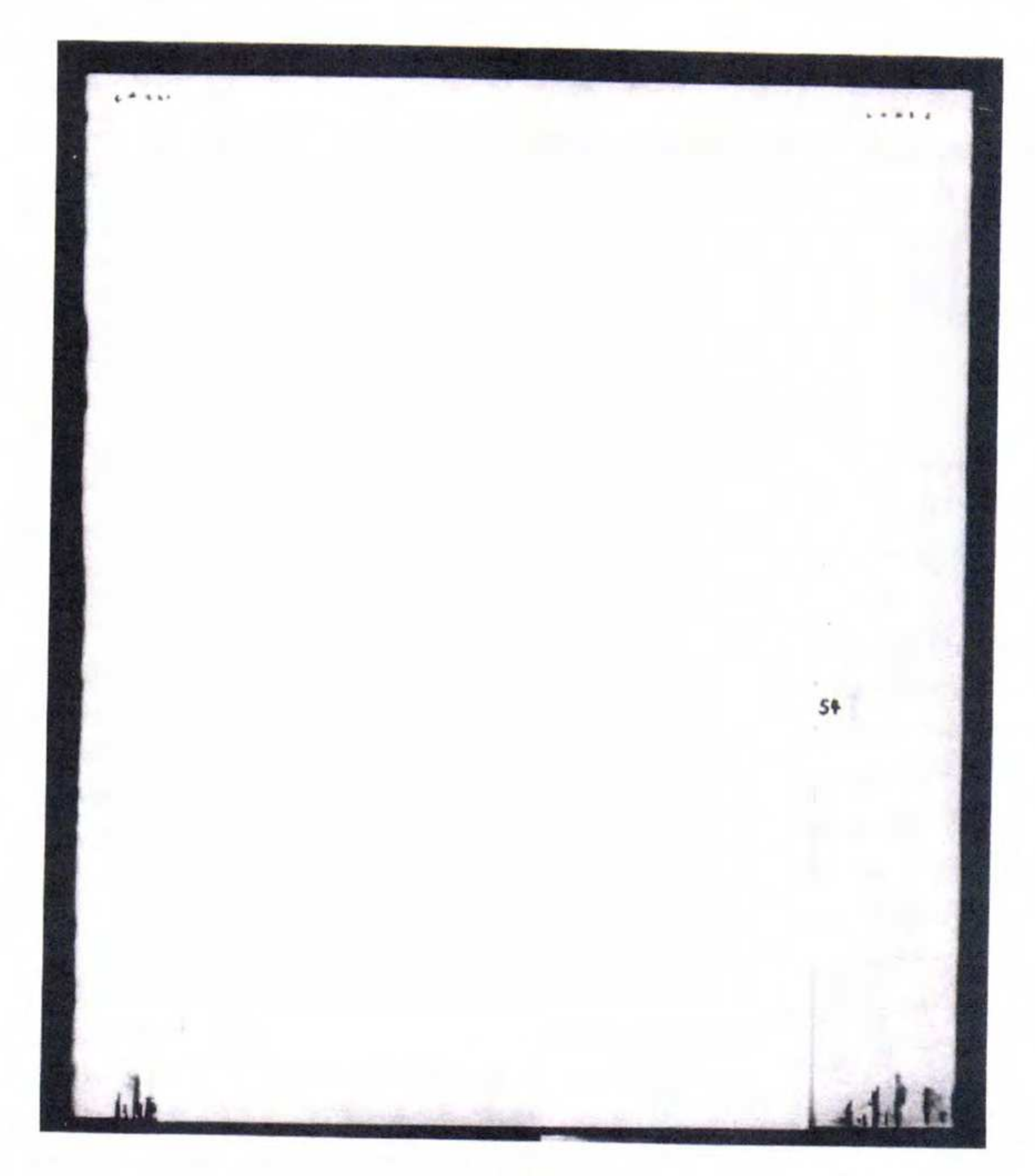
042345Z
USAFSO
UIRF
1300/CC

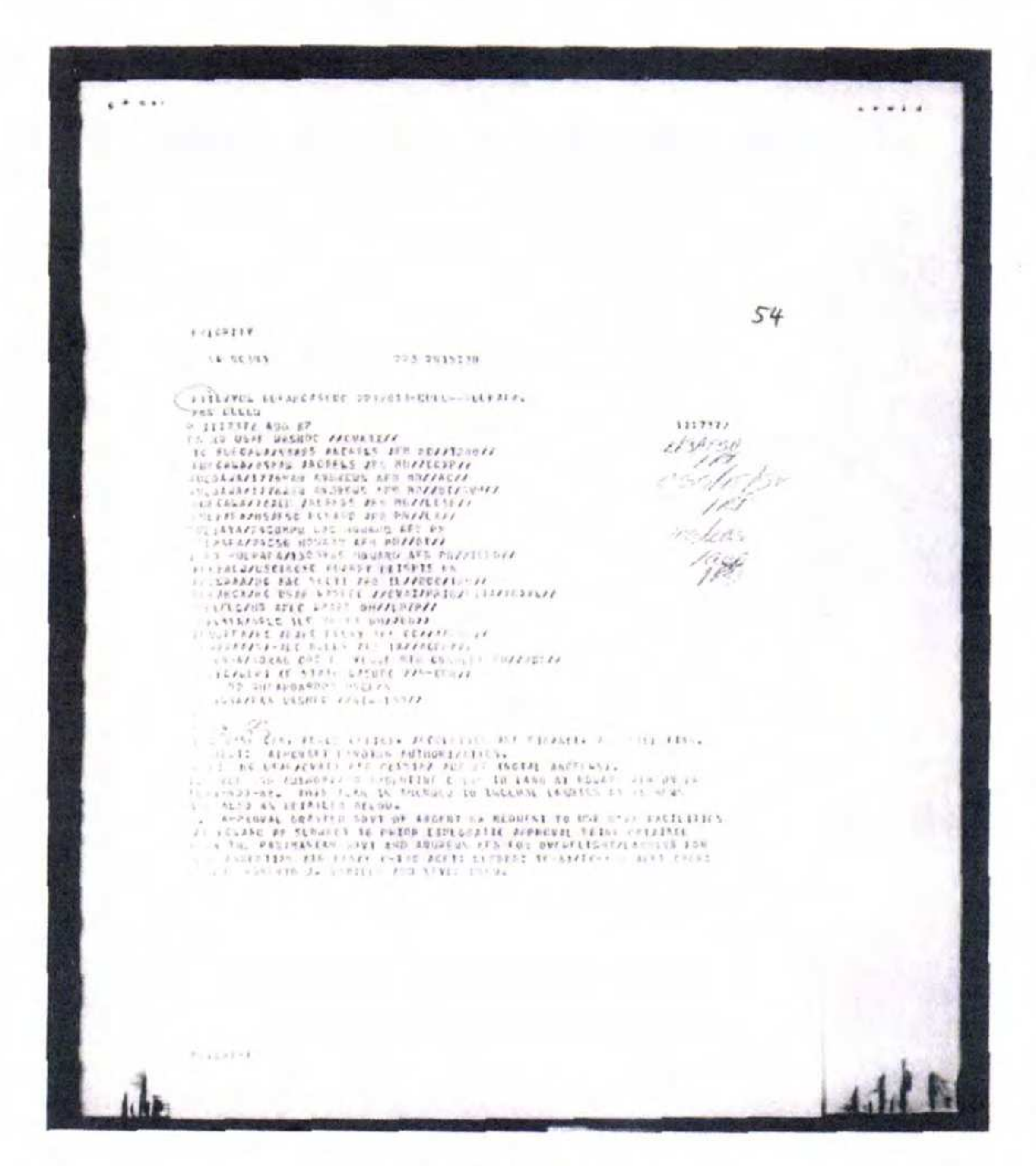
1. AT 1640Z 3 JUN 82 MAC AIRCRAFT TAIL NO. 21411 ARRIVED EZEIZA AIRPORT. NORMAL PROCESSING BEGAN WITH CARGO BEING UNLOADED. AT APPROXIMATELY 1800Z HRS, 2 CREW MEMBERS DEPLANED WITH CAMERAS AND BEGAN TO TAKE PHOTOGRAPHS OF USAF C-130. SHORTLY THEREAFTER, THEY ALSO TOOK PHOTOGRAPHS OF AN ARGENTINE AIR FORCE (AAF) JET WHICH WAS ALSO OFFLOADING CARGO. AT THAT TIME AN AAF MILITARY POLICEMAN WHO WAS ESCORTING THE CREW CONTACTED HIS OFFICE AND GAVE THEM INFORMATION CONCERNING THE TAKING OF PHOTOGRAPHS AND REQUESTED ASSISTANCE. IMMEDIATELY FOLLOWING THIS CONTACT, AN AAF LIEUTENANT ARRIVED WITH THREE ARMED SOLDIERS. HE REQUESTED THAT RSONNEL REMAIN ON THE AIRCRAFT OR IN THE TERMINAL OFFICES. ADDITIONALLY, HE REQUESTED THAT THE FILM FROM ALL CAMERAS ON THE AIRCRAFT BE BROUGHT DIRECTLY TO HIM. THIS FILM WAS CONFISCATED AND AAF LIEUTENANT INDICATED THAT THE FILM WOULD BE DEVELOPED AND RETURNED TO THE MILGP/AFSEC BUT MINUS ANY PHOTOGRAPHS TAKEN OF THE AIRPORT AND AIRCRAFT. ALL WAS CONDUCTED IN A DIPLOMATIC AND TACTFUL MANNER. THE AIRCRAFT WAS NOT SURROUNDED AND THE USAF CREW COOPERATED FULLY. DEPARTURE ON THE AIRCRAFT WAS DELAYED 40 MINUTES DUE TO THIS INCIDENT.
2. THEREFORE, ALL FUTURE AIRCRAFT TRANSITING THIS STATION WILL BE MET BY AN OFFICER OF THE MILGP. ALL CREW MEMBERS AND PASSENGERS WILL BE THOROUGHLY BRIEFED BY USMILGP PERSONNEL PRIOR TO DEPLANING. RESTRICTIONS ON BOARD AIRCRAFT.
3. ANY INCIDENT THAT OCCURS AT THIS LOCATION IN THE FUTURE COULD RESULT IN THE TERMINATION OF U.S. MILITARY FLIGHTS

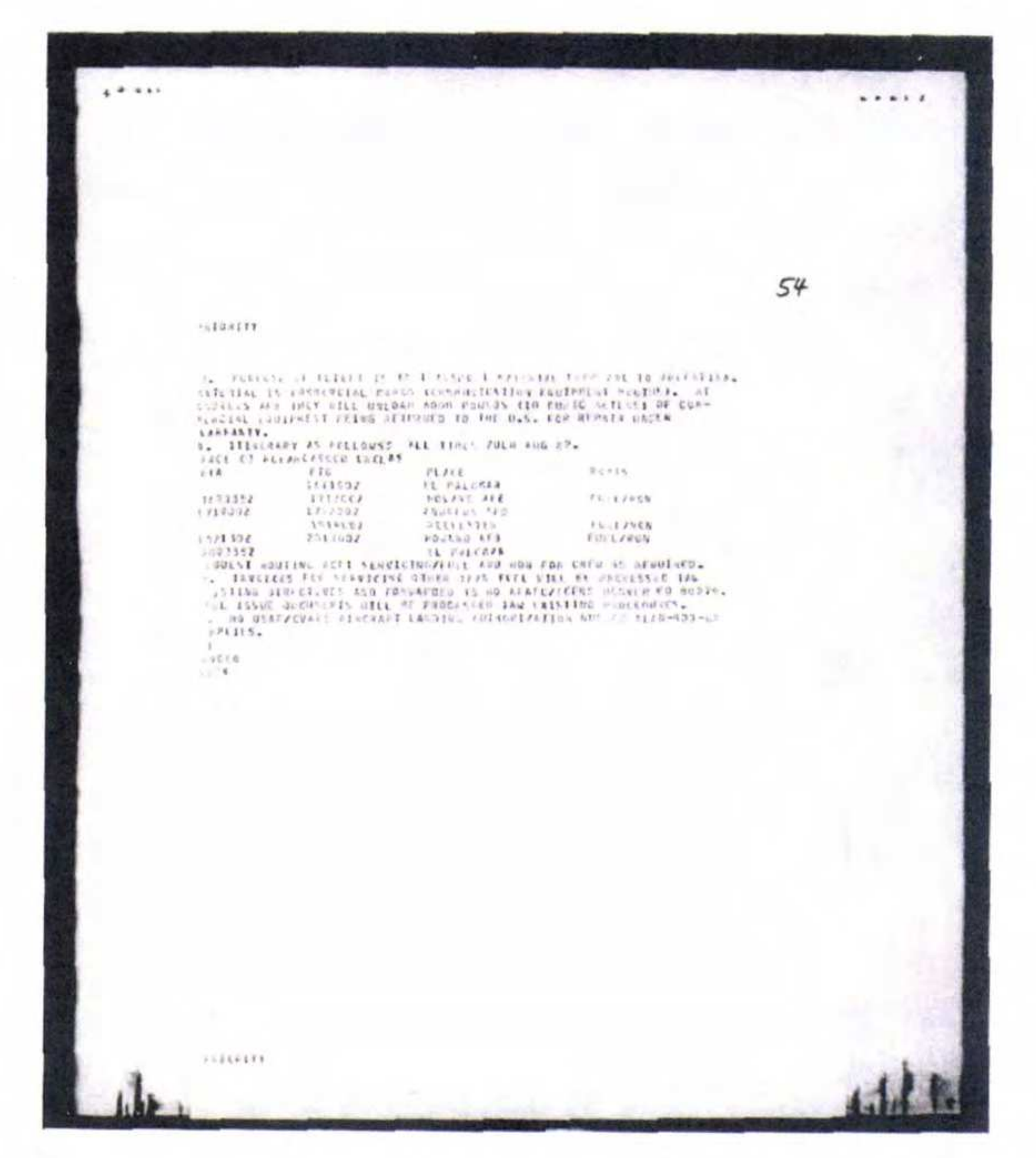
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PRIORITY

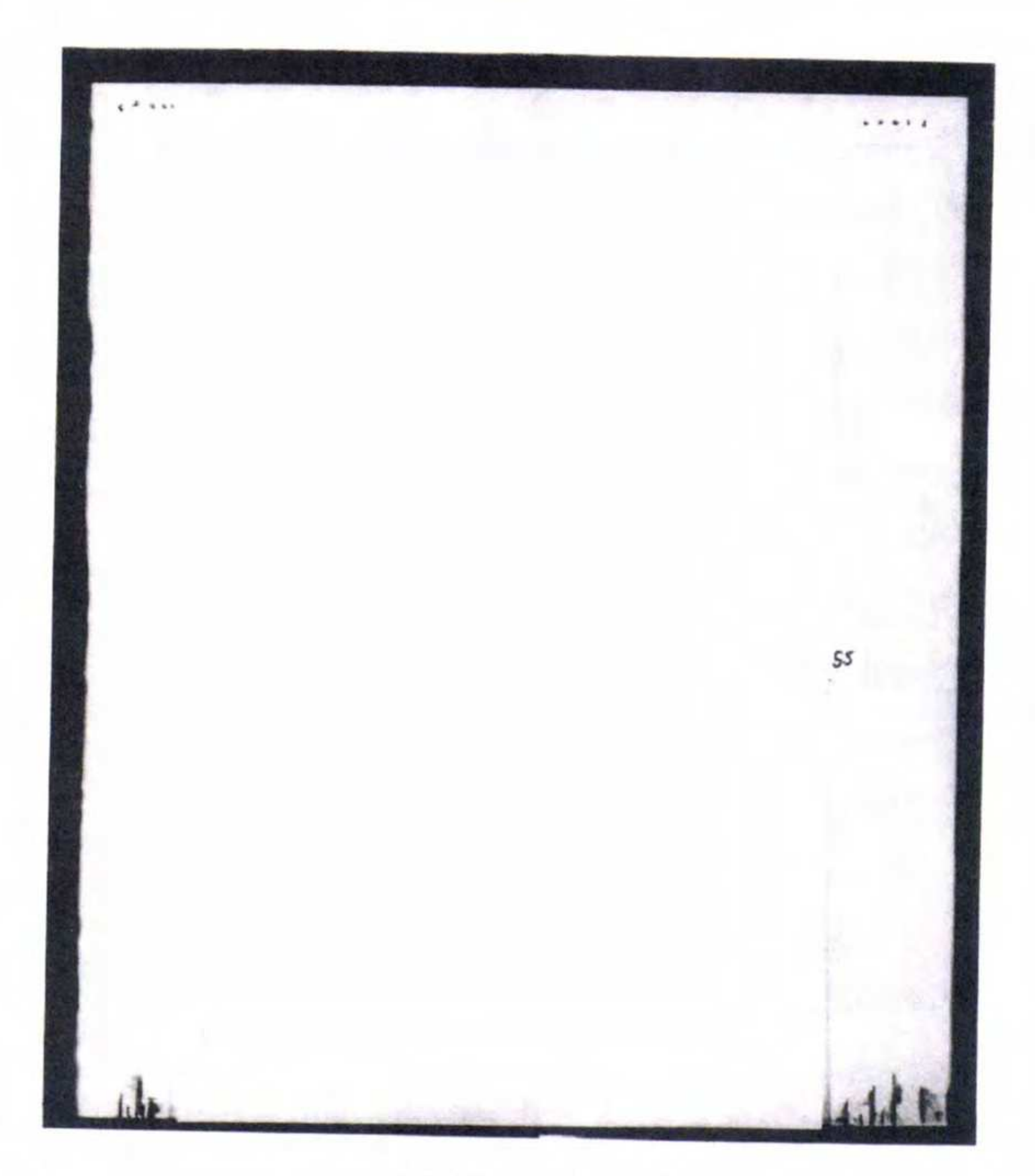
3. PURPOSE OF [illegible] TO [illegible]. MATERIAL IS COMMERCIAL [illegible] COMMUNICATION EQUIPMENT [illegible]. AT [illegible] THEY WILL UNLOAD [illegible] POUNDS [illegible] OF COMMERCIAL EQUIPMENT BEING RETURNED TO THE U.S. FOR REPAIR UNDER WARRANTY.
4. ITINERARY AS FOLLOWS: ALL TIMES ZULU AUG 87.
[illegible]

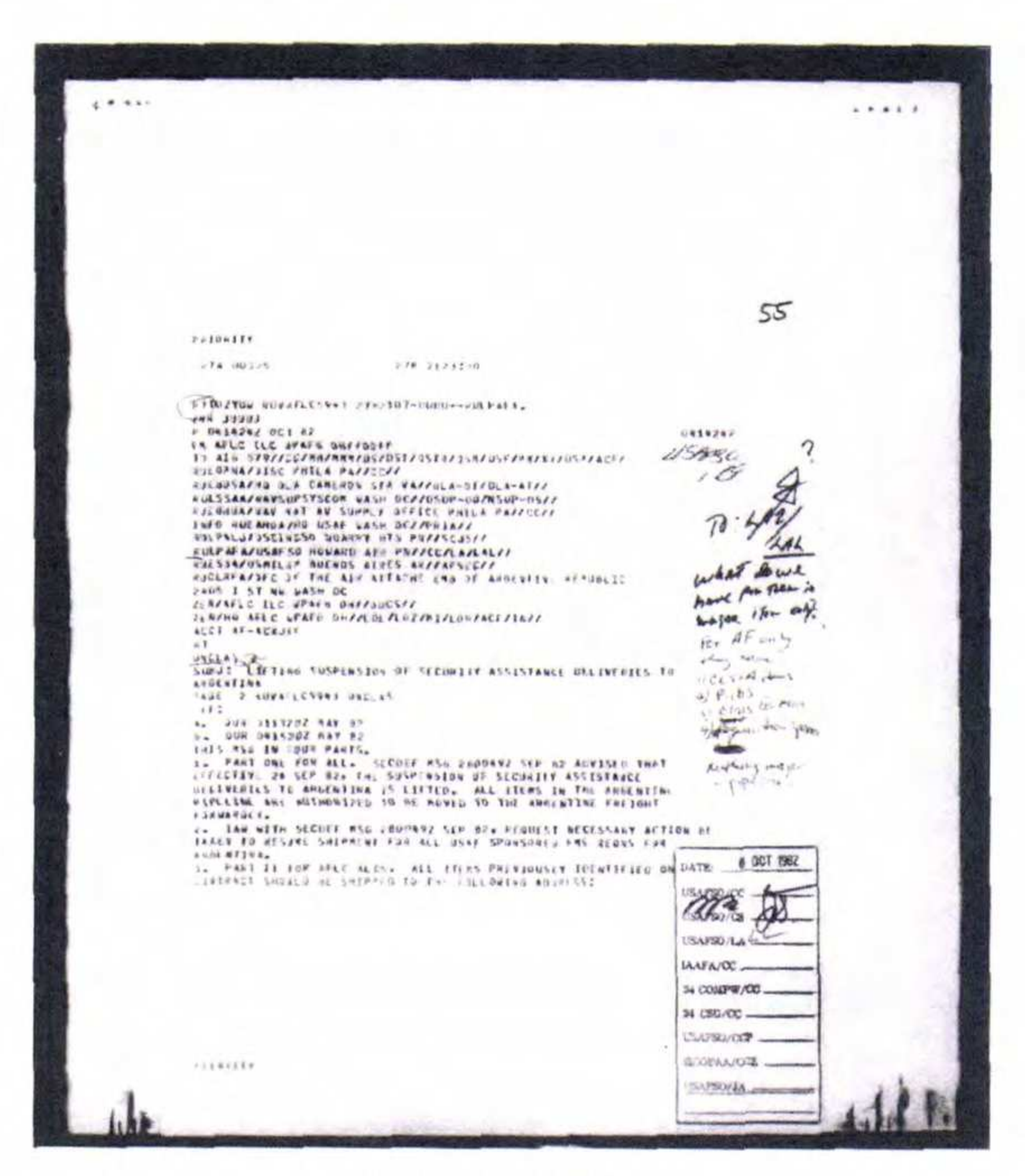
ETA	ETD	PLACE	REMARKS
	[illegible]Z	EL PALOMAR	
[illegible]Z	[illegible]Z	[illegible] AFB	FUEL/RON
[illegible]Z	[illegible]Z	[illegible]	
	[illegible]Z	[illegible]	FUEL/RON
[illegible]Z	[illegible]Z	[illegible] AFB	FUEL/RON
[illegible]Z		EL PALOMAR	

REQUEST ROUTINE ACFT SERVICING/FUEL AND RON FOR CREW AS REQUIRED.
6. INVOICES FOR SERVICING OTHER THAN FUEL WILL BE PROCESSED IAW EXISTING DIRECTIVES AND FORWARDED TO HQ AFAFC/[illegible] DENVER CO [illegible]. FUEL ISSUE DOCUMENTS WILL BE PROCESSED IAW EXISTING PROCEDURES.
[illegible] AIRCRAFT LANDING AUTHORIZATION [illegible] APPLIES.
BT
[illegible]

PRIORITY

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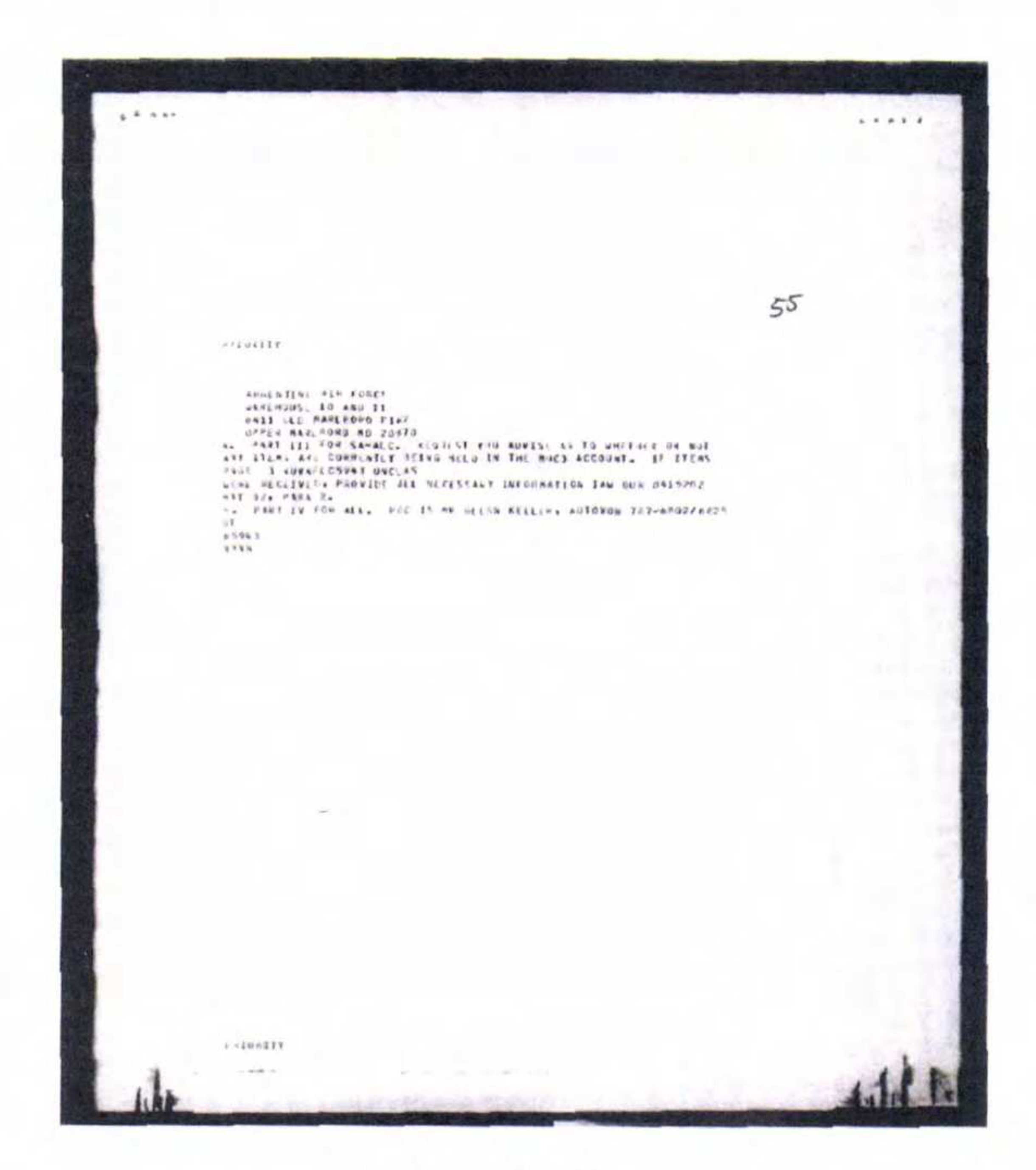
PRIORITY

UTA 00325 278 2123Z0

PTUZYUW RUWAFLC5941 2782107-UUUU--RUEFAIS.
ZNR UUUUU
P 041424Z OCT 82
FM AFLC ILC WPAFB OH//DSFF
TO AIG 579//CC/MA/MMM/DS/DST/DSTX/DSR/DSF/PR/XX/DSX/ACF/
RULOPNA/DISC PHILA PA//CC//
RUCBDSA/HQ DLA CAMERON STA VA//DLA-ST/DLA-AT//
RULSSAA/NAVSUPSYSCOM WASH DC//05DP-08/NSUP-05//
RUEOHUA/NAV NAT AV SUPPLY OFFICE PHILA PA//CC//
INFO RUEAHQA/HQ USAF WASH DC//PRIA//
RULPALJ/DSCINCSO QUARRY HTS PN//SCJ5//
RULPAFA/USAFSO HOWARD AFB PN//CC/LA/LAL//
RUESBA/USMILGP BUENOS AIRES AR//AFSEC//
RUCLAFA/OFC OF THE AIR ATTACHE EMB OF ARGENTINA REPUBLIC
2405 I ST NW WASH DC
ZEN/AFLC ILC WPAFB OH//DUCS//
ZEN/HQ AFLC WPAFB OH//LOL/LOZ/MI/LOW/ACF/IG//
ACCT AF-ACAJ??
BT
UNCLAS
SUBJ: LIFTING SUSPENSION OF SECURITY ASSISTANCE DELIVERIES TO ARGENTINA
PAGE 2 RUWAFLC5941 UNCLAS
REF:
A. OUR 311320Z MAY 82
B. OUR 041520Z MAY 82
THIS MSG IN FOUR PARTS.
1. PART ONE FOR ALL. SECDEF MSG 280049Z SEP 82 ADVISED THAT EFFECTIVE 28 SEP 82, THE SUSPENSION OF SECURITY ASSISTANCE DELIVERIES TO ARGENTINA IS LIFTED. ALL ITEMS IN THE ARGENTINE PIPELINE ARE AUTHORIZED TO BE MOVED TO THE ARGENTINE FREIGHT FORWARDER.
2. IAW WITH SECDEF MSG 280049Z SEP 82, REQUEST NECESSARY ACTION BE TAKEN TO RESUME SHIPMENT FOR ALL USAF SPONSORED FMS REQNS FOR ARGENTINA.
3. PART II FOR AFLC ALCS. ALL ITEMS PREVIOUSLY IDENTIFIED ON REFERENCE SHOULD BE SHIPPED TO THE FOLLOWING ADDRESS:

PRIORITY

DATE: 8 OCT 1982
USAFSO/CC
USAFSO/CS
USAFSO/LA
IAAFA/CC
24 COMPW/CC
24 CSG/CC
USAFSO/CCP
USCOPAA/CCE
USAFSO/LA

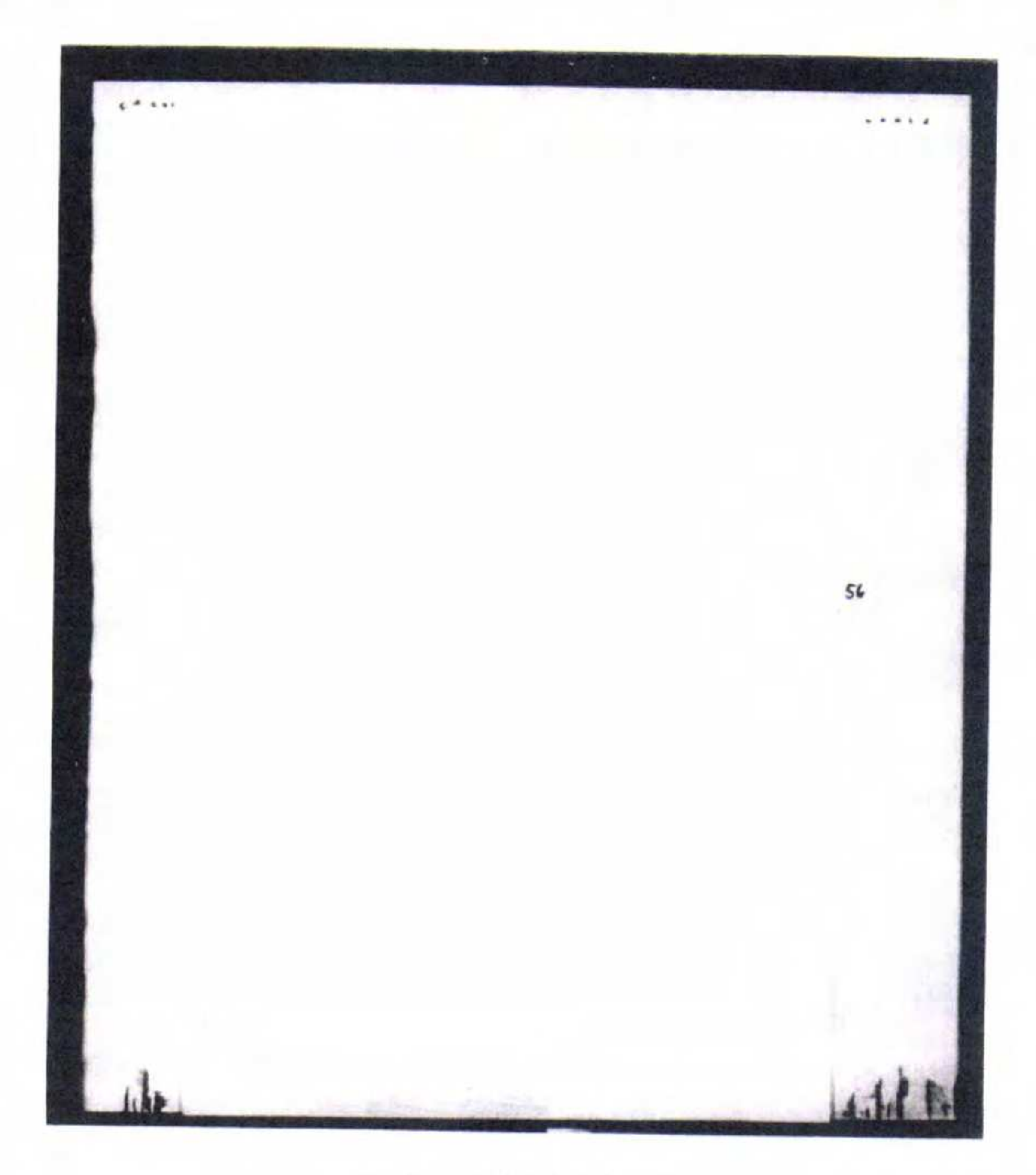


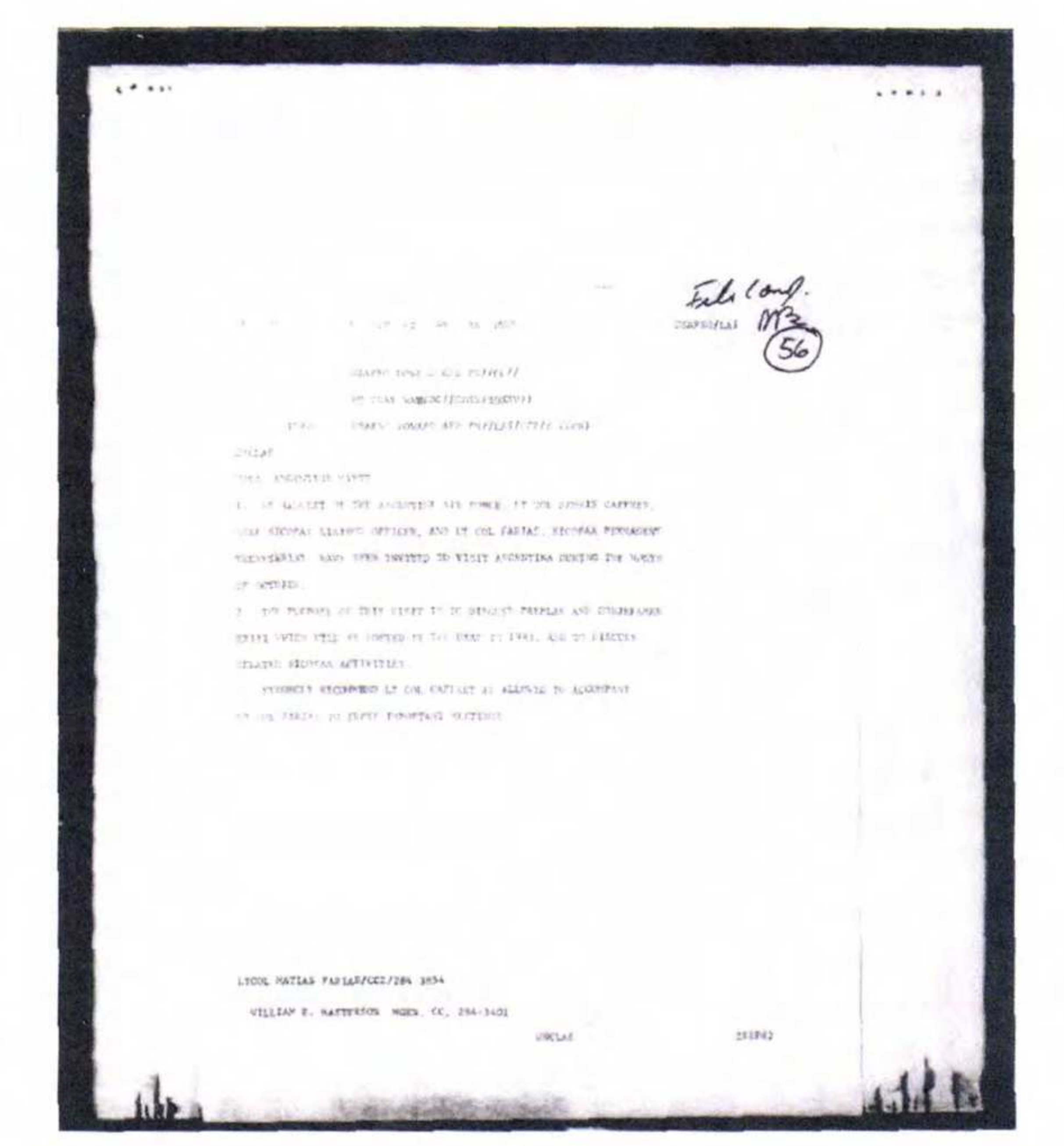
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PRIORITY

ARGENTINE AIR FORCE
WAREHOUSE 10 AND 11
8411 OLD MARLBORO PIKE
UPPER MARLBORO MD 20870
4. PART III FOR SAMALC. REQUEST YOU ADVISE AS TO WHETHER OR NOT
ANY ITEMS ARE CURRENTLY BEING HELD IN THE MACS ACCOUNT. IF ITEMS
PAGE 3 RUWKFLC5941 UNCLAS
WERE RECEIVED, PROVIDE ALL NECESSARY INFORMATION IAW OUR 041520Z
MAY 82, PARA 2.
5. PART IV FOR ALL. POC IS MR NELSON KELLER, AUTOVON 787-6802/6825
BT
#5941
NNNN

PRIORITY


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[illegible] CSAFSO/LAI

Fab Conf.

(56)

[illegible]

UNCLAS

SUBJ: ARGENTINE VISIT

1. AT REQUEST OF THE ARGENTINE AIR FORCE, LT COL [illegible] CAFFREY, [illegible] SICOFAA LIAISON OFFICER, AND LT COL FARIAS, SICOFAA PERMANENT SECRETARIAT, HAVE BEEN INVITED TO VISIT ARGENTINA DURING THE WEEK OF OCTOBER.

2. THE PURPOSE OF THIS VISIT IS TO DISCUSS PREPLAN AND [illegible] WHICH WILL BE HOSTED BY THE [illegible] IN 1981, AND TO DISCUSS RELATED SICOFAA ACTIVITIES.

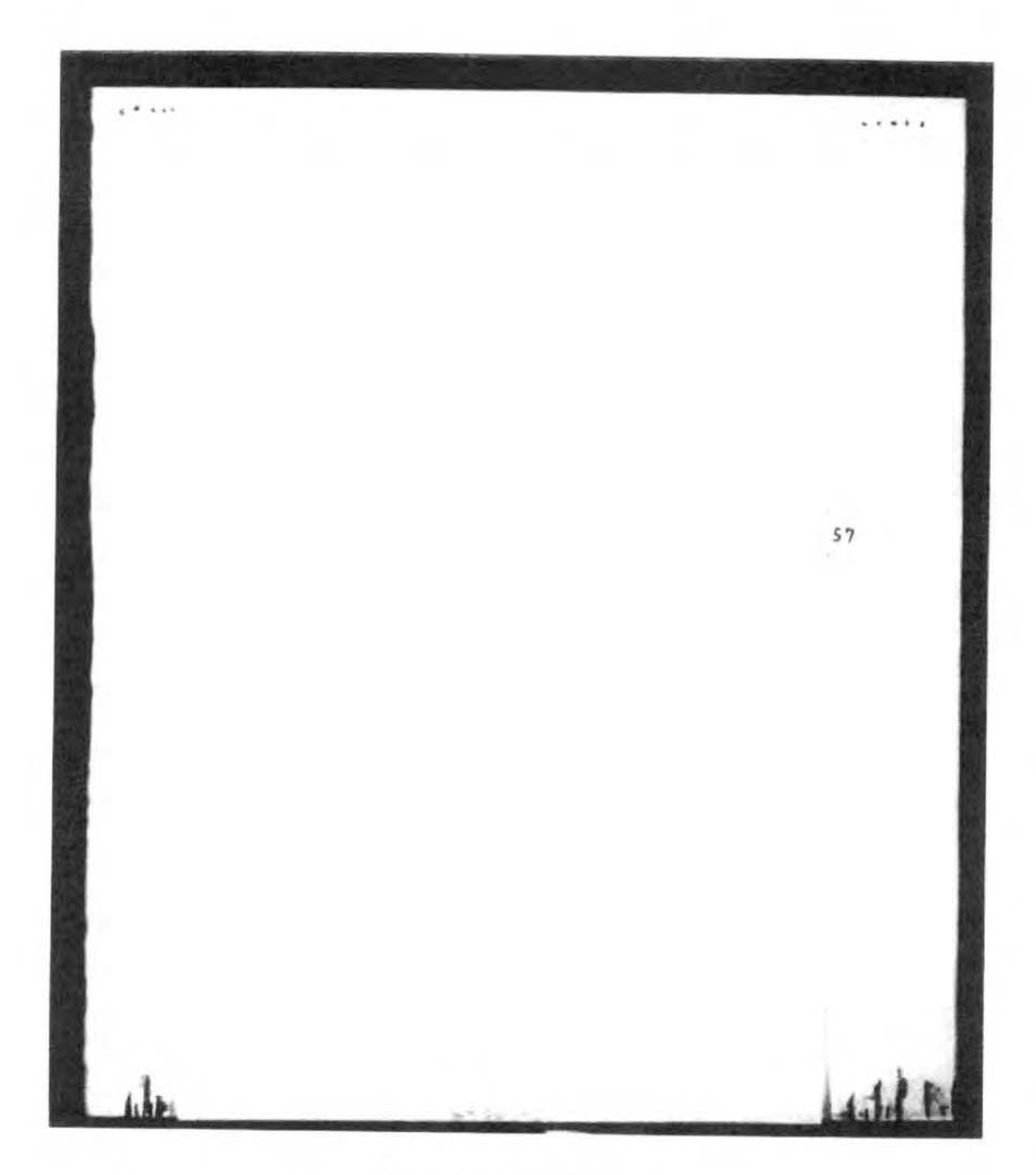
3. STRONGLY RECOMMEND LT COL CAFFREY BE ALLOWED TO ACCOMPANY LT COL FARIAS ON THESE IMPORTANT MATTERS.

LTCOL MATIAS FARIAS/CCI/284 3834

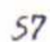
WILLIAM E. PATTERSON MGEN, CC, 284-3401

UNCLAS [illegible]

Page determined to be Unclassified
Reviewed Air Force Declassification Office
IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*


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LT COL [illegible] CCZ 5760 bab N/A

VISIT TO ARGENTINA 25 OCT 1982

1. Lt Col [illegible], USAFSO/CCZ, and Lt Col Dennis Caffrey, USAF/[illegible], visited Argentina during 15-22 October 1982.

2. Details of conversations held with Argentine Air Force are included in [illegible] in Tab 1.

RECOMMENDATION:

3. That USAFSO/CC [illegible] message at Tab 1.

[illegible], Lt Col, USAF
Chief, [illegible] Secretariat

1 Atch
USAFSO/CC message

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Air Force Declassification Office
Date: *Oct 18, 2018*

[redacted] 

[redacted]

[redacted]

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[illegible] THE U.S. [illegible]
[illegible] THE MAJORITY OF OUR SENIOR OFFICERS [illegible] U.S. TRAINING AND CULTURE... IT'S VERY [illegible]
[illegible]
[illegible] FLYING MIRAGES, [illegible]
[illegible] A GREAT DEAL OF [illegible]
[illegible] A TOTAL [illegible] ..... U.S. [illegible]
[illegible] REPLACE [illegible]
[illegible] HAVE THE MONEY... [illegible]
[illegible] IN [illegible]... WE CONSIDER THAT [illegible]

[illegible] ADDITIONAL [illegible] GROUND ATTACK [illegible]. ALSO [illegible] SPECIFIC [illegible]

[illegible]

[illegible]

[illegible] THE FOLLOWING [illegible]

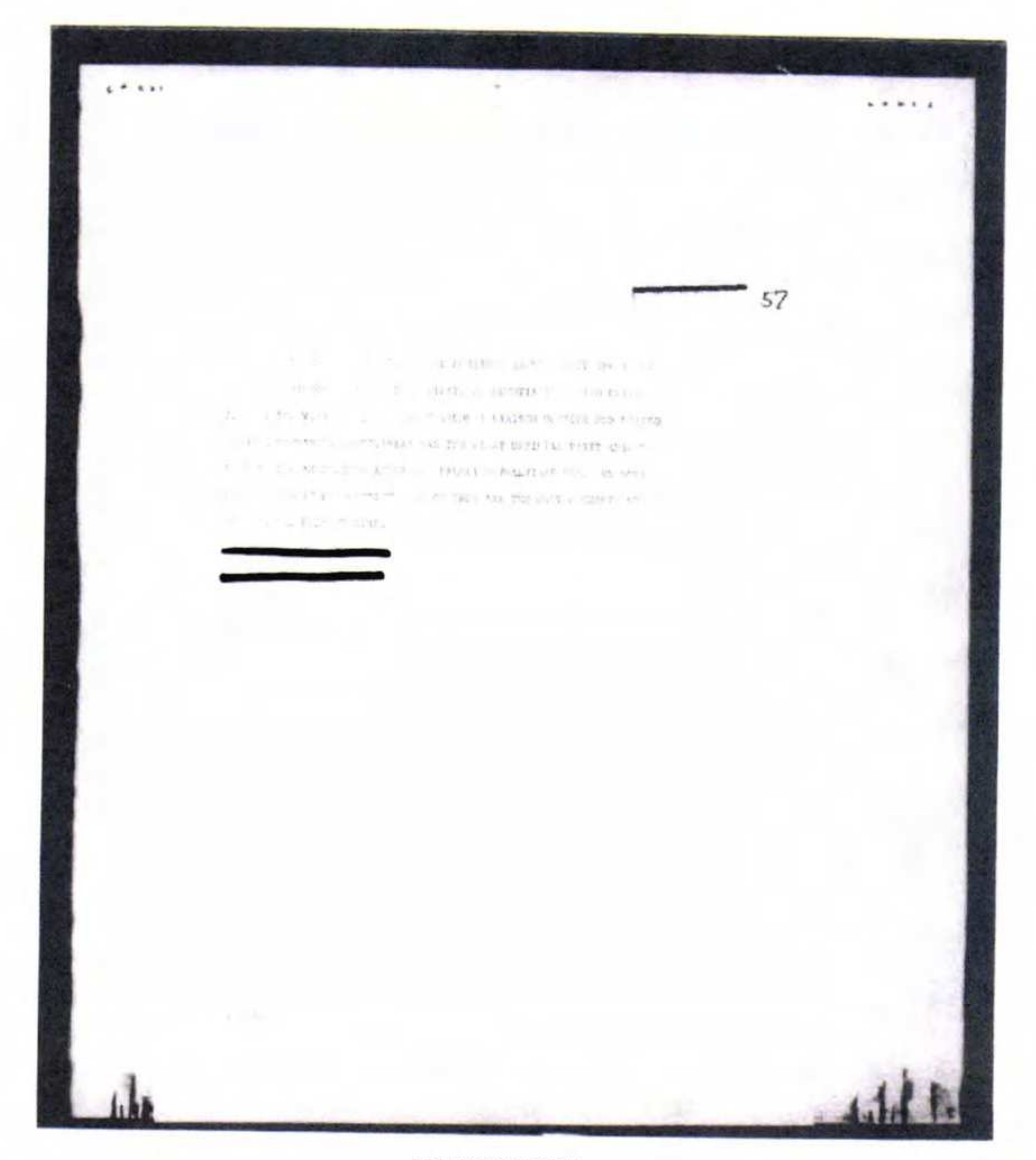
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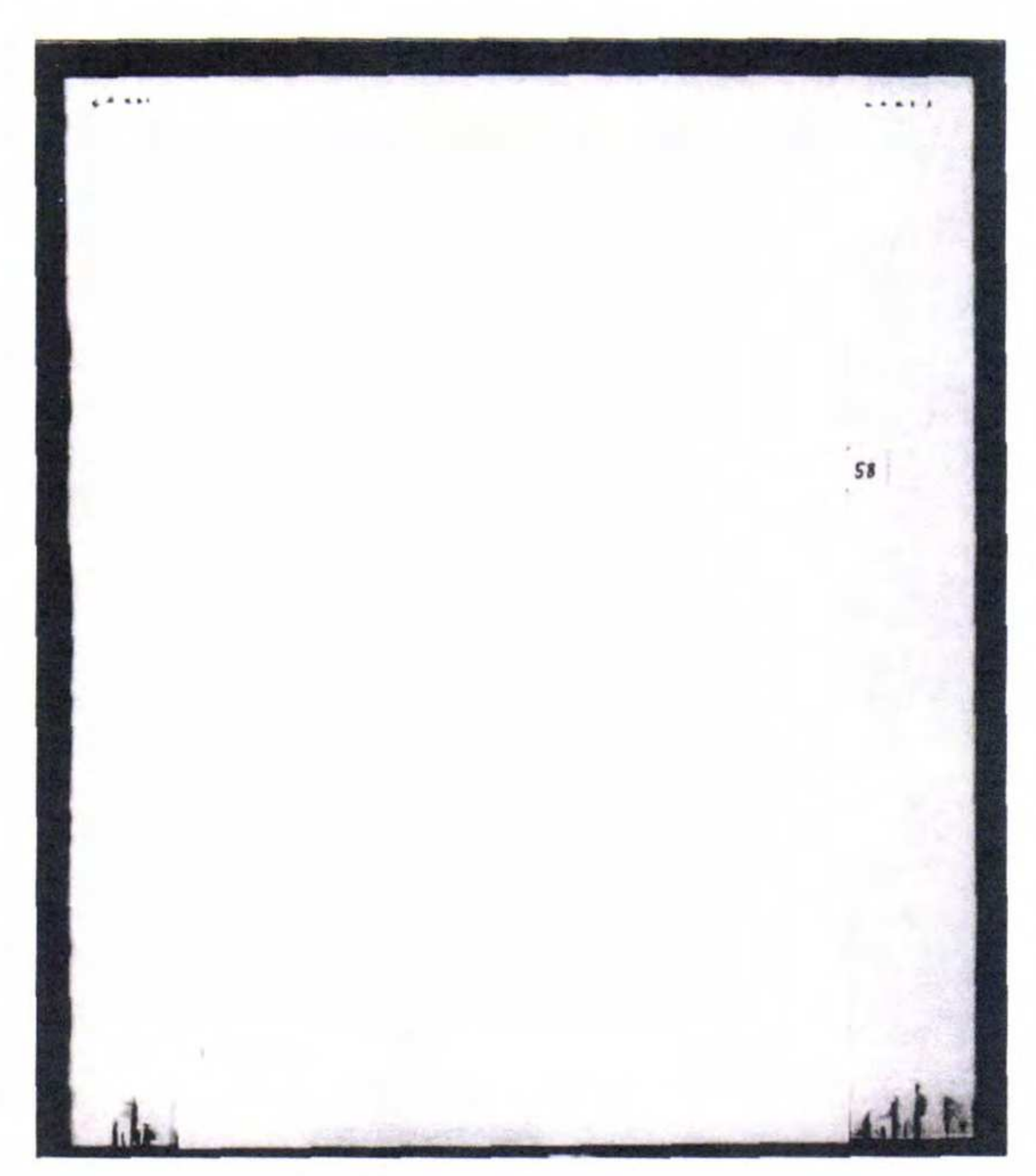
8. [illegible] IN [illegible] LOST IN WAR.

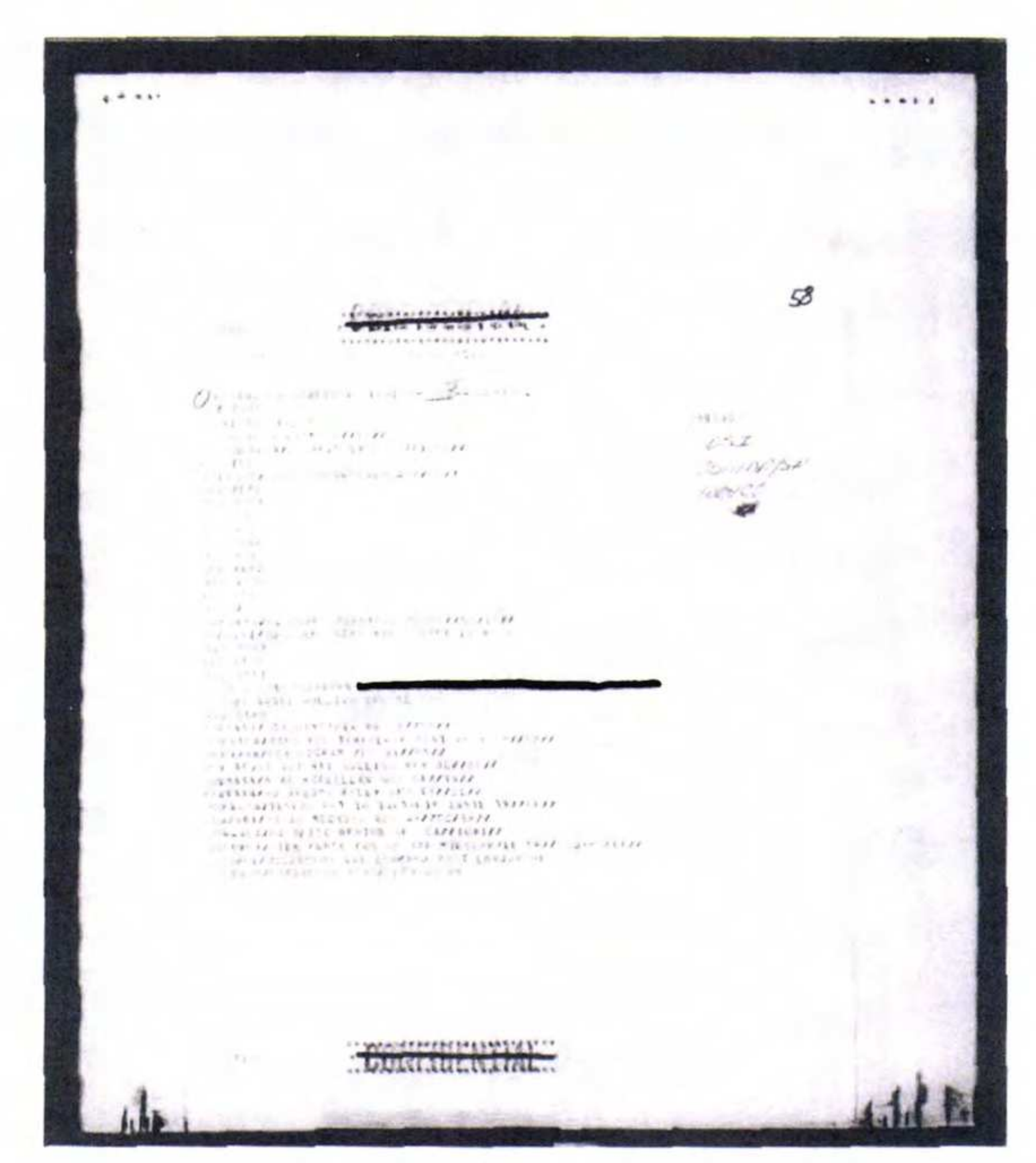
[illegible] OF PREFERENTIAL TREATMENT WITH [illegible] OF [illegible] ECONOMIC SITUATION, [illegible]

[illegible] OF TRAINING SPACES, [illegible] SCHOOL LEVEL, SO THAT YOUNG [illegible] TO WORK. [illegible] THIS IS THE TIME TO PUSH [illegible] WITH EDUCATION).

[illegible] CLEAR THAT THE DIFFERENCES WITH [illegible] WILL CONTINUE TO BE WORKED THROUGH [illegible] THAT HAVE LOT IN THE PAST [illegible] MILITARY [illegible]


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58

[illegible]

[redacted]

[illegible]

[redacted]

[illegible]

[redacted]

[illegible]

[redacted]

[illegible]

~~CONFIDENTIAL~~



[illegible]

[redacted] [illegible]

[redacted] [illegible]

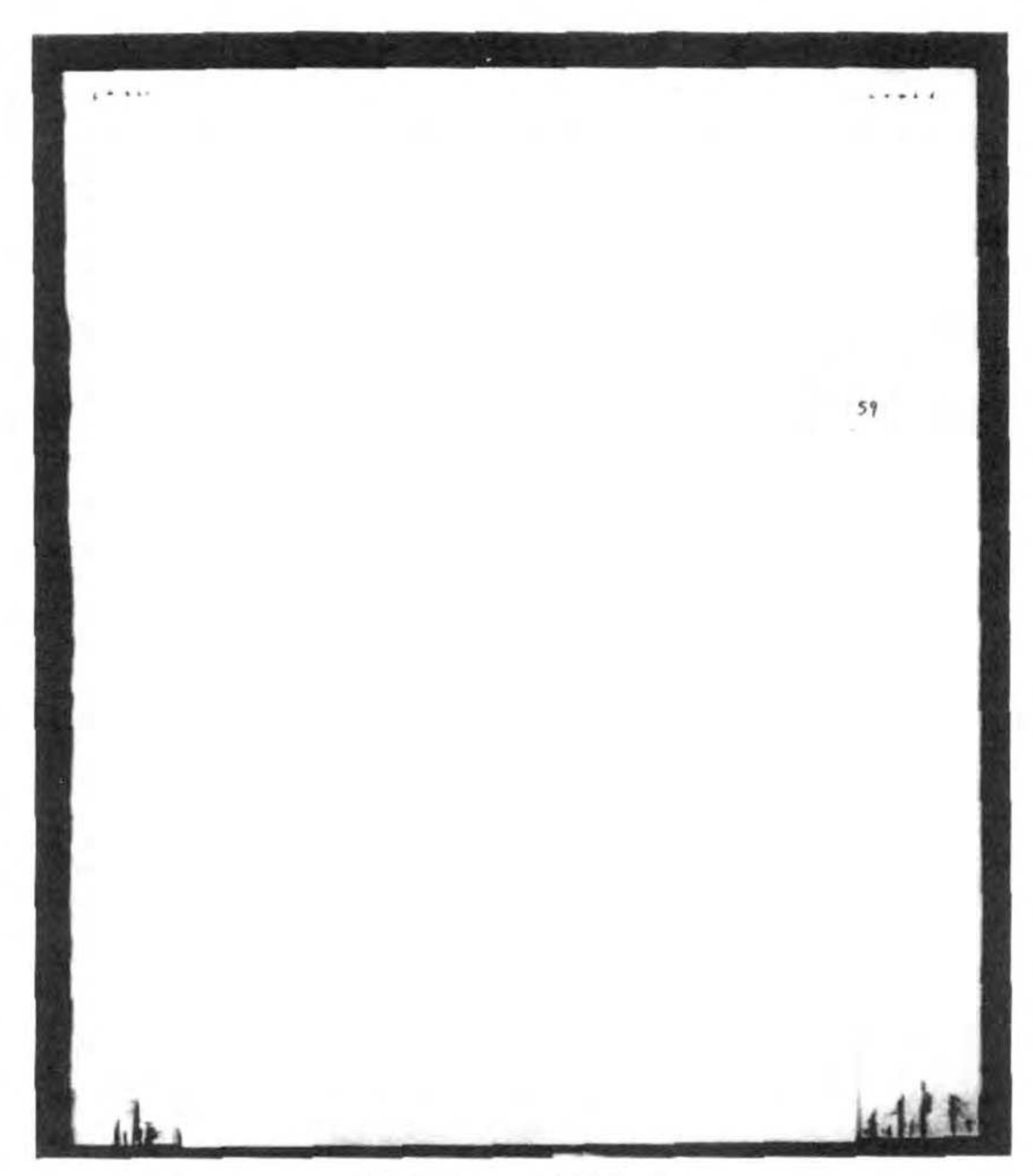


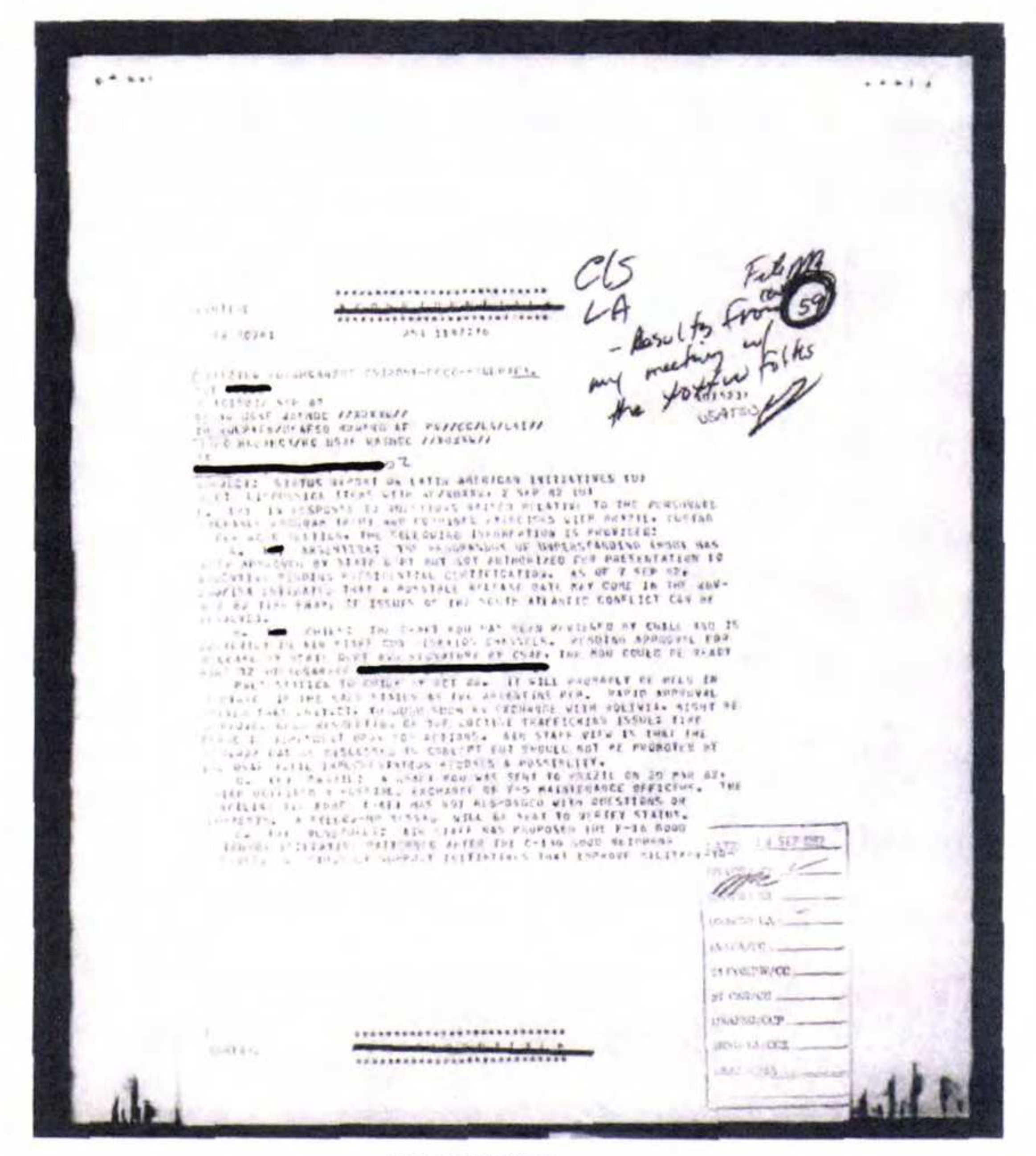
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[redacted] [illegible]

[redacted] [illegible]

CONFIDENTIAL


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[illegible]

[illegible] ZSC [illegible]

SUBJECT: STATUS REPORT ON LATIN AMERICAN INITIATIVES (U)

REF: [illegible] ITEMS WITH [illegible], 2 SEP 82 (U)

1. (U) IN RESPONSE TO [illegible] RELATIVE TO THE PERSONNEL EXCHANGE PROGRAM (PEP) AND [illegible] WITH BRAZIL, [illegible] THE FOLLOWING INFORMATION IS PROVIDED:

A. [redacted] ARGENTINA: THE MEMORANDUM OF UNDERSTANDING (MOU) HAS BEEN APPROVED BY STATE DEPT BUT NOT AUTHORIZED FOR PRESENTATION TO ARGENTINA PENDING PRESIDENTIAL CERTIFICATION. AS OF 7 SEP 82, [illegible] INDICATES THAT A POSSIBLE RELEASE DATE MAY COME IN THE NOV-[illegible] 82 TIME FRAME, IF ISSUES OF THE SOUTH ATLANTIC CONFLICT CAN BE RESOLVED.

B. [redacted] CHILE: THE DRAFT MOU HAS BEEN REVIEWED BY CHILE AND IS [illegible] IN AIR STAFF AND [illegible] CHANNELS. PENDING APPROVAL FOR RELEASE BY STATE DEPT AND SIGNATURE BY CSAF, THE MOU COULD BE READY [illegible] 82 [illegible] [redacted]

[illegible] TO CHILE BY OCT 82. IT WILL PROBABLY BE HELD IN [illegible] IF THE SAME STATUS AS THE ARGENTINE PEP. RAPID APPROVAL [illegible] EXCHANGE WITH BOLIVIA MIGHT BE [illegible] COCAINE TRAFFICKING ISSUES [illegible] ACTIONS. AIR STAFF VIEW IS THAT THE [illegible] CAN BE DISCUSSED IN CONCEPT BUT SHOULD NOT BE PROMOTED BY THE USAF [illegible] A POSSIBILITY.

C. (U) BRAZIL: A DRAFT MOU WAS SENT TO BRAZIL ON 20 MAR 82, [illegible] A POSSIBLE EXCHANGE OF F-5 MAINTENANCE OFFICERS. THE BRAZILIAN [illegible] HAS NOT RESPONDED WITH QUESTIONS OR COMMENTS. A FOLLOW-UP MESSAGE WILL BE SENT TO VERIFY STATUS.

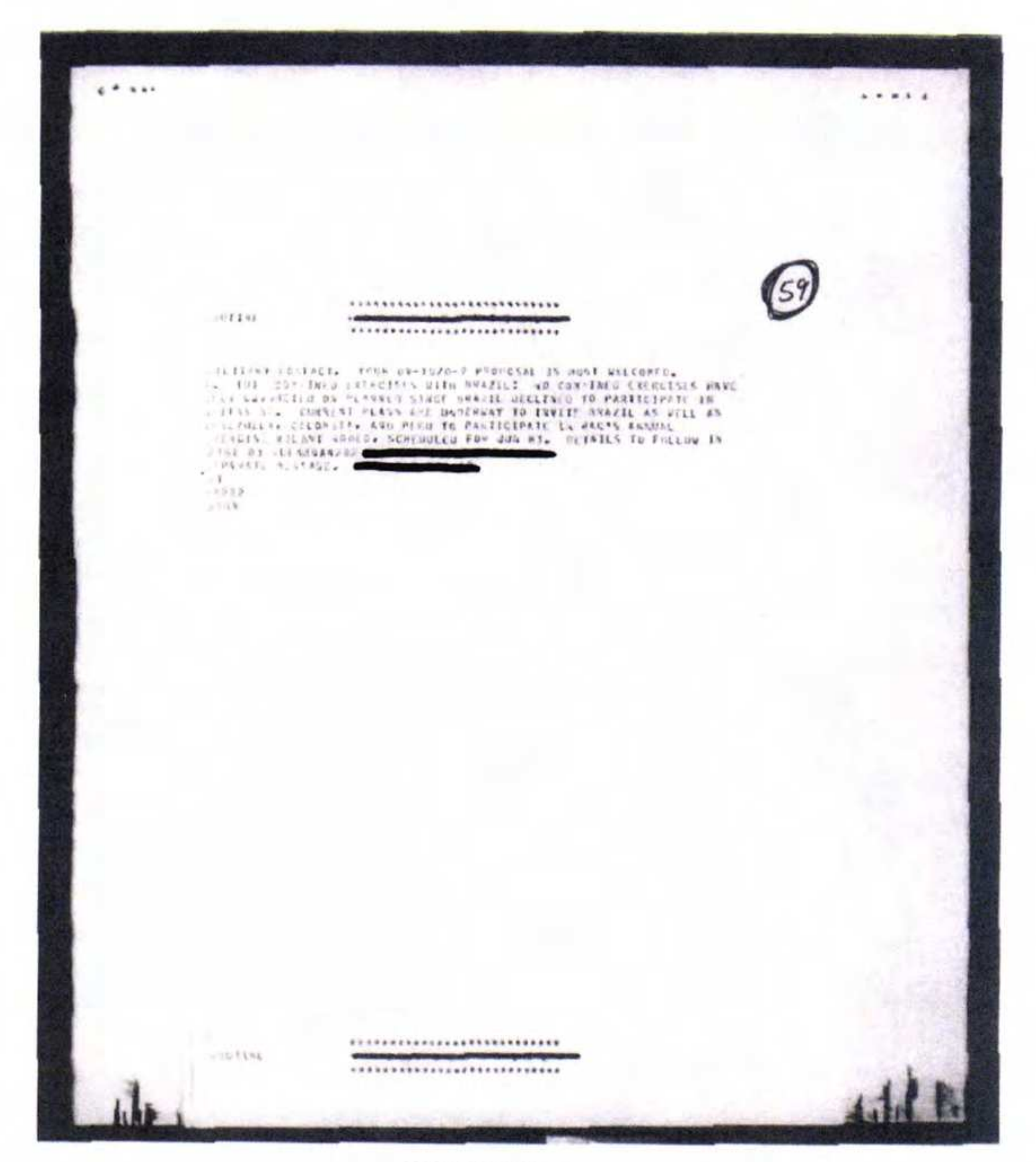
D. (U) [illegible]: AIR STAFF HAS PROPOSED THE F-16 ROAD [illegible] PATTERNED AFTER THE C-130 ROAD [illegible] SUPPORT INITIATIVES THAT IMPROVE MILITARY-TO-

CS
LA
- Results from my meeting w/ the [illegible] folks

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DATE 14 SEP 1982

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[illegible] [illegible]

[illegible]

[redacted]

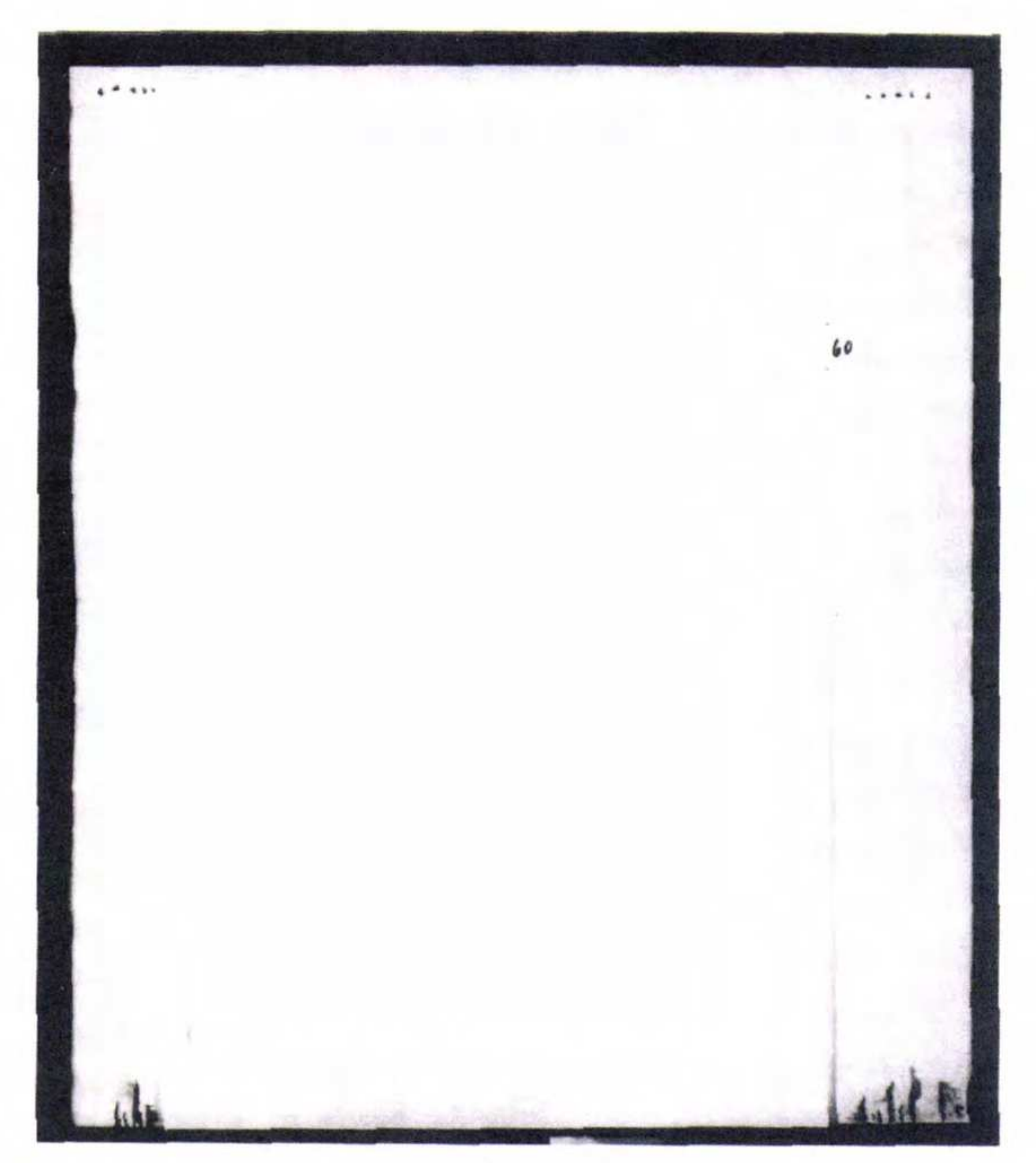
[illegible] CONTACT. YOUR [illegible] PROPOSAL IS MOST WELCOMED.
[illegible] COMBINED EXERCISES WITH BRAZIL: NO COMBINED EXERCISES HAVE
[illegible] CONDUCTED AS PLANNED SINCE BRAZIL DECLINED TO PARTICIPATE IN
[illegible]. CURRENT PLANS ARE UNDERWAY TO INVITE BRAZIL AS WELL AS
[illegible], COLOMBIA, AND PERU TO PARTICIPATE IN [illegible] ANNUAL
[illegible], SCHEDULED FOR JUN [illegible]. DETAILS TO FOLLOW IN
[illegible] [redacted]
[illegible] MESSAGE. [redacted]

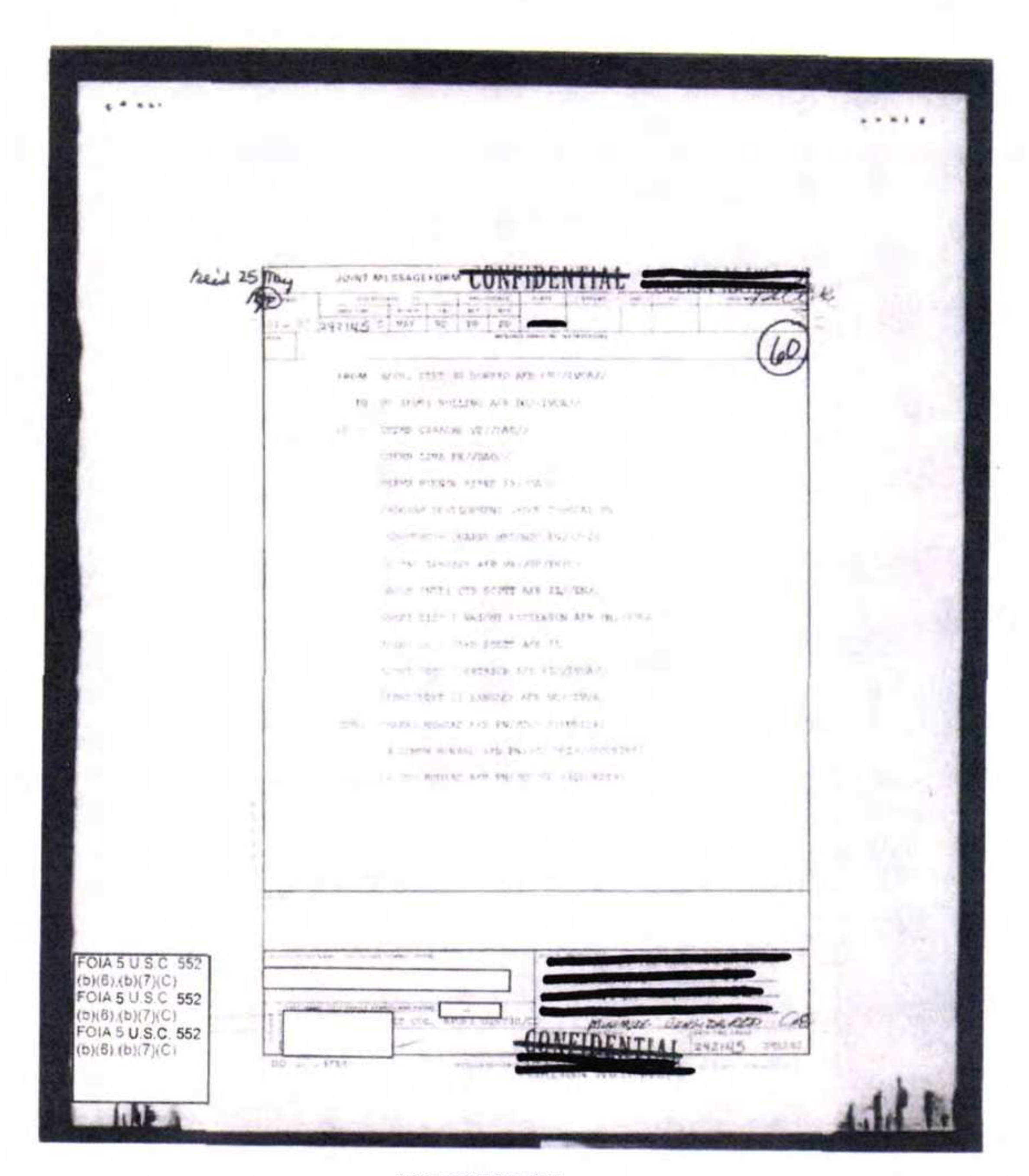
[illegible]

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Date: *Oct 18, 2018*





Rec'd 25 May

JOINT MESSAGEFORM **CONFIDENTIAL** [redacted]

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FROM

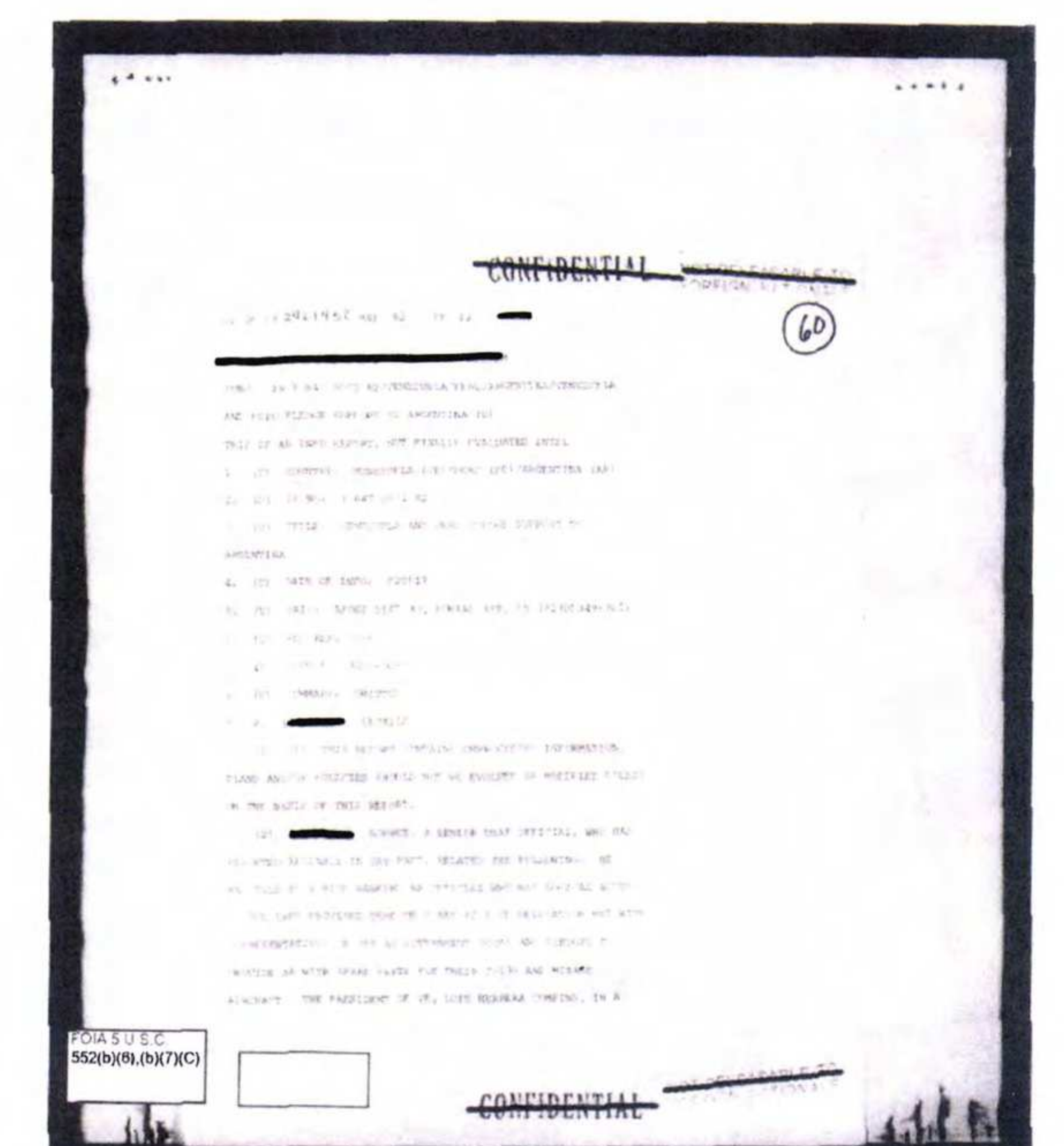
TO

[redacted]

CONFIDENTIAL [redacted]

242145

FOIA 5 U.S.C. 552 (b)(6),(b)(7)(C)
FOIA 5 U.S.C. 552 (b)(6),(b)(7)(C)
FOIA 5 U.S.C. 552 (b)(6),(b)(7)(C)


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[redacted]

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ARGENTINA

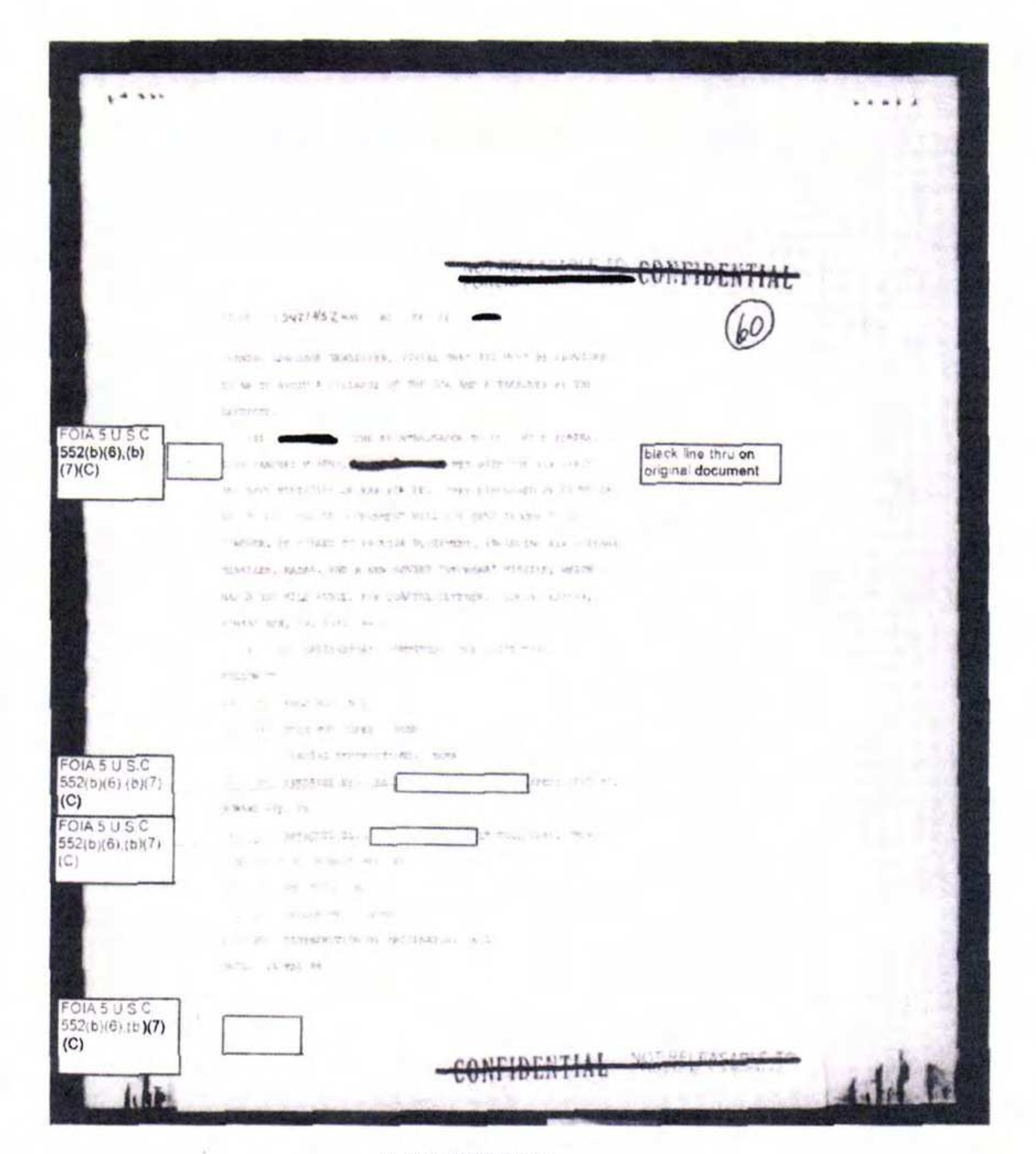
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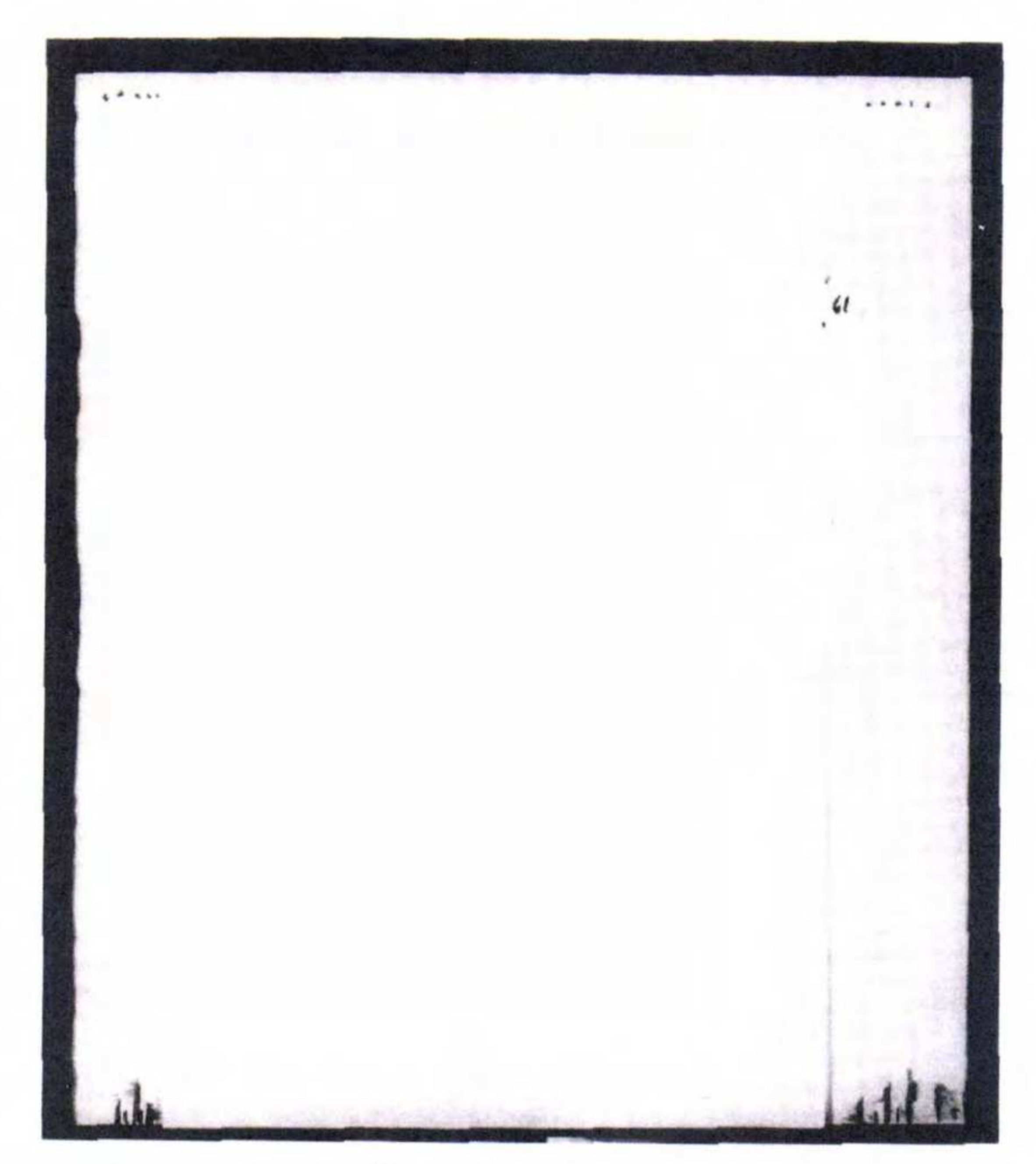
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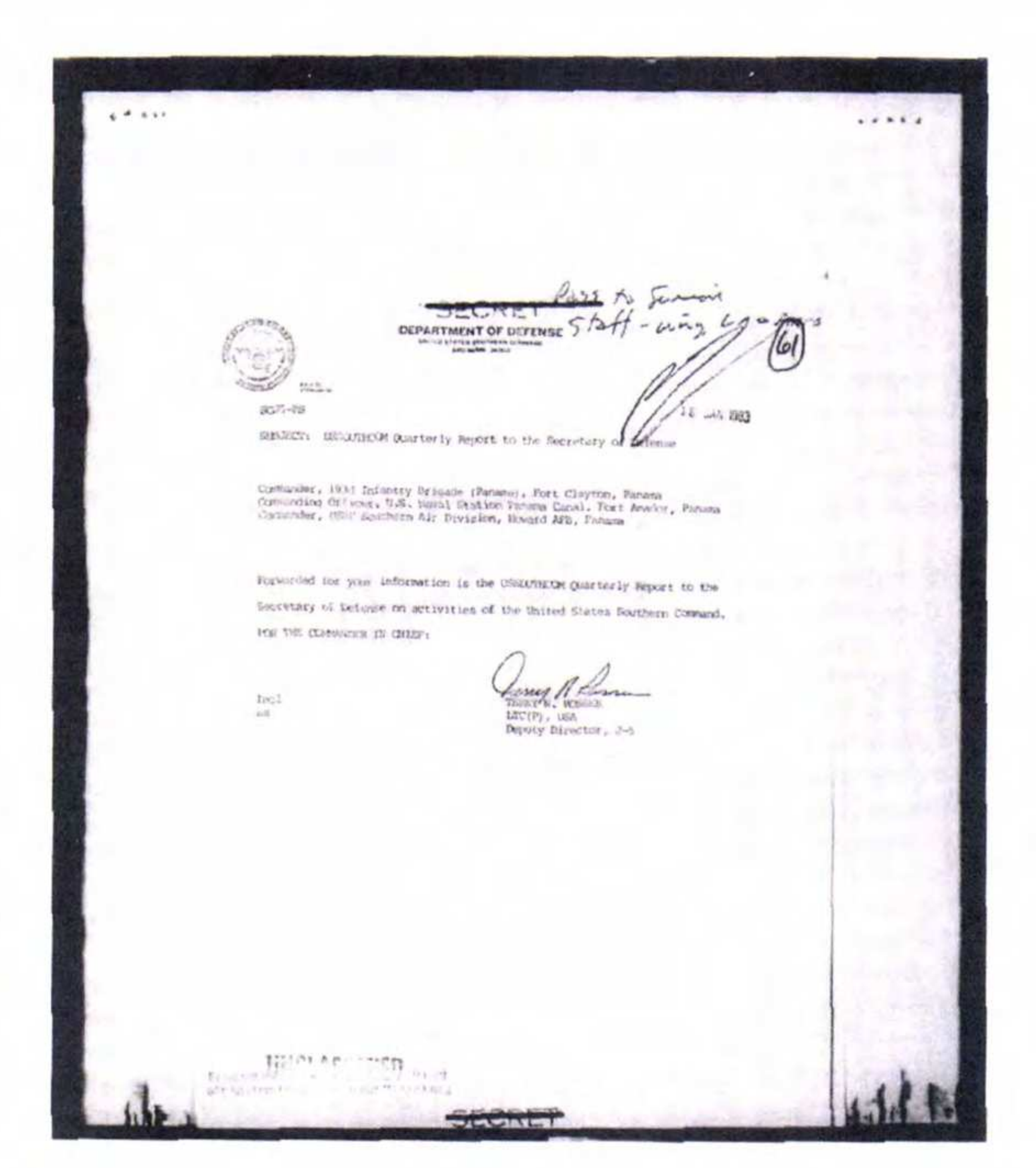
FOIA 5 U.S.C. 552(b)(6),(b)(7)(C)

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Pass to Senior Staff

(61)

DEPARTMENT OF DEFENSE

[illegible]

SCJ?-[illegible]

[illegible] JAN 1983

SUBJECT: USSOUTHCOM Quarterly Report to the Secretary of Defense

Commander, 193d Infantry Brigade (Panama), Fort Clayton, Panama
Commanding Officer, U.S. Naval Station Panama Canal, Fort Amador, Panama
Commander, USAF Southern Air Division, Howard AFB, Panama

Forwarded for your information is the USSOUTHCOM Quarterly Report to the Secretary of Defense on activities of the United States Southern Command.

FOR THE COMMANDER IN CHIEF:

Incl
a/s

TERRY W. [illegible]
LTC(P), USA
Deputy Director, J-5

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DEPARTMENT OF DEFENSE

SCCC [illegible] January [illegible]

SUBJECT: Activities of the United States Southern Command (U)

Secretary of Defense
Washington, D. C. [illegible]

1. [redacted] State of the Command. This report for the quarter ending 31 December 1982 provides a good opportunity to review summarily activities of the U. S. Southern Command (USSOUTHCOM) during 1982. It was for this command in all respects a dynamic year. [illegible] this headquarters went to [illegible] quarters [illegible] times during the year over significant and time-sensitive events requiring major input to the Joint Chiefs of Staff or production of an operations plan. Additionally, we were involved in more than 12 regional crisis actions entailing aircraft hijackings, hostage seizures, and similar terrorist activities. Yet in Latin America 1982 [illegible] not a decisive year insofar as U. S. interests in the region are concerned. The year-end press offers thought-provoking critiques. Alan Riding of the New York Times says,

"The Reagan Administration has [illegible] in reasserting U. S. influence over Central America ... the U. S., although all-present, appears to be failing to achieve its proclaimed objectives -- peace, democracy, and development."

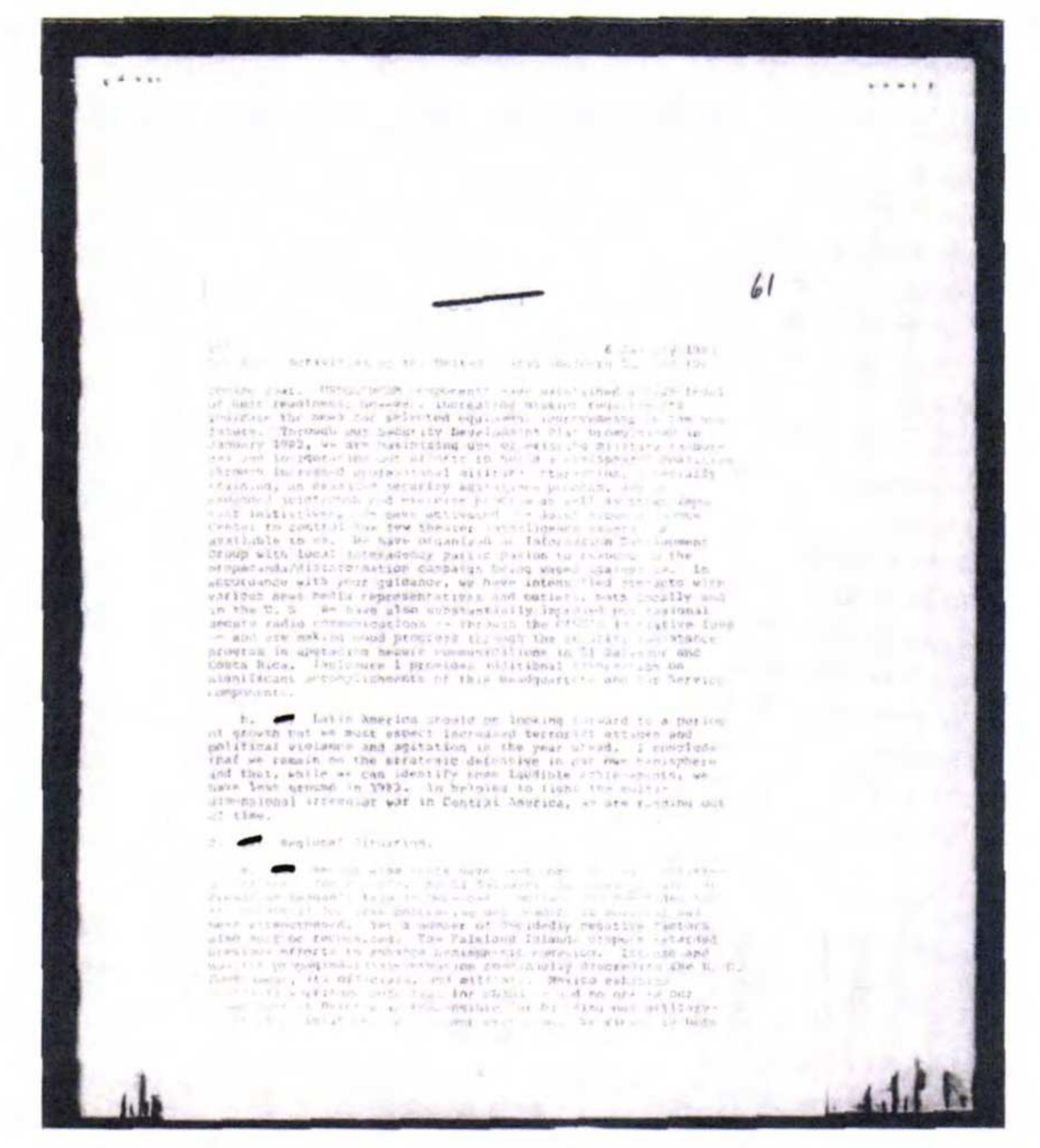
George Melloan of the Wall Street Journal says,

"The fascinating and dispiriting thing about this claim is the extent to which the Reagan Administration, with a massive superiority over the Marxists in money and military power [illegible] [illegible] public opinion in Central America [illegible] [illegible]."

Melloan [illegible] that the most serious danger in this situation is that the informed American understanding of what is taking place in Central America, together with the [illegible] of U. S. opinion to Marxist/Leninist [illegible], will [illegible] the Soviet Union, Cuba, and the Sandinistas [illegible] their military power and their political [illegible] where American [illegible] will [illegible] [illegible] these critiques are valid.

2. [redacted] [illegible] [illegible]

[redacted]



[redacted]

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6 [illegible] 198[illegible]

[illegible] Activities of the United [illegible]

[illegible] goal. USSOUTHCOM components have maintained a [illegible] level of [illegible] readiness; however, increasing mission requirements [illegible] the need for selected equipment [illegible] in the near future. Through our Security Development Plan [illegible] in January 1982, we are maximizing use of existing military resources and [illegible] our efforts to [illegible] through increased professional military [illegible], [illegible] training, an [illegible] security assistance program, and [illegible] exercise [illegible] as well as [illegible] initiatives. We have activated [illegible] Center to control the few theater intelligence assets [illegible] available to us. We have organized an Information [illegible] Group with local interagency participation to respond to the propaganda/disinformation campaign being waged against us. In accordance with your guidance, we have intensified contacts with various news media representatives and outlets, both locally and in the U.S. We have also substantially improved our regional secure radio communications -- through the [illegible] initiative fund -- and are making good progress through the security assistance program in upgrading secure communications in El Salvador and Costa Rica. Enclosure 1 provides additional information on significant accomplishments of this headquarters and the Service components.

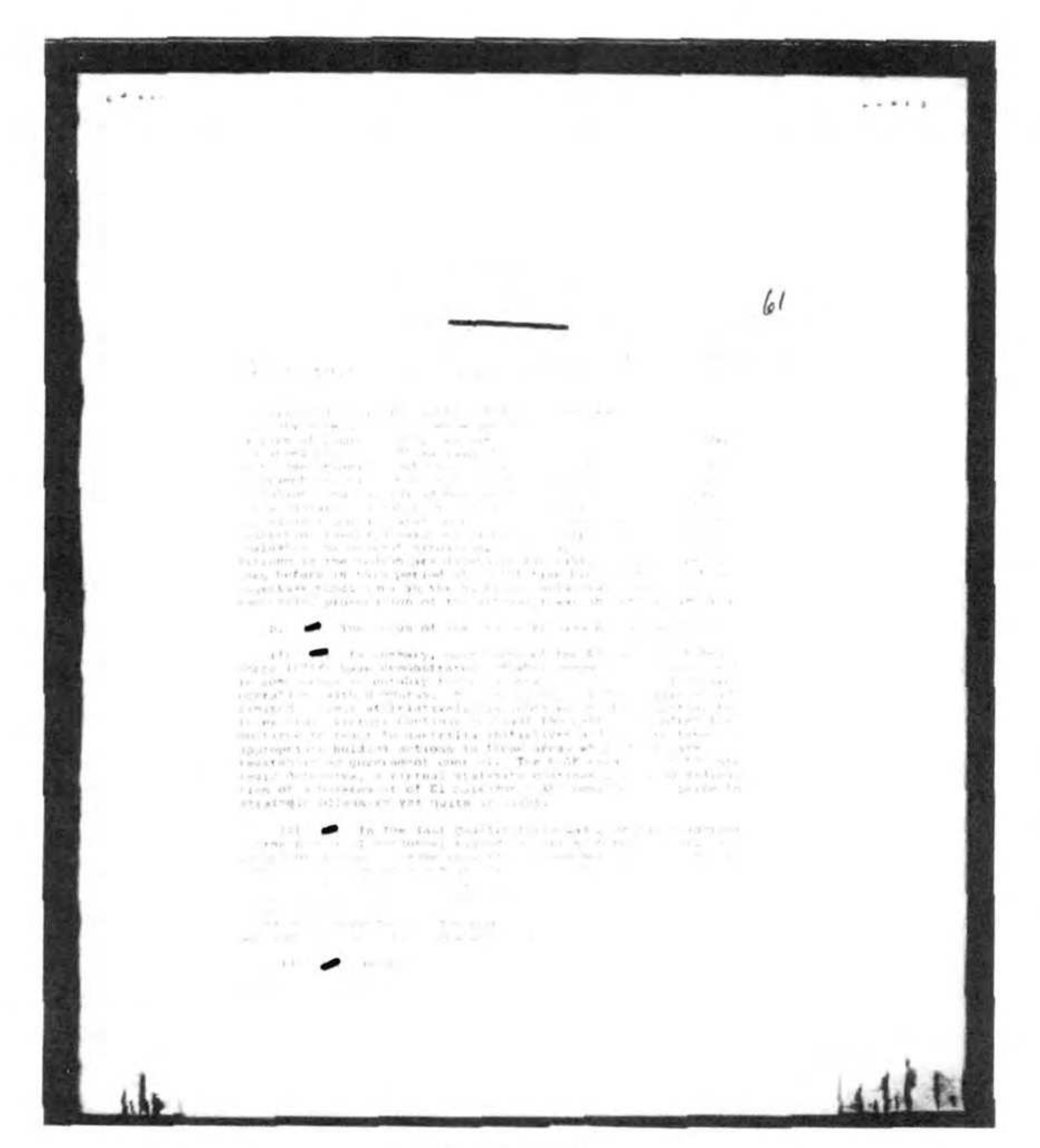
b. [redacted] Latin America should be looking forward to a period of growth but we must expect increased terrorist attacks and political violence and agitation in the year ahead. I conclude that we remain on the strategic defensive in our own hemisphere and that, while we can identify some laudable achievements, we have lost ground in 1982. In helping to fight the multi-dimensional irregular war in Central America, we are running out of time.

2. [redacted] Regional Situation.

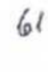
a. [redacted] [illegible] El Salvador [illegible] Yet a number of decidedly negative factors also must be recognized. The Falkland Islands dispute retarded previous efforts to enhance hemispheric cohesion. [illegible] the U.S. Government, its officials, and military. Mexico [illegible] for [illegible] and no one in our [illegible] military [illegible]

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[redacted]



[illegible]

[illegible] United States [illegible]

[illegible], U. S. [illegible] actions [illegible] ineffective.

[illegible] of U. S. military [illegible] charges of U. S. intervention.

[illegible] throughout the region [illegible] U. S. will [illegible] to destabilize friendly nations and to [illegible]

[illegible] [redacted] Panama [illegible]. A combination of [illegible] a climate of closer cooperation between U. S. entities [illegible] Panama and both the Government and the Panama National [illegible]. We are finding improved understanding and greater recognition of common interests. Although major [illegible] issues [illegible] in my last report remain deadlocked, we have resolved some of the less crucial treaty implementation issues through the Joint Committee. We find Panama more supportive of U. S. Government positions and of the USSOUTHCOM regional mission.

a. (U) Panama Trade Seminars. The USSOUTHCOM Joint Acquisition Coordinating Board, in conjunction with the three Panamanian Chambers of Commerce has hosted very successful trade fairs. In all, 14 contracting activities within USSOUTHCOM and the Panama Canal Commission participated in the trade seminars to better inform Panamanian businessmen on how to conduct business [illegible] with local DOD contracting activities. In addition to providing up to date information to over 175 individual local business firms, the seminars also proved to be opportune vehicles for better acquainting contracting officers with the type and availability of goods and services in Panama.

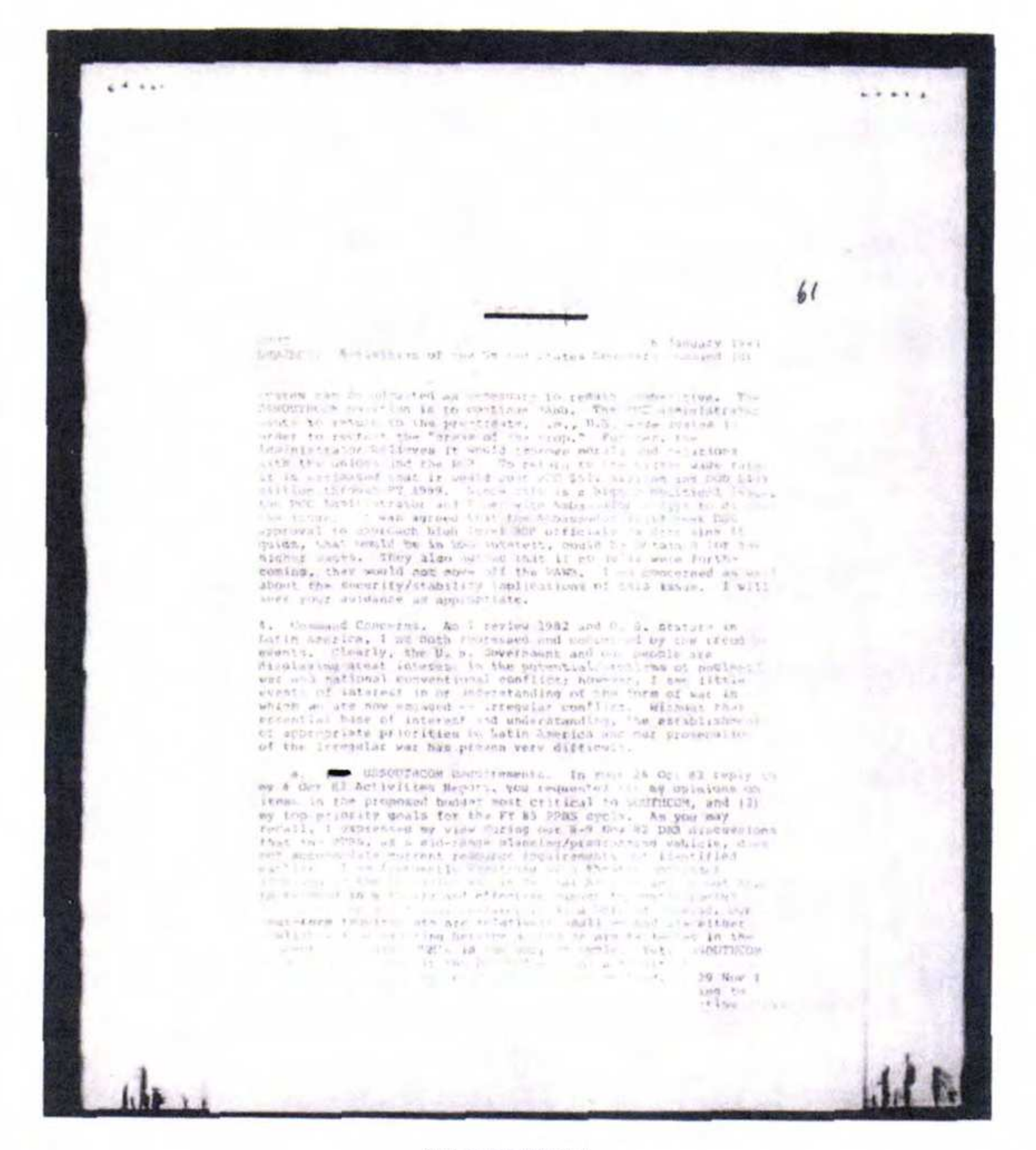
b. (U) Labor Relations. The DOD component elections for bargaining units were completed on 9 December 1982. Bargaining unit certifications have been received for Appropriated Fund activities and we expect certification of Non-Appropriated Fund [illegible]

[illegible] activities, consolidation [illegible] [illegible]

[illegible]. [illegible] has been forwarded to [illegible] [illegible] of experts from [illegible] [illegible] in Panama as an [illegible]. The [illegible] Management Institute [illegible] of other areas of possible DOD consolidation and [illegible] actions are presently being reviewed by the Assistant [illegible] [illegible]. Overall, the consolidation efforts in Panama [illegible] [illegible] [illegible] savings.

b. (U) DOD Housing Requirements/Shortages. [illegible] stressed the critical nature of our present family housing shortfall and the heavy impact that the US transfer of [illegible] employees will cause on or before 30 September 1984. [illegible] excess PCC housing is the logical and most responsive alternative. American Embassy Panama message to SECSTATE, subject: Treaty Implementation - US Military Use of PCC Housing After September 30, 1984, 151541Z Dec 82, classified CONFIDENTIAL, thoroughly discusses the situation and problems. In summary, a present shortfall of approximately 300 family housing units may swell to 1,000 units by 30 September 1984. PCC's 500-600 currently empty and projected excess housing can meet the DOD requirement and appears to be the least costly alternative, especially if the USG position is one of DOD entitlement to use. Resolution of this issue must occur expeditiously to afford sufficient time to react to the approved alternative, whatever it may be.

c. (U) Panama Area Wage Base (PAWB). The PAWB was implemented with the Panama Canal Treaty on 1 October 1979. There are two basic principles behind the establishment of the PAWB. The first supports the past policy of a "single wage concept" which was mandated by a 1955 Treaty between the USG and GOP [illegible], no [illegible] based on nationality. The second [illegible] [illegible]



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[illegible] 6 January 19[illegible]
SUBJECT: Activities of the United States Southern Command [illegible]

system can be adjusted as necessary to remain competitive. The USSOUTHCOM position is to continue [illegible]. The [illegible] administrator wants to return to the pre-treaty, i.e., U.S. wage system in order to restore the "cream of the crop." Further, the Administrator believes it would improve morale and relations with the unions and the [illegible]. To return to the [illegible] wage rate, it is estimated that it would cost [illegible] $[illegible] million and DOD $[illegible] million through FY 1999. Since this is a highly political issue, the [illegible] Administrator and I [illegible] with Ambassador [illegible] to discuss the issue. It was agreed that the Ambassador might seek DOS approval to approach high level [illegible] officials to [illegible] if [illegible], what would be in [illegible] interest, could be obtained for the higher costs. They also [illegible] that if [illegible] were forthcoming, they would not move off the [illegible]. I am concerned as well about the security/stability implications of this issue. I will seek your guidance as appropriate.

4. Command Concerns. As I review 1982 and U. S. stature in Latin America, I am both [illegible] and [illegible] by the trend of events. Clearly, the U. S. Government and our people are displaying great interest in the potential problems of nuclear war and national conventional conflict; however, I see little evidence of interest in or understanding of the form of war in which we are now engaged -- irregular conflict. Without that essential base of interest and understanding, the establishment of appropriate priorities in Latin America and our prosecution of the irregular war has proven very difficult.

a. [redacted] USSOUTHCOM Requirements. In your 26 Oct 82 reply to my 6 Oct 82 Activities Report, you requested (1) my opinions on items in the proposed budget most critical to USSOUTHCOM, and (2) my top priority goals for the FY 85 PPBS cycle. As you may recall, I expressed my view during our 8-9 Nov 82 [illegible] discussions that the PPBS, as a mid-range planning/programming vehicle, does not accommodate current resource requirements [illegible] identified [illegible]. [illegible] in a [illegible] and effective manner [illegible] near-term requirements are relatively small [illegible] either [illegible] in the [illegible] is the way [illegible] USSOUTHCOM [illegible] 29 Nov [illegible]

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[redacted]

[illegible] 6 January [illegible]
[illegible] Activities of the United States [illegible] Command [illegible]

[illegible] theater [illegible] personnel, [illegible] aircraft, ground based air [illegible] air defense assets, [illegible] Operations [illegible], a Rapid Runway [illegible] AFB, and an increase in [illegible] manning [illegible] Summary of [illegible]

b. [illegible] As we seek to refine a comprehensive policy toward the region and improve the organization which [illegible] there are a number of [illegible] that could substantially increase our capability [illegible] war in Central America.

(6) [redacted] Theater Intelligence Program. Although our [illegible] capabilities have improved somewhat, we have yet to [illegible] the presently scattered analysis/production capabilities and agree on dissemination procedures. We need to increase our intelligence collection capabilities in the region and [illegible] a regional collection manager. A theater-based all-source intelligence center is required and should respond to [illegible] lized national production priorities unique to this region [illegible] to produce for defense intelligence that data needed by DoD [illegible] the NCA. Development of an all-source theater intelligence center would result in dedicated intelligence support to the operational commander in the theater and would enable [illegible] production responsibility which would be [illegible] by both regional and national assets. This center would also produce [illegible] tactical intelligence products to support our intelligence sharing initiatives with the Hondurans, Salvadorans, and other friendly Latin American armed forces as appropriate.

(7) [redacted] Personnel Constraints. The arbitrary limit of [illegible] military members in El Salvador continues to reduce our ability to achieve effective solutions to the numerous training [illegible] in El Salvador. The need for increased [illegible] is par- [illegible]

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[redacted]

[illegible] [illegible] 198[illegible]
SUBJECT: Activities of the United States [illegible]

(3) [redacted] Security Assistance [illegible]. [illegible] maximum benefit from security assistance [illegible] in Central America. Nevertheless, increased total [illegible] and additional flexibility must be made available if we [illegible] our goals in the region.

(4) [redacted] Legislative Constraints. Although we have launched new initiatives responding to regional requirements to implement U. S. policy throughout Latin America, there [illegible] constraints which impede our efforts. I know the [illegible] legislative relief, but we urgently require [illegible] flexibility to address public security/police forces and to support third countries in their regional assistance efforts.

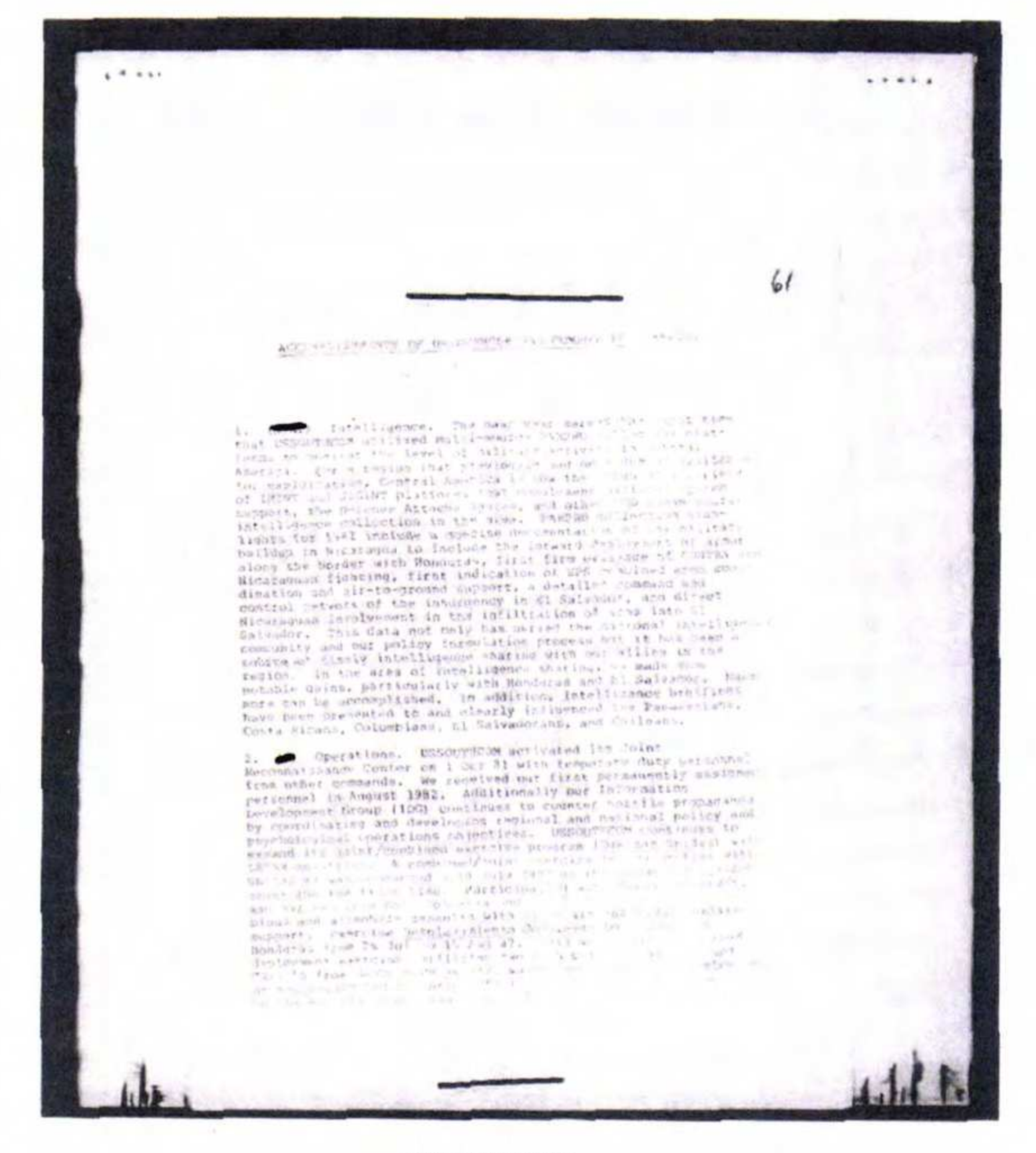
(5) [redacted] Most of our training and operational efforts during the past year have been accomplished on a [illegible] *ad hoc* basis. This practice not only limits substantive [illegible] but it is also proving to be extremely expensive.

c. [redacted] Correction of the deficiencies/impediments outlined above would have an early salutary effect on our ability to accomplish security objectives in the region. In sum, these actions would constitute a shift in the mode of operation of USSOUTHCOM. We would take USSOUTHCOM from what is essentially now a monitor mode and provide authority and resources essential to operate actively in pursuit of U. S. interests.

5. [redacted] The next year may well see decisive actions in Latin America. I believe it essential that the U. S. make the fundamental decision to win in El Salvador/Central America. Having done that, we should actively seek a consensus within the government on how to proceed. If achievement of a consensus is not possible, then guaranteed minimum levels of support should be established. While we can identify some limited achievements in the past year, I believe we continue to lose [illegible] [illegible] and between the Executive Branch and the Congress.

WALLACE H. [illegible]
Lieutenant General, [illegible]
Commander in Chief

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Date: *Oct 18, 2018*



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[redacted]

ACCOMPLISHMENTS OF [illegible] COMMAND [illegible]

1. [redacted] Intelligence. The past year saw [illegible] that USSOUTHCOM utilized multi-source [illegible] to [illegible] the level of military activity in Central America. [illegible] region that previously [illegible] exploitation, Central America is now the [illegible] of IMINT and SIGINT platforms [illegible] support, the Defense Attache Offices, and other [illegible] intelligence collection in the area. [illegible] lights for 1982 include a precise documentation of [illegible] buildup in Nicaragua to include the forward deployment of [illegible] along the border with Honduras, first firm evidence of [illegible] Nicaraguan fighting, first indication of [illegible] dination and air-to-ground support, a detailed command and control network of the insurgency in El Salvador, and direct Nicaraguan involvement in the infiltration of arms into El Salvador. This data not only has [illegible] the national intelligence community and our policy formulation process but it has been a [illegible] of timely intelligence sharing with our allies in the region. In the area of intelligence sharing, we made some notable gains, particularly with Honduras and El Salvador. Much more can be accomplished. In addition, intelligence briefings have been presented to and clearly influenced the Panamanians, Costa Ricans, Columbians, El Salvadorans, and Chileans.

2. [redacted] Operations. USSOUTHCOM activated its Joint Reconnaissance Center on 1 Oct 81 with temporary duty personnel from other commands. We received our first permanently assigned personnel in August 1982. Additionally our Information Development Group (IDG) continues to counter hostile propaganda by coordinating and developing regional and national policy and psychological operations objectives. USSOUTHCOM continues to expand its joint/combined exercise program [illegible]

[redacted]

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[redacted]

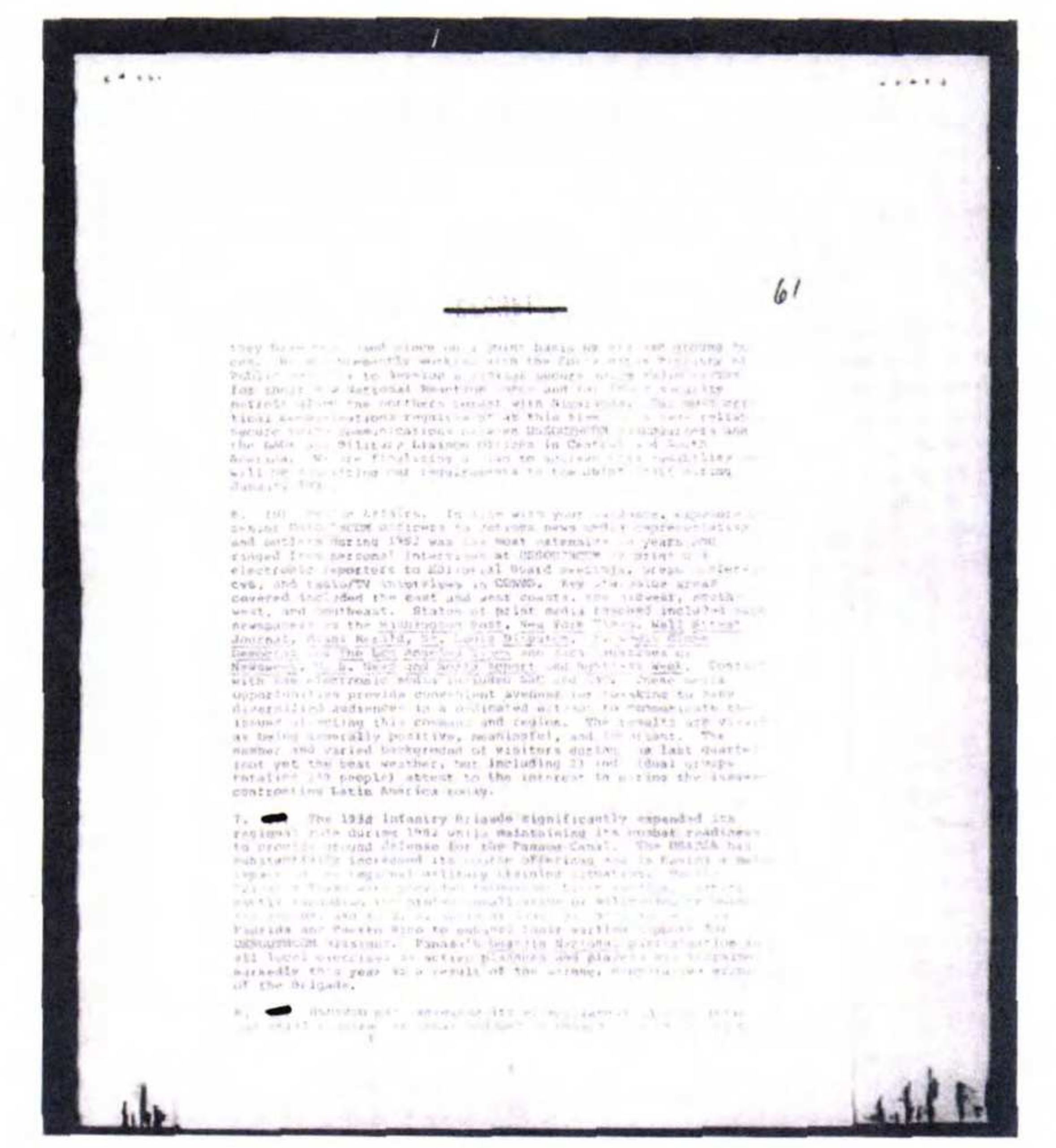
exercises were conducted in [illegible], including a combined [illegible] planning exercise with the Honduran Army [illegible] field training exercise with [illegible] artillery and [illegible] exercises, both in Feb 83, include AHUAS TARA, a [illegible] battalion Honduran FTX with U. S. logistical, airlift, and communications support, and KINDLE LIBERTY, the annual Panama Canal Defense exercise.

3. [redacted] Political-Military Affairs. During [illegible] and December 1982 a Strategy/Force Development [illegible] was conducted in Honduras. The U. S. team, under [illegible] SOUTHCOM, assisted the Honduran government in developing a realistic strategy for [illegible] their [illegible] and logistical support to operational areas [illegible] to enhance responsiveness to likely threats. [illegible] this study the Honduran government/military realized the disparity between their increased equipment and personnel requirements and their current defense expenditures. We were able to point out that few countries can fully meet their perceived defense requirements and that funding limitations and compromise would be essential to meet these needs. Throughout the study the importance of continued U. S. Security Assistance support to Honduras was evident. Our team's effort was highly successful in that the General Staff now has a more perceptive appreciation of planning and resource allocations. Our task now is to encourage the institutionalization of the strategic planning process to integrate force development and equipment priorities with security assistance provided.

4. (U) National Guard Bureau Training. Another initiative we are exploring which has exciting potential is increased training opportunities by the National Guard, Army Reserve, and the Air National Guard in Latin America. The concept was analyzed during a recent visit to SOUTHCOM by LT GEN Walker and key staff members of the National Guard Bureau. Such training will fall outside the FAA restriction against unit exchanges where the training benefits will accrue primarily to the Guard/Reserve units and the benefit to the host country will be strictly a byproduct of the visit. [illegible] increased military-to-military relations.

5. [redacted] Communications. We are seeing significant progress in achieving several important communications initiatives throughout the SOUTHCOM region. In El Salvador, the [illegible]

[redacted]



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they have [illegible] on a joint basis [illegible]. We are currently working with the [illegible] Ministry of Public [illegible] to develop a [illegible] secure [illegible] for their new National Maritime [illegible] along the northern border with Nicaragua. [illegible] secure [illegible] communications between USSOUTHCOM headquarters and the [illegible] Military Liaison Offices in Central and South America. We are finalizing a plan to [illegible] capabilities [illegible] will be submitting our requirements to the Joint [illegible] during January [illegible].

6. (U) [illegible] Affairs. In line with your guidance, exposure of senior [illegible] officers to national news media representatives and outlets during 1982 was the most extensive in years and ranged from personal interviews at USSOUTHCOM of print and electronic reporters to Editorial Board meetings, press conferences, and radio/TV interviews in CONUS. Key [illegible] areas covered included the east and west coasts, the midwest, northwest, and southeast. [illegible] of print media reached included such newspapers as the Washington Post, New York Times, Wall Street Journal, Miami Herald, St. Louis Dispatch, [illegible] and The Los Angeles Times and such magazines as Newsweek, U.S. News and World Report and Aviation Week. Contact with the electronic media included [illegible]. These media opportunities provide convenient avenues for speaking to [illegible] diversified audiences in a coordinated action to communicate the issues affecting this command and region. The results are viewed as being generally positive, meaningful, and [illegible]. The number and varied background of visitors during the last quarter (not yet the best weather, but including [illegible] and [illegible] groups totaling [illegible] people) attest to the interest in [illegible] the issues confronting Latin America today.

7. [redacted] The 193d Infantry Brigade significantly expanded its regional role during 1982 while maintaining its combat readiness to provide ground defense for the Panama Canal. The [illegible] has substantially increased its course offerings and is having a [illegible] impact on the regional military training situation. [illegible] Florida and Puerto Rico to enhance their wartime support for USSOUTHCOM missions. Panama's Guardia Nacional participation in all local exercises as active planners and players has improved markedly this year as a result of the strong [illegible] of the Brigade.

8. [redacted] [illegible]

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[redacted]

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Small [illegible] instruction and [illegible] Training [illegible] separate [illegible] under the [illegible] of the Chief [illegible] and Training [illegible] financial, and training/education [illegible] future capability will double. Although [illegible] the readiness of assigned [illegible] limit the effectiveness of their [illegible] of the [illegible] Canal, and [illegible] that I [illegible] for the future. [illegible] requisite personnel [illegible] accomplish [illegible] goal. The [illegible] Activity and the Army [illegible] Battalion [illegible] recently [illegible] our signal collection and [illegible] capability.

9. [redacted] [illegible] has provided significant [illegible] to the theater throughout the year through [illegible] provided on a rotation basis by the Air National Guard and Air Force [illegible], and has increased its aviation maintenance training capacity through expanded curricula and scope of instruction at the Inter-American Air Forces Academy (IAAFA). Project [illegible], completed in El Salvador, was an unqualified success with [illegible] maintenance personnel and pilots trained for the A-37 and [illegible] aircraft. Peace [illegible], a maintenance training course to support the [illegible] Air Forces' acquisition of the F5, was conducted in CONUS and [illegible] significantly enhanced the introduction of that aircraft into the MAP.

10. (U) Panama Canal Area Military Schools. The U. S. Army School of the Americas has increased its output by [illegible] in FY82 and is scheduled to increase an additional [illegible] in FY83. Student weeks climbed from 10,500 in FY81 to 15,000 in FY82, to 15,300 scheduled for FY83.

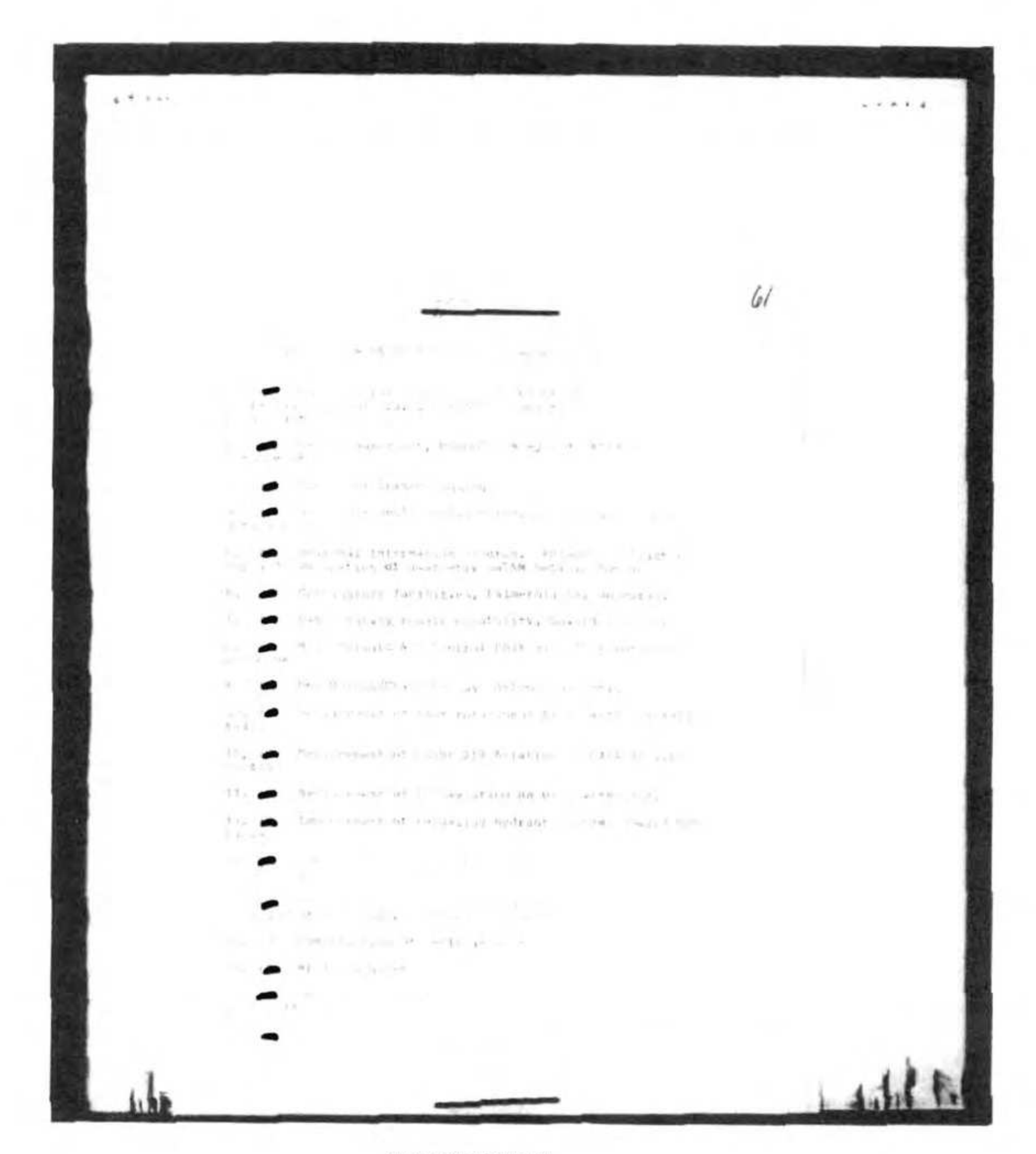
The Inter-American Air Forces Academy increased its output by [illegible] in FY82 and is scheduled an additional increase of [illegible] in FY83. Student enrollment climbed from [illegible] in FY81 to [illegible] in FY82 and is scheduled for [illegible] students in FY83.

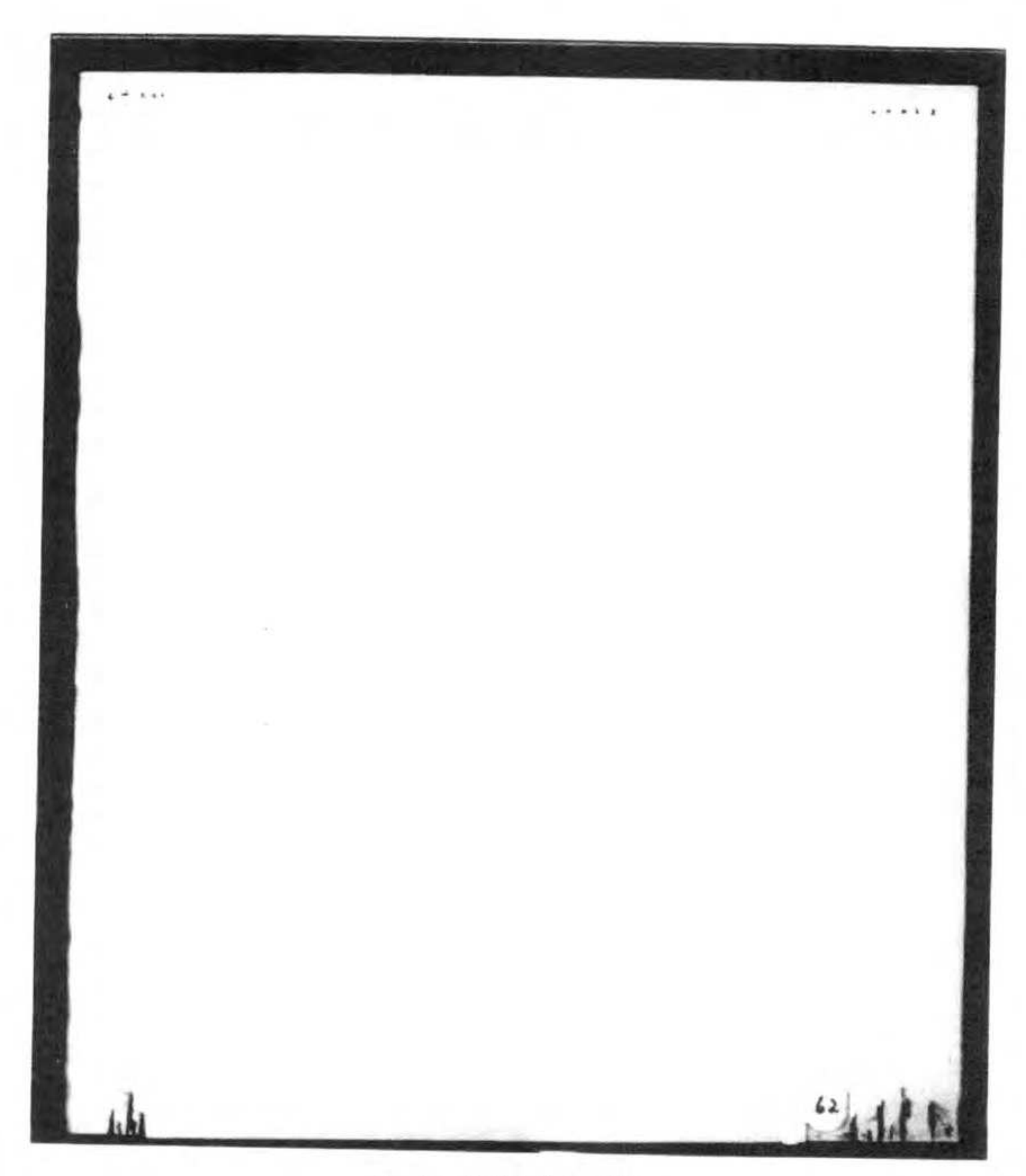
[illegible]

Note: [illegible]

[redacted]

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DEPARTMENT OF THE AIR FORCE

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4 FEB 1982

REPLY TO ATTN OF: 24 COMPW/LGSF (284-3210)

SUBJECT: Meeting Minutes of the 24 COMPW Energy Conservation Council

TO: See Distribution

1. The Energy Conservation Council convened on 18 Jan 82 in Colonel Lane's office, Bldg 701, at 1330 hours.

2. Personnel in attendance:

Col F.B. Lane (Chairman)	24 COMPW/CV
Col W.O. Womble	24 COMPW/RM
Lt Col K.G. Burton	24 COMPW/MA
Lt Col K.L. Seale	24 CSG/CD
Maj D.G. Prout	24 COMPW/AC
Capt M.S. Newberry	24 COMPW/SGPM
1Lt J.H. Franklin	24 COMPW/LGSF
1Lt F. Rodriguez	24 CSG/DEEV
1Lt R.A. Senz	5WW 25
Mr. E.D. Stone	24 COMPW/LGS
SSgt E. Matos	24 COMPW/DO
TSgt C.M. Sumrall	24 COMPW/LGSF
Mr. R. Fifer	24 CSG/DEEV

3. Organizations not represented:

1978 COMMGP
LAAFA

4. Review of Cumulative Area Weather: There were 513 degree cooling days with a cumulative deviation of -2.4% for FY 82 through December.

5. Review of Energy Consumption for December 1981:

a. Cumulative electrical energy consumption equaled our ceiling. The cumulative consumption through December was .0474 MBTU.

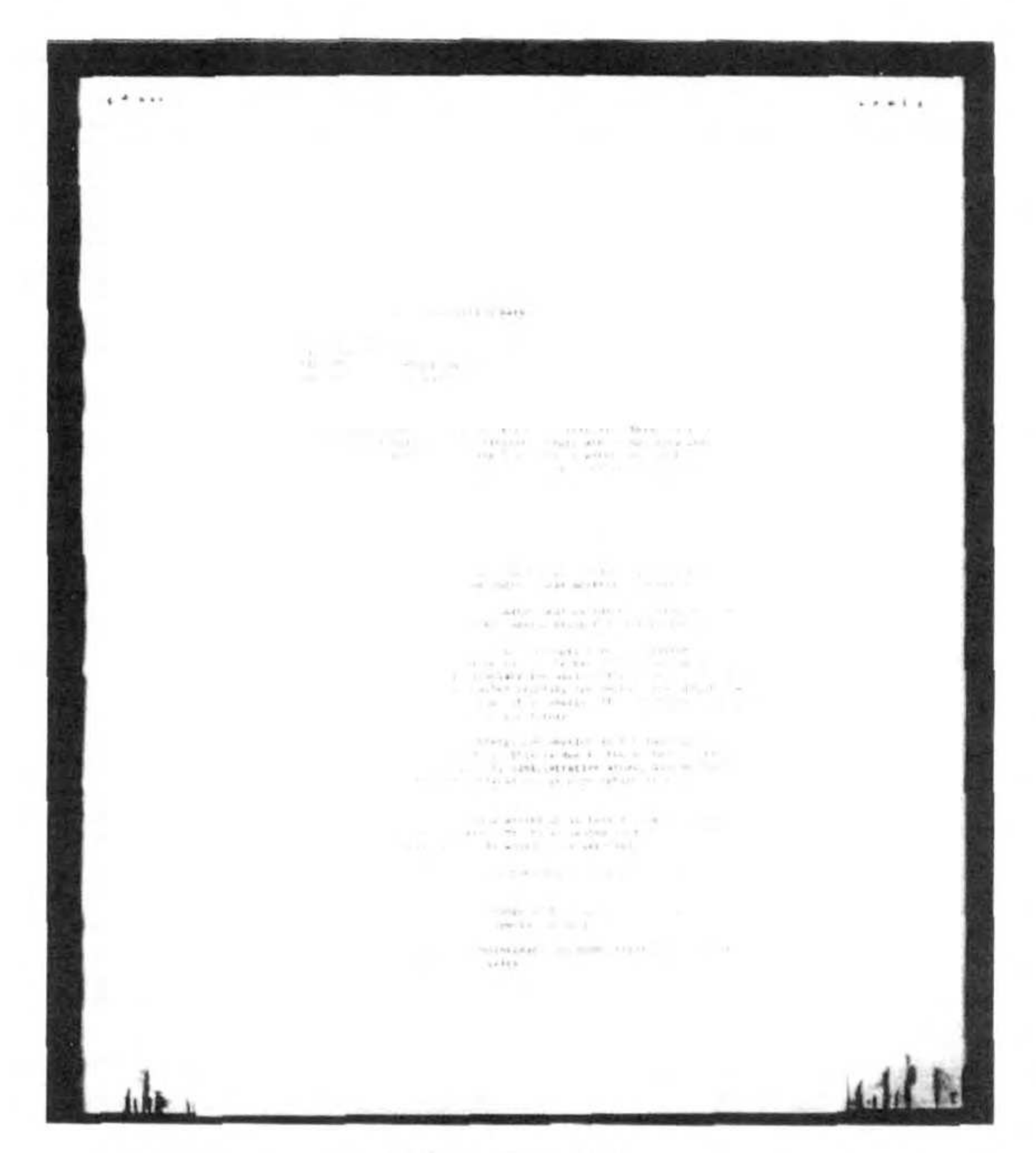
b. Total automotive energy use was -5.5% below the baseline for December. Mogas was -4.3% below while diesel was -22.8% below that allocated.

6. Review of: Avfuel Management Accounting System

O2A Aviation Fuel Consumption Rate
FY 82 Gal/HR = 26
FY 81 Gal/HR = 27
TAC STD 31 Gal/HR
TAC Ceiling 34 Gal/HR

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j. Maj Prout briefed the Avfuel Management Accounting System (AMAS). He stated that the purpose AMAS is to monitor the aircraft fuel consumption per hour and also track late obligations reporting of payments. He also briefed that the AMAS working committee is a sub-committee of the Energy Council because we do not have any problems within our AMAS system. Maj Prout briefed that our helicopters fuel consumption has been averaging higher than the TAC Standard and the O-2 fuel consumption has been lower. TAC has not indicated any concern with this.

k. Col Lane asked if there is a program to monitor fuel consumption for vehicles. Col Womble stated that transportation does monitor vehicle fuel consumption on a monthly basis.

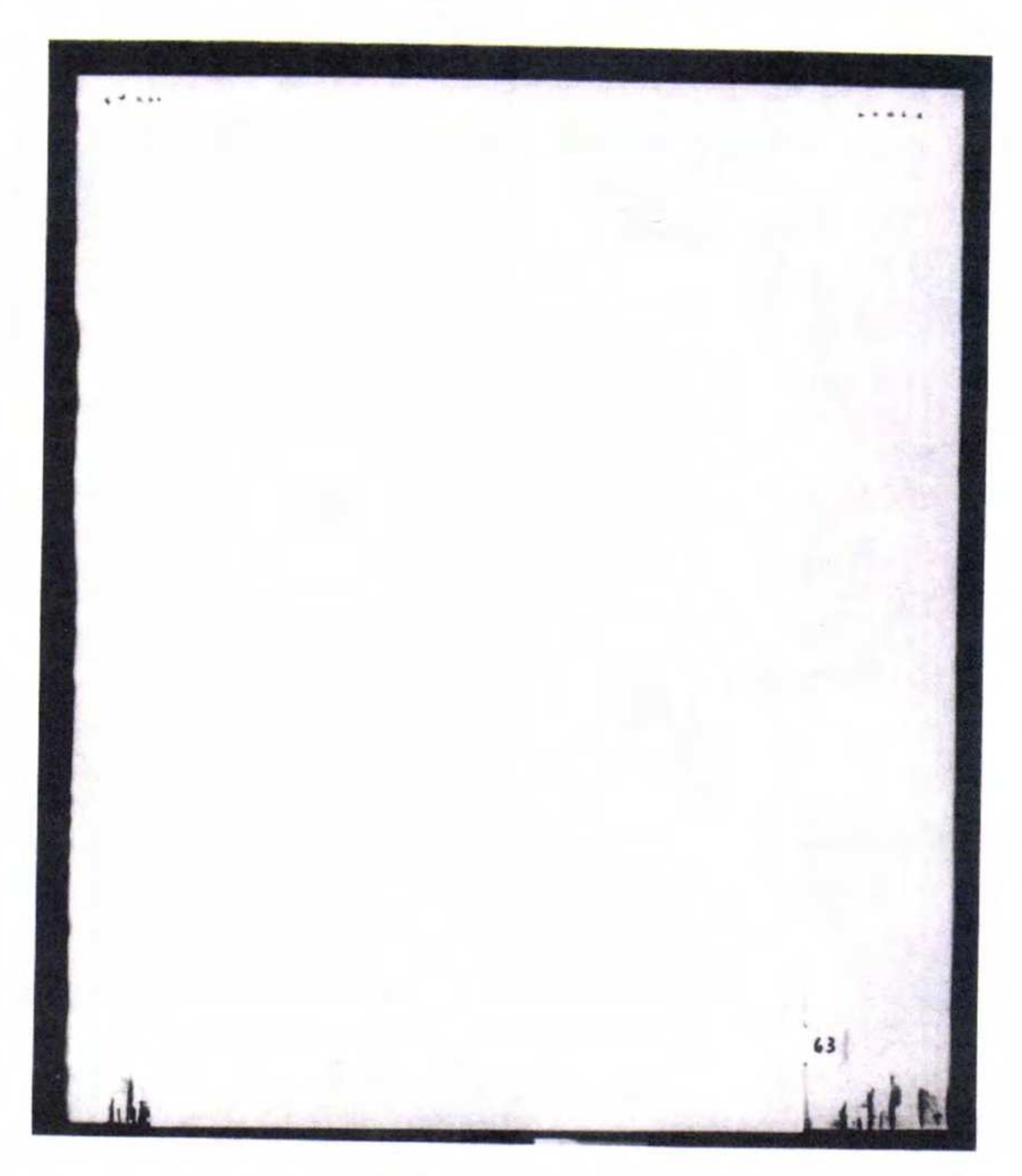
l. Col Lane briefed that education of personnel of energy conservation is vital if our program is to succeed. There are a lot of places where energy may be saved. Instead of taking the easy way out we are going to have to start soliciting new ideas for energy conservation. It is up to everyone to make conservation achieve its goals and to start doing it now.

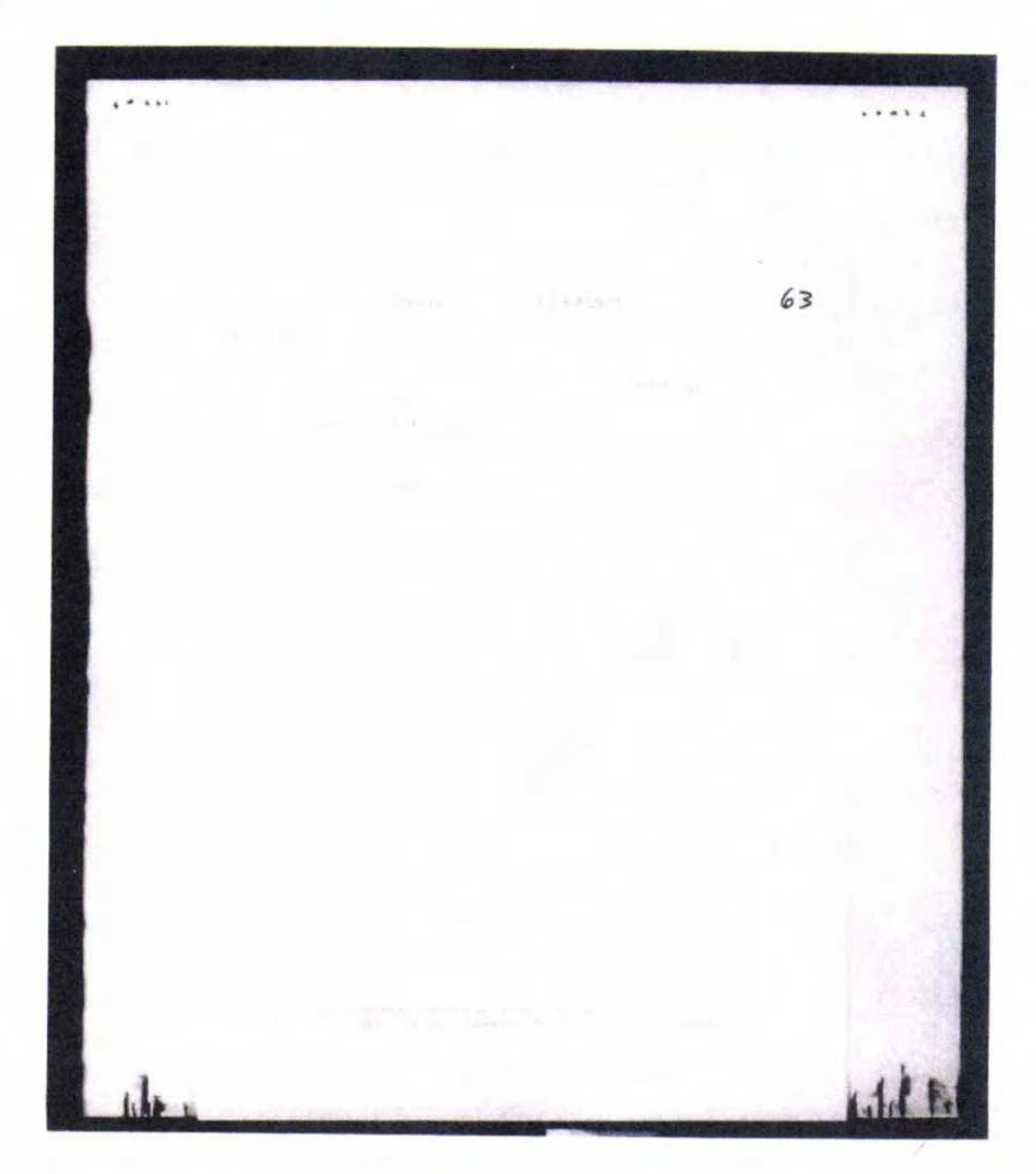
4. The meeting was adjourned at 1420 hours. The next meeting will be 22 Feb 82, in the USAFSO Conference Room, Bldg 703 at 1330 hours.

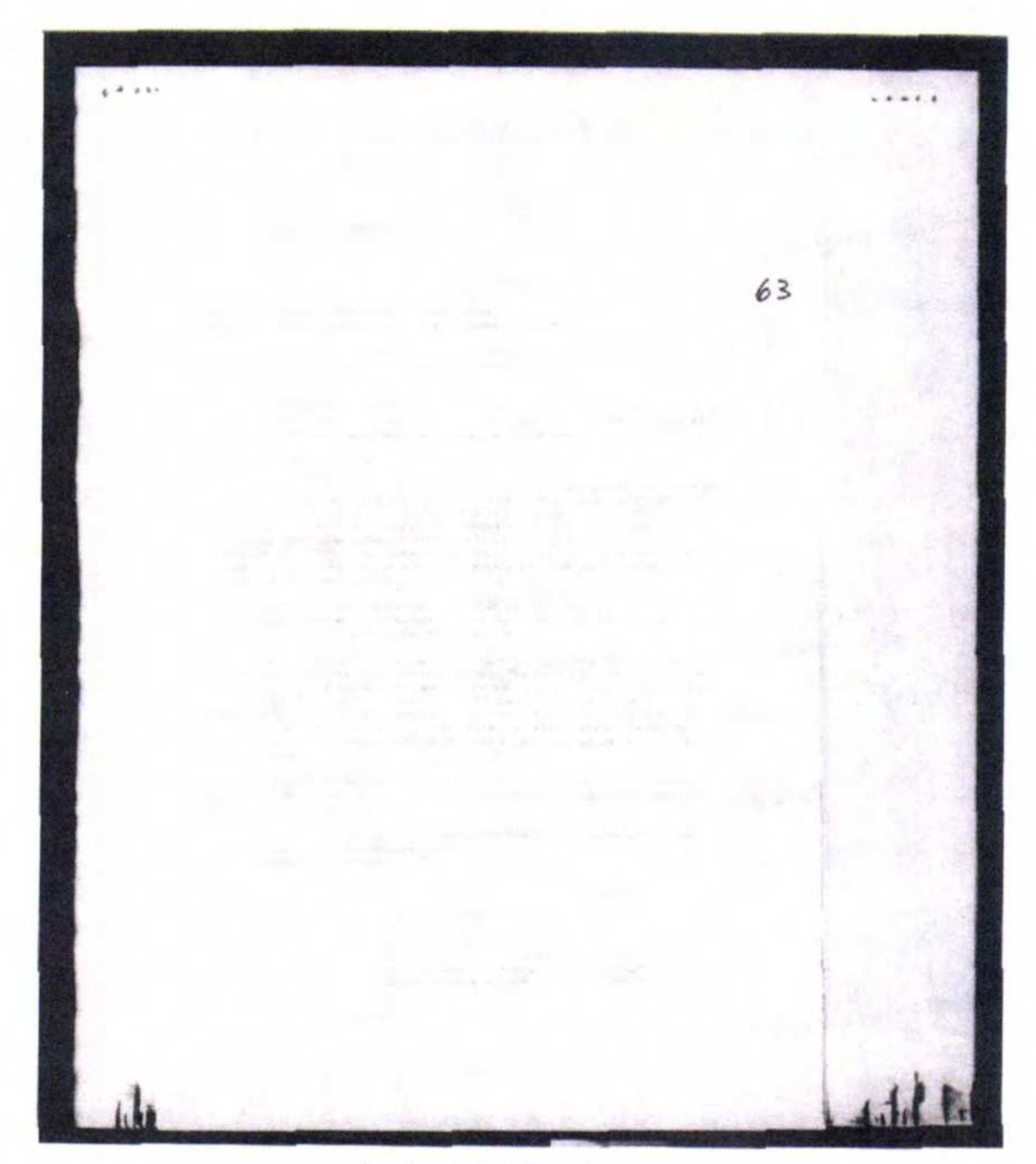
PETER B. LANE, Col, USAF
Chairman

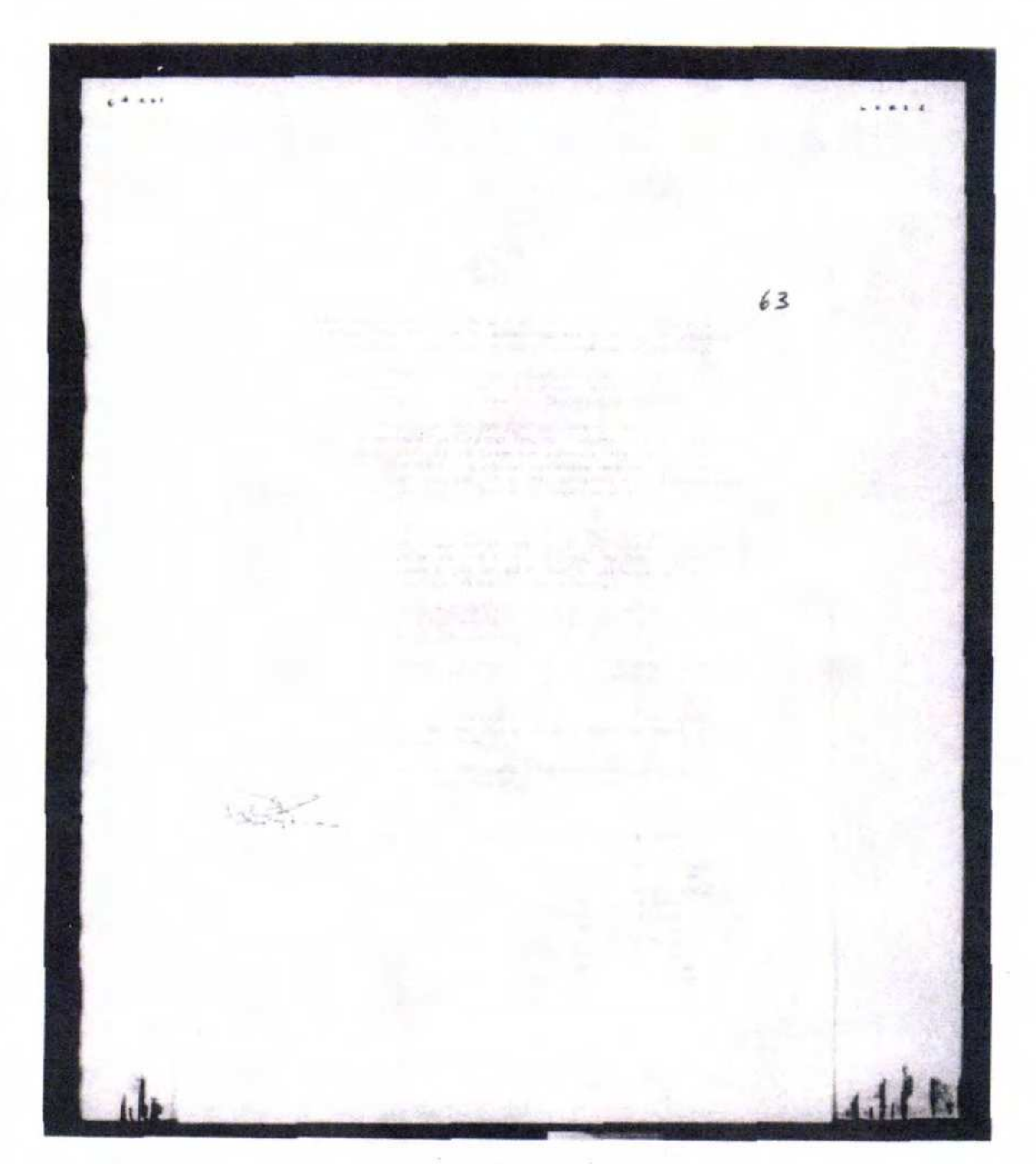
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	FA	1300 MAS/CC
	AC	Det 23, 5WW/CC
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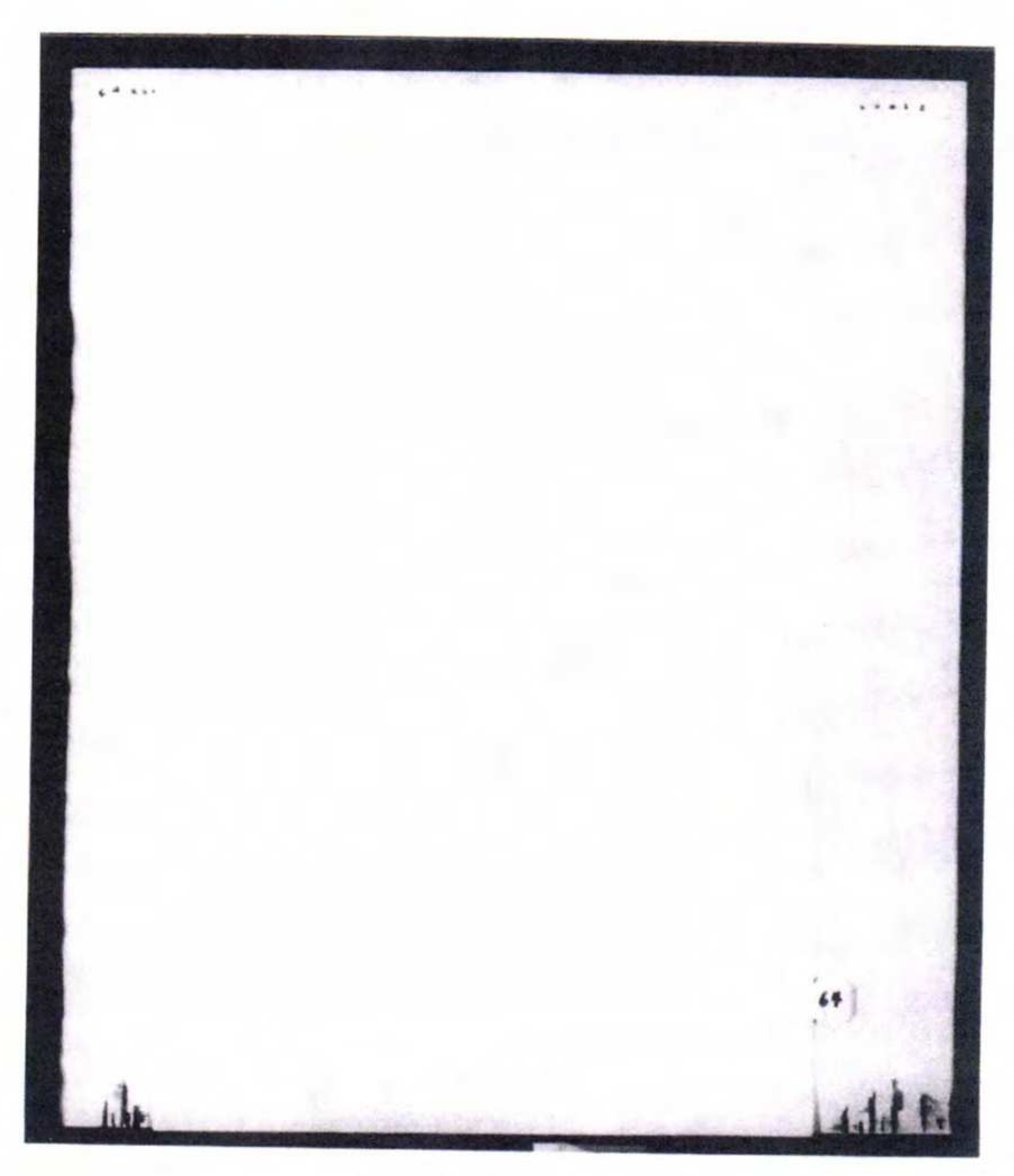
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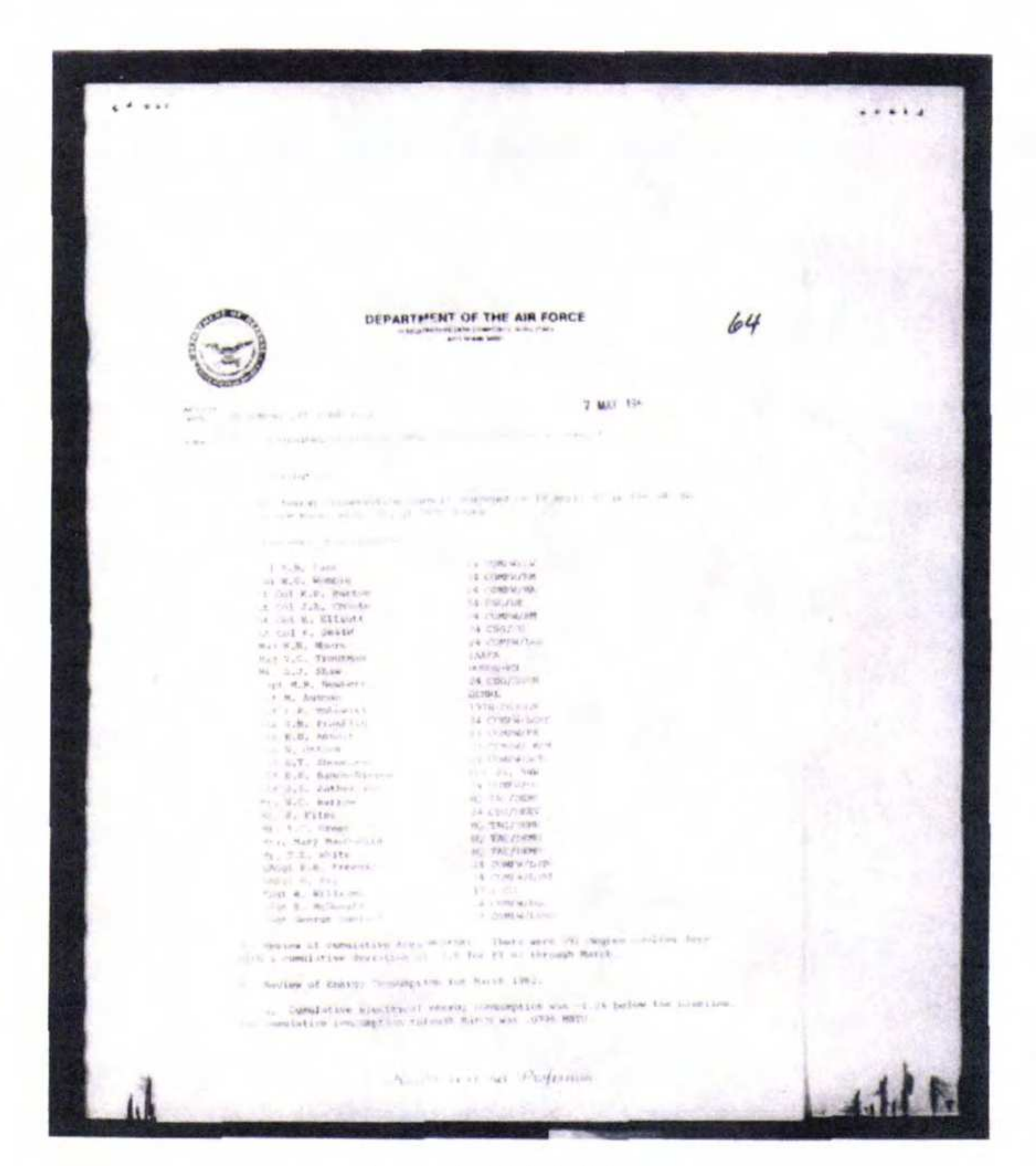

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7 MAY 19[illegible]

[illegible]

3. Review of Cumulative [illegible] There were [illegible] through March.

4. Review of Energy Consumption for March 1982.

a. Cumulative electrical energy consumption was [illegible] below the baseline. [illegible] cumulative consumption through March was [illegible]

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[illegible] below the baseline for March. [illegible] will be below that allocated.

[illegible]

[illegible] will check [illegible]

[illegible] sent a letter to the [illegible] asking them to turn off their [illegible] air conditioner when the [illegible] is closed.

[illegible] to get with the [illegible] Office to look at [illegible] to determine the number of [illegible] were approved. [illegible] commented that a [illegible] program is vital to a successful [illegible] conservation effort.

[illegible]

The council [illegible] representative from the [illegible] schools [illegible] meeting. The council also welcomed the HQ TAC/DEMU Staff Assistance Team.

[illegible] Franklin explained the [illegible] report and the transition from a computer [illegible] to a calendar month. He also stated that project [illegible] fuel will not be [illegible] to the organizational code [illegible]. [illegible] explained to the HQ TAC/DEMU [illegible] that our mission is changing due to increased flightline activity, such as [illegible], and our large increase in [illegible]. We do not appear to be getting any increase in our fuel allocation for these projects.

[illegible] asked [illegible] to monitor the [illegible] fuel consumption, particularly [illegible] to the end of the month and the end of the 6 month period. [illegible] also requested a slide depicting our present fuel allocations compared to the previous years allocations.

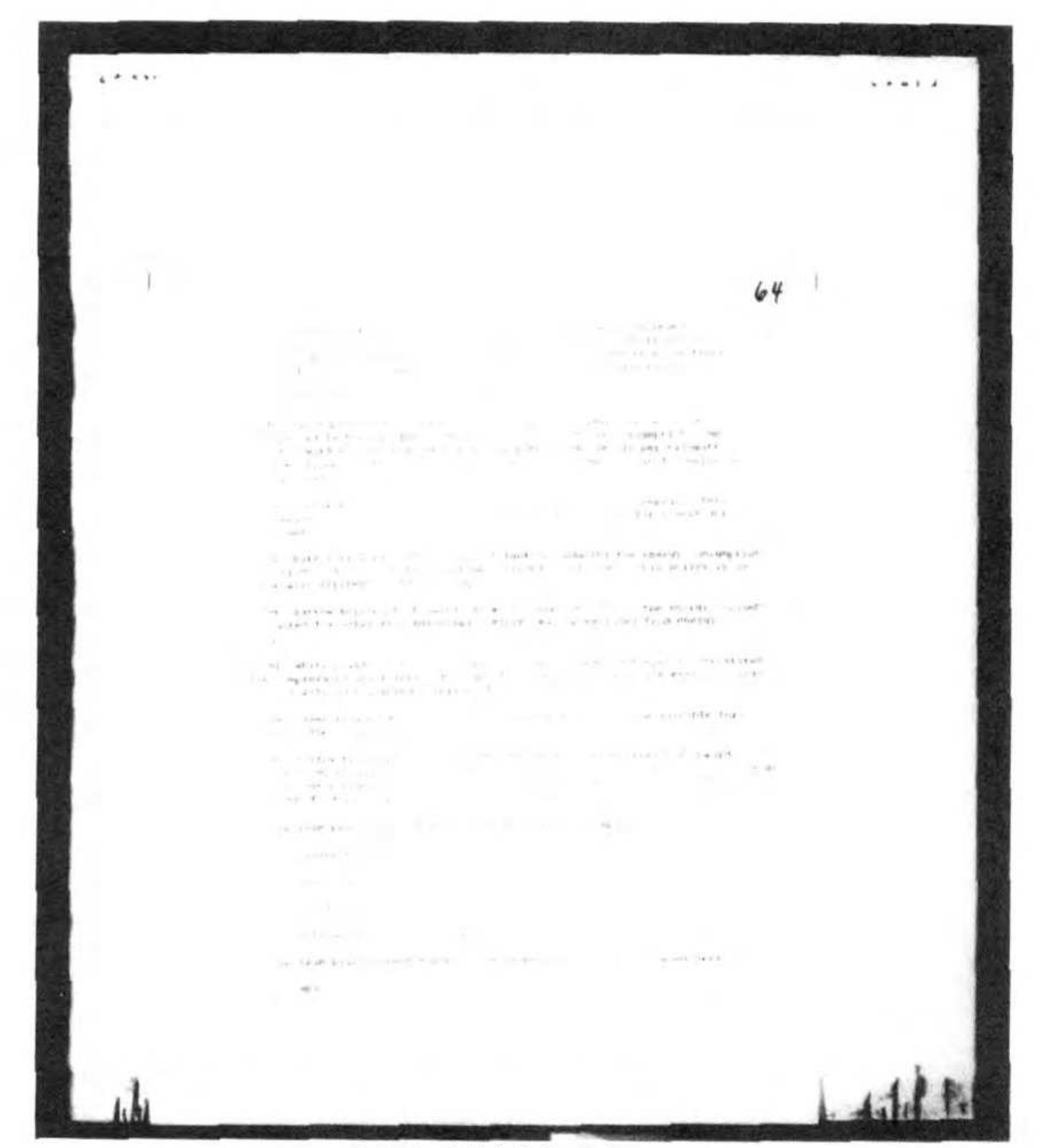
[illegible] briefed that [illegible] problem in some buildings when [illegible] period the air conditioners on a timer are turned off. Mr. [illegible] replied that the intent of this program is not to shut the air conditioner off completely but rather it is to utilize the maximum temperature and humidity levels. [illegible] commented that we do have a large number of buildings on timers.

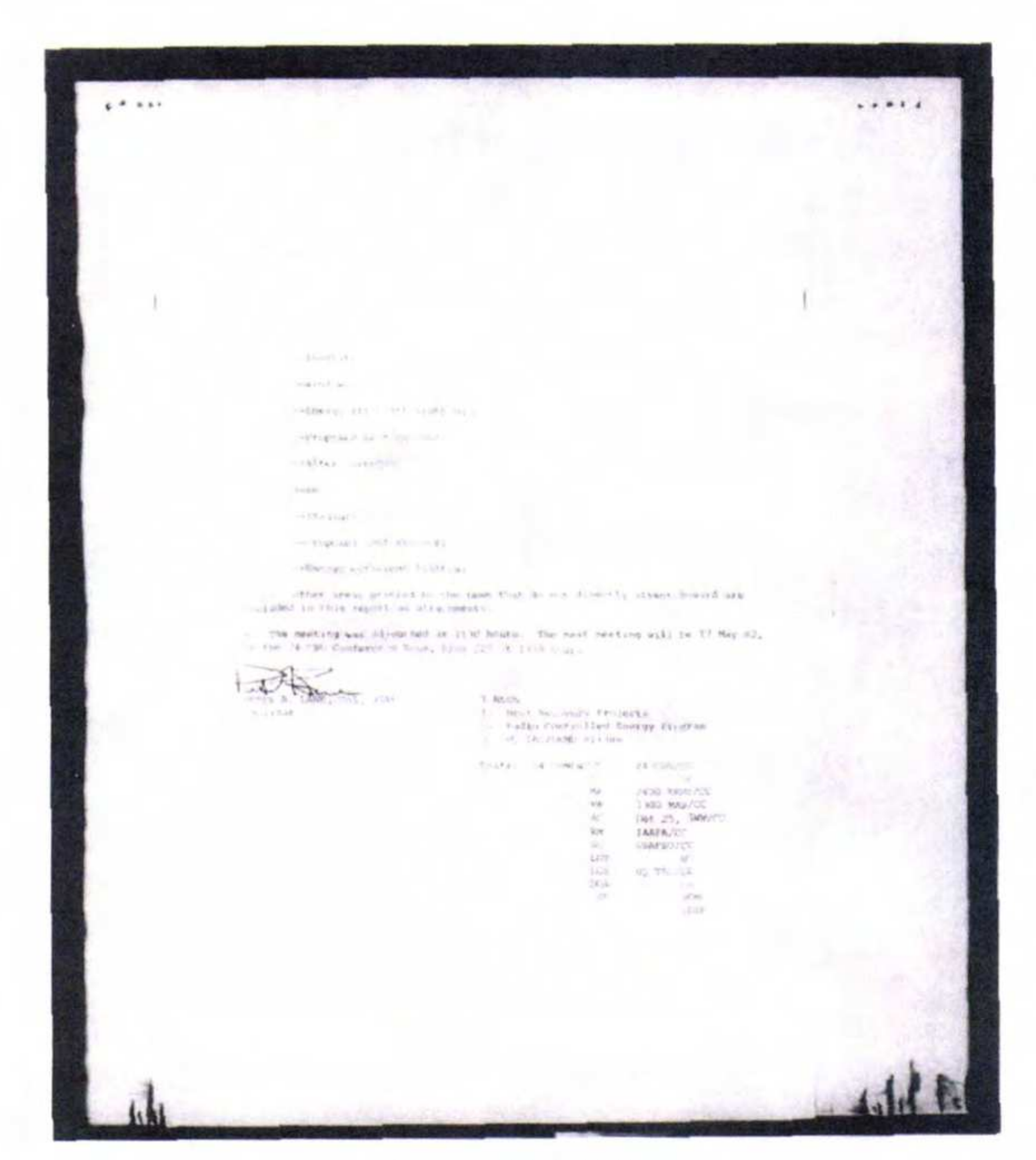
[illegible] will establish a subcommittee to work special projects such as [illegible] program. He asked [illegible] to get a copy of [illegible] AFB awards program.

[illegible] briefed that Mr. [illegible] will be at [illegible] April [illegible] to perform a [illegible] staff assistance visit. Any [illegible] can be addressed to the HQ TAC/DEMU personnel.

[illegible] Mr. [illegible] briefed the heat recovery projects (see attachment [illegible]) and [illegible] controlled energy program (see attachment [illegible]). The projects are going very [illegible].

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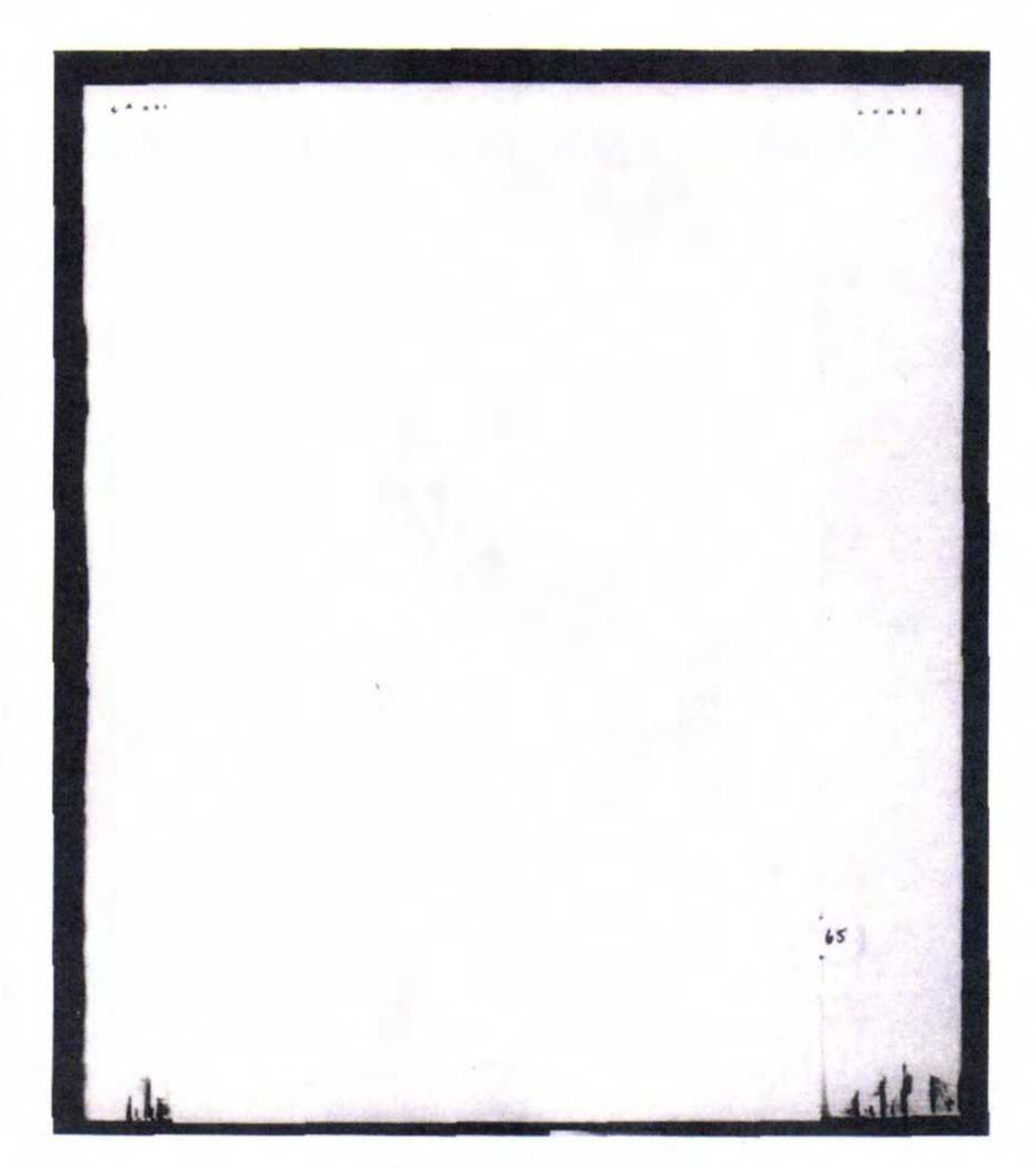

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[illegible]

The meeting was [illegible] at [illegible] hours. The next meeting will be 17 May 82, [illegible]

[illegible]

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[illegible]

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REPLY TO ATTN OF: [illegible]

SUBJECT: Meeting Minutes of the 24 COMPW Energy Conservation Council

TO: See Distribution

1. The Energy Conservation Council convened on 28 June 82 in the Air Division Conference Room, Bldg 703, at 1340 hours.

2. Personnel in attendance:

Col F.K. Lane	24 COMPW/CV
Col [illegible] Hughes	24 CSG/CC
Col F.K. Jackey	1 [illegible] MAG/CC
Col [illegible] Weddle	24 COMPW/DO
Lt Col K.E. Boston	24 COMPW/MA
Lt Col G.D. Savage	24 COMPW/DE
Maj [illegible]	24 CSG/DE
Capt [illegible] Collins	24 CSG/SP
Capt C. French	Det 15, 5WW
Capt M.P. Newberry	24 COMPW/DOPM
1Lt R.A. Forrester	IAAPA
1Lt J.R. Franklin	24 COMPW/LGSF
SMSgt R.S. Freeman	24 COMPW/LGTO
SMSgt M. Key	24 COMPW/LGSF
MSgt A.R. Debusk	24 CSG/DE
MSgt A.H. Johnson	24 COMPW/FA
TSgt [illegible] Lawrence	24 COMPW/DO
TSgt M.E. Williams	1978 CG/COM
SSgt [illegible] Sumrall	24 COMPW/LGSF
SSgt R.L. McDonald	24 COMPW/LGC
Mr. L. Cannan	24 CES/DE
Mr. R. Fifer	24 CES/DEEV

3. Review of Cumulative Area Weather: There were 365 degree cooling days with a deviation of -4.5 for FY 82 through May 82.

4. Review of Cumulative Energy Consumption for FY 82 through May 82:

a. Electrical energy consumption was -1.14% below the FY 75 baseline for a total of .1302 MBTU.

b. Automotive energy consumption was 82% of the TAC baseline/FY 80 goal. Our request for additional fuel allocation was approved by HQ TAC in support of the various special exercises and was included in the fuel status slides that were reviewed.

Readiness is our Profession



5. [illegible]

a. A background story concerning the two suggestion winners was forwarded to the base newspaper. This will be an ongoing project.

b. LGT briefed that approximately 80 gallons of mogas was used in April 82 to support MAW related activities.

c. DEEV presented a slide depicting the family housing electrical consumption as being 19.6% lower in FY 82 as opposed to FY 75. This was due primarily to the window/doors project as well as a central air conditioning program. The industrial electrical energy consumption was 36.2% higher in FY 82 as opposed to FY 75.

d. The suggestions office has a new suggestions monitor who will be invited to become a member of the Energy Conservation Council.

e. Information concerning the Homestead AFB energy award program has been requested for possible use in establishing a program here.

6. New Business:

a. DEEV briefed that we provide electricity to the 210th Aviation Battalion on a reimbursable basis. Their energy consumption is estimated.

b. Col Jackey, 1300 MAS/CC, was welcomed to the committee.

c. DEEV briefed that the AAFES and commissaries located at Howard AFB and Albrook AFS are supplied electricity from our energy allocation on a nonreimbursable basis.

d. Col Lane requested that AAFES and 24 CSG/SV be sent a letter requesting their participation as members of the committee. OPR: LGSF

7. Meeting adjourned at 1430 hours. Next meeting will be held 19 July 82, Air Division Conference Room, Bldg 703, at 1330 hours.

PETER B. LANE, Colonel, USAF
Chairman

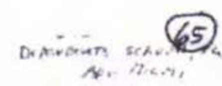
1 Atch
DOD Schools Newsletter

DISTR: 24 COMPW/CC
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Det 25, 5WW/CC
24 CSG/CC
DE
1300 MAS/CC
IAAFA/CC
USAFSO/CC
MO
HQ TAC/DE
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LGSF

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DEPARTMENT OF DEFENSE
DEPENDENTS SCHOOLS
PANAMA REGION



POWERNEWS

PREVENT OUR WASTING ENERGY RESOURCES

9 June 1982

The first year of our ongoing Energy Conservation Program has been completed. During the first year DODDS-Panama Region has saved 3,566,474 KWH over the preceeding 12 months period.

SCHOOLS PERFORMANCE

MAY 1981 - APRIL 1982

	MAY '80 APRIL '81	MAY '81 APRIL '82	VARIATION	%
CURUNDU ELEMENTARY SCHOOL	2,088,600	1,181,700	906,900	-43.4%
PANAMA CANAL COLLEGE	1,460,439	953,756	506,683	-34.7%
MARGARITA ELEMENTARY SCHOOL	345,641	236,997	108,644	-31.4%
BALBOA ELEMENTARY SCHOOL	427,080	297,680	129,400	-30.3%
COCO SOLO ELEMENTARY SCHOOL	822,420	634,680	187,740	-22.8%
GAMBOA ELEMENTARY SCHOOL	82,456	66,097	16,359	-19.8%
FT DAVIS ELEMENTARY SCHOOL	472,400	385,520	86,880	-18.4%
CRISTOBAL HIGH SCHOOL	4,609,700	3,796,999	812,701	-17.6%
HOWARD ELEMENTARY SCHOOL	605,822	513,200	92,622	-15.3%
FT KOBBE ELEMENTARY SCHOOL	936,000	837,200	98,800	-10.6%
FT GULICK ELEMENTARY SCHOOL	655,824	590,160	65,664	-10.0%
DIABLO ELEMENTARY SCHOOL	1,307,200	1,192,000	115,200	- 8.8%
CURUNDU JUNIOR HIGH SCHOOL	5,180,140	4,745,000	435,140	- 8.4%
BALBOA HIGH SCHOOL	2,353,477	2,217,800	135,677	- 5.8%
LOS RIOS ELEMENTARY SCHOOL	634,160	608,560	25,600	- 4.0%
FT CLAYTON ELEMENTARY SCHOOL	585,590	595,400	9,810	+ 1.7%

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Certificates of Outstanding Performance for Conservation of Energy were presented by Mr. Donald L. Grant, DODDS Panama Region Director, to the three best performers during our first Energy Year: Curundu Elementary, Panama Canal College, and Margarita Elementary School. Certificate of Outstanding Performance, Special Achievement, was presented to Balboa Elementary School for meeting its monthly 15% goal without fail.

BE YOUR OWN ENERGY AUDITOR

Summer months are good time to save energy'.

Turn off all hot water heaters.

Reprogram the timer on the a/c system to more off hours/day.

We all know how every school performed its first year as far as KWH consumed and savings achieved. Do we know how this was accomplished? It is requested that every principal submit to this office a summary of their first year program. Let others know how your program worked!

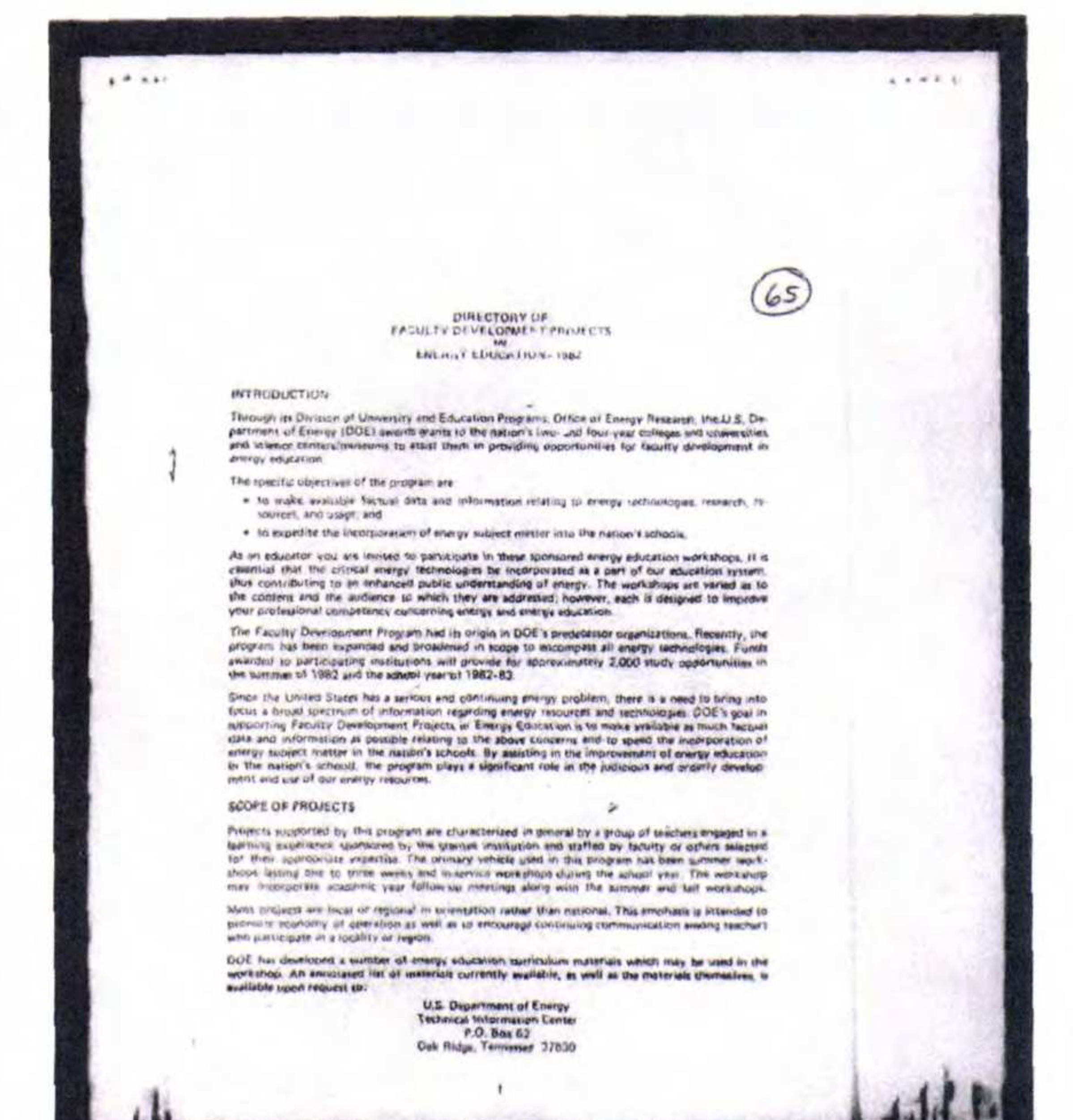
The US Department of Energy (DOE) is sponsoring Faculty Development Projects in Energy Education for elementary and secondary teachers throughout the US and Puerto Rico this summer. Limited information concerning the above has just been received by this office. Teachers going on leave and interested in the attached, please call the undersigned for more details.

Plans for the second energy year are under way. Our Power News will be published every month again this year with a lot of interesting tips, high achievers, articles and classroom projects. PLEASE SHARE OUR POWER NEWS WITH TEACHERS, STUDENTS, PARENTS, ETC. CIRCULATE AND POST.

A SPECIAL NOTE OF APPRECIATION FROM YOUR ENERGY CONSERVATION COORDINATOR

We would like to express our appreciation to all school administrators, staff, students and advisory councils for their support during our first energy year. Keep up the good work and hope for another successful year.

Edilma D. de Burgos
EDILMA D. DE BURGOS
Energy Conservation Coordinator



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DIRECTORY OF
FACULTY DEVELOPMENT PROJECTS
IN
ENERGY EDUCATION - 1982

INTRODUCTION

Through its Division of University and Education Programs, Office of Energy Research, the U.S. Department of Energy (DOE) awards grants to the nation's two- and four-year colleges and universities and science centers/museums to assist them in providing opportunities for faculty development in energy education.

The specific objectives of the program are:

- to make available factual data and information relating to energy technologies, research, resources, and usage; and
- to expedite the incorporation of energy subject matter into the nation's schools.

As an educator you are invited to participate in these sponsored energy education workshops. It is essential that the critical energy technologies be incorporated as a part of our education system, thus contributing to an enhanced public understanding of energy. The workshops are varied as to the content and the audience to which they are addressed; however, each is designed to improve your professional competency concerning energy and energy education.

The Faculty Development Program had its origin in DOE's predecessor organizations. Recently, the program has been expanded and broadened in scope to encompass all energy technologies. Funds awarded to participating institutions will provide for approximately 2,000 study opportunities in the summer of 1982 and the school year of 1982-83.

Since the United States has a serious and continuing energy problem, there is a need to bring into focus a broad spectrum of information regarding energy resources and technologies. DOE's goal in supporting Faculty Development Projects in Energy Education is to make available as much factual data and information as possible relating to the above concerns and to speed the incorporation of energy subject matter in the nation's schools. By assisting in the improvement of energy education in the nation's schools, the program plays a significant role in the judicious and orderly development and use of our energy resources.

SCOPE OF PROJECTS

Projects supported by this program are characterized in general by a group of teachers engaged in a learning experience sponsored by the grantee institution and staffed by faculty or others selected for their appropriate expertise. The primary vehicle used in this program has been summer workshops lasting one to three weeks and in-service workshops during the school year. The workshop may incorporate academic year follow-up meetings along with the summer and fall workshops.

Most projects are local or regional in orientation rather than national. This emphasis is intended to promote economy of operation as well as to encourage continuing communication among teachers who participate in a locality or region.

DOE has developed a number of energy education curriculum materials which may be used in the workshop. An annotated list of materials currently available, as well as the materials themselves, is available upon request to:

U.S. Department of Energy
Technical Information Center
P.O. Box 62
Oak Ridge, Tennessee 37830

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ACADEMIC CREDIT

DOE encourages the awarding of academic credit for participation in Faculty Development Projects. Decisions as to the awarding of credit are left completely to the institution conducting the workshop.

TUITION AND FEES

Since the major portion of the costs of a project is borne by DOE, tuition charges will not be made of participants.

PARTICIPANT SUPPORT

Participant support includes:

(1) Living allowances for participants. This is limited to the equivalent of cost of food and lodging but may not exceed $25/day ($10 for participants living at home).

(2) Travel allowances will be based upon the rate of twenty two cents (22¢) per mile, with a maximum of $80 to any participant.

The above are the maximum allowances according to DOE. The amount may be less than this at the discretion of the director of the workshop. Participant support will be awarded on the basis of need.

PARTICIPANT SELECTION

These workshops are for teachers. In selecting participants, preference will be given to individuals who have not attended a DOE sponsored Faculty Development project in the previous four years.

In the operation of projects and in selecting individuals for participation and administration of projects, the host institutions will not discriminate against any person on the grounds of race, creed, handicap, color, sex, age, or national origin.

Participation by others such as industry representatives, foreign nationals, or representatives from other government agencies may be acceptable on a nonsupport basis provided their inclusion will not decrease the effectiveness of the project. Such participation must be cleared by the host institution with DOE staff within the Division of University and Education Programs prior to participation.

WORKSHOPS

The individual workshop provides a vehicle for expanding the participants expertise on energy technologies and developing new teaching methods.

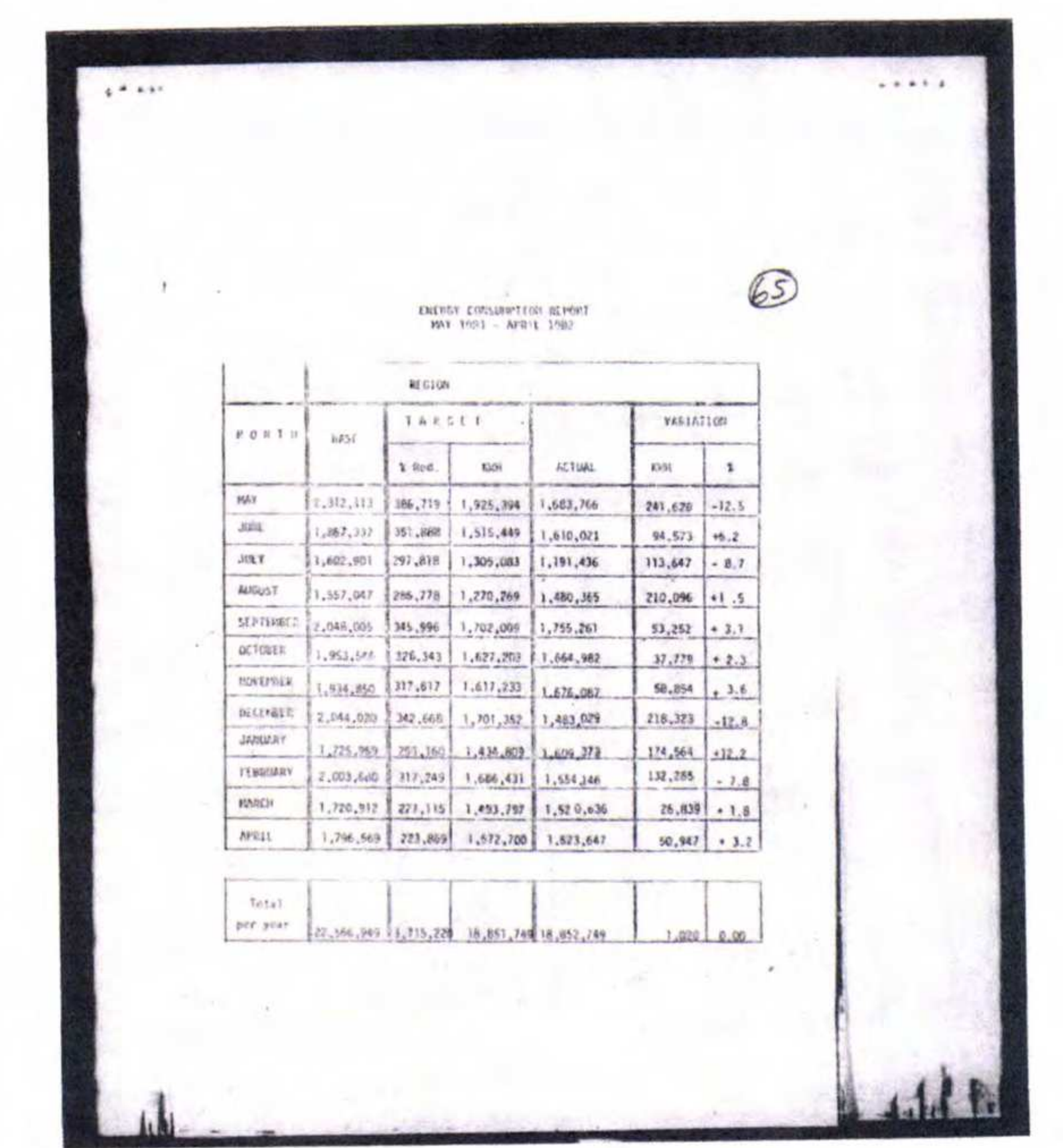
The workshops will provide an update on energy technologies and will serve to motivate one as a professional. In addition, they will provide an opportunity for peer interaction.

To provide guidance for the selection of workshops best suited to your needs, background, and teaching level, the workshops are listed by state with the project director, title, dates, and teaching level (EL-Elementary School, MS-Middle School, JH-Junior High School, HS-High School).

INQUIRIES AND APPLICATION

Requests for information brochures and application forms, as well as other inquiries, should be sent to the appropriate project director at the address listed in the following pages. It is the responsibility of each project director to select from the applications those who will participate in his or her project.

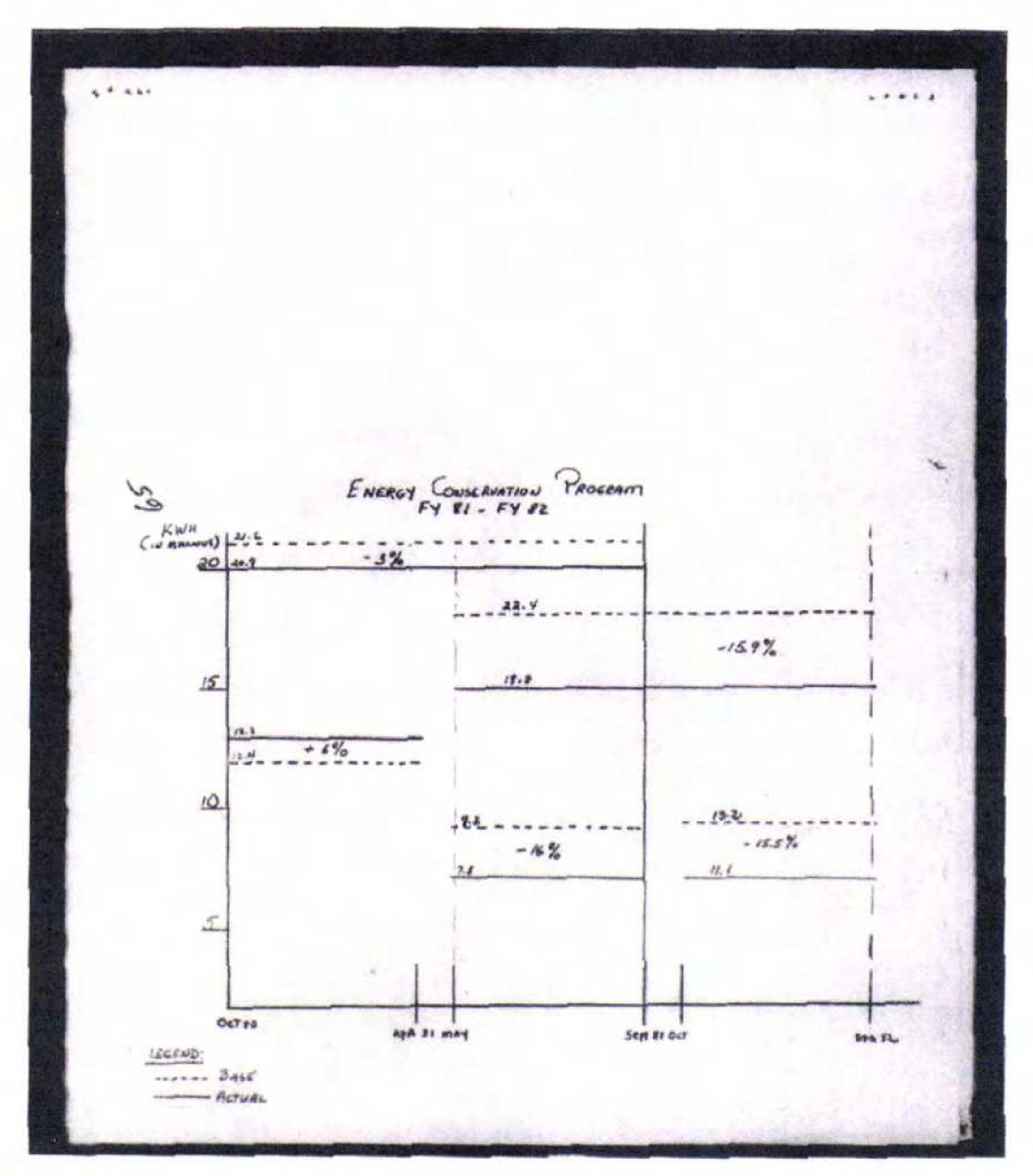
A deadline date for receipt of applications is set in each case by the project director and is listed in the local brochure. Although in some cases applications may be considered until the beginning of the project, eligible teachers are urged to submit their applications early in order to be assured of consideration for participation.



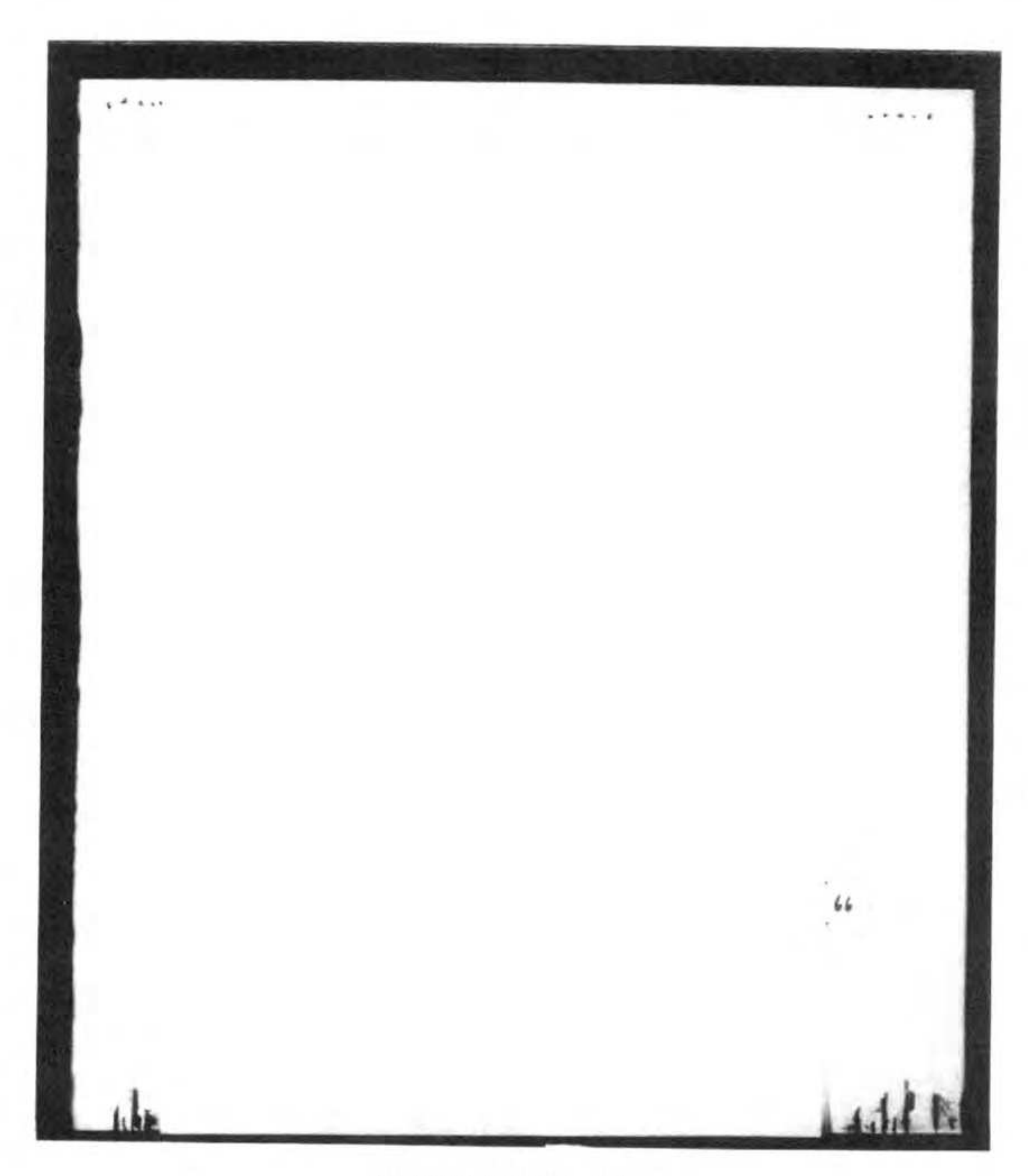
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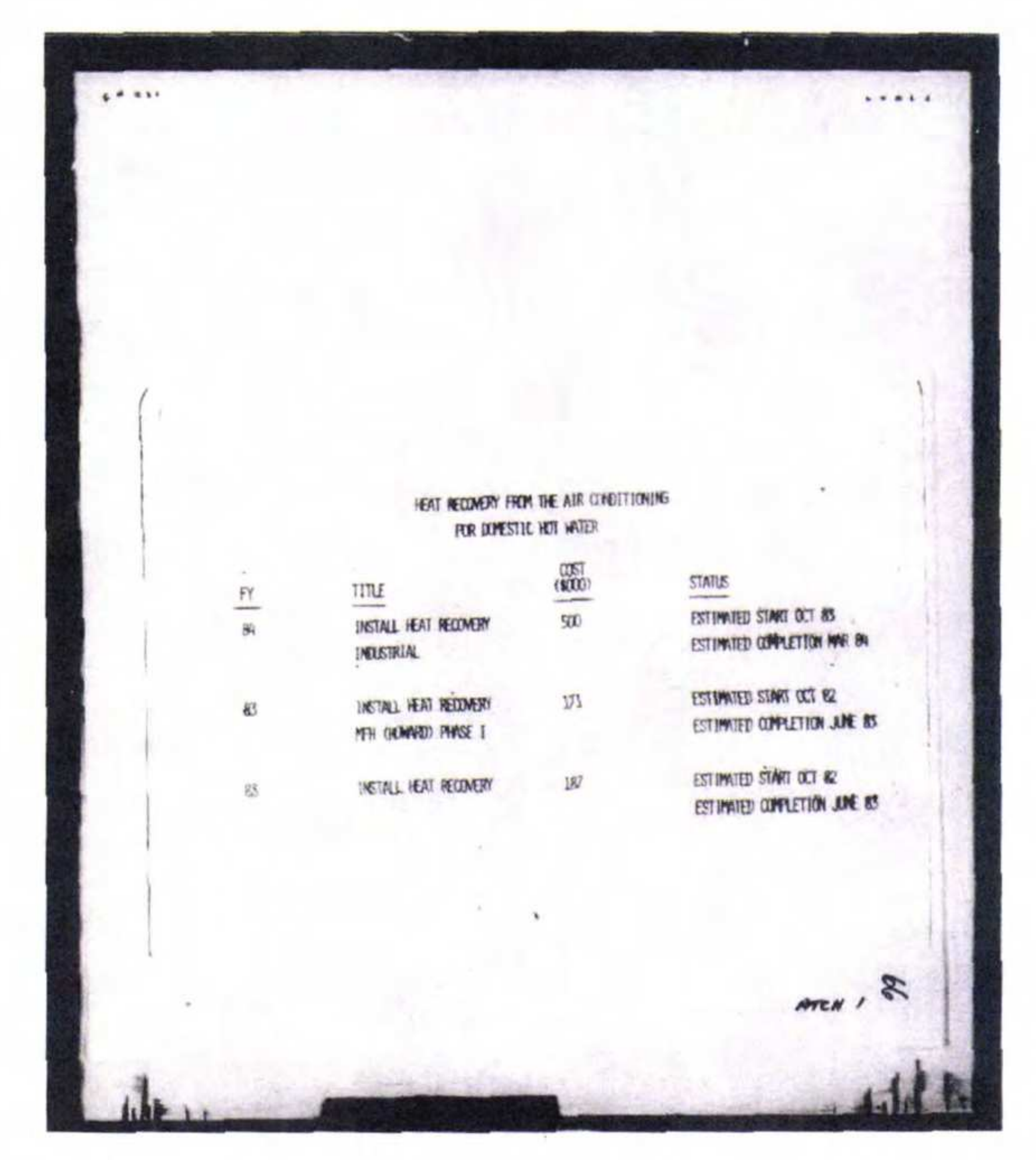
ENERGY CONSUMPTION REPORT
MAY 1981 - APRIL 1982

	REGION					
MONTH	BASE	TARGET			VARIATION	
		% Red.	KWH	ACTUAL	KWH	%
MAY	2,312,113	386,719	1,925,394	1,683,766	241,628	-12.5
JUNE	1,867,337	351,888	1,515,449	1,610,021	94,573	+6.2
JULY	1,602,901	297,818	1,305,083	1,191,436	113,647	- 8.7
AUGUST	1,557,047	286,778	1,270,269	1,480,365	210,096	+1 .5
SEPTEMBER	2,048,005	345,996	1,702,009	1,755,261	53,252	+ 3.1
OCTOBER	1,953,5[illegible]	326,343	1,627,203	1,664,982	37,779	+ 2.3
NOVEMBER	1,934,850	317,617	1,617,233	1,676,087	58,854	+ 3.6
DECEMBER	2,044,020	342,668	1,701,352	1,483,029	218,323	-12.8
JANUARY	1,725,969	293,160	1,434,809	1,609,373	174,564	+12.2
FEBRUARY	2,003,660	317,249	1,686,431	1,554,146	132,285	- 7.8
MARCH	1,720,912	227,115	1,493,797	1,520,636	26,839	+ 1.8
APRIL	1,796,569	223,869	1,572,700	1,623,647	50,947	+ 3.2
Total per year	22,366,949	3,715,220	18,851,749	18,852,749	1,000	0.00



ENERGY CONSERVATION PROGRAM
FY 81 - FY 82
KWH
20
22.4
-15.9%
15
+6%
10
-16%
-15.5%
5
OCT 80
SEPT 81 OCT
LEGEND:
BASE
ACTUAL

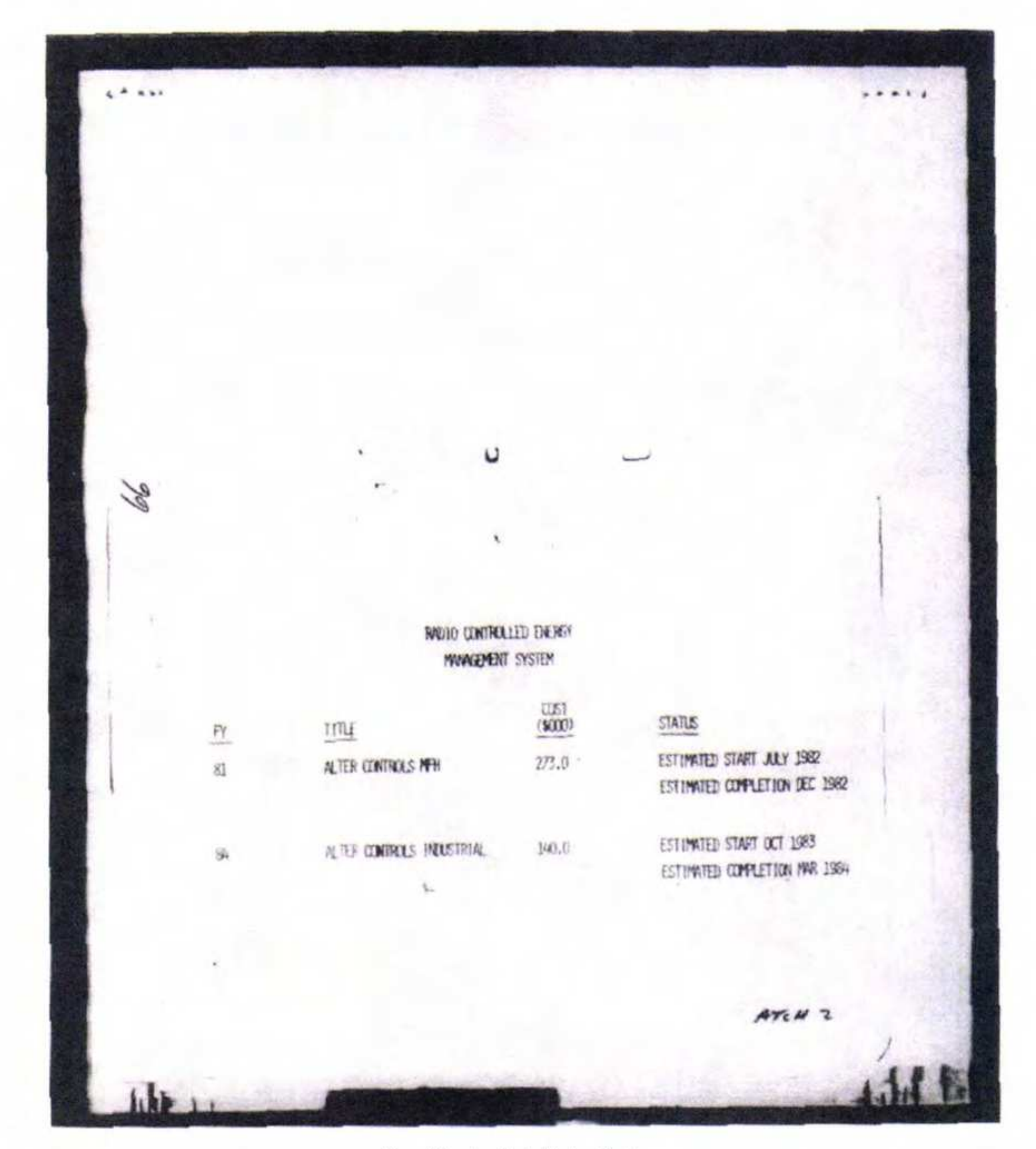

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HEAT RECOVERY FROM THE AIR CONDITIONING
FOR DOMESTIC HOT WATER

FY	TITLE	COST ($000)	STATUS
84	INSTALL HEAT RECOVERY INDUSTRIAL	500	ESTIMATED START OCT 83 ESTIMATED COMPLETION MAR 84
83	INSTALL HEAT RECOVERY MFH (HOWARD) PHASE I	171	ESTIMATED START OCT 82 ESTIMATED COMPLETION JUNE 83
83	INSTALL HEAT RECOVERY	187	ESTIMATED START OCT 82 ESTIMATED COMPLETION JUNE 83

ATCH 1 99

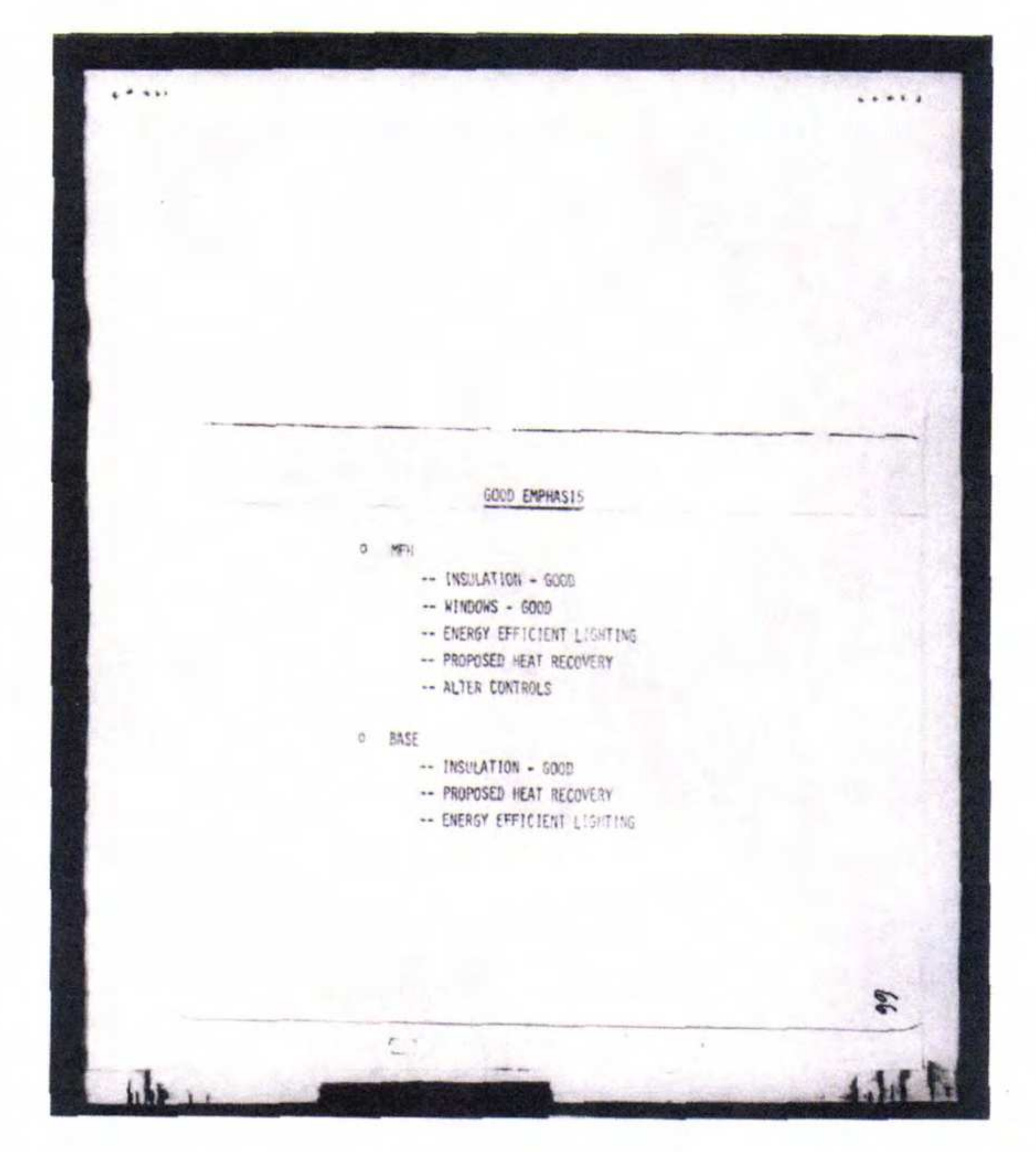


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RADIO CONTROLLED ENERGY
MANAGEMENT SYSTEM

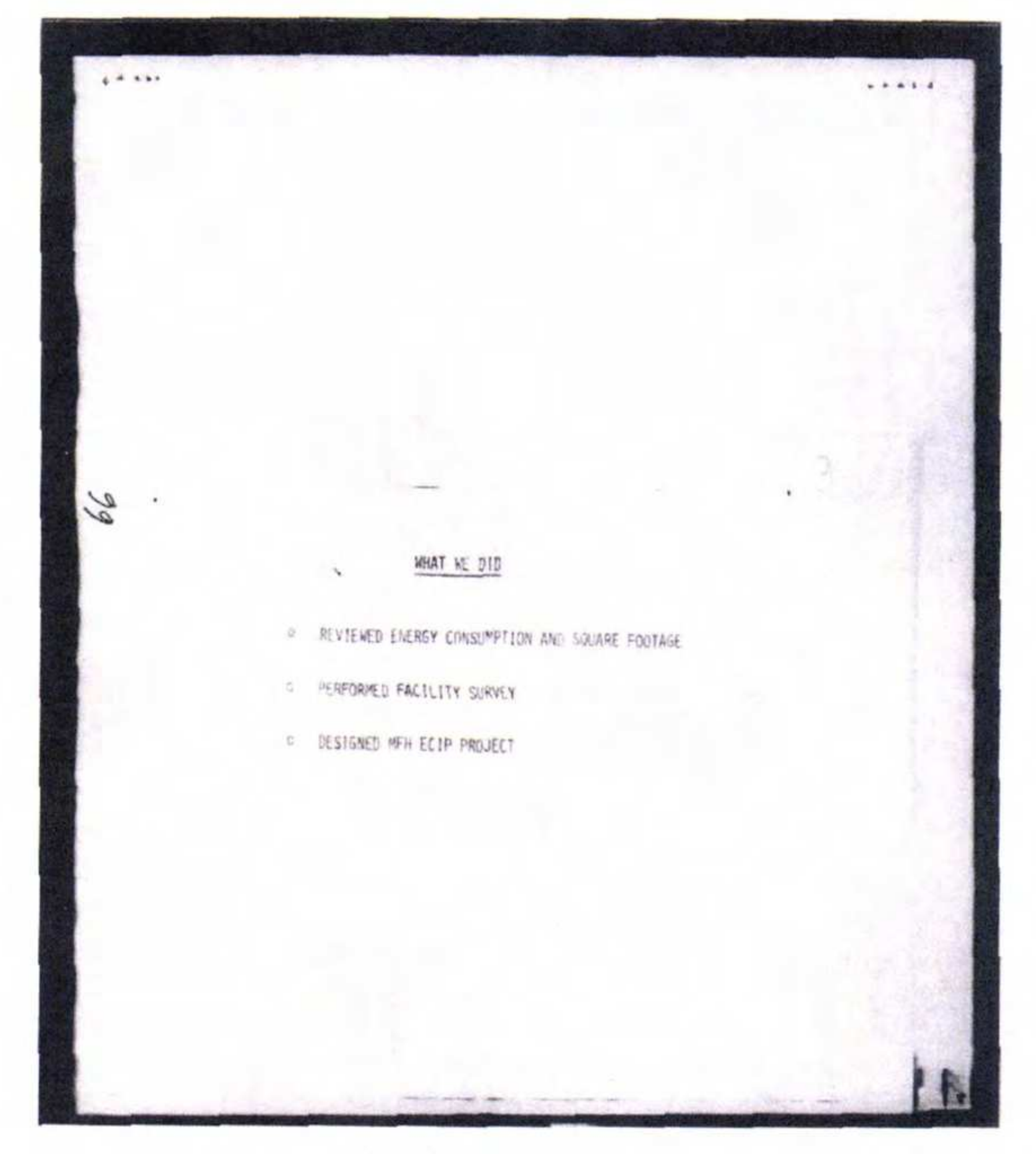
FY	TITLE	COST ($000)	STATUS
81	ALTER CONTROLS MFH	273.0	ESTIMATED START JULY 1982 ESTIMATED COMPLETION DEC 1982
84	ALTER CONTROLS INDUSTRIAL	140.0	ESTIMATED START OCT 1983 ESTIMATED COMPLETION MAR 1984

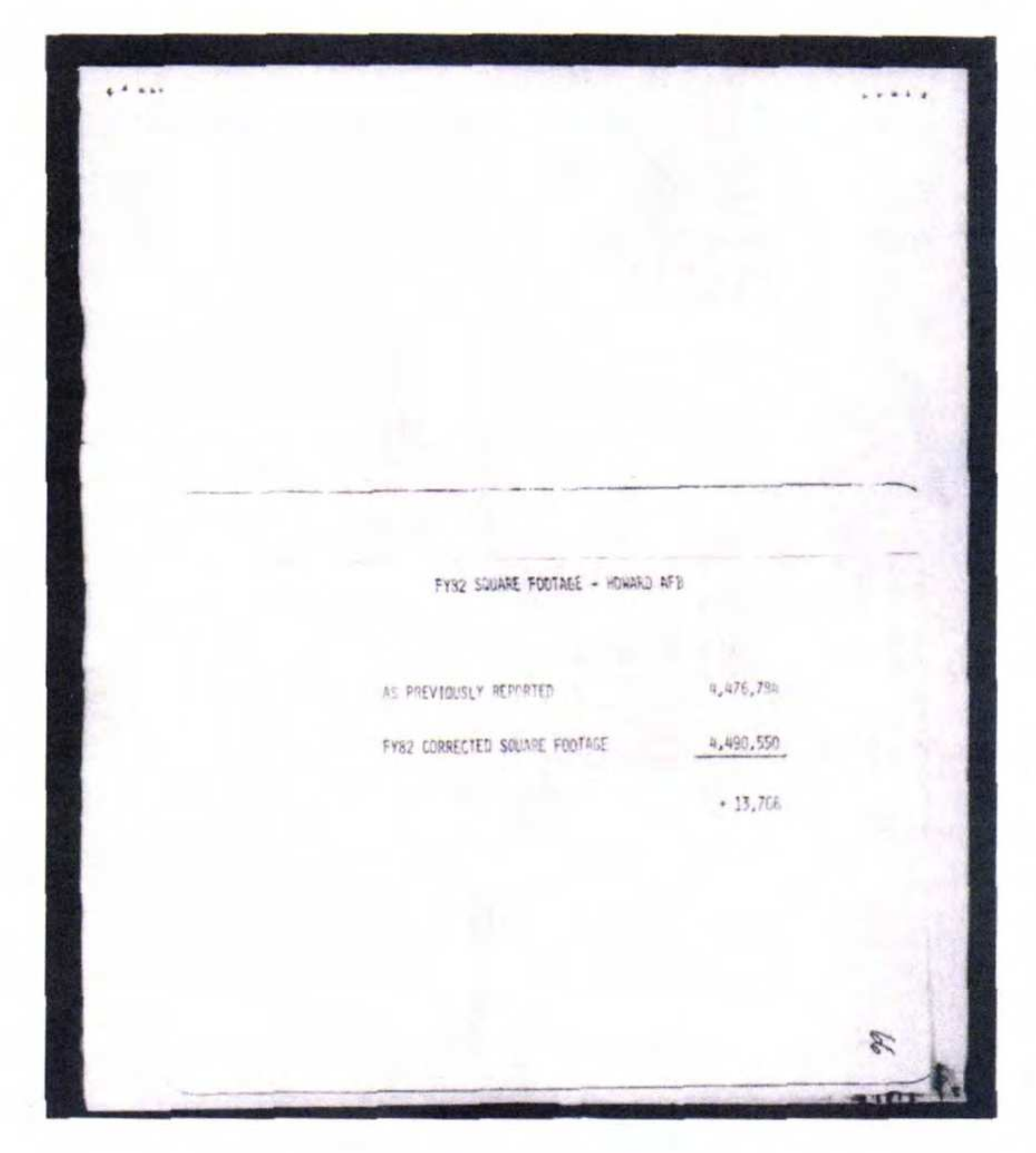
ATCH 2



GOOD EMPHASIS

- o MFH
  - -- INSULATION - GOOD
  - -- WINDOWS - GOOD
  - -- ENERGY EFFICIENT LIGHTING
  - -- PROPOSED HEAT RECOVERY
  - -- ALTER CONTROLS
- o BASE
  - -- INSULATION - GOOD
  - -- PROPOSED HEAT RECOVERY
  - -- ENERGY EFFICIENT LIGHTING

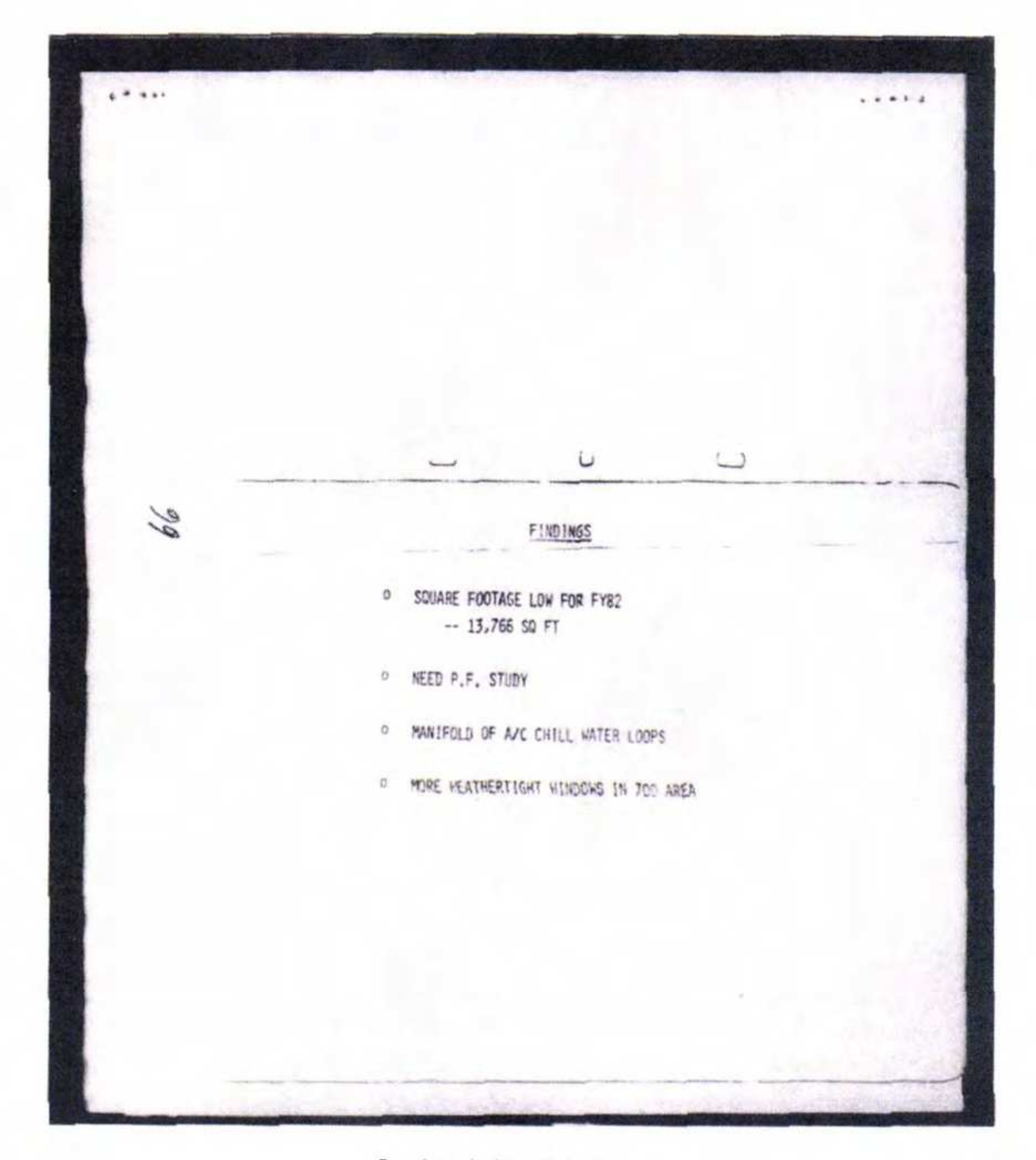

99
WHAT WE DID
o REVIEWED ENERGY CONSUMPTION AND SQUARE FOOTAGE
o PERFORMED FACILITY SURVEY
o DESIGNED MFH ECIP PROJECT



FY82 SQUARE FOOTAGE - HOWARD AFB

AS PREVIOUSLY REPORTED	4,476,784
FY82 CORRECTED SQUARE FOOTAGE	4,490,550
	+ 13,766

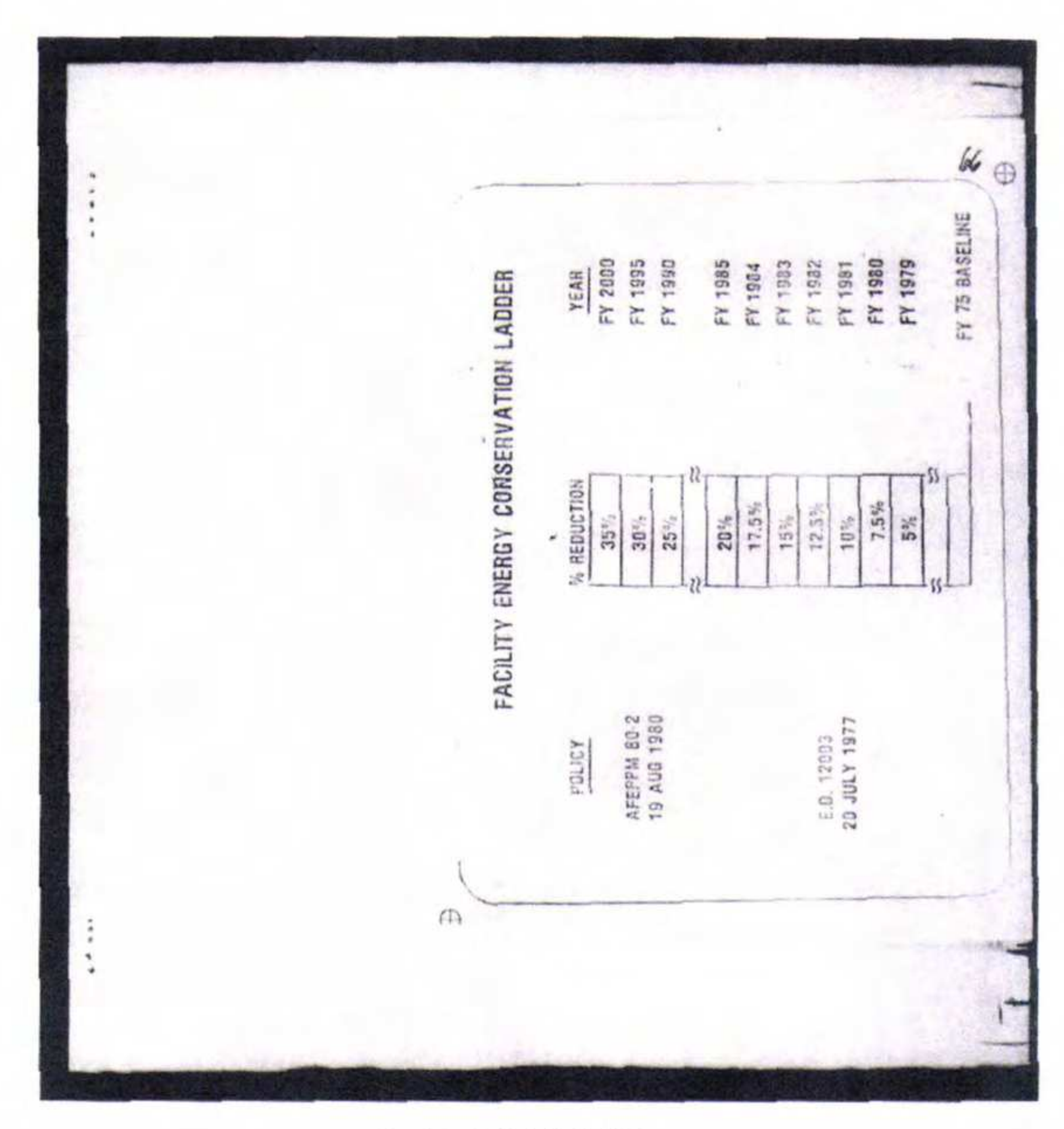
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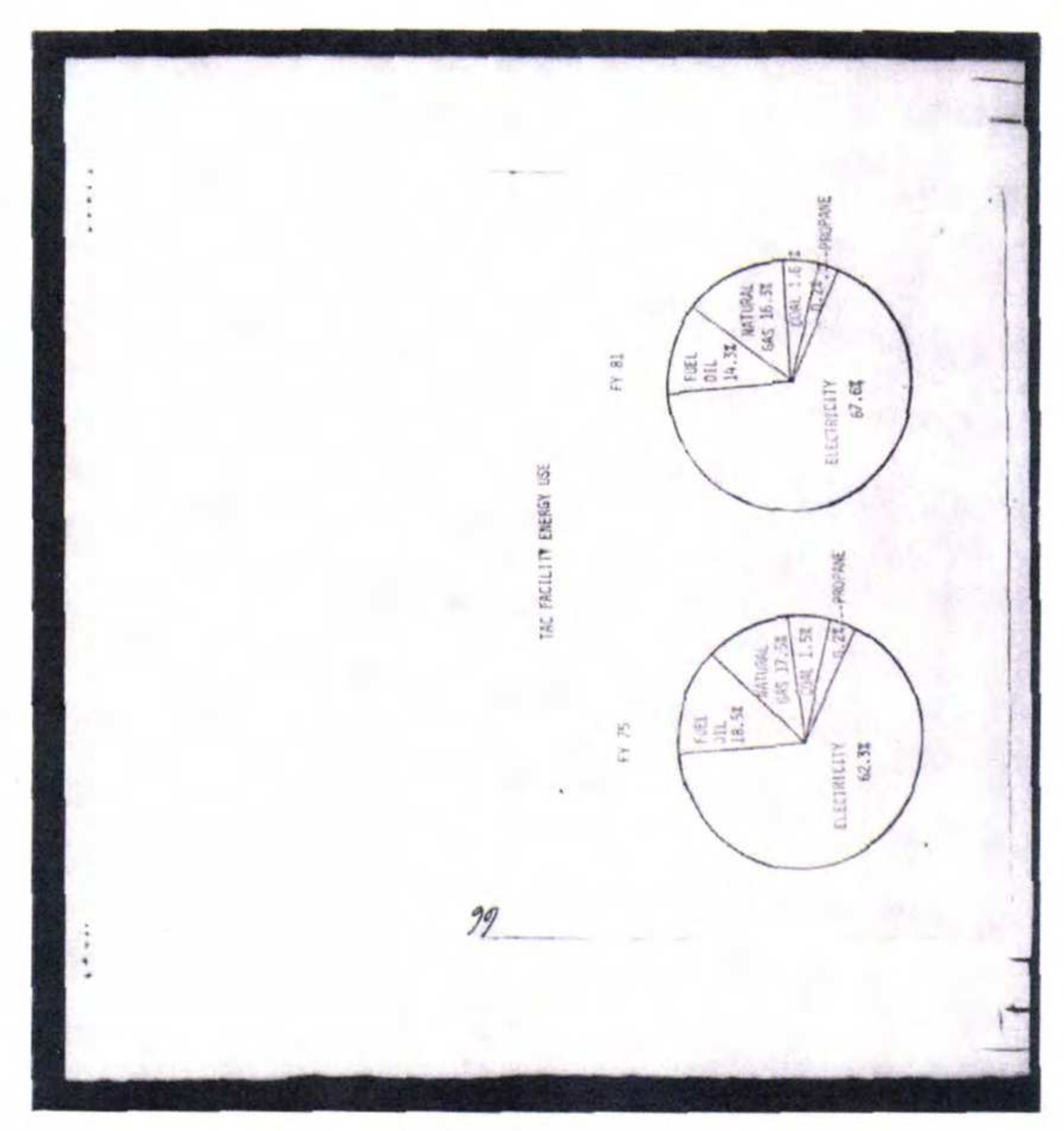
99

FINDINGS

- SQUARE FOOTAGE LOW FOR FY82
  - -- 13,766 SQ FT
- NEED P.F. STUDY
- MANIFOLD OF A/C CHILL WATER LOOPS
- MORE WEATHERTIGHT WINDOWS IN 700 AREA



FACILITY ENERGY CONSERVATION LADDER
POLICY
AFEPPM 80-2
19 AUG 1980
E.O. 12003
20 JULY 1977
% REDUCTION
35%
30%
25%
20%
17.5%
15%
12.5%
10%
7.5%
5%
YEAR
FY 2000
FY 1995
FY 1990
FY 1985
FY 1984
FY 1983
FY 1982
FY 1981
FY 1980
FY 1979
FY 75 BASELINE


TAC FACILITY ENERGY USE
FY 75
FUEL OIL 18.5%
NATURAL GAS 17.5%
COAL 1.5%
0.2%--PROPANE
ELECTRICITY 62.3%
FY 81
FUEL OIL 14.3%
NATURAL GAS 16.3%
COAL 1.6%
0.2%--PROPANE
ELECTRICITY 67.6%
99



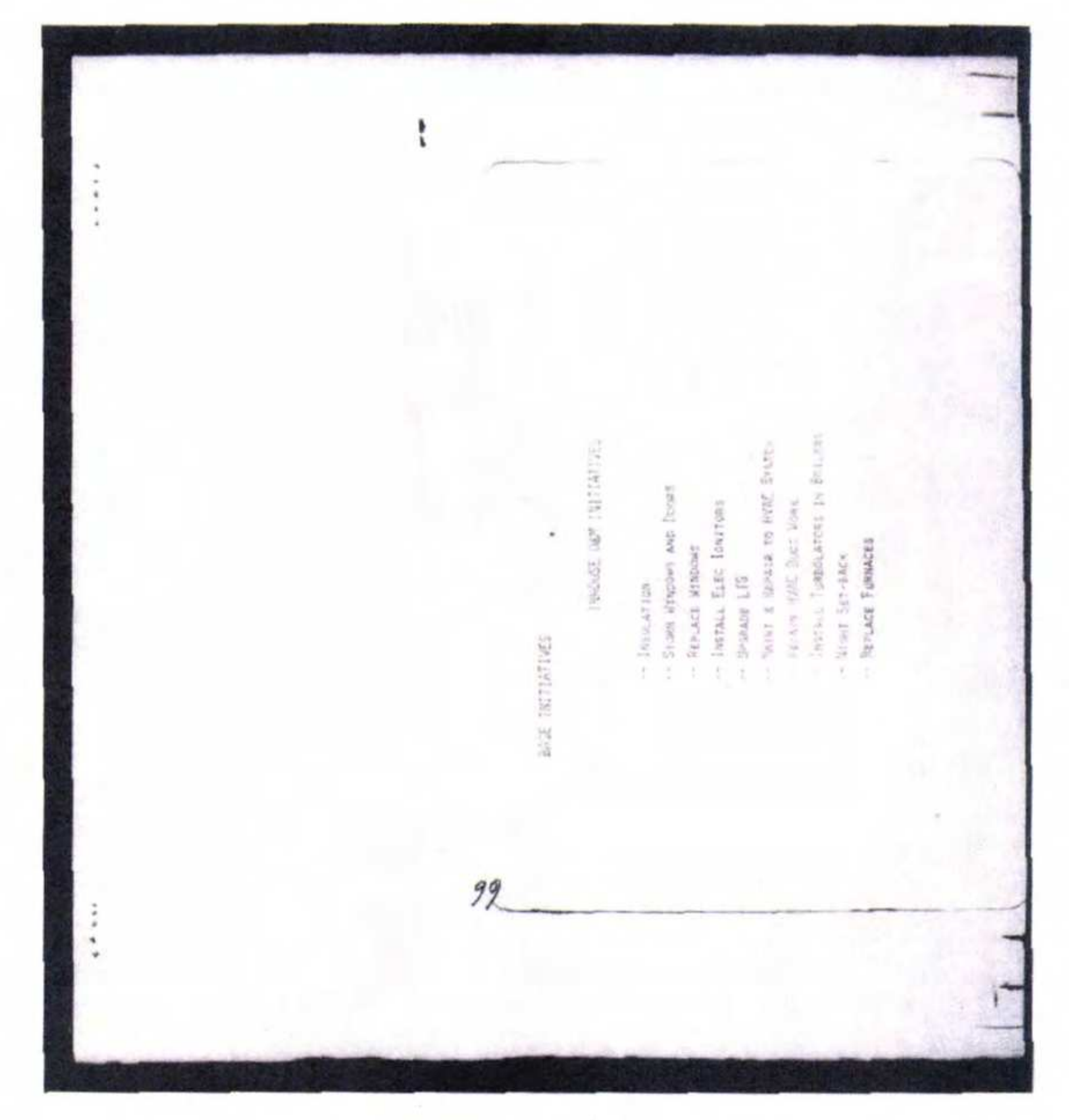
TYPE ENERGY RETROFITS

STRUCTURAL
- INSULATION
- WINDOWS AND DOORS

LIGHTING
- PSV (INTERIOR)
- HPSV/LPSP (EXTERIOR)
- REDUCE LIGHTING LEVEL

MECHANICAL
- CONTROLS
  - NIGHT SETBACK
  - [illegible] CONTROL SYSTEM
  - [illegible]
  - [illegible] AIR HANDLING SYSTEMS
  - REDUCE OUTSIDE AIR
  - REZONE BUILDING
  - VARIABLE AIR VOLUME FLOW
- CONVERT CENTRAL PLANTS
  - ABSORBER TO CENTRIFUGAL
  - CONSOLIDATE A/C SYSTEMS
  - HIGH EFFICIENCY A/C SYSTEMS
- HEAT RECOVERY

66



BASE INITIATIVES

INHOUSE O&M INITIATIVES

-- INSULATION
-- STORM WINDOWS AND DOORS
-- REPLACE WINDOWS
-- INSTALL ELEC IGNITORS
-- UPGRADE LTG
-- MAINT & REPAIR TO HVAC SYSTEM
-- REPAIR HVAC DUCT WORK
-- INSTALL TURBOLATORS IN BOILERS
-- NIGHT SET-BACK
-- REPLACE FURNACES

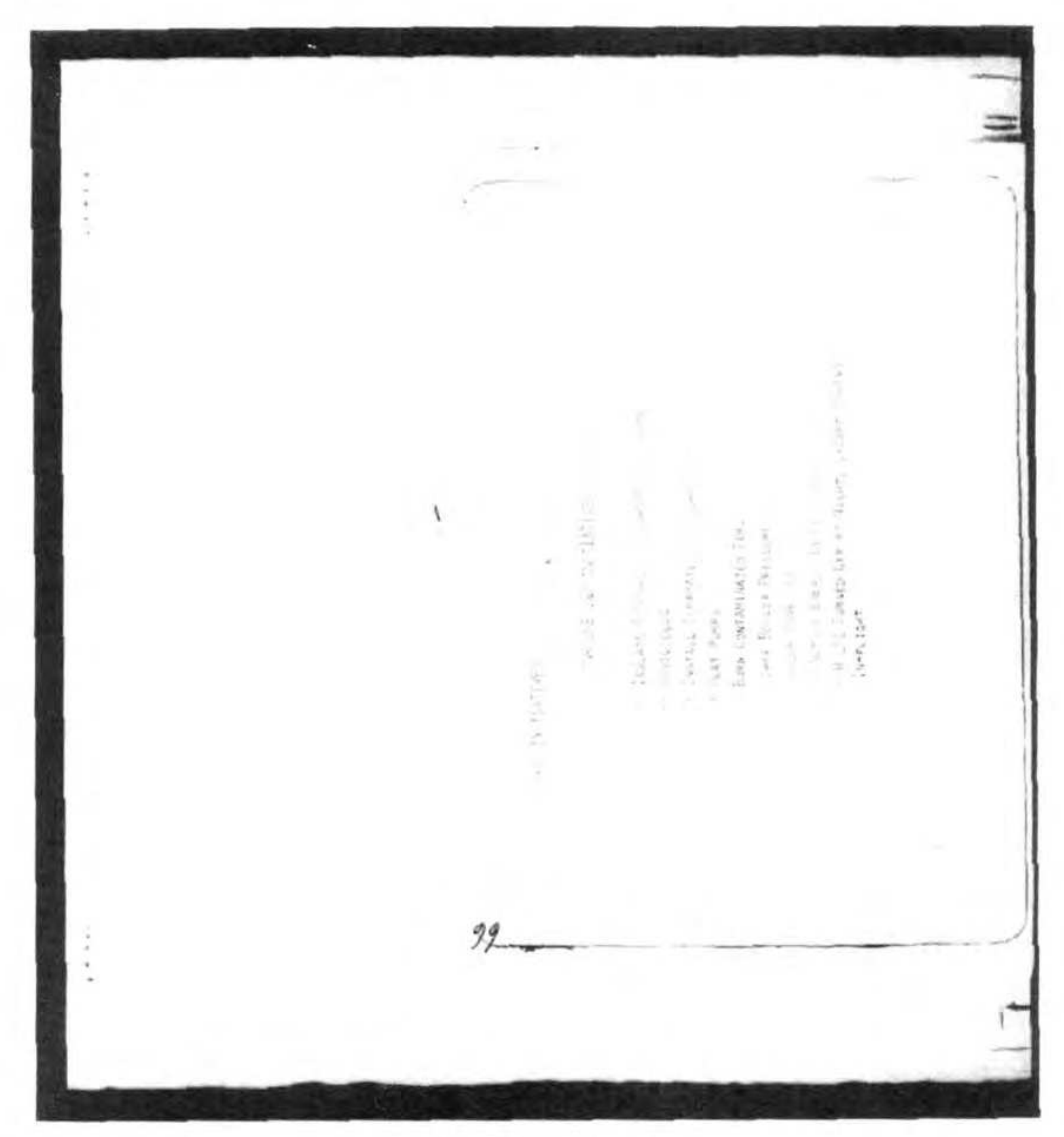
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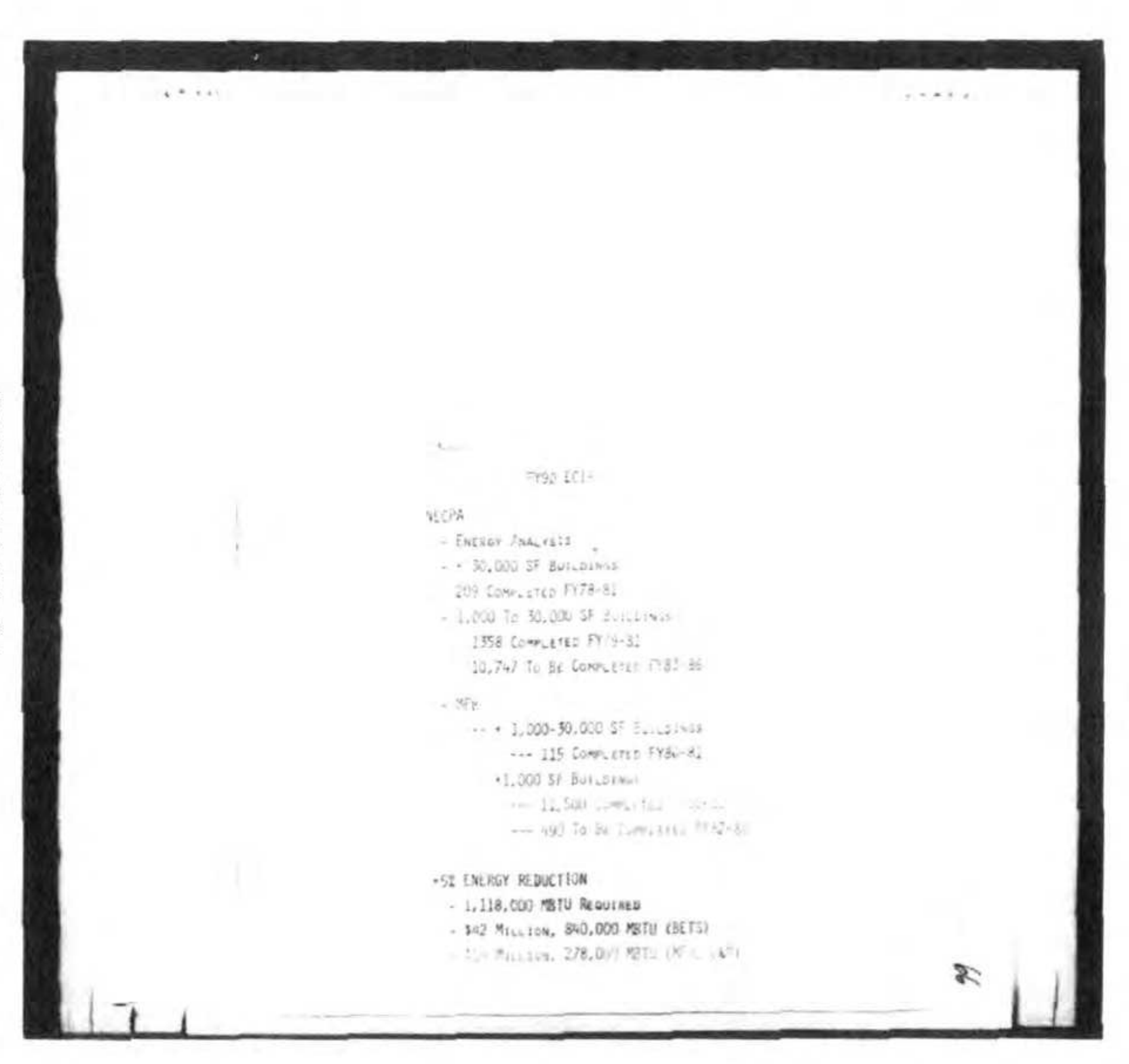


ON-GOING INITIATIVES

. PROCESS ENERGY
  -- Simulators, Commissaries, Computer Facilities
. ENERGY CONSERVATION BROCHURE
. TAC SUPPLEMENT TO AFR 91-12, POLICIES, PROCEDURES AND CRITERIA FOR THE MGT & CONSERVATION OF UTILITIES
. CODE 3 BUILDING ENERGY RETROFITS
  -- 9.7% TAC Buildings Code 3
. METERING PROGRAM
. BASE ASSISTANCE VISITS
. NEW TECHNOLOGY
. TRAINING

66





FY90 ECI[illegible]

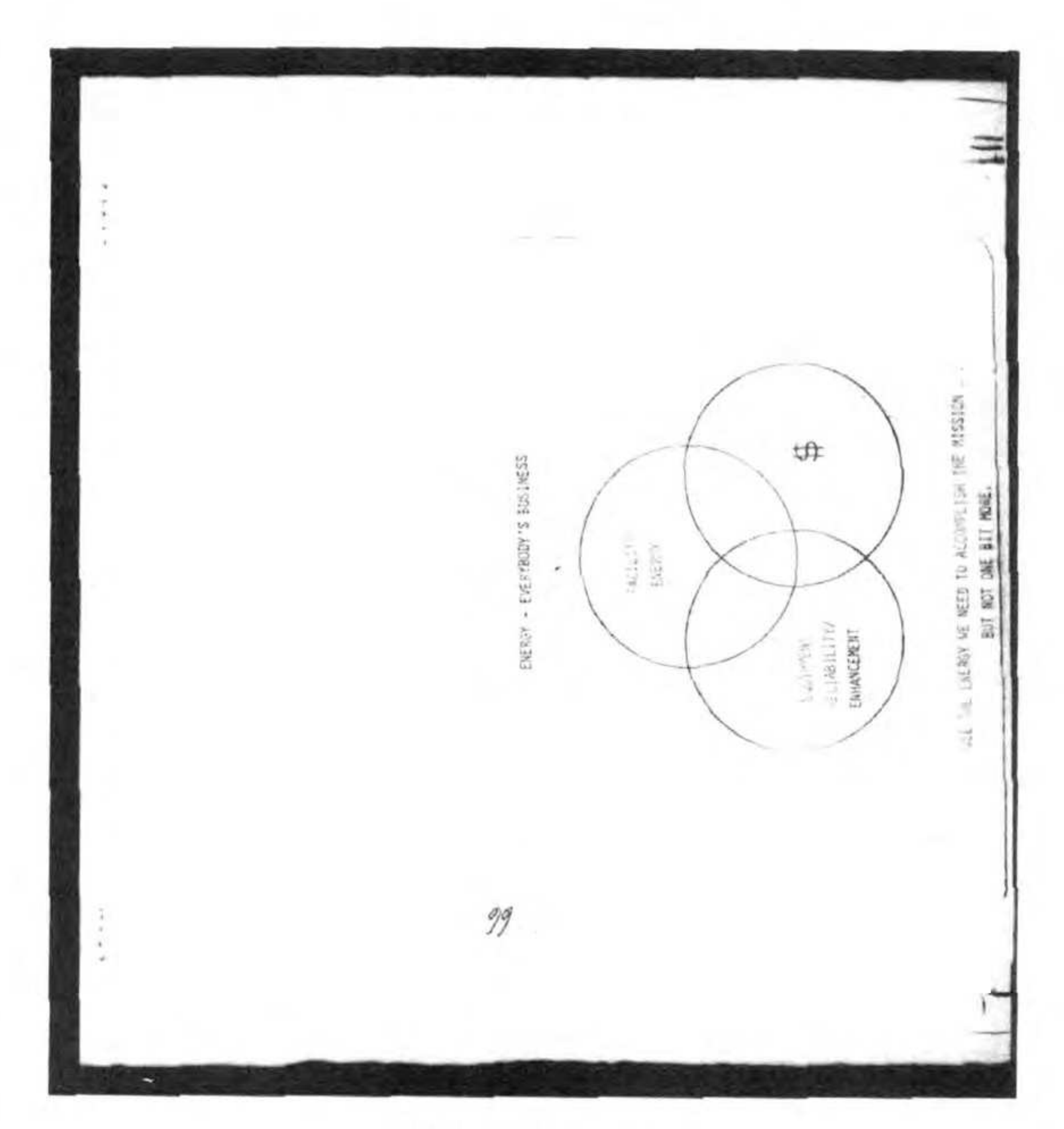
NECPA

- ENERGY ANALYSIS
- - • 30,000 SF BUILDINGS
  - 209 COMPLETED FY78-81
- - 1,000 TO 30,000 SF BUILDINGS
  - 1358 COMPLETED FY79-81
  - 10,747 TO BE COMPLETED FY82-86
- - MFH
  - -- • 1,000-30,000 SF BUILDINGS
    - --- 115 COMPLETED FY80-81
  - •1,000 SF BUILDINGS
    - --- 11,500 COMPLETED [illegible]
    - --- 490 TO BE COMPLETED FY82-8[illegible]

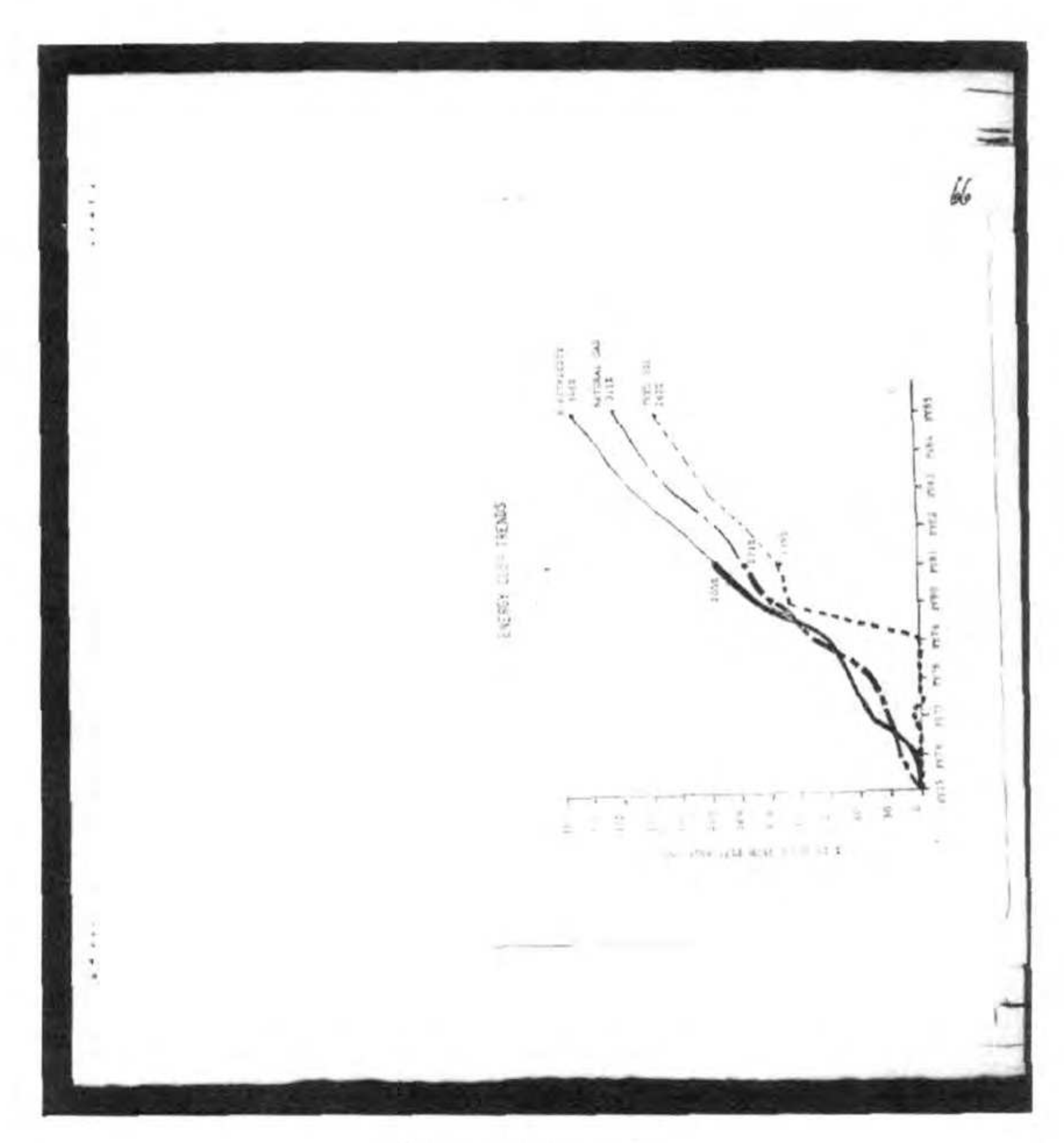
•5% ENERGY REDUCTION

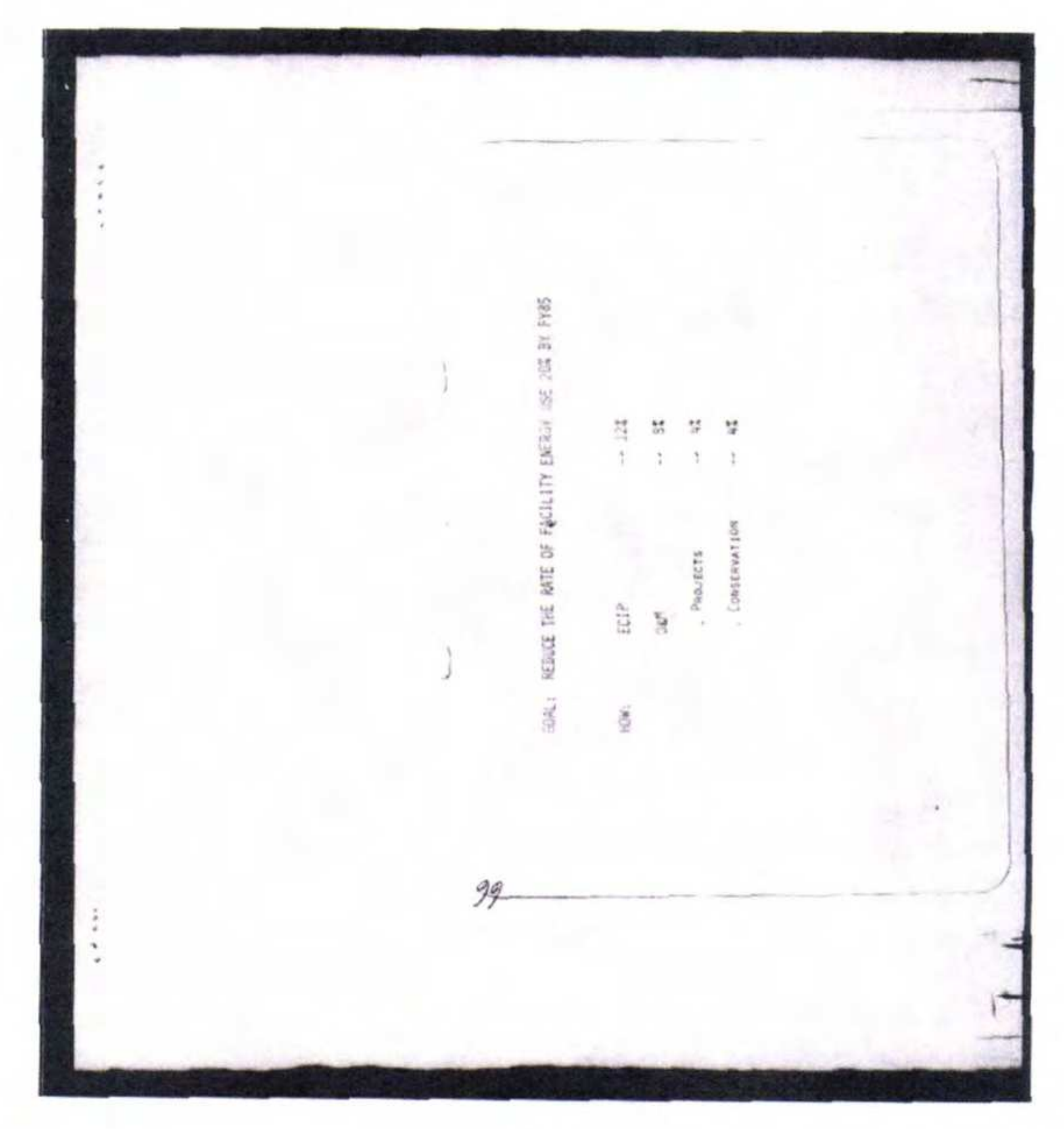
- 1,118,000 MBTU REQUIRED
- $42 MILLION, 840,000 MBTU (BETS)
- [illegible] MILLION, 278,0[illegible] MBTU (MF[illegible])

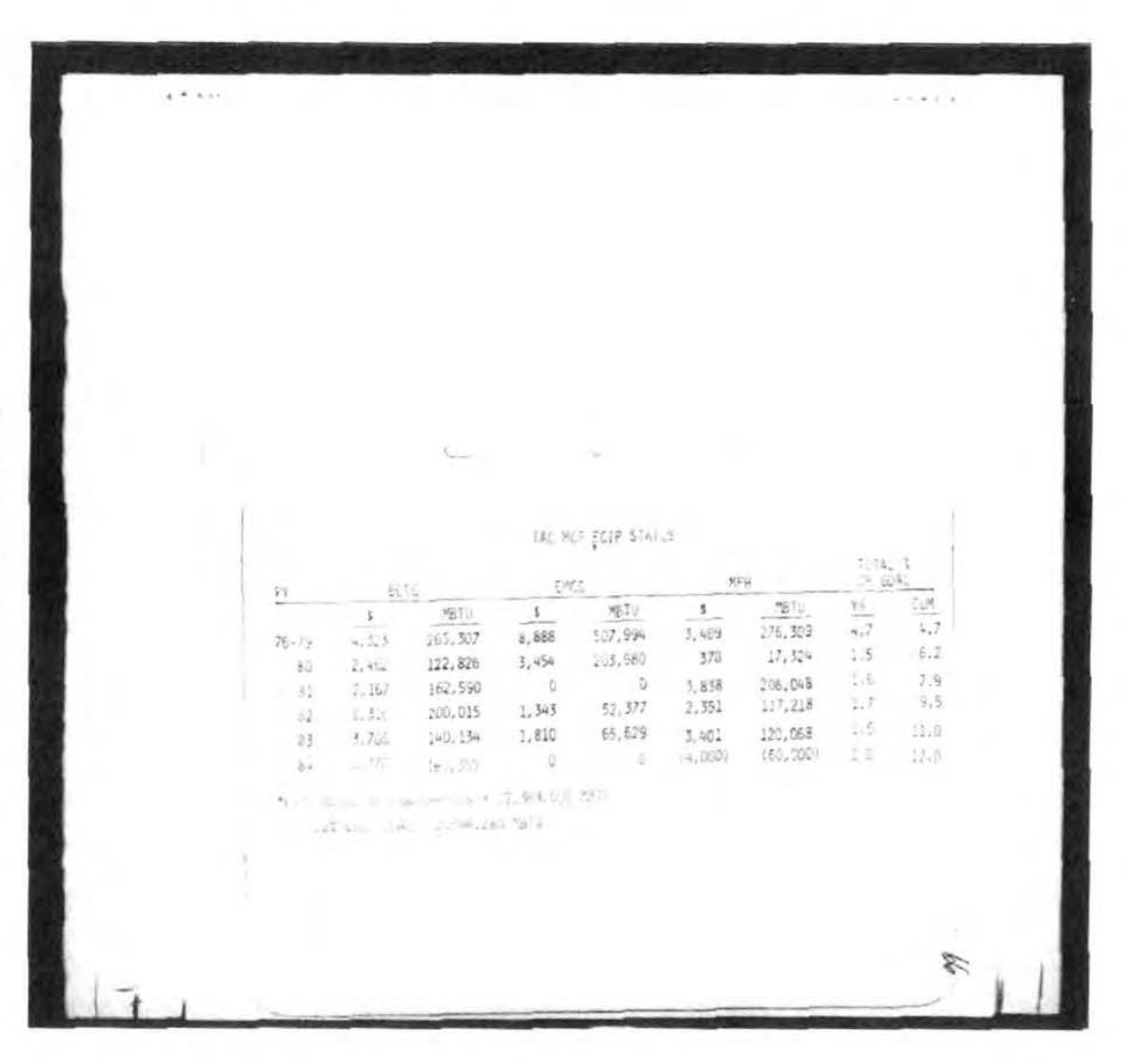
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GOAL: REDUCE THE RATE OF FACILITY ENERGY USE 20% BY FY85
HOW: ECIP -- 12%
O&M -- 8%
. PROJECTS -- 4%
. CONSERVATION -- 4%
99



TAC MCP ECIP STATUS

FY	ELTC		EMCS		MFH		TOTAL % OF GOAL	
	$	MBTU	$	MBTU	$	MBTU	YR	CUM
76-79	[illegible]	265,307	8,888	507,994	3,409	276,309	4.7	4.7
80	2,462	122,826	3,454	203,980	370	17,324	1.5	6.2
81	2,167	162,590	0	0	3,838	206,048	1.6	7.9
82	[illegible]	200,015	1,343	52,377	2,351	117,218	1.7	9.5
83	3,766	140,134	1,810	65,629	3,401	120,068	1.5	11.0
84	[illegible]	[illegible]	0	0	(4,000)	(60,000)	[illegible]	[illegible]

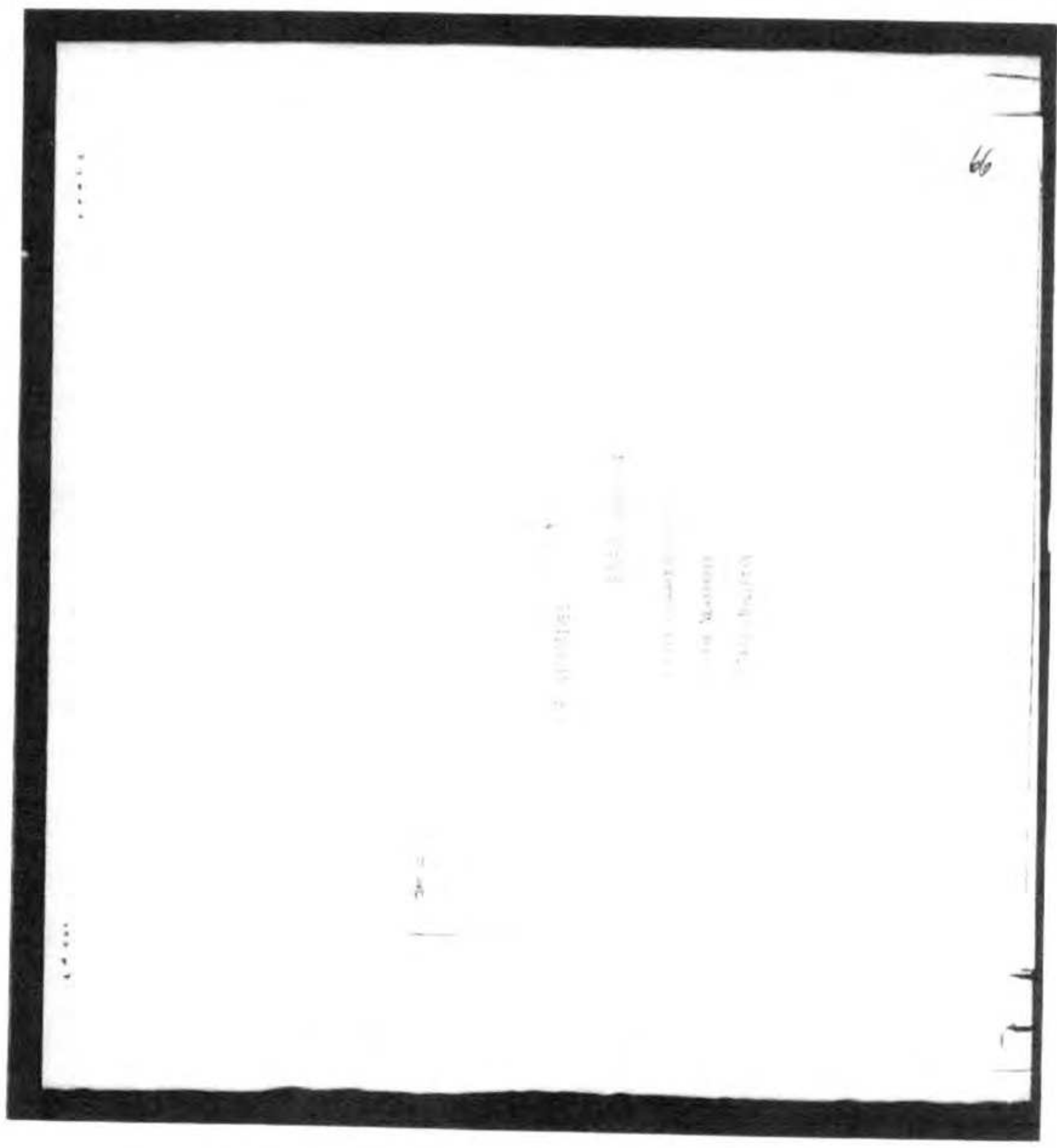
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IAW EO 13526, Section 3.5
Date: *Oct 18, 2018*

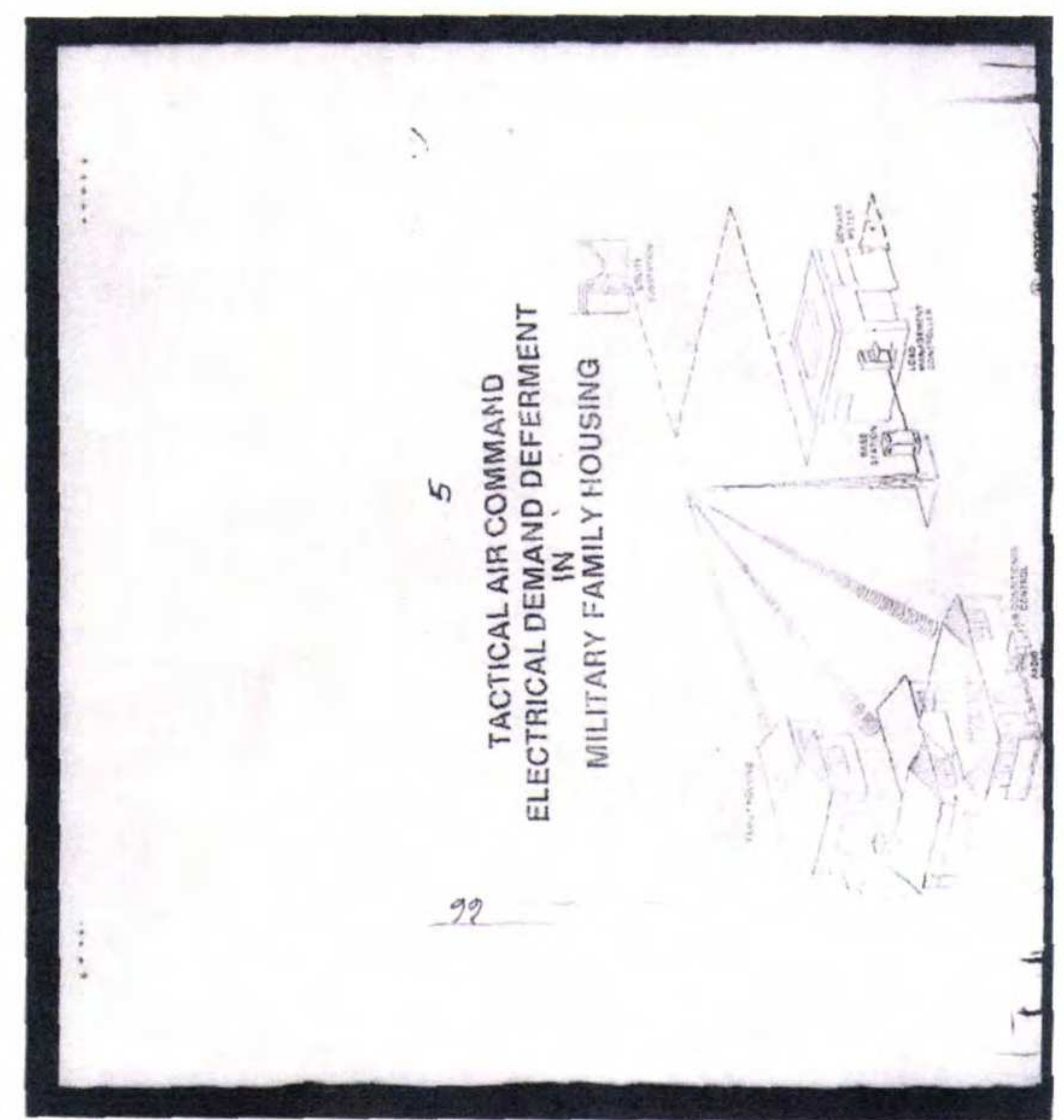
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SEPTEMBER 1981 FACILITY ENERGY ANALYSIS

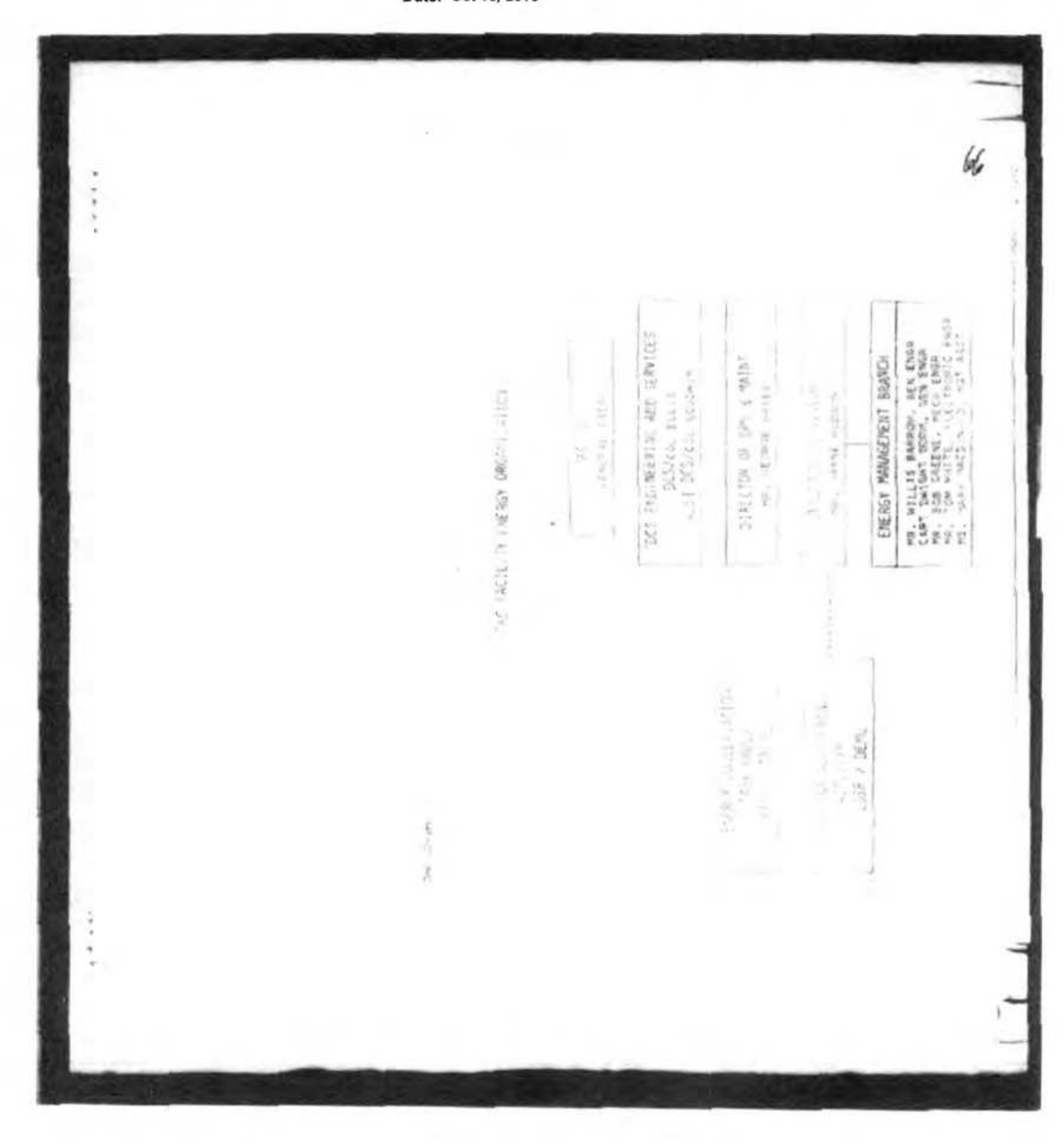
BASE	SEP MBTUs	SEP MBTU/SF	% SEP FY81/75	CUM FY81 MBTUs	CUM FY81 MBTU/SF	CUM FY81/FY75	CUMULATIVE DEGREE DAY COMPARISON FY 81/75 (%)	FY 81 CUM DOLLAR SAVINGS (-)/ OVERRUN (+)
ENGLAND	55,605	0.1022	- 8.6	964,308	0.2465	- 10.8	+ 34.2	- 0 -
HOMESTEAD	113,403	0.0211	- 38.2	1,195,937	0.2228	- 18.1	+ 0.7	- 280,294
HURLBURT	33,463	0.0158	- 29.1	402,518	0.1073	- 17.6	+ 4.8	- 39,560
LANGLEY	113,943	0.0190	- 25.6	1,840,265	0.2615	- 19.8	+ 11.7	- 873,457
MACDILL	116,222	0.0273	- 12.5	1,132,580	0.2595	- 11.4	+ 4.4	- 80,572
MOODY	43,960	0.0251	+ 2.4	645,374	0.2535	- 3.5	+ 16.0	+ 120,316
TYNDALL	106,046	0.0259	+ 12.1	1,163,900	0.2692	+ 1.1	+ 10.3	+ 166,579
TAC SUMMARY	1,777,018	0.0211	- 5.8	21,230,865	0.2576	- 12.2		- 3,647,262*

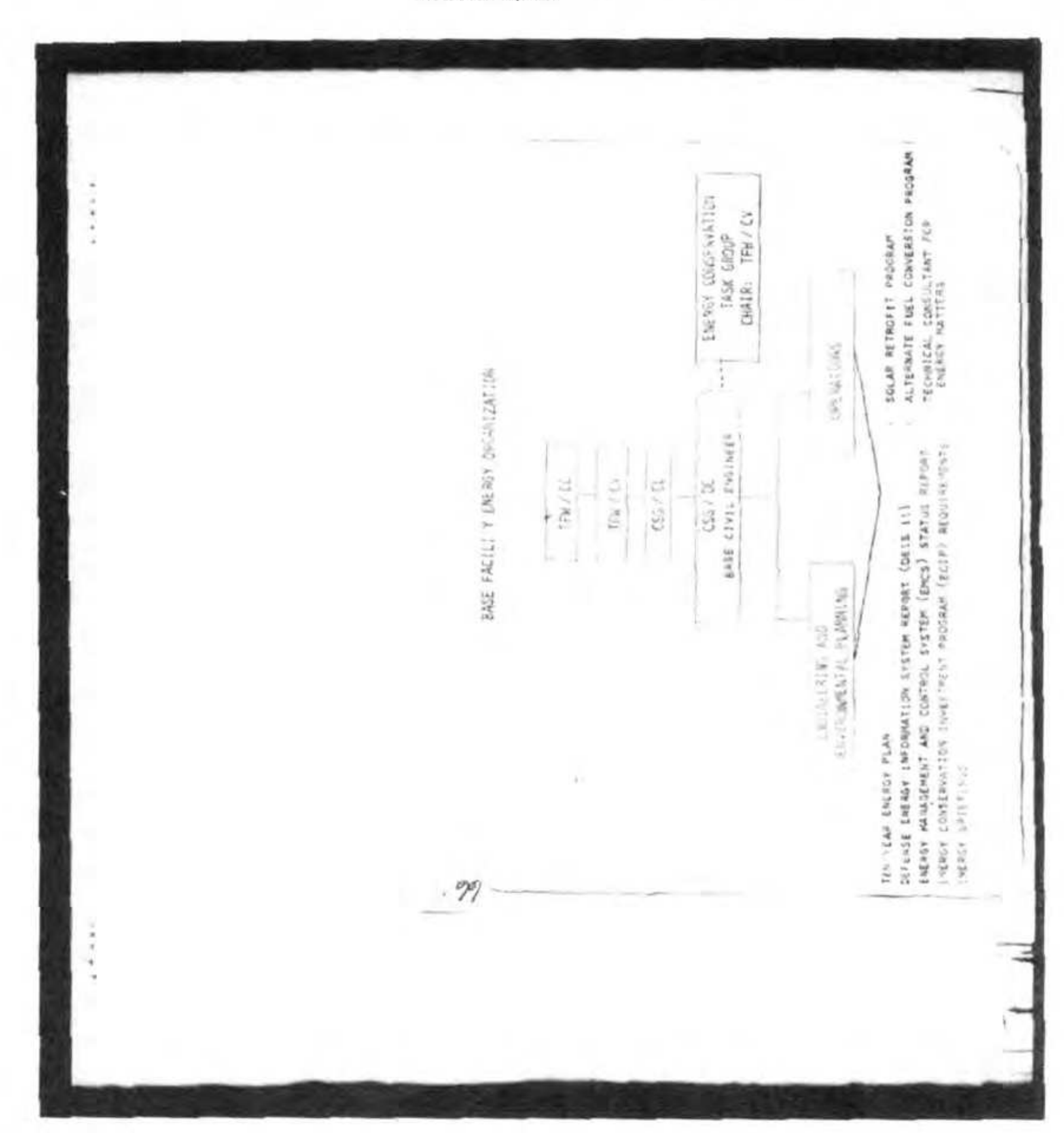
CONUS GOAL: - 10.6%
SCONUS GOAL: - 5.0%
* NET SAVINGS (TOTAL SAVINGS EQUATE TO $17.7M)

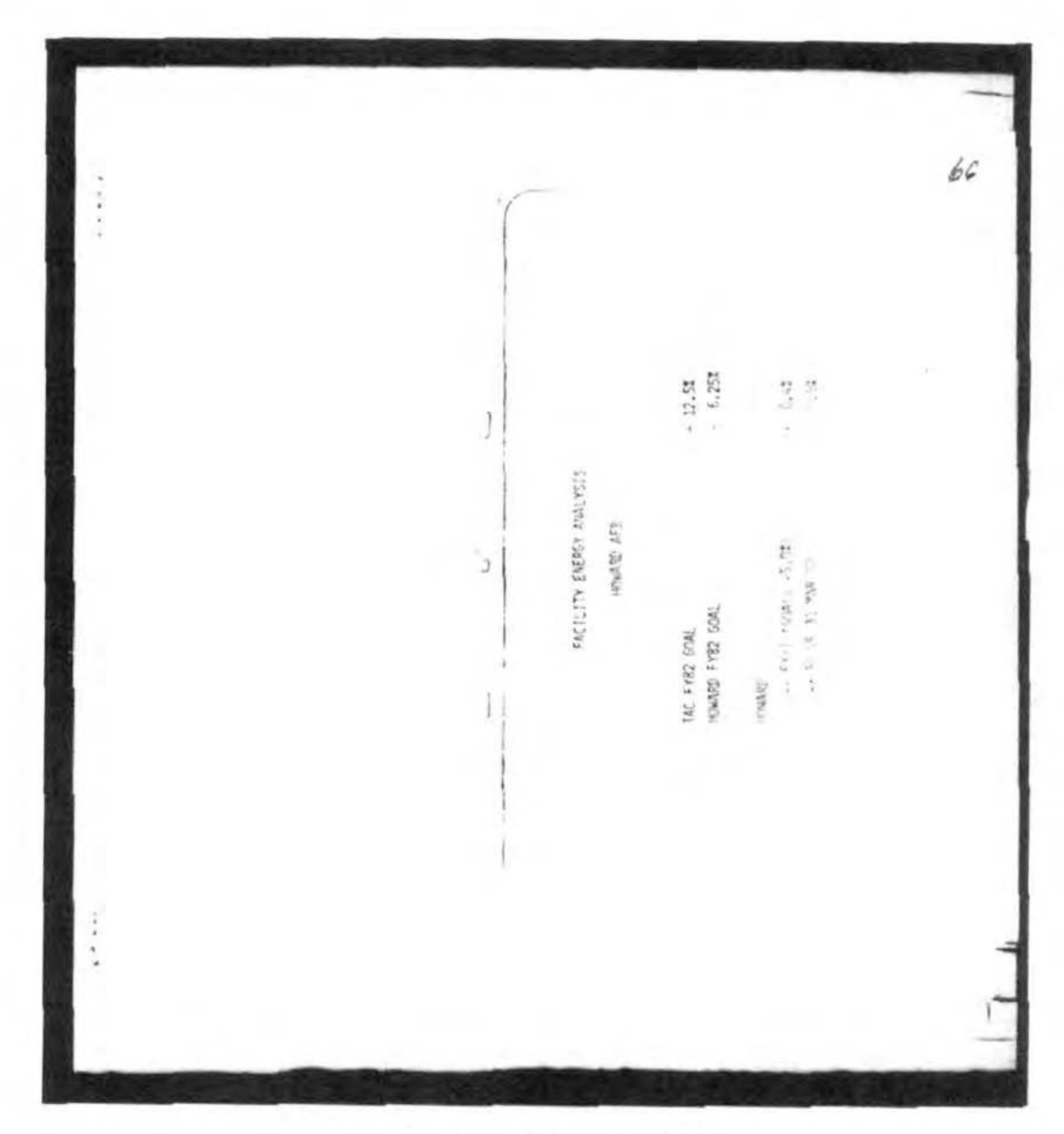

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5
TACTICAL AIR COMMAND
ELECTRICAL DEMAND DEFERMENT
IN
MILITARY FAMILY HOUSING
99

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BASE FACILITY ENERGY ORGANIZATION
TFW / CC
TFW / CV
CSG / CC
CSG / DE
BASE CIVIL ENGINEER
ENERGY CONSERVATION
TASK GROUP
CHAIR: TFW / CV
ENGINEERING AND
ENVIRONMENTAL PLANNING
OPERATIONS
TEN YEAR ENERGY PLAN
DEFENSE ENERGY INFORMATION SYSTEM REPORT (DEIS II)
ENERGY MANAGEMENT AND CONTROL SYSTEM (EMCS) STATUS REPORT
ENERGY CONSERVATION INVESTMENT PROGRAM (ECIP) REQUIREMENTS
SOLAR RETROFIT PROGRAM
ALTERNATE FUEL CONVERSION PROGRAM
TECHNICAL CONSULTANT FOR
ENERGY MATTERS

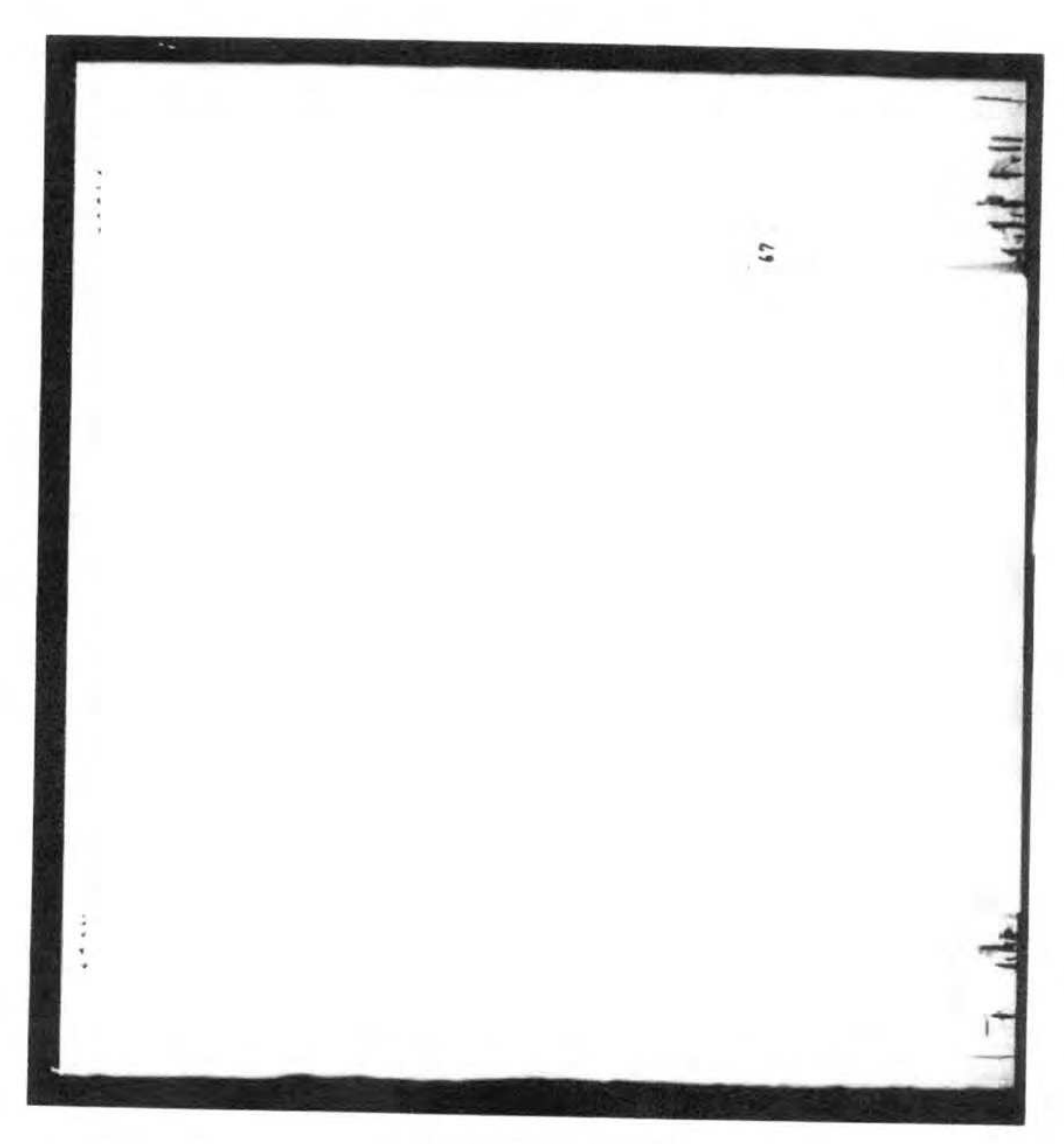


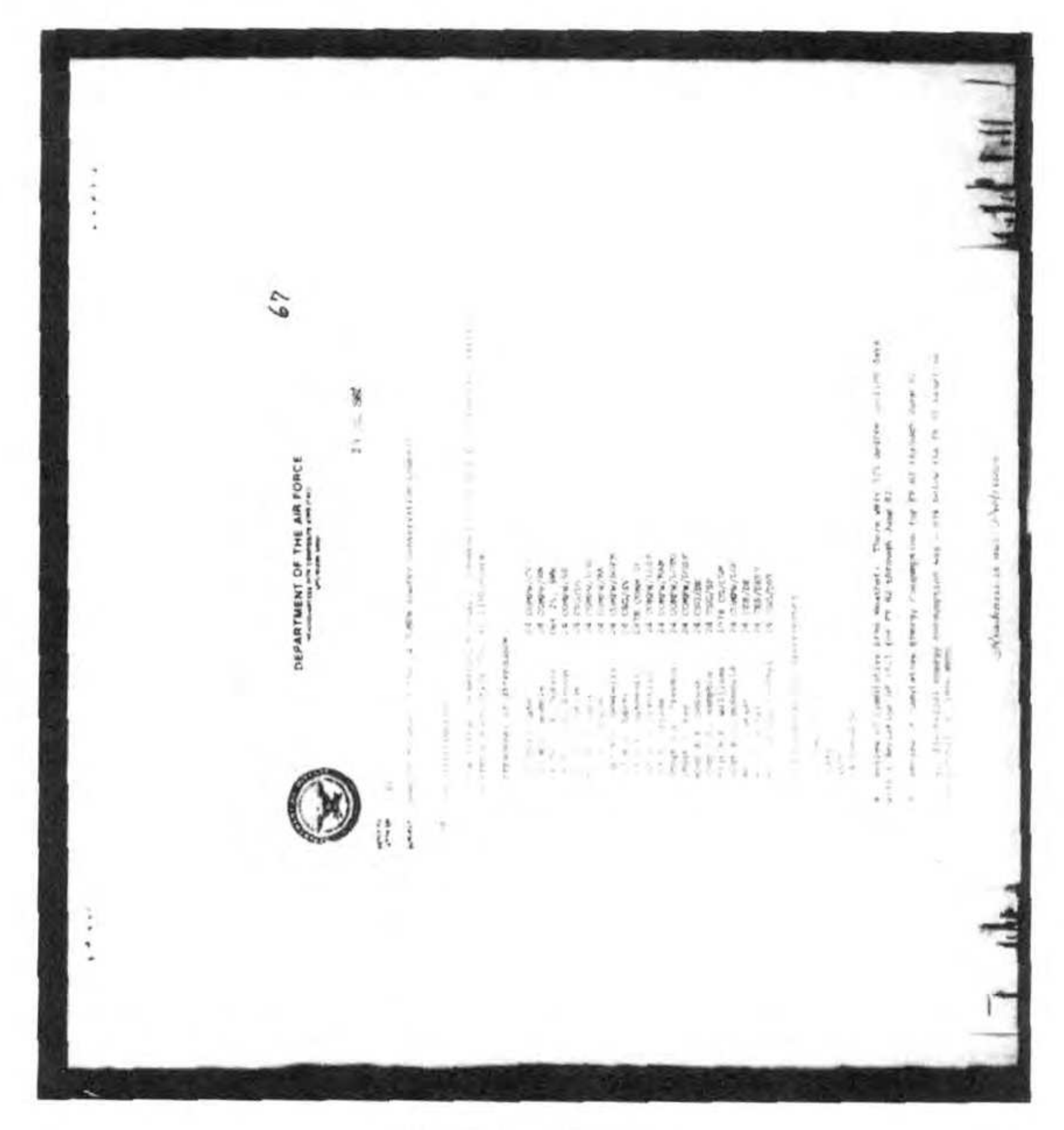
FACILITY ENERGY ANALYSIS

HOWARD AFB

TAC FY82 GOAL	- 12.5%
HOWARD FY82 GOAL	- 6.25%
HOWARD	
-- [illegible] -5.0%)	[illegible]
-- [illegible]	[illegible]

66




67

DEPARTMENT OF THE AIR FORCE

67

[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

[illegible] The council welcomed [illegible], as a new member. [illegible] will be working with the council to [illegible] all energy suggestions. [illegible] commented that a well publicized energy suggestion [illegible] is important to a successful energy conservation effort.

[illegible] electrical consumption in June was higher than [illegible]

[illegible] they exceeded their fuel allocation due to [illegible] vehicles to support Project [illegible], 1978 COMM Group and [illegible] activities. [illegible] support of outside agencies accounts for nearly [illegible] of their total fuel [illegible]

[illegible] requested that [illegible] notify AAFES and Commissary personnel [illegible] representative to future council meetings. All shoppettes and the [illegible] will receive electricity on a nonreimbursable basis. AAFES and the [illegible] should be doing everything possible to help save energy.

[illegible] briefed that they will be looking at the feasibility of installing a [illegible] metering system on the AAFES shoppettes and the Airman Mall.

[illegible] briefed that the Officer's and NCO Open Messes have timers on their [illegible] equipment. [illegible] to monitor the energy program [illegible]

[illegible] requested that [illegible] the Airman [illegible] have been [illegible] with the lights being left [illegible]

[illegible] The [illegible] suggested the following items:

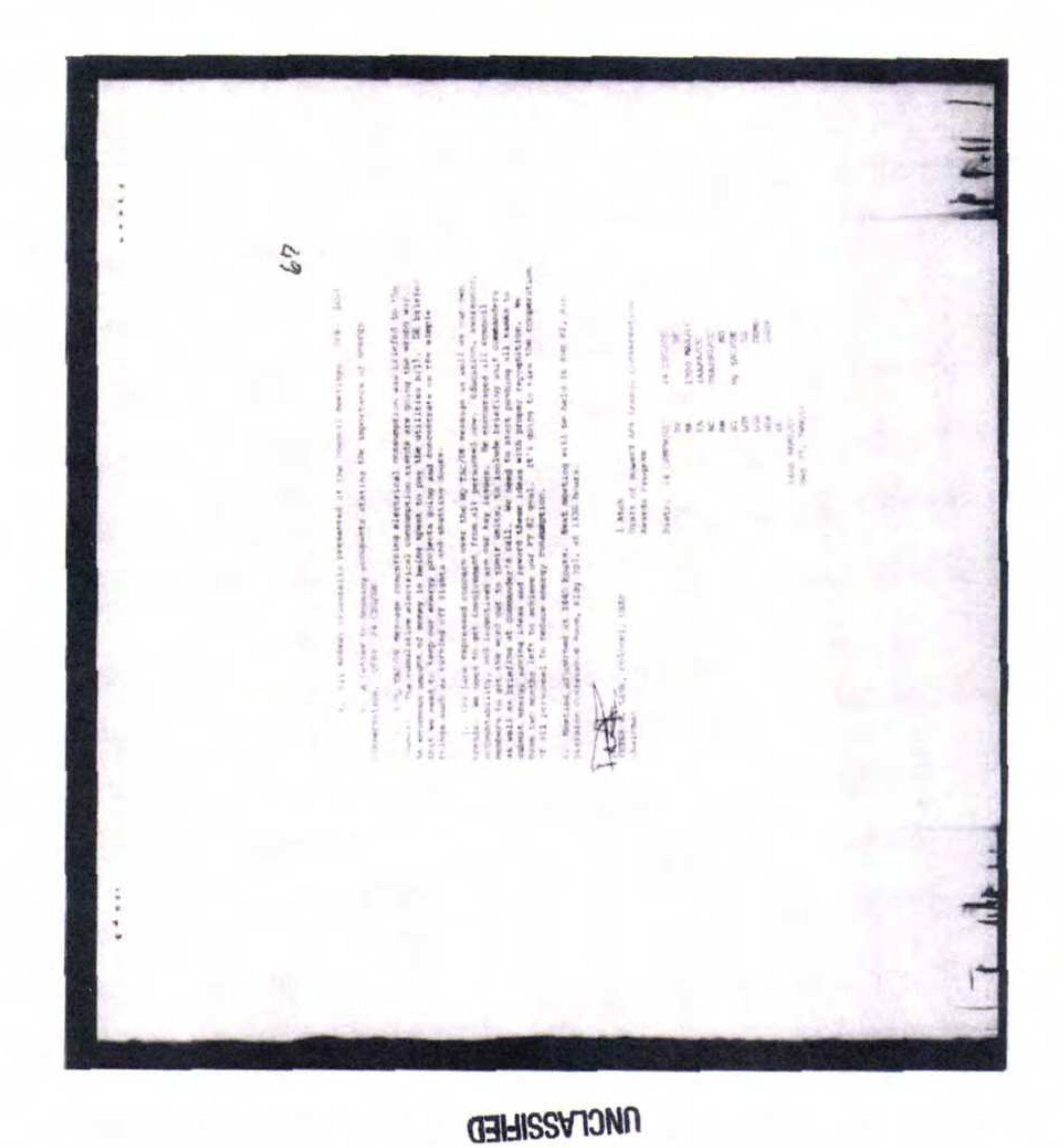
1. [illegible] patrols to monitor energy abuse. OPR: [illegible]

[illegible] electrical consumption data no later than 28 July [illegible]

[illegible]

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UNCLASSIFIED



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